Ordinary Council Meeting

14 April 2026

APPENDICES

Reference	Title
8.1.A	Minutes of the Ordinary Council Meeting 10 March 2026
10.1.A	Minutes of the Audit, Risk and Improvement Committee 31 March 2026
11.1.A	Draft Strategic Community Plan 2026/27 – 2035/36
11.1.B	Strategic Community Plan Engagement Report
11.2.A	Draft Corporate Business Plan 2026/27 - 2029/30
11.3.A	Rating Strategy 2026/27 – 2035/36
11.4.A	Loan Management Strategy 2026/27 – 2035/36
11.5.A	Reserves Management Strategy 2026/27 – 2035/36
11.6.A	Draft Long Term Financial Plan 2026/27 – 2035/36
11.7.A	Draft Fees & Charges 2026/27
11.7.B	Fees & Charges 2025/26
11.8.A	Code of Conduct for Council Members, Committee Members and Candidates
13.1.A	Lot 1119 Prinsep Street North, Collie - Structure Plan
13.1.B	Lot 1119 Prinsep Street North, Collie – Schedule of Public and Referral Agency Submissions
13.2.A	Executed Service Level Agreement - Shire of Collie and Collie Visitor Centre
13.2.B	Shire of Collie Visitors Centre Review of Work Opening Hours
13.2.C	Collie Visitors Centre - SLA Quarterly Report - Oct to Dec 2025
13.2.D	Email from Collie Visitor Centre Operational Funding Request Supporting Information
14.1.A	Financial Management Report - February 2026
14.2.A	List of Accounts 16 February to 15 March 2026
19.1.A	Council Resolutions – Closed since last meeting
19.1.B	Council Resolutions - Open

Shire of Collie

MINUTES

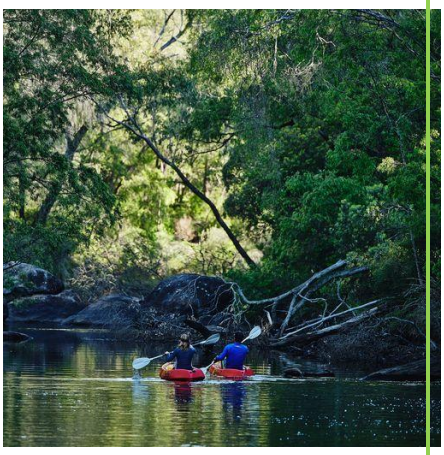
of the

ORDINARY MEETING OF COUNCIL

held on

Tuesday, 10 March 2026





Our Vision

Collie - *A progressive community, rich in opportunities and as diverse as its heritage and landscape.*

Our Values

The core values at the heart of the Council's commitment to the community are:

***I**ntegrity*

***T**ransparency*

***A**ccountability*

***C**ollaboration*

***R**espect*

Our Commitment to Community

***We will** lead the delivery of our vision*

***We will** support local business wherever possible*

***We will** consult and engage with our community on issues that affect them*

***We will** encourage, welcome and value feedback*
***We will** encourage, support and advocate for our community*

Acknowledgement of Country

The Shire of Collie acknowledges the Traditional Custodians of the land, the Wiilman and Kaniyang people of the Noongar Nation, and pays our respects to Elders, past, present and emerging. We thank them for the contributions they have made to life in the Shire of Collie and to this region.

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Minutes of the Ordinary Meeting of the Collie Shire Council held in the Council Chambers, 87 Throssell Street Collie, on Tuesday, 10 March 2026.

The Shire President declared the meeting open at 6:10pm and welcomed councillors, staff, press and those attending as public gallery.

1. OPENING/ATTENDANCE/APOLOGIES & LEAVE OF ABSENCE

PRESENT:	Ian Miffling OAM JP	Councillor (Presiding Member)
	Joe Italiano	Councillor (Deputy Member)
	Gary Faries	Councillor
	Dale Hill-Power JP	Councillor
	John Kearney	Councillor
	Brett Hansen	Councillor
	Paul Moyses	Councillor
	Michelle Smith	Councillor (to 9:25pm)
	Rob Wells	Councillor
	Phil Anastasakis	Chief Executive Officer
	Brad Grinter	Director Operations
	Alex Wiese	Director Development Services
	Nicole Wasmann	Governance Coordinator

APOLOGY: Nil.

VISITORS: Nil.

PRESS: 1 member of the press attended

GALLERY: 5 members of the public attended

1.1 Councillors granted Leave of Absence at previous meeting/s

Nil.

1.2 Councillors requesting Leave of Absence for future Ordinary Meetings of Council

Nil.

1.3 Councillors who are applying for Leave of Absence for this Ordinary Meeting of Council

Nil.

2. PUBLIC QUESTION TIME

Nil.

3. RESPONSES TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil.

4. DISCLOSURE OF FINANCIAL INTEREST

The Chief Executive Officer advised that Disclosures of Interest had been received from Councillors/staff as listed below:

Councillor/staff	Agenda Item	Disclosure
Cr Kearney	Item 13.1 - Proposed Scheme Amendment - Part of Lot 4477 Piavanini Road, Collie Burn - Warehouse/Storage	Impartial – Work Related
Cr Kearney	Item 13.2 - Community Benefit Fund Policy	Impartial – Work Related
Cr Kearney	Item 15.1 - Collie Roundhouse	Impartial – Work Related

5. PETITIONS/DEPUTATIONS/PRESENTATIONS/SUBMISSIONS

5.1 Collie Visitor Centre

Ms Kerrin Michalak from the Collie Visitor Centre provided a presentation to Council in relation to a request for additional funding for the 2025/26 financial year.

5.2 Planning Solutions – Regarding Proposed Warehouse/Storage on Part of Lot 4477 Piavanini Road, Collie Burn.

Mr Josh Watson from Planning Solutions addressed the Council with regards to Item 13.1 Proposed Scheme Amendment - Part of Lot 4477 Piavanini Road, Collie Burn - Warehouse/Storage.

6. NOTIFICATION OF MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

20.1 Housing

7. ITEMS BROUGHT FORWARD DUE TO INTEREST BY ATTENDING PERSONS

Item 13.1 was brought forward due to interested attending persons.

Cr Kearney declared an Impartiality Interest in item 13.1.

13.1 Proposed Scheme Amendment - Part of Lot 4477 Piavanini Road, Collie Burn - Warehouse/Storage	
Reporting Department:	Development Services
Reporting Officer:	David Quelch – Manager Planning & Development
Accountable Manager:	Alex Wiese – Director Development Services
Legislation	Amend a Local Planning Scheme – *Planning and Development Act 2005*
File Number:	A3513
Appendices:	Appendix 13.1.A – Planning Scheme Amendment Report Appendix 13.1.B – Proposed Scheme Amendment Zoning Map
Voting Requirement	Simple Majority

Report Purpose:

For Council to initiate the process to amend the Shire of Collie Local Planning Scheme No. 6 to allow an additional use to facilitate the development of a self-storage facility.

Officer's Recommendation/Council Decision: ***Resolution: 9733***

Moved: ***Cr Faries*** ***Seconded:*** ***Cr Hansen***

That Council:

1. *Pursuant to the Planning and Development (Local Planning Schemes) Regulations 2015, adopts (for the purpose of advertising) Scheme Amendment No. 4 to Local Planning Scheme No.6 to add a row to Schedule 2, Table 5 of LPS6 as follows:*

No.	*Description of land*	*Additional use*	*Conditions*
A3	*Part of Lot 4477 Piavanini Road, Collie Burn*	*As a 'D' use Warehouse/storage*	*As determined by the local government*

2. *Notes that Scheme Amendment No. 4 only applies to the northeast corner of Lot 4477 Piavanini Road, Collie, as shown in Appendix 13.1.B.*
3. *Pursuant to Regulation 35 of the Planning and Development (Local Planning Schemes) Regulations 2015, resolve that, in its opinion, Local Planning Scheme No. 6 Amendment No. 4 is a Standard Amendment as it is an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment.*

Carried: 8/1

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Cr Hill-Power*

Background:

The Shire has received an application for proposed planning scheme amendment at Lot 4477 Piavanini Road, Collie Burn (Refer to Appendix 13.1.A). The application was lodged by Planning Solutions on behalf of Cannaponics Limited.

The Rural zone does not permit the use of warehouse / storage unless incidental to the primary use. The storage is not incidental to the primary use as the intention is to provide storage for vehicles and equipment in proximity to motor sport attractions such as the Collie Motorplex.

Site Description

The subject site has an area of 64.7ha and is located approximately 7km southeast of the Collie town centre. A medicinal cannabis facility and dam is located in the southeast corner of the site while most of the property features open paddocks and scattered bushland. The site is mostly surrounded by State Forest, however there are a series of smaller rural properties abutting the south side boundary and extending further to the west.

Note that a Section 70A notification is registered on the title for the subject site which states '*A portion of the lot is included in the Special Control Area – Shotts Industrial Buffer under the Shire of Collie Local Planning Scheme No, 5. This zoning restricts the development of 'sensitive land uses' which includes but is not limited to there being no dwellings permitted within the buffer to the Shotts Industrial park.'*

Application

The application seeks to initiate an amendment to the Local Planning Scheme No. 6 scheme map and text by applying a site-specific additional use classification to the subject site to make 'Warehouse/storage' a 'P' permitted use as shown in the table and map below.

	Description of land	*Additional use*	*Conditions*
A3	*Part lot 4477 Piavanini Road, Collie Burn*	*As a 'D' use Warehouse/storage*	*As determined by the local government*

Figure 1 - Additional use table

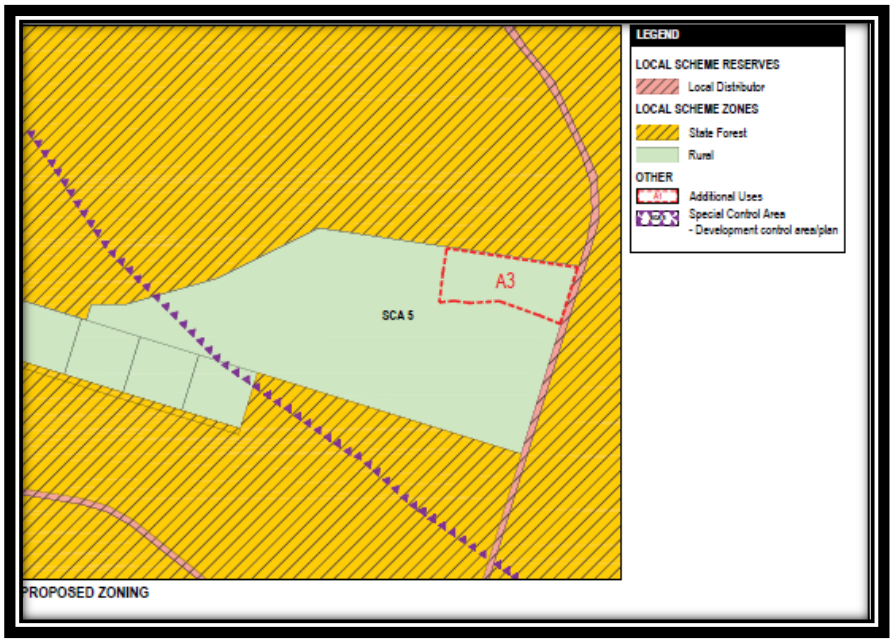


Figure 2 – Amended scheme map

The proposed amendment will facilitate the development of a self-storage facility in the northeast corner of the subject site as follows:

- 50 two-storey units
- Ground level for vehicle storage
- Mezzanine level for further storage or recreational areas
- Supporting existing motorsport land uses within the vicinity of the area
- Units are non-habitable
- Visited frequently by lessees for vehicle collection and drop off



Figure 3 – Illustration of proposed development

Statutory and Policy Implications:

The Planning and Development Act 2005 (the Act), section 75, provides for a local government to amend a local planning scheme with reference to any land within its district. Once an amendment has been prepared and following resolution to advertise by Council, the local government must seek consent of the Minister to commence advertising, pursuant to section 83A of the Act.

At this stage, the Minister may request modifications be made to the amendment prior to consent being granted. Once consent is granted, the amendment will be advertised for a period of 42 days in accordance with the requirements of regulation 76A.

Key elements of the state and local framework in relation to the proposed amendment include:

- *State Planning Policy 2.5 – Rural planning*
- *State Planning Policy 3.7 – Bushfire*
- *Shire of Collie Local Planning Strategy*

Budget Implications:

There are no direct financial implications associated with the officer's recommendation.

Budget – Whole of Life Cost:
As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:
Not applicable. Communication is undertaken in accordance with Regulations.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	3	Our Built Environment
Objective:	3.2	Sound land planning and building strategies and schemes

Relevant Precedents:
Nil.

Risk Assessment:
The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Proposed Planning Scheme Amendment – Consent to Advertise	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	Amend Shire of Collie Local Planning Scheme No.6 to allow subject to development approval the additional use of Warehouse / storage on the subject site.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Financial	No financial cost given amendment specific to development on private land.
	Reputational	The Shire of Collie develops a reputation of approving industrial development in a rural area.

Comment:
Local Planning Scheme Regulations (the LPS)

The LPS are a key component of Western Australia's planning system comprising of three major parts:

- Regulations proper, which set out the process for preparing or amending a local planning scheme;

- 'Model' provisions, set out in Schedule 1, which are to be used by local governments in preparing or amending a local planning scheme; and
- 'Deemed' provisions, set out in Schedule 2, read automatically into all local planning schemes, and override any existing scheme provision to the extent of any inconsistencies. Where there is a conflict between these provisions and the scheme, the deemed provisions prevail.

The proposed amendment does not result in any inconsistency with the LPS.

State Planning Policy 2.5 – Rural planning (SPP2.5)

The subject site is located within the 'Rural' zone, and SPP2.5 applies to all rural land and rural land uses in Western Australia, in particular land zoned for rural or agricultural purposes in a region or local planning scheme. Further, SPP2.5 is to be applied to State and local government planning decision making (among others) for '… *the preparation or assessment of region schemes, regional strategies or frameworks, sub-regional strategies, local planning strategies and schemes and structure plans or to any amendments to these.*'

The purpose of SPP2.5 is to protect and preserve Western Australia's rural land assets due to the importance of their economic, natural resource, food production, environmental and landscape values. Ensuring broad compatibility between land use is essential to delivering this outcome. The key objectives of SPP2.5 relevant to the assessment of this proposed scheme amendment are as follows:

- *support existing, expanded and future primary production through the protection of rural land, particularly priority agricultural land and land required for animal premises and/or the production of food;*
- *avoid and minimise land use conflicts;*
- *protect and sustainably manage environmental, landscape and water resource assets.*

The southeast portion of the subject site has approval for a medicinal cannabis facility while the remainder of the site remains unutilised. The applicant's submission states that there is no scope for future agricultural expansion as the site is largely isolated from other cleared land and there is an existing water course that divides the land between the medicinal cannabis facility and other cleared land that is unsuitable for agricultural purposes given the limited size.

Further, the subject site is not located within the 'Existing Agricultural Priority Management Area' or 'Potential / Developing Agricultural Area (subject to investigation)' as shown on Map 6 – Rural & Agriculture of the Shire of Collie Local Planning Strategy 2020. Also, the proposed additional use (warehouse / storage) is not a sensitive land use and therefore will not result in a conflict of land use (e.g. single house impacted by noise from farm machinery or spraying of crops with pesticides).

Importantly, the additional use area has been sited in a mostly cleared area and suitably well setback from the watercourse ensuring future development would require minimal clearing of vegetation or works near the watercourse. The surrounding State Forest and vegetation on the site and along the Piavanini Road frontage will help screen future development from the public realm and protect the rural landscape amenity. Coal resources are discussed in the Special Control Area section of the report.
Given the above, it is considered that the proposed scheme amendment is consistent with the purpose and objectives of the SPP2.5.

State Planning Policy 3.7 – Bushfire (SPP3.7)

SPP3.7 seeks to implement effective, risk-based land use planning and development which in the first instance avoids the bushfire risk, but where unavoidable, manages and/or mitigates the risk to people, property and infrastructure to an acceptable level. The preservation of life and the management of bushfire impact are paramount. Most of the subject site (including proposed additional use area) is located within the Bushfire prone area (BPA).

Pursuant to Section 4 of SPP3.7, the proposed scheme amendment is a strategic planning proposal within a BPA and will result in an intensification of development and an increase in the number of visitors and therefore an assessment against SPP3.7 is required. The applicant has not submitted a bushfire assessment demonstrating compliance with Element 1: Location through an assessment of the broader landscape.

Nonetheless, the applicant's submission states that preliminary investigations have confirmed that BAL-29 is capable of being achieved for development that is setback approximately 21m from lot boundaries and 33m from the existing vegetation fringing the watercourse, providing approximately 2ha of developable area. Further, development approval of the medicinal cannabis facility in the southwest corner of the site confirmed the site is accessible from two different routes.

Notwithstanding the above, it is recommended that the Department of Fire and Emergency Services (DFES) are given notification of the proposed planning scheme amendment. DFES may request a bushfire assessment specific to the proposed amendment that has been prepared by an accredited level 3 bushfire planning practitioner and submitted prior to determination of the scheme amendment.

Shire of Collie Local Planning Strategy 2020 (the Strategy)

The Strategy is relevant the assessment of the proposed scheme amendment in relation to the supply of industrial land, protection of agricultural land and promotion of tourism. These matters are discussed below:

1. Supply of industrial land

The Strategy states '*Whilst there is a sufficient supply of light industrial lots to service future demand, there is limited supply of larger lots to service local industrial needs such as transport depots.'* Further, the Strategy identifies 5 industrial areas within the Shire of Collie which are generally unsuitable for the proposed additional use (warehouse / storage) for the following reasons:

- Shotts Industrial Estate – Strategic Industry: to be retained for strategic industrial development and provide larger lots suitable for diversified industrial development and accommodate industrial land uses that require separation from sensitive land uses.
- Coolangatta Industrial Estate – Strategic Industry & Industry: industrial expansion is constrained due to current buffer controls and availability of services (e.g. water) while further structure planning is required. Also, this estate has the potential to supply larger industrial lots which would encourage general industrial uses currently located in light industrial or on rural land to relocate.
- Collie Power Station: site is currently zoned Special Use 4 and is wholly allocated to be used for a Power Station. Due to proximity to Coolangatta Industrial Estate, and the large area this covers, this area may be suitable for general and strategic industrial development subject to future detailed planning and environmental assessment.

- Existing Collie Light Industrial Area (LIA): this is the most suitable area for light industry in the Shire of Collie. However, there are few remaining vacant lots within the subdivided part of the LIA which is not less than 10km from the subject site and motorsport attractions located on the other side of the Collie township. Also, it is preferable the limited number of LIA lots are occupied by service industries (e.g. Motor vehicle repairs) which may generate emissions rather than the storage of vehicles and equipment.
- Future Collie Light Industry & Industry: this area adjacent to the existing LIA is zoned Industrial development and is currently undeveloped with no services. The zoning requires the preparation and approval of structure plans before industrial development can commence. Like the existing LIA, this area is located on the west side of the Collie township and therefore is not conveniently located for the storage of vehicles associated with the Collie Motorplex and similar tourist attractions.

2. Protection of agricultural land

The Strategy states '…*the availability of agricultural land is limited due to a dominance of mining activities and State Forest, a ground water shortage and dry land salinity in the upper Collie River catchment.*

The conservation of agricultural land is important and with an increasing need for diversification of industry all available agricultural land should be protected, and sustainable land management practices encouraged.'

As stated in the SPP2.5 – Rural planning section of the report, the proposed planning scheme amendment is not considered to be detrimental to the protection of agricultural land given the subject site is not located within an 'Existing Agricultural Priority Management Area' or 'Potential / Developing Agricultural Area (subject to investigation)' as shown on the Strategy Map 6.

Further, the Strategy seeks to '*Support the establishment of incidental and complementary land uses on rural land to increase economic diversity within the Shire*'. The proposed scheme amendment is considered to contribute to the economic diversity in terms of tourism which is discussed below.

3. Promotion of tourism

The Strategy identifies the Shire has significant economic reliance on coal mining and associated power plants and therefore recognises the importance of economic diversification that includes tourism. In particular, the Strategy states '…that *in the reimagining of Collie report Lake Kepwari in conjunction with the existing Collie Motorplex, is identified as potential high-octane hub with the main activities being skiing and motor sports and provision of short stay accommodation (including caravan and camping) and day use areas*.'
The subject site is approximately 1.2km south of the Collie Motorcycle Club and Stockton Lake, 3.8km northwest of the Collie Motorplex and 6.4km north of Lake Kepwari. Therefore, the subject site is close to attractions that would be used by motor and water sport enthusiasts who would benefit from storing their vehicles or boats in a nearby secure self-storage facility. Allowing an additional use for warehouse / storage would benefit the growth of tourism in the Shire of Collie and is therefore considered to be consistent with the broader strategic objectives of the Strategy.

Shire of Collie Local Planning Scheme No. 6 (LPS6)

Rural Zone

The subject site is located within the Rural zone and 'warehouse / storage' *means premises including indoor or outdoor facilities used for:*

(a) the storage of goods, equipment, plant or materials; or

(b) the display or sale by wholesale of goods.

In the Rural zone, the use of 'warehouse / storage' is an 'I' use which *means that the use is permitted if it is consequent on, or naturally attaching, appertaining or relating to the predominant use of the land and it complies with all relevant development standards and requirements of this Scheme.*

The applicant's submissions states that *the proposed development is intended to function wholly independent of the predominant horticultural land use, and as such is not able to be approved as an incidental land use. This requires an amendment to facilitate the proposed development.*

Additional Use

Table 5 of 'Clause 19 – Additional use' of LPS6 sets out sets out –

(a) classes of use for specified land that are additional to the classes of use that are permissible in the zone in which the land is located;
(b) the conditions that apply to that additional use.

There are currently only two additional uses in Table 5 and therefore it is unusual and rare for this provision to vary the land use permissibility of the zoning table.

Special Control Areas

The subject site is located within Special Control Area 3 (SCA3 – Coal Basin) and Special Control Area 5 (SCA5 – Shotts Strategic Industrial Park Buffer).

The purpose of SCA3 is *To identify land which may be affected by mining operations.* Development approval is required for all use and development on rural zoned land although there are some exceptions. While the proposed additional use (warehouse / storage) is not a sensitive land use and does not conflict with coal resource extraction, there is still the possibility of subsidence due to historic underground mining activities. Therefore, it is recommended that the Department of Mines, Petroleum and Exploration (DMPE) is given notice of the proposed amendment.

The purpose of SCA5 (among others) is *To avoid land use conflict by separating sensitive and incompatible land uses from off-site impacts resulting from the Shotts Strategic Industrial Park.* The proposed additional use (warehouse / storage) is not a sensitive land use and therefore consistent with the purpose of SCA5.

External Stakeholder Consultation

Following Council decision for consent to advertise, the draft amendment will be forwarded to the Western Austrian Planning Commission (the Commission) and the Environmental Protection Authority (EPA) for review.

The Commission has 42 days, or a longer period of authorised by the Minister, to review the amendment and provide a recommendation to the Minister. Following review, the Commission may require modifications to the amendment prior to public consultation. Concurrently, the EPA will assess the amendment within 28 days as required under section 48A of the *Environmental Protection Act 1986* to determine whether environmental assessment is required.

Pending consent from the Minister, the Shire will commence formal consultation for a period of 42 days in accordance with regulation 76A, with consultation to involve the following:

- The Shire website
- Notification via advertisement in the Collie Bulletin newspaper; and
- Letter to affected property owners and occupiers

Conclusion

Amendment #4 has been drafted to allow an additional use for Warehouse / storage on the subject site that will benefit the promotion of tourism in the Shire of Collie and in particular the storage of vehicles and boats in proximity to Collie Motorplex, Collie Motorcycle Club, Stockton Lake and Lake Kepwari.

8. CONFIRMATION OF THE PREVIOUS MEETINGS OF COUNCIL MINUTES

8.1 Ordinary Council Meeting – 10 February 2026

Officer's Recommendation/Council Decision: ***Resolution: 9734***

Moved: ***Cr Hill-Power*** ***Seconded:*** ***Cr Hansen***

That Council confirms the Minutes of the Shire of Collie Ordinary Meeting of Council held on 10 February 2026.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil*

9. BUSINESS ARISING FROM THE PREVIOUS MINUTES

Nil

10. RECEIPT OF MINUTES OF COMMITTEE MEETINGS HELD SINCE THE PREVIOUS MEETING OF COUNCIL

Nil

11. CEO REPORTS

11.1 Receipt of Minutes of Annual General Meeting of Electors	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Nicole Wasmann – Governance Coordinator
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	*Local Government Act 1995*
File Number:	GOV/049
Appendices:	Appendix 11.1.A Minutes of Annual General Meeting of Electors
Voting Requirement	Simple Majority

Report Purpose:

This report seeks Council's receipt of the Minutes of the Annual General Meeting of Electors.

Officer's Recommendation/Council Decision: ***Resolution: 9735***

Moved: ***Cr Faries*** ***Seconded:*** ***Cr Smith***

That Council receives the minutes of the Annual General Meeting of Electors held 10 February 2026.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil*

Background:

The 2024/25 Annual General Meeting of Electors was held on Tuesday 10 February 2026.

The minutes are included at Appendix 11.1.A. Other than the receipt of the 2024/25 Annual Report, no decisions were made at the meeting.

Statutory and Policy Implications:

The Local Government Act 1995

5.32. Minutes of electors' meetings

The CEO is to —

(a) cause minutes of the proceedings at an electors' meeting to be kept and preserved; and

(b) ensure that copies of the minutes are made available for inspection by members of the public before the council meeting at which decisions made at the electors' meeting are first considered.

5.33. Decisions made at electors' meetings

(1) All decisions made at an electors' meeting are to be considered at the next ordinary council meeting or, if that is not practicable —

(a) at the first ordinary council meeting after that meeting; or

(b) at a special meeting called for that purpose,

whichever happens first.

(2) If at a meeting of the council a local government makes a decision in response to a decision made at an electors' meeting, the reasons for the decision are to be recorded in the minutes of the council meeting.

Budget Implications:

Not applicable.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

Nil.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:

Council has previously received the minutes of Annual General Meetings of Electors.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Receipt of Minutes of Annual General Meeting of Electors	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Reputational	Failing to give due consideration to the matters raised at the meeting may result in diminished public confidence.

Comment:

Council is asked to receive the Minutes of the Meeting.

11.2 Appointment of Community Members to Committees and Reference Groups	
Reporting Department:	Chief Executive Office
Reporting Officer:	Nicole Wasmann – Governance Coordinator
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	GOV/137
Appendices:	Appendix 11.2.A – CP1-021 – Council Committees, Working Groups, Reference Groups and External Committees Policy Appendix 11.2.B – Committees and Reference Groups with Community Representation Structure Appendix 11.2.C Committee and Reference Group Community Nominations Appendix 11.2.D Committee Instrument of Appointment and Terms of Reference Appendix 11.2.E Reference Groups Instrument of Appoinment and Terms of Reference
Voting Requirement:	Absolute Majority

The purpose of this report is to appoint community members and other persons to the Shire of Collie Committees and Reference Groups.

Officer's Recommendation:

That Council:

1. *Endorse the following community member appointments:*

   a) *<u>Community Safety & Crime Prevention Committee</u>*

   Appoints the following members as community representatives to the Community Safety & Crime Prevention Committee in accordance with the provisions of Section 5.9 and 5.10 (2)(a) of the Local Government Act 1995 and the Terms of Reference:

   - *Jill Dyson*
   - *Ronald Donoghue*
   - *representative of the WA Police Service*
   - *representative of the Department of Communities*
   - *representative of the Collie Police and Community Youth Centre*
   - *represntative of the Colie Chamber of Commerce and Industry Inc.*

   b) *<u>Collie Townscape Reference Group</u>*

   Appoints the following as community representatives to the Collie Townscape Reference Group in accordance with the Terms of Reference:

   - *Yolanda Cool*
   - *Colin Smout*
   - *Tamsin Emmett.*

c) *Collie Environment & Waterways Reference Group*

Appoints the following as community representatives of the Collie Environment and Waters Reference Group in accordance with the Terms of Reference:

- *Hana Smith*
- *Alison Melvin*
- *Nola Green.*

d) *Events and Awards Reference Group*

Appoints the following as community representatives of Events and Awards Reference Group in accordance with the Terms of Reference:

Australia Day Awards

- *Nola Green*
- *Evan Mandry*
- *Tom Reardon*

Sports

- *Hayley Digney*
- *Jay Hewson*
- *Jamie Maloney*

e) *Collie Disability Access & Inclusion Reference Group*

Appoints the following as community representatives of Collie Disability Access & Inclusion Reference Group in accordance with the Terms of Reference

- *Ronald Donoghue*
- *Jodie Pilatti*
- *Luke Horridge*
- *Skye Strahan*
- *Terri Watts.*

2. *Christmas Decorations Working Group*

a) *Establishes the Collie Christmas Decorations Reference Group.*
b) *Appoints the following elected member as a member of the Collie Christmas Decorations Reference Group:*

_____

c) *Calls for expression of interest for other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.*

Council Decision: ***Resolution: 9736***

Moved: ***Cr Kearney*** ***Seconded:*** ***Cr Moyses***

That Council:

1. *Endorse the following community member appointments:*

a) *Community Safety & Crime Prevention Committee*

Appoints the following members as community representatives to the Community Safety & Crime Prevention Committee in accordance with the provisions of Section 5.9 and 5.10 (2)(a) of the Local Government Act 1995 and the Terms of Reference:

- *Jill Dyson*
- *Ronald Donoghue*
- *representative of the WA Police Service*
- *representative of the Department of Communities*
- *representative of the Collie Police and Community Youth Centre*
- *representative of the Colie Chamber of Commerce and Industry Inc.*

b) *Collie Townscape Reference Group*

Appoints the following as community representatives to the Collie Townscape Reference Group in accordance with the Terms of Reference:

- *Yolanda Cool*
- *Colin Smout*
- *Tamsin Emmett*

c) *Collie Environment & Waterways Reference Group*

Appoints the following as community representatives of the Collie Environment and Waters Reference Group in accordance with the Terms of Reference:

- *Hana Smith*
- *Alison Melvin*
- *Nola Green*

d) *Events and Awards Reference Group*

Appoints the following as community representatives of Events and Awards Reference Group in accordance with the Terms of Reference:

Australia Day Awards

- *Nola Green*
- *Evan Mandry*
- *Tom Reardon*

Sports

- *Hayley Digney*
- *Jay Hewson*
- *Jamie Maloney*

e) Collie Disability Access & Inclusion Reference Group

Appoints the following as community representatives of Collie Disability Access & Inclusion Reference Group in accordance with the Terms of Reference:

- *Ronald Donoghue*
- *Jodie Pilatti*
- *Luke Horridge*
- *Skye Strahan*
- *Terri Watts*

2. Christmas Decorations Working Group

a) Establishes the Collie Christmas Decorations Reference Group.
b) Appoints the following elected member as a member of the Collie Christmas Decorations Reference Group:
- *Cr Smith*

c) Calls for expression of interest for other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil*

Cr Hansen indicated his interest in participating in the Collie Environment & Waterways Reference Group and asked Council to consider appointing him to the Group.

Council Decision: ***Resolution: 9737***

Moved: ***Cr Italiano*** ***Seconded:*** ***Cr Kearney***

That Council appoint Cr Hansen to the Collie Environment & Waterways Reference Group.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil*

Background:

At the 9 September 2025 Council meeting a report was presented to Council on the Council Committee Structure and Terms of Reference. The report introduced a new Shire of Collie Council Committees, Working Groups, Reference Groups and External Committees Policy (refer to Attachment 11.2.A) to clarify the differing roles, composition and administration of:

1. Council Committees
2. Operational Working Groups
3. Community Project Reference Groups
4. External Committees / Groups.

Recognising that all existing Council Committees / Groups were to be disbanded on the 18 October 2025 to align with the local government elections, the report introduced a template “Committee Instrument of Appointment & Terms of Reference - 2025” (inluded at Appendix 11.2.D).

These Terms of Reference determine the objectives and purpose of each Committee and are utilised when Committees are re-formed after the local government elections. The report also recommended when and for what purpose Working Groups and Reference Groups should be established.

Council subsequently resolved to:

a) adopt Policy CP1-021 Council Committees, Working Groups, Reference Groups and External Committees Policy;

b) endorse the template "Committee Instrument of Appointment & Terms of Reference - 2025"; and

c) endorse the Terms of Reference for the various Shire of Collie Committees.

At the October 2025 Ordinary Council Meeting, Council considered the Terms of Reference for the Shire of Collie Events and Awards Reference Group.

The terms of the Committees and Reference Groups includes the appointment of community representatives as detailed in Attachment 11.2.B 2025-2027 Committees and Reference Groups with Community Representatives.

The Instrument of Appointment and Terms of Reference template used for Reference Groups is included at Appendix 11.2.E.

Statutory and Policy Implications:

The *Local Government Act 1995* includes specific requirements in relation to committees. Reference Groups are not established under the *Local Government Act 1995.*

Council has created, through Policy "CP1-021 – Council Committees, Working Groups, Reference Groups and External Committees Policy", guidance on the operations of Committees and Reference Groups.

The *Local Government Act 1995* applies to the Community Safety & Crime Prevention Committee. Reference Groups were not established as Committees of Council and therefore the *Local Government Act 1995* does not apply to these groups.

Local Government Act 1995

Subdivision 2 — Committees and their meetings

5.8. Establishment of committees

A local government may establish committees of 3 or more persons to assist the council.*

** Absolute majority required.*

Note for this section: A local government may delegate powers and duties to a committee under section 5.16.

5.9. Committees, types of

(1) In this section —

***other person** means a person who is not a council member or an employee.*

(2) A committee is to comprise —

(a) council members only; or

(b) council members and employees; or

(c) council members, employees and other persons; or

(d) council members and other persons; or

(e) employees and other persons; or

(f) other persons only.

5.10. Appointment of committee members

(1) A committee is to have as its members —

(a) persons appointed by the local government to be members of the committee (other than those referred to in paragraph (b)); and*

(b) persons who are appointed to be members of the committee under subsection (4) or (5).

** Absolute majority required.*

5.11A. Deputy committee members

(1) The local government may appoint a person to be a deputy of a member of a committee and may terminate such an appointment* at any time.*

** Absolute majority required.*

5.11. Committee membership, tenure of

(1) Where a person is appointed as a member of a committee under section 5.10(4) or (5), the person's membership of the committee continues until —

(a) the person no longer holds the office by virtue of which the person became a member, or is no longer the CEO, or the CEO's representative, as the case may be; or

(b) the person resigns from membership of the committee; or

(c) the committee is disbanded; or

(d) the next ordinary elections day,

whichever happens first.

(2) Where a person is appointed as a member of a committee other than under section 5.10(4) or (5), the person's membership of the committee continues until —

(a) the term of the person's appointment as a committee member expires; or

(b) the local government removes the person from the office of committee member or the office of committee member otherwise becomes vacant; or

(c) the committee is disbanded; or

(d) the next ordinary elections day,

whichever happens first.

5.19. Quorum for meetings

(1) The quorum for a meeting of a council or committee is at least 50% of the number of offices (whether vacant or not) of member of the council or the committee.

(2) ……..

5.20. Decisions of councils and committees

(1) A decision of a council does not have effect unless it has been made by a simple majority or, if another kind of majority is required under any provision of this Act or has been prescribed by regulations or a local law for the particular kind of decision, by that kind of majority.

(2) A decision of a committee does not have effect unless it has been made by a simple majority or, if another kind of majority has been prescribed by regulations or a local law for the particular kind of decision, by that kind of majority.

5.22. Minutes of council and committee meetings

(1) The CEO must cause minutes to be kept of the proceedings of a meeting of a council or a committee.

(2) The minutes of a meeting of a council or a committee are to be submitted to the next ordinary meeting of the council or the committee, as the case requires, for confirmation.

(3) The person presiding at the meeting at which the minutes are confirmed is to sign the minutes and certify the confirmation.

Budget Implications:

The administration of Council Committees and Reference Groups requires resources to prepare agendas, notes, reports and minutes. In addition to the administration, staff time is also taken up with queries from Reference Group members, attendance to meetings and workshops.

It is therefore important that Reference Groups are run efficiently and effectively to assure maximum benefit is achieved, and the attendance at meetings by Councillors and community members is optimised.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements:

A public notice seeking Registrations of Interest for participation in various Committees and Reference Groups was undertaken during January. Advertisements were placed in the Collie River Valley Bulletin, on Facebook and on the Shire's website. Past members of various Committees and Panels were informed of the public notice.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Outcome:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategy:	5.1.5	To imbed our strategic priorities throughout the organisation

Relevant Precedents:

Guided by the principles of good governance, Council has established an "Instrument of Appointment & Terms of Reference" for most of the Committees and Reference Groups that it is responsible for administering. The majority of these Terms of Reference were established and formally adopted by Council in September 2025, and have determined the objectives and purpose of each Committee or Reference Group.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Appointment of Community Members to Committees and Reference Groups	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	As the Inherent Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Legal and Compliance	Failure to appoint persons committees established in accordance with the *Local Government Act 1995* would be seen as non-compliance.
	Reputational	The Shire of Collie's reputation could be viewed negatively if the legislation is not adhered to or if community representation was not provided to committees or reference groups.

Comment:

A summary of the community nominations received in included in Appendix 11.2.C

Additional information relating to the structure of each Committees and Reference Group is included in Appendix 11.2.B.

The Council is requested to appoint various community representatives to the following Committees and Reference Groups as follows:

1. **Community Safety & Crime Prevention Committee**

   The Terms of Reference for the Community Safety & Crime Prevention Committee identifies that the Committee will include law enforcement and community representatives. The number of community representatives was not predetermined.

   The Officer's Recommendation proposes that Council appoints both community nominees along with representatives from the WA Police Service, Department of Communities, Collie Police and Community Youth Centre, and Collie Chamber of Commerce and Industry Inc.

2. **Collie Townscape Reference Group**

   The Terms of Reference for the Collie Townscape Reference Group includes up to three other persons. Three nominations have been received, and it is recommended that all nominations be accepted.

3. **Collie Environment & Waterways Reference Group**

   The Terms of Reference for the Collie Environment & Waterways Reference Group includes up to three other persons. Three nominations have been received, and it is recommended that all nominations be accepted.

4. **Collie Events & Awards Reference Group**

   The Terms of Reference for the Collie Events & Awards Reference Group identifies that up to four other persons be include for both the Australia Day awards and the Sports awards.

   Three nominations have been received for the Australia Day subgroup, and it is recommended that all be accepted.

   No nominations were initially received for the Sports Award subgroup. Following direct contact to previous Sports Award Panel mmbers, Hayley Digney, Jamie Moloney and Jay Hewson have indicated a willingness to be appointed to the subgroup.

5. **Disability Access and Inclusion Reference Group**

   The Terms of Reference for the Disability Access and Inclusion Reference Group includes up to three other persons. Five nominations have been received, two more than inititally proposed. It is recommended that all five nominations be accepted, providing for additonal diveristy.

6. **Collie Christmas Decorations Reference Group**

   The Collie Christmas Decorations Reference Group was not formed at the Special Meeting in October 2025, however it was identified in the report presented to the September 2025 Ordinary Council Meeting. It is recommended that Council formally endorse the formation of this reference group at this meeting, with community representatives to be appointed at a future meeting.

Following the appointment of community representatives and other persons to the Committees and Reference Groups, the first meetings of the relevant groups will be held.

11.3 Electoral Reform Discussion Paper – WALGA Feedback	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	GVR/001
Appendices:	Attachment 11.3.A – WALGA - Electoral Reform Discussion Paper
Voting Requirement:	Simple Majority

Report Purpose

This report seeks Council's formal feedback on the Electoral Report Discussion Paper produced by WALGA.

Feedback to WALGA will inform WALGA's advocacy on local government electoral reforms expected to be proposed by the State Government, specifically:

- Full spill elections every four years; and
- Compulsory voting at local government elections.

Officer's Recommendation:

That Chief Executive Officer on behalf of Council provide feedback to WALGA on the Electoral Report Discussion Paper, advising that the Shire of Collie:

1. *Does not support the full spill elections every four years.*
2. *Supports compulsory voting at local government elections.*

Reason for Decision Being Different to the Officer's Recommendation
Local Government (Administration) Regulations – r.11(da) require that where a Council decision is substantially different from the Officer's Recommendation that the reason be recorded.

The reason the Council decision is different to the Officer's Recommendation is that Council were of the view that that the full spill election every four years was the most appropriate model for Western Australian local government based on the report provided by WALGA.

Council Decision: ***Resolution: 9738***

Moved: ***Cr Italiano*** ***Seconded:*** ***Cr Faries***

That Chief Executive Officer on behalf of Council provide feedback to WALGA on the Electoral Report Discussion Paper, advising that the Shire of Collie supports the full spill elections every four years.

Carried: 6/3

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hill-Power, Cr Moyses, Cr Wells.*

Against: *Cr Kearney, Cr Smith, Cr Hansen.*

Council Decision:	***Resolution: 9739***
Moved: ***Cr Faries***	***Seconded:*** ***Cr Italiano***
That Chief Executive Officer on behalf of Council provide feedback to WALGA on the Electoral Report Discussion Paper, advising that the Shire of Collie supports compulsory voting at local government elections.	
	Carried: 7/2
For:	*Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Wells.*
Against:	*Cr Miffling, Cr Smith.*

Background:

WALGA have distributed to all local governments an Electoral Reform Discussion Paper (refer to Attachment 11.3.A). As outlined in the attached Discussion Paper, the State Government is expected to progress reforms relating to:

- the introduction of full spill elections every four years; and
- compulsory voting at Local Government elections.

WALGA is seeking Council-endorsed feedback from Local Governments to inform a sector-wide response to anticipated State Government proposals for Local Government electoral reform.

In June 2025, Hon Hannah Beazley MLA, Minister for Local Government, expressed support for a four-year election cycle, citing concerns about voter fatigue and the rising costs of conducting biennial elections. These messages were repeated in Minister Beazley's address at WALGA's 2025 Local Government Convention, which also raised the possibility of compulsory voting. These comments have prompted renewed interest and discussion across the sector.

WALGA has contacted both the Department of Local Government, Industry Regulations and Safety (LGIRS) and the Minister's office seeking details of any consultation on these matters, but no further information has been provided.

By proactively progressing this consultation, WALGA is seeking to obtain sector feedback that will ensure WALGA's positions reflect the sector's current views and enable timely, well-informed and effective engagement with the anticipated State Government reform proposals.

Attached (refer to Attachment 11.3.A) is the Electoral Reform Discussion Paper produced by WALGA. The Discussion Paper outlines some example considerations that Local Governments may choose to address when preparing their feedback. It is not intended to present an exhaustive or prescriptive list.

Local Governments are requested to provide Council endorsed responses to the Discussion Paper by 4:00pm, Friday 27 March 2026. Feeback will inform an item to be presented to State Council.

Statutory and Policy Implications:

Policy review is undertaken as a matter of good governance with some policies being required under the *Local Government Act 1995*. Strategic policies that set governing principles and guide the direction of the organisation to align with community values and aspirations, are outlined in section 2.7 of the *Local Government Act 1995*.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

Budget Implications:

Whilst this report does not have any direct budget implications, indirectly election costs may decrease if only one election is held every four years with a full spill election.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements:

No consultation is required in relation to this report.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:
N/A.

Risk Assessment:
The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.	
Risk Event	Electoral Reform Discussion Paper – WALGA Feedback
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Reputational — Failing to give due consideration to the matters raised by WALGA may result in diminished public and sector confidence.

Comment:

Full Spill Elections every 4 years:

In Western Australia, local government elections traditionally follow a "half-spill" model where half of the council is elected every two years for four-year terms. Recent reform discussions have proposed moving to **four-year full spill elections**, where all councillor positions are contested at once.

The advantages of this approach are:

- **Reduced Voter Fatigue**: Moving to a four-year cycle addresses concerns that asking citizens to vote every two years (especially when State and Federal elections also occur) leads to lower participation.
- **Cost Savings**: Full-spill elections every four years reduce the high recurring costs for local governments.
- **Stronger Mandate for Change**: Contesting all seats at once allows voters to completely reset a council's direction if they are dissatisfied, rather than waiting through multiple staggered cycles.

- **Consistency with Other Tiers**: This model aligns local government cycles with State and Federal elections, making the democratic process more familiar and enlivening the process.
- **Synergy with Compulsory Voting**: Ministers have suggested that the community would be more receptive to compulsory local voting if it were only required every four years rather than every two.

The disadvantages of this approach are:

- **Loss of Continuity**: A major concern is the potential loss of "corporate knowledge" and strategic leadership if a majority of experienced councillors are replaced at once.
- **Candidate Overcrowding**: Full spills can lead to a massive influx of candidates on a single ballot (sometimes 14+ for a few positions), making it difficult for voters to differentiate between platforms.
- **Reduced Accountability Intervals**: Voters currently have a "say" every two years; moving to a four-year cycle means a poorly performing council remains in power longer before the public can intervene through a regular election.
- **Increased Campaign Costs**: Without wards, candidates in full-spill elections may face significantly higher costs to campaign across an entire district rather than a smaller area.
- **Risk of Inexperience**: There is a theoretical risk of an entirely new, inexperienced council being elected simultaneously, though national data suggests this rarely happens in practice.

Compulsory local government elections:

While voting in Western Australian local government elections is currently not compulsory, recent low turnouts (approximately 29.7% in 2025) have led the State Government to flag mandatory participation as a potential future reform.

The advantages of Compulsory Voting:

- **Increased Democratic Legitimacy**: Mandatory voting significantly boosts turnout, ensuring that elected councils represent the broader community rather than just a motivated minority. Historical data shows WA State Election turnout rose from 70% to 90% after compulsion was introduced.
- **Improved Representation**: It forces candidates to address the needs of the entire electorate, closing the "voting gap" for socio-economically disadvantaged groups who are less likely to vote in voluntary systems.
- **Focus on Policy**: Candidates can shift resources away from "get out the vote" efforts and focus more on explaining their policies and community platforms.
- **Reduced Extremism**: Higher turnout from the "silent majority" often dilutes the influence of single-issue or extremist candidates who thrive in low-turnout environments.

The disadvantages of Compulsory Voting:

- **Increased Partisanship**: Critics argue compulsion would further "institutionalise" party politics in local government, potentially leading to ideological decisions dictated by state or federal political agendas.
- **Financial and Administrative Burden**: Enforcement requires significant resources to track non-voters, process "valid reason" claims, and collect fines.

- **Lower Vote Quality**: Forcing uninterested or ill-informed citizens to vote can increase the number of "donkey votes" (randomly numbered) or informal/invalid ballots.
- **Infringement on Liberty**: From a philosophical standpoint, many argue that the right to vote should include the freedom to *not* participate, and that compulsion is undemocratic.
- **Voter Fatigue**: With residents already required to vote in State and Federal elections, adding a third mandatory level of government could worsen existing "voter fatigue".

11.4 SW Country Zone – WALGA Feedback	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	GVR/024
Appendices:	Appendix11.4.A – SW Country Zone Minutes – 20 February 2026 Appendix 11.4.B – 2026 Climate Change Advocacy Position – Consultation Paper Appendix11.4.C – Draft Renewable Energy Planning Code and Guidelines Appendix11.4.D – Information Sheet - Proposed Amendments to Local Planning Scheme Regulations Appendix11.4.E – Information Sheet - Proposed Amendments to Significant Development Regulations Appendix11.4.F – WALGA summary of the draft Renewable Energy Planning Code
Voting Requirement:	Simple Majority

Report Purpose

This report seeks Council's formal feedback on two items considered at the WALGA SW Country Zone meeting held on 20 February 2026 in Busselton:

- Draft WALGA Climate Advocacy Position
- Draft WALGA Renewable Energy Planning Code.

Officer's Recommendation:

That Council endorse the following WALGA advocacy positions:

1. *The Climate Change Advocacy Position (refer to Appendix 11.4.B).*
2. *Supports the Draft Renewable Energy Planning Code and Guidelines (refer to Attachment 11.4.C).*

Council Decision: ***Resolution: 9740***

Moved: ***Cr Smith*** ***Seconded:*** ***Cr Hill-Power***

That the Council defer Item 11.4 SW Country Zone – WALGA Feedback, to allow consideration at a future Councillor workshop.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

The WALGA South West Country Zone met in Busselton on the 20 February 2026. The Deputy Shire President and the CEO attended the meeting on behalf of Council. The Shire President was an apology for the meeting. A copy of the meeting minutes is attached (refer to Appendix 11.4.A).

The meeting considered two reports where Council endorsed feedback was sought from WALGA:

1. Draft WALGA Climate Advocacy Position
2. Draft WALGA Renewable Energy Planning Code.

Draft WALGA Climate Advocacy Position

WALGA South West Country Zone agenda report.

> ***8.6 CONSULTATION ON DRAFT CLIMATE CHANGE ADVOCACY POSITION***
>
> *By Rebecca Brown, WALGA Policy Manager Environment and Waste*
>
> ***EXECUTIVE SUMMARY***
>
> 1. *WALGA is undertaking consultation on a revised Climate Change Advocacy Position.*
> 2. *This Draft was developed following initial consultation, consideration by State Council in March 2025 and feedback from the Environment Policy Team of State Council.*
> 3. *Since WALGA's current Advocacy Position and Policy Statement were endorsed in 2018, there have been significant legislative, policy, technological and scientific changes.*
> 4. *An updated climate change advocacy position, which complements other WALGA advocacy positions, will provide a sound basis for WALGA's advocacy.*
> 5. *WALGA is seeking Council endorsed feedback by 1 May 2026.*
>
> ***POLICY IMPLICATIONS***
>
> *This item is intended to replace WALGA's 2018 Climate Change Advocacy Position and Policy Statement.*
>
> ***ATTACHMENT***
>
> *The Consultation Paper is available online.*
>
> ***BACKGROUND***
>
> *Climate change, and related legislation, policy and action, have implications for many aspects of Local Governments' operations and services. More frequent and severe droughts, heatwaves, bushfires, extreme rainfall events and warming, rising sea levels are increasing the costs and complexity of delivering critical services, infrastructure and ensuring community wellbeing. South West Country Zone | 20 February 2026 Page 19*
>
> *In 2018, State Council endorsed a Climate Change Policy Statement and advocacy position, following extensive sector consultation. Since this Advocacy Position was adopted there have been significant legislative, policy, technological and scientific changes, including:*
>
> 1. *The national Climate Change Act 2022 and the Western Australian Climate Change Bill 2023.*

2. *The Local Government Amendment Act 2023, which expanded Western Australian Local Governments' general function to include planning for, and mitigating, the risks associated with climate change.*
3. *The release of the Australian Government's National Climate Risk Assessment and National Adaptation Plan in 2025.*
4. *Escalation of the transition to renewable energy, uptake of electric vehicles and energy efficiency standards under the National Construction Code.*
5. *Climate science and projections (international, national and WA specific) have also become clearer regarding the risks posed by climate change and the need for action to address the consequential impacts.*

COMMENT

It is important that the WALGA climate change advocacy position is updated to reflect these changes and the consequent needs and priorities of Local Governments. An updated climate change advocacy position, which complements other WALGA advocacy positions, will provide a sound basis for WALGA's advocacy.

Following initial consultation, consideration by State Council in March 2025 and feedback from the Environment Policy Team, WALGA has developed a revised, draft Climate Change Advocacy Position for Local Government feedback.

WALGA Environment and Waste Team members will be attending Zone meetings in April 2026 to support zone discussions on the draft Advocacy Position.

WALGA is seeking Council endorsed feedback on the draft Climate Change Advocacy Position by ***COB Friday, 1 May 2026****. Feedback can be provided to environment@walga.asn.au.*

Following consideration of this feedback a final draft advocacy position will be developed and provided to Zones and State Council for consideration, expected to be in July 2026.

Draft WALGA Renewable Energy Planning Code

WALGA South West Country Zone agenda report.

8.9 DRAFT RENEWABLE ENERGY PLANNING CODE
By Kieran McGovern, WALGA Senior Policy Advisor, Planning

EXECUTIVE SUMMARY

1. *WALGA Advocacy Position 6.17 Renewable Energy Facilities calls for changes to the renewable energy State planning framework to ensure it is fit for purpose to guide the ongoing development of the sector.*
2. *The State Government has released a draft Renewable Energy Planning Code and Guidelines with the aim of establishing a consistent assessment framework, clear development standards, and improved certainty around impacts such as noise, landscape, environmental considerations, and safety.*
3. *The Code initially focuses on wind farms but is designed to expand to other renewable technologies, requiring detailed technical reporting and encouraging (but not regulating) community benefit-sharing agreements.*
4. *Proposed regulatory amendments would align local planning schemes with the Code and classify renewable energy projects valued at $20 million or more as*

mandatory significant development, shifting decision-making authority to the WAPC.

5. *WALGA strongly encourages consideration of the draft Code by Zones. Local Governments should make their own submissions on the draft Code by 10 April 2026 and provide feedback to WALGA to inform our submission on behalf of the sector by 27 February 2026. Council endorsed submissions are preferred.*

ATTACHMENT

1. *Draft Renewable Energy Planning Code and Guidelines*
2. *Information Sheet - Proposed Amendments to Local Planning Scheme Regulations*
3. *Information Sheet - Proposed Amendments to Significant Development Regulations*
4. *WALGA summary of the draft Renewable Energy Planning Code*

POLICY IMPLICATIONS

WALGA's proposed advocacy approach is consistent with WALGA Advocacy Positions:

1. *6.1 Planning Principles and Reform*
2. *6.4 State Development Applications and Decision Making*
3. *6.16 Energy Transition Engagement and Community Benefit Framework*
4. *6.17 Renewable Energy Facilities*
5. *6.18 Priority Agriculture.*

BACKGROUND

The growth in the number, size, and complexity of renewable energy facilities across Western Australia is expected to continue as energy generation and other traditional industries de-carbonise their facilities and operations. As a result, the placement and management of renewable energy facilities have become contentious issues in local communities across Western Australia.

In September 2024, WALGA's State Council endorsed three advocacy positions to address concerns related to renewable energy. Advocacy Position 6.17 Renewable Energy Facilites noted that the existing Western Australian Planning Commission's (WAPC) Position Statement: Renewable energy facilities was inadequate to address these concerns, leading to inconsistent application and approvals of renewable energy facilities across the State.

The advocacy position calls for the existing Position Statement: Renewable Energy Facilites to be elevated to a State planning policy, to provide the highest level of planning policy control and ensure the state planning framework is fit for purpose to guide the ongoing development of the sector.

On 12 December 2025, the State Government released a draft Renewable Energy Planning Code (the Code) and associated Guidelines for public consultation. The Code has been prepared to provide guidance to industry, Local Government and communities by:

1. *introducing a consistent development assessment framework for renewable energy infrastructure across Western Australia.*
2. *establishing clear development standards and application requirements.*
3. *addresses potential land use and environmental impacts, such as noise and landscape considerations.*

The initial focus of the Code is on wind farms, with flexibility to expand to other renewable energy developments, including solar farms and battery energy storage systems.

The draft Code covers key planning issues such as safety, noise, shadow flicker, landscape and visual impact, natural environment, natural hazards, aviation safety, electromagnetic interference, transport, construction, and decommissioning.

Under the proposed Code, development applications must include detailed technical reports, whilst community benefit-sharing agreements are encouraged, these agreements sit outside of the planning system.

To enable implementation of the Code, regulatory amendments are proposed to the Planning and Development (Local Planning Schemes) Regulations 2015 to support incorporation of the Code into local planning schemes through Model Provisions, introduce standard land-use definitions that will apply to all local planning schemes and guide assessment of new noise-sensitive development near existing or approved wind farms.

There are also proposed reforms to the Planning and Development (Significant Development) Regulations 2024, which will classify renewable energy development applications valued at $20 million or more as mandatory significant development. These projects will be assessed and determined by the WAPC under the State Significant Development Pathway (under Part 11B of the Planning and Development Act 2005), and Local Governments role will be to provide commentary to the development application, but final decision-making authority will rest with the WAPC.

Consultation on the draft Code and Guidelines closes 10 April 2026.

COMMENT

WALGA's has advocated for changes to the renewable energy State planning framework to ensure orderly and proper planning of renewable energy facilities and therefore welcomes the release of the draft Renewable Energy Planning Code and Guidelines by the State Government for public comment. This draft Code represents a significant step toward establishing a consistent planning framework to guide the ongoing development of renewable energy facilities across WA - providing important clarity and guidance to WA Local Governments.

The proposed amendments to classify renewable energy projects over $20 million as 'mandatory significant development' that must be determined by WAPC does not align with WALGA's Advocacy Position 6.4 State Development Applications and Decision Making, as it has the potential to erode Local Government decision making powers and community input. WALGA's position is that Part 11B should be abolished, or, if it is retained, the cost threshold should be raised to $50 million.

WALGA considers it is essential that the requirement for community benefits be mandated. There are several options that should be examined as potential mechanisms to mandate community benefit-sharing agreements, including (but not limited to) amendments to existing planning or energy legislation or new, standalone legislation.

There is also a lack of guidance regarding appropriate land uses in particular zones, specifically protecting rural land for agricultural purposes, instead stating that wind farms are generally compatible with agricultural land uses. WALGA's position is that regulatory amendments are required to create a model zone through the Planning and Development (Local Planning Schemes) Regulations 2015 for land identified as high quality agricultural land (noting most of this land is located in the South West region) known as the 'Priority Agriculture'.

WALGA held two online information sessions on the Code alongside the Department of Planning, Lands and Heritage on 5 and 9 February 2026 for Local Government officers and Elected Members respectively.

WALGA will prepare a submission to the State on behalf of the sector to ensure the draft Code delivers positive outcomes for Member Local Governments, communities and industry.

WALGA strongly encourages consideration of the draft Code by Zones. Local Governments should make their own submissions on the draft Code by 10 April 2026 and provide feedback to WALGA to inform our submission on behalf of the sector by 27 February 2026. Council endorsed submissions are preferred.

WALGA's submission will be provided to State Council by flying agenda to meet the submission deadline.

Statutory and Policy Implications:

Policy review is undertaken as a matter of good governance with some policies being required under the *Local Government Act 1995*. Strategic policies that set governing principles and guide the direction of the organisation to align with community values and aspirations, are outlined in section 2.7 of the *Local Government Act 1995*.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

Budget Implications:

While this report does not have any direct budget implications.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements:

No consultation is required in relation to this report.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:

No formal Policy has previously existed.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	SW Country Zone – WALGA Feedback.	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Environment	Failure to manage environmental matters, resulting in increased replacement or maintenance costs.
	Reputational	Failing to give due consideration to environmental and renewable energy matters may result in diminished public confidence.

Comment:

Providing formal feedback direct to WALGA from Council relating to items considered at the WALGA SW Country Zone in February 2026, provides a clearer opportunity for WALGA to represent the views and position of all local governments.

12. OPERATIONS REPORTS

Nil.

13. DEVELOPMENT SERVICES REPORTS

Item 13.1 was brought forward due to interest of attending persons.

Cr Kearney declared an Impartiality Interest in item 13.2.

13.2 Community Benefit Fund Policy	
Reporting Department:	Development Services
Reporting Officer:	Alex Wiese – Director Development Services
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	GOV/137
Appendices:	Appendix 13.2.A – CP1-023 Community Benefit Fund Policy
Voting Requirement:	Simple Majority

Report Purpose

To consider adopting a Community Benefit Fund Policy for the Shire of Collie.

Policy establishment and review are undertaken as a matter of good governance and form part of the Council's role under the *Local Government Act 1995*.

Officer's Recommendation/Council Decision: ***Resolution: 9741***

Moved: ***Cr Hill-Power*** ***Seconded:*** ***Cr Smith***

That Council:

1. *Adopts the Community Benefit Fund Policy as presented in Appendix 13.2.A – CP1-023 Community Benefit Fund.*
2. *Endorses the creation of a 'Collie Community Benefit Fund Contributions Reserve' for the purpose 'to facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie'.*

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

Policies and procedures are essential to any organisation and facilitate good governance in local government operations. Together, they provide a roadmap for day-to-day operations, ensure compliance with laws and regulations, guide decision-making, and streamline internal processes.

Although a comprehensive review of the Shire of Collie's Council Policies is planned for later in the 2025/2026 year and will occur every three years thereafter, it is advantageous for Council to consider this policy sooner. Several proponents have already informed the Shire of their desire to negotiate and establish a community benefit-sharing agreement in 2026, making early consideration of the policy beneficial.

Community Benefits Sharing agreements involve sharing the rewards (and/or profits) of a development(s) with local communities. They aim to sustainably integrate the project(s) into a local community by contributing to their future vitality and success. The use of a policy to achieve this aligns with best practice.

Council is asked to consider adopting a Community Benefit Fund Policy (CBFP) for the Shire of Collie in response to significant interest from both current and prospective renewable energy developers. The policy aims to establish a clear and transparent mechanism for benefit-sharing between project proponents and the community, aligned with the Shire's Strategic Community Plan and the contributors' Environmental, Social, and Governance (ESG) framework. This policy will also be used to guide the establishment or renewal of other major industry partnerships, such as the Shire of Collie and South32 Partnership Agreement.

Statutory and Policy Implications:

Policy review is undertaken as a matter of good governance with some policies being required under the *Local Government Act 1995*. Strategic policies that set governing principles and guide the direction of the organisation to align with community values and aspirations are outlined in section 2.7 of the *Local Government Act 1995*.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

The Draft Policy has also been prepared to be consistent with the requirements of the following legislative and statutory frameworks:

- Local Government (Financial Management) Regulations 1996;
- Planning and Development Act 2005;
- Planning and Development (Local Planning Schemes) Regulations 2015; and
- State Planning Policies (SPPs) – Particularly SPP 3.6 – Infrastructure Contributions.

The policy is proposed as a Council Policy and not a Local Planning Policy.

The *Local Government Act 1995* provides for the creation of reserve accounts .

6.11 Reserve accounts

(1) Subject to subsection (5), where a local government wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose.

(2) Subject to subsection (3), before a local government —

(a) changes the purpose of a reserve account; or*

(b) uses the money in a reserve account for another purpose,*

it must give one month's local public notice of the proposed change of purpose or proposed use.

** Absolute majority required.*

(3) A local government is not required to give local public notice under subsection (2) —

(a) where the change of purpose or of proposed use of money has been disclosed in the annual budget of the local government for that financial year; or

(b) in such other circumstances as are prescribed.

(4) A change of purpose of, or use of money in, a reserve account is to be disclosed in the annual financial report for the year in which the change occurs.

(5) Regulations may prescribe the circumstances and the manner in which a local government may set aside money for use for a purpose in a future financial year without the requirement to establish and maintain a reserve account.

The Financial Management Regulations

17. Title of reserve accounts

(1) A reserve account is to have a title that clearly identifies the purpose for which the money in the account is set aside.

Budget Implications:

While this report has no direct budget implications, it is expected to generate ongoing revenue from renewable energy proponents and major industries within the Shire, with funds to be held in a dedicated, restricted Council reserve. The Shire will manage and use the reserve funds in accordance with legislative requirements and may invest retained amounts to generate interest for future community use.

Should an agreement be entered into that generates income in the 25/26 financial year, a separate report will be provided to Council for a budget amendment.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements:

No consultation is required in relation to this report. However, industry research has been undertaken across WA and other jurisdictions.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:

N/A

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Community Benefit Fund Policy	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Reputational	Failure to adopt the Policy risks inconsistent or missed opportunities to negotiate benefit sharing.
	Legal and Compliance	Legal challenge to policy provisions and or State-imposed changes on the impact of the operation of the policy

Comment:

Community Benefit-Sharing Policies offer a clear and transparent means of demonstrating how developments and major industries will contribute to, and benefit, the local community. Once established, these policies play a crucial role in building community support, particularly for large-scale energy and resource industry proposals, which warrant a unique approach due to several factors:

- While society at large benefits from the growth of the renewable energy and resources sectors, the impacts of development are not evenly distributed. Regional communities often bear the brunt of pressure and changes. Both from individual projects and broader shifts to the local landscape and community, which can be difficult to predict and plan for in advance.
- Unlike other types of development, where financial and other contributions to local communities are routinely made and can be qualified through mechanisms such as the payment of Council rates, local employment, and local spending, the metrics and outcomes do not apply in the same way for renewable energy and resource projects. Often due to Fly-In-Fly-Out/Drive-In-Drive-Out workforce arrangements or low employment numbers (after construction), and the legislative frameworks in which they operate.
- Amenity and local (community) impacts sustainability due to the nature of the development(s).

Benefit-sharing initiatives provide a practical and transparent way to address these concerns, ensuring that affected local communities receive direct social and economic benefits from projects in their area.

The proposed CBFP seeks to foster positive relationships and contribution agreements between project proponents and the Collie communities. By adopting a strategic, co-designed, and coordinated benefit-sharing model, the policy aims to deliver lasting, intergenerational benefits and create significant positive impacts on key local issues and community aspirations.

By establishing a Community Benefit Fund through the CBFP, multiple proponents can contribute to a collective pool, supporting a range of projects and amplifying the positive outcomes for the community. The approach will also:

- Reduce consultation fatigue;
- Reduce administration costs and time;
- Streamlining engagement processes; and
- Align agreements and funding with the Shire's Strategic Community Plan and Long-term Financial Plan (LTFP) to enhance the delivery of community priorities and improve the sustainability of local community infrastructure; and
- Provide clarity on the Collie community's expectations while incorporating ongoing community input through the legislated two-year review cycle of the Shire Strategic Community Plan.

Contributions and/or agreements under the CBFP will be formalised through a legal instrument, such as a voluntary planning agreement, a deed of agreement, or a memorandum of understanding.

Conclusion

The proposed Community Benefit Fund Policy (CBFP) establishes a robust governance framework, ensuring that the community shares equitably in the benefits of renewable energy investments and other major projects within the Shire of Collie's municipal boundaries.

The policy aims to advance the Shire's published strategic goals, improve the Council's financial sustainability, foster industry partnerships, and ultimately strengthen outcomes for the Collie community. These objectives are achieved by requiring agreements and contributions under the policy to be aligned with the Shire's strategic planning documents, including the Strategic Community Plan and the Long-term Financial Plan (LTFP).

14. CORPORATE SERVICES REPORTS

14.1 Procurement Policy	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Xandra Curnock – Director Corporate & Community Services
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	GOV/137
Appendices:	Appendix 14.1.A – CP2-004 Procurement Policy Appendix 14.1.B – CS3.23 Purchasing Policy
Voting Requirement:	Simple Majority

Report Purpose

Policy establishment and review is undertaken as a matter of good governance and forms part of the role of Council under the Local Government Act 1995.

Council is requested to adopt the updated Procurement Policy (refer to Appendix 14.1A – CP2-004 Procurement Policy.

Officer's Recommendation/Council Decision: ***Resolution: 9742***

Moved: ***Cr Kearney*** ***Seconded:*** ***Cr Faries***

That Council:

1. *Adopts the Procurement Policy as set out in Appendix 14.1.A – CP2-004 Procurement Policy.*
2. *Delete existing Council Policy CS3.23 – Purchasing Policy.*

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

Policies and procedures are an essential part of any organisation and facilitate good governance within local government operations. Together, policies and procedures provide a roadmap for day-to-day operations. They ensure compliance with laws and regulations, give guidance for decision-making, and streamline internal processes.

While it is proposed that the Shire of Collie to undertake a full review of Council Policies later in the 2025/2026 year and then on a triennial basis, it has been identified that a number of new Policies need to be created due to recent changes in legislation and/or higher priority.

The Shire's existing Purchasing Policy has been reviewed and updated to reflect industry best practice and practical application. This policy has been designed to ensure that the Shire's procurement processes meet legislative, compliance and good governance practices, while encouraging value for money principles and financially sustainable practices.

The Shire's formatting and style guide has been utilised to update this Policy design, with major changes highlighted in Appendix 14.1.A – CP2-004 Procurement Policy.

Statutory and Policy Implications:

Policy review is undertaken as a matter of good governance with some policies being required under the *Local Government Act 1995*. Strategic policies that set governing principles and guide the direction of the organisation to align with community values and aspirations, are outlined in section 2.7 of the *Local Government Act 1995*.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

Budget Implications:

While this report does not have any direct budget implications, various Policies contained within the Policy Manual have budget allocations and implications.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements:

No consultation is required in relation to this report.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:

Council previously considered and adopted a CS3.23 Purchasing Policy on 9 April 2024 (refer to Appendix 14.1.B).

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Procurement Policy	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Financial	Failure to manage procurement practices can result in poor financial management and financial loss.
	Legal and Compliance	Failing to give due consideration to the industry standards and best practice may result in non compliance with legislative requirements.
	Reputational	The Shire's reputation could be viewed negatively for not undertaking regular reviews of policies of Council.

Comment:
The Procurement Policy provides a guideline and assistance for Council and Shire employees in purchasing small and large items of expenditure. It ensures that minimum standards are clear and communicated through the Policy, ensuring that Council is managing its procurement practices in a compliant and financially responsible manner.

14.2 Purchasing Card Policy	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Xandra Curnock – Director Corporate & Community Services
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	GOV/137
Appendices:	Appendix 14.2.A –CP2-005 Purchasing Card Policy
Voting Requirement:	Simple Majority

Report Purpose

Policy establishment and review is undertaken as a matter of good governance and forms part of the role of Council under the Local Government Act 1995.

Council is requested to adopt a new Purchasing Card Policy (refer to Appendix 14.2.A – CP2-005 Procurement Policy.

Officer's Recommendation/Council Decision: ***Resolution: 9743***

Moved: ***Cr Smith*** ***Seconded:*** ***Cr Hansen***

That Council adopts the Purchasing Card Policy as set out in Appendix 14.2.A – CP2-005 Purchasing Card Policy.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

Policies and procedures are an essential part of any organisation and facilitate good governance within local government operations. Together, policies and procedures provide a roadmap for day-to-day operations. They ensure compliance with laws and regulations, give guidance for decision-making, and streamline internal processes.

While it is proposed that the Shire of Collie to undertake a full review of Council Policies later in the 2025/2026 year and then on a triennial basis, it has been identified that a number of new Policies need to be created due to recent changes in legislation and/or higher priority.

This policy has been designed to ensure that the Shire's Purchasing Cards are utilised in a transparent, accountable and appropriate manner, while enabling practical operational needs and efficiencies. Purchasing Cards provide a convenient method of procuring goods and services; however, they present financial and governance risks if not appropriately controlled. This policy establishes the framework to mitigate those risks while maintaining operational efficiency.

All Purchasing Card transactions must comply with the Shire's Procurement Policy and relevant legislation.

This policy applies to all Council-issued Purchasing Cards, including:

- Corporate Credit Cards;
- Corporate Debit Cards; and
- Fuel Cards.

Statutory and Policy Implications:

The Local Government Act 1995, Section 2.7 defines the role of Council.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

Policy review is undertaken as a matter of good governance with some policies being required under the *Local Government Act 1995*. Strategic policies that set governing principles and guide the direction of the organisation to align with community values and aspirations, are outlined in section 2.7 of the *Local Government Act 1995*.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

Budget Implications:

While this report does not have any direct budget implications, various Policies contained within the Policy Manual have budget allocations and implications.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements:

No consultation is required in relation to this report.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:
Council have not developed a specific Purchasing card Policy in the past.

Risk Assessment:
The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Purchasing Card Policy	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Financial	Failure to manage purchasing cards may result in a risk of fraud or misuse.
	Legal and Compliance	Failing to give due consideration to Council's Procurement Policy may result in non-compliance and diminish public and sector confidence.
	Reputational	The Shire's reputation could be viewed negatively for not undertaking regular reviews of policies of Council.

Comment:
The Purchasing Card Policy provides a guideline and assistance for Council and Shire employees. The Policy introduces parameters around the appropriate use of Purchasing Cards to reduce the possibility of any misuse or fraudulent activity.

14.3 Mid-Year Budget Review	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Xandra Curnock – Director Corporate & Community Services
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	*Local Government Act 1995*
File Number:	FIN/065
Appendices:	Attachment 14.3.A – 2025/26 Mid-Year Budget Review
Voting Requirement:	Absolute Majority

Report Purpose

This report requests that Council consider the 2025/26 Mid-Year Budget Review as presented in the Statement of Financial Activity – by Nature and Statement of Financial Activity – by Program, for the period 1 July 2025 to the 31 December 2025, together with the requested budget amendments.

Following the Deputation from the Collie Visitor Centre at the start of the meeting, Council considered their request for additional funding, noting the request for additional funding was revised from $20,000 to $10,000.

Council Decision: ***Resolution: 9744***

Moved: ***Cr Hill-Power*** ***Seconded: Cr Italiano***

That Council defer a decision on additional funding for the Collie Visitor Centre until the April 2026 Ordinary Council Meeting.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil*

Officer's Recommendation/Council Decision: ***Resolution: 9745***

Moved: ***Cr Italiano*** ***Seconded:*** ***Cr Faries***

That Council:

1. *Receives and acknowledges the 2025/26 Mid-Year Budget Review report and associated documents [Appendix 14.3.A].*
2. *Adopts the 2025/26 Mid-Year Budget Review inclusive of the noted budget amendments contained within the report.*
3. *Retains the 2025/26 Forecast Budget Surplus of $95,832 as a budgeted carried forward surplus to the next budget period. Should the actual 2025/26 calculated surplus as at 30 June 2026 be above $95,832, then the additional funds are to be transferred to the Shire of Collie Waste Reserve to facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations at the Collie Waste Site.*

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

A Statement of Financial Activity – by Nature and Statement of Financial Activity – by Program [Appendix 14.3A] incorporating year to date budget variations as at the 31 December 2025, together with forecasts to the 30 June 2026 are presented for Council's consideration.

The *Local Government (Financial Management) Regulations 1996*, Regulation 33A, requires that a Local Government conduct a budget review between 1 January and 31 March each financial year. The intention of the legislation is to ensure Local Governments conduct at least one budget review between six and nine months into a financial year. A copy of the review and determination is to be provided to the Department of Local Government within 30 days of the adoption of the review.

The budget review is a detailed comparison of the year to date actual results with the adopted or proposed amended budget. It establishes whether a Local Government is able to continue to meet its budget commitments and is in receipt of income and incurs expenditure in accordance with the adopted budget.

Council management completed a comprehensive review of the 2025/26 Annual Budget during February 2026. The budget review document has been prepared to include information required by the *Local Government Act 1995*, *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards.

Council adopted a 10% or a $50,000 minimum for the reporting of material variances to be used in the monthly Statements of Financial Activity. This same level of variance reporting has been utilised in this budget review to highlight larger variances in the Summary of Budget Amendments. The full variance listing is also detailed in the attached Schedules and Notes attached to this Budget Review [Appendix 14.3.A].

This review generally consisted of the following:

a) Including any unbudgeted income/expenditure or budget amendment items adopted by Council during the period 1 July 2025 to 31 December 2025.

b) Comparison of the actual year to date (YTD) income/expenditure to the original or amended budget adopted for each line item of operating and capital revenue and expenditure.

c) Projection of the forecast income/expenditure to the end of the financial year and comparing this with the Original/Amended Annual Budget to determine if the line item is forecast to remain within budget.

d) Identification of any material events or changes that may impact on Council finances.

e) Flagging incomplete projects and unspent grants that were brought forward into the 2025/26 budget or projects that may be carried over into the 2026/27 budget.

f) Identifying any offsetting increases in revenue or reduction in expenditure that will reduce major variations.

g) Calculation of an updated Forecast end of year (Surplus)/Deficit to the 30 June 2026 as part of assessing whether there is sufficient cash flow to the 30 June 2026 to meet budget and forecast commitments.

h) Identifying any new budget requests from Council Officers that Council may wish to consider.

i) Identifying Options to utilise the improved Forecast end of year Surplus funds.

The original adopted budget cash position prior to any adopted budget amendments was an estimated year-end surplus of $35,811. As a result of a detailed and comprehensive budget review process involving management and the executive team culminating in various forecast changes, the current forecast year end surplus is estimated at $95,832.

It also needs to be acknowledged that this forecast year end surplus may change further during the remainder of 2025/26 due to future decisions of Council, adjusted capital works, or additional grant income and expenditure, which will be reflected in forecast updates presented in the Monthly Financial Statements and the annual 2026/27 budget development process.

Full details of budget review variances can be found in the Budget Review Report [Appendix 14.3.A]

Statutory and Policy Implications:

The Local Government Act 1995, Section 2.7 defines the role of Council.

2.7. Role of council

(1) The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.

(2) The council's governing role includes the following —

(a) overseeing the allocation of the local government's finances and resources;

(b) determining the local government's policies;

(c) planning strategically for the future of the district;

(d) determining the services and facilities to be provided by the local government in the district;

(e) selecting the CEO and reviewing the CEO's performance;

(f) providing strategic direction to the CEO.

(3) For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —

(a) the council's governing role is separate from the CEO's executive role as described in section 5.41;

(b) it is important that the council respects that separation.

(4) The council must make its decisions —

(a) on the basis of evidence, on the merits and in accordance with the law; and

(b) taking into account the local government's finances and resources.

(5) The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.

(6) The council has the other functions given to it under this Act or any other written law.

Local Government Act 1995.
Local Government (Financial Management) 1996

Section 6.2 (4) of the *Local Government Act 1995* states:

6.2. Local government to prepare annual budget

(4) The annual budget is to incorporate —

(a) particulars of the estimated expenditure proposed to be incurred by the local government;

33A. Review of budget

(1) Between 1 January and the last day of February in each financial year a local government is to carry out a review of its annual budget for that year.

(2A) The review of an annual budget for a financial year must —

(a) consider the local government's financial performance in the period beginning on 1 July and ending no earlier than 31 December in that financial year; and

(b) consider the local government's financial position as at the date of the review; and

(c) review the outcomes for the end of that financial year that are forecast in the budget; and

(d) include the following —

(i) the annual budget adopted by the local government;

(ii) an update of each of the estimates included in the annual budget;

(iii) the actual amounts of expenditure, revenue and income as at the date of the review;

(iv) adjacent to each item in the annual budget adopted by the local government that states an amount, the estimated end-of-year amount for the item.

(2) The review of an annual budget for a financial year must be submitted to the council on or before 31 March in that financial year.

(3) A council is to consider a review submitted to it and is to determine whether or not to adopt the review, any parts of the review or any recommendations made in the review.*

**Absolute majority required.*

(4) Within 14 days after a council has made a determination, a copy of the review and determination is to be provided to the Department.

Budget Implications:

As a result of the budget review process, and updated forecast amendments on various general ledger accounts, staff forecast a surplus of $95,832 as of the 30 June 2026.

Budget – Whole of Life Cost:

While the budget review does not impact directly on the whole of life cost of assets, it does indirectly refer to assets through budgeted acquisition and disposals.

Communications Requirements:

No consultation is required in relation to this report.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide good governance across the organisation.

Relevant Precedents:

A mid-year budget review is conducted each year.

Risk Assessment:
The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Mid-Year Budget Review	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Financial	Failing to deliver services within the budget may result in diminished public and sector confidence.
	Legal and Compliance	Failing to give due consideration to the legal and compliance matters related to financial management may result in diminished public and sector confidence.
	Reputational	Failing to constrain spending within allocated budget may result in diminished public and sector confidence.

Comment:
The 2025/26 budget remains within overall original estimates. Management forecast an end of year surplus of $95,832. It is recommended that Council retain the entire $95,832 estimated surplus and carry it forward to the 2026/27 Annual Budget.

Council is undertaking considerable future planning around the Collie Waste Site and the eventual closure and remediation works associated with the site. While the current estimated life of the waste site is approximately 15 years (this may be longer if managed appropriately), early indications are that the future cost of closure and remediation works will be considerable. Council will also need to start planning for a new waste facility.

For this reason, it is recommended that Council start to increase funds held within the Shire of Collie Waste Reserve. The Officer's Recommendation reflects this intention, where in the event that the actual 2025/26 calculated surplus as at 30 June 2026 being above $95,832, then the additional funds are to be transferred to the Shire of Collie Waste Reserve to facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations at the Collie Waste Site.

A copy of the full revised 2025/26 Annual Budget and Forecast is provided for in [Appendix 14.3.A], which incorporates the adopted budget variances together with updated forecasts as at the 31 December 2026. A detailed breakdown of all variances is provided within the Schedules and Notes provided.

Previous Adopted Budget Amendments:

1. Council approved an amendment to the 2025/26 budget to reduce the proceeds of sale for vehicles by $21,600. Council supported the retention of the Holden Colorado single cab utility, registration 112CO (currently used by the Rangers) in lieu of it being traded, providing a vehicle for the Building Maintenance Officer – 12 August 2025 OCM Res 9635.

2. Council approved an amendment to the 2025/26 budget to amend the light vehicle purchases identified in the 2025/26 budget. These included the Rangers Isuzu Dmax estimated to be $10,000 less than budget, the Director Corporate & Community Services vehicle being replaced with an Isuzu MUX, the Manager Operations vehicle being replaced with a Isuzu Dmax, the ICT Manager vehicle provide a motor vehicle allowance in lieu of a vehicle – 9 September 2025 OCM Res 9651.

3. Council approved an amendment to the 2025/26 budget to include unbudgeted capital expenditure for the purchase of a new pool vacuum cleaner. The emergency expenditure of $19,250 was approved by the Shire President and endorsed by Council at the 9 December 2025 OCM Res 9711.

Incomplete projects and unspent grants that were brought forward into the 2025/26 budget or projects that may be carried over into the 2026/27 budget, or require a 2025/26 budget amendment:

1. 2024/25 Carried Forward Surplus

   At the time of producing the 2025/26 budget the anticipated 2024/25 Carried Forward Surplus was estimated to be $94,740. The actual 2024/25 Carried Forward Surplus was $1,687,882.

   On the 24 June 2025 the Local Government Grants Commission announced and paid a 50% advance General Grant payment of $1,006,237 and Roads Grant payment of $351,789. This resulted in an additional $1,358,026 in grant income being received.

   A new Unspent Grants Reserve has been created in the 2025/26 budget to avoid this late distortion occurring in the future. Any unspent grants held by the Shire will be preserved in this Reserve and drawn down as utilised.

2. Job 1144 – Waste Transfer Station Shelter

   These works relate to the construction of a Waste Transfer Station shelter to house the new waste compactor totalling $245,000. Quotes for the construction of this building were obtained during 2025/26 but significantly exceeded the allocated budget of $245,000. This building construction is proposed to be 100% carried over into 2026/27 with additional funding to be allocated. A 2025/26 budget amendment is recommended to reflect this change.

3. Job 3080 – Harris River Road

   Further capital works on Harris River Road (SLK 1.05 -5.05) costing $750,000 were included in the 2025/26 budget. The works are to be funded 2/3 from a Main Roads Regional Road Group grant and 1/3 from Council. Due to delays in detailed design and planning works, subject to Regional Road Group approval these works are proposed to be carried forward into 2026/27. The works involve the widening and sealing shoulders to 0.5m, and resealing and installing audible edge lines.

It is proposed that the 1/3 Shire funding ($250,000 plus project management salaries) be carried forward into 2026/27 and preserved through a transfer of funds to the Carried Forward Projects Reserve of $279,020. A 2025/26 budget amendment is recommended to reflect this change.

4. Collie Visitor Centre Expansion Project

   These works relate to the building modifications and expansion totalling $500,000 at the Collie Visitor Centre, which are funded from the Department of Primary Industries and Regional Development. These building modifications are proposed to be 100% carried over into 2026/27. The grant funds have not been received at this time, but if any funding is received and not spent in 2025/26 then it will preserved in the Carried Forward Projects Reserve and recorded as a Contract Liability. A 2025/26 budget amendment is recommended to reflect this change.

5. Soldiers Park Playground & Swimming Club Storage Shed
   The Soldiers Park Playground is a carried over project from previous years. The $1.6m project is funded 100% from the State Government election funding committed for the former Collie heated swimming pool election commitment. A portion of the election commitment funds are reallocated towards the Swimming Club storage shed/meeting room of approximately $200,000. These projects have been delayed due to the Funding Agreement with the State Government not being finalised. The grant funds have not been received at this time, but if any funding is received and not spent in 2025/26 then it will preserved in the Carried Forward Projects Reserve and recorded as a Contract Liability. No budget amendment is required as these project were only noted in the original budget.

6. Shire of Collie – Housing Incentive & Urban Infill Toolkit Grant

   In prior years the Shire received a grant for the Collie Urban Infill Toolkit project. During the acquittal process it was identified that only $44,060 had been paid out on the project from a grant of $57,500. As the project was left incomplete, formal approval was obtained to extend the timeline and complete the project using the unspent $13,440. A 2025/26 budget amendment of $13,440 is recommended to reflect this change in income in GL#116660 and expenditure GL#199820.

7. Purchase of Land – Collie Light Industrial Area

   Council considered a Behind Closed Doors Report in December 2025 relating to Land in the Collie Light Industrial Area. Council resolved to implement the recommendation to progress discussions with Development WA to purchase the land in 2026/27 with the purchase funded from the New Initiatives Reserve.

Forecast Variances or Cost Areas:

There are a number of variances across the entire budget that have contributed to the current Forecast Surplus of $95,832. The major variances include:

- ***Rates and Charges***

  General Rates Levied (including concessions applied) for the 2025/26 financial year are within budget estimates; $8,130,311 rates raised against an adopted budget of $8,046,928. Interim rates revenue estimates are forecast to increase from an adopted budget of $5,000 to $20,000 once interim changes related to development are processed.

Collection of outstanding rates is progressing through an external debt collection agent. As at 30 June 2025 the outstanding Rates and Statutory Receivables was $2,833,181. The target is to achieve less than 4% of collectable rates outstanding.

- ***Employee Costs***

Employee costs consist of salaries and wages, workers compensation payments, workers compensation insurance, and other employee costs. These are summarised below:

EMPLOYEE COSTS				
	25/26 Budget Total	YTD Budget	YTD Actual	25/26 Forecast Total
Salaries & Wages excluding Workers Compensation	$6,369,618	$3,184,809	$3,130,603	$6,369,618
Paid Parental leave	$5,000	$0	$0	$5,000
Workers Compensation Insurance	$250,000	$250,000	$138,494	$250,000
Other Employee Costs	$885,618	$363,655	$223,377	$819,315
TOTAL	$7,510,236	$3,798,464	$3,492,474	$7,443,933

Gross salaries and wages remain under budget primarily due to staff vacancies through-out the year. To assist in completing tasks related to the 2024/25 Annual Financial Statements and the 2024/25 annual audit, a number of contracted consultants were engaged, which will offset some of the salaries and wages savings. While the total forecast salaries and wages expenditure has been adjusted to reflect anticipated savings, contractor costs have increased.

Workers Compensation salaries and wages had $138,494 expenditure allocated in the 25/26 budget, however it is normal to incur expenditure in this area due to ongoing and new claims accepted by LGIS. The Shire has no control over whether a workers compensation claim is accepted and must process this payment if advised by LGIS. The Shire is reimbursed this expenditure through insurance with LGIS, which overall offsets this cost, but in the interim there will be a timing difference reflecting when expenditure is incurred and funds are reimbursed.

A similar process occurs should an employee go on Parental Leave, with payments being made by the Shire with this expenditure being reimbursed by the Commonwealth Government.

- ***Interest Revenue – Municipal Fund***

The forecast interest Revenue for the Municipal Fund has not been amended from an adopted budget estimate of $72,450. Interest revenue is predominantly received from investment in high interest accounts or term deposits to obtain the highest return on investment. The forecast decrease in interest revenue is affected by the budgeted interest return rate on term deposit investments and the total available cash.

- ***Interest Revenue – Reserve Fund***

  Similar to Municipal Fund interest income, the forecast interest Revenue for the Reserve Fund has not changed from the adopted budget of $129,570. Interest earned to the end of December 2025 is $41,353.

- ***WA Local Government Grants Commission (LGGC) Grants***

  While the total 2025/26 LGGC Financial Assistance and Local Roads grant revenue has increased from previous years to $2,054,239 (24/25 $1,864,670) and $666,494 (24/25 $622,721), a 50% advance payment of the grant was made in June 2025. This advance payment is associated with advance payments made in previous financial years and has caused a compounding effect.

  The timing of payments has resulted in the 2025/26 budget funds of $1,677,276 and $606,417 remaining unchanged. The current forecast assumes that Council is likely to receive 50% of the 26/27 Advance Grant in late 25/26.

- ***Household Sanitation***

  Domestic Refuse, Recycling and FOGO levies (rubbish bin charges) have remained unchanged from a combined adopted budget of $1,065,743. Council will consider whether it wishes to continue with the FOGO service at the April 2026 Council meeting, with the financial implications reflected in the 2026/27 budget.

  The Shire has recently been advised by Cleanaway of a price rise increase from January 2026 for waste collection. The budget did incorporate a provision for cost escalation, however the full impact is being evaluated by staff and if the impact is material, then a further report will be presented to Council. The noted cost increases will be included in the 2026/27 budget.

- ***Vehicles, Plant & Equipment***

  Several plant and vehicles have been ordered or acquired during the 2025/26 financial year in accordance with the approved budget, including the Landfill Compactor and 2 x Isuzu MUX's. The remaining plant purchases and light vehicle fleet purchases are on schedule to be completed during the remainder of 2025/26.

- ***Development Services Fees and Charges***

  Dog and cat registration revenue remains on target, and the budget review identifies no changes from the adopted budget. Other health fees and charges accounts show minimal variances compared to the forecasts for 30 June, which are expected to align with the budget.

  The forecast revenue from Development Application Fees and Charges, totalling $87,450, is above the budgeted $72,450, and is expected to increase further during the year. These fees depend on the type and number of Development Applications submitted to the Shire, which have increased in both the number of applications and their value. The forecast income for Development Application Fees has been adjusted to $87,450.

  Building Permit Fees Year to Date revenue of $35,324 exceeds the budgeted Year to Date income of $28,462. These fees are subject to external market environments for building activity, which has been in line with the forecast. The forecast income for Building Permit Fees remains the same as the total budget of $56,925, but the forecast may be updated later in the year.

Items for Budget Consideration and Recommended Budget Amendments

Based on the identified Mid-Year Budget Review increased income and reduced expenditure, the following budget amendments are requested for Council's consideration:

- ***Collie Visitor Centre***

The Shire has received correspondence from the Collie Visitor Centre seeking a review of the 2025/26 Operational Grant provided to the Collie Visitor Centre from the Shire of Collie.

While the Visitor Centre sought an increase in the funding for 2025/26, an allocation of $133,000 was approved by Council. This was the same allocation made in 2024/25. The 2023/24 and 2022/23 allocation was $123,000.

When the Visitor Centre were advised of the funding allocation, it was noted that although this figure did not meet the Visitor Centre's total amount required to meet the Visitor Centre's operational expectations, there would be the opportunity for review through the mid-year budget review process. The Visitor Centre are seeking approximately an additional $20,000 to meet wage increases and services operational requirements.

The Collie Visitor Centre have been invited to attend the Council meeting to give a presentation to Council on this budget request.

- ***Increased transfer to Waste Reserve:***

The adopted 2025/26 budget included $0 transfer to the Waste Reserve. It is recommended that any actual surplus funds as at 30 June 2026 above $95,832 be transferred to the Waste Reserve to facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations at the Collie Waste Site.

- ***Correction to Schedule of Fees & Charges***

An error has been identified in the 2025/26 adopted 'Schedule of Fees and Charges' relating to structure plans. The proposed change is to remove the wording that states '*based on 12hrs*' as shown in the screenshot below.

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2025/26

Scheme Amendment/Structure Plan

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
25	Request to initiate	Council		GST Free	$372
26	Processing fee - base/standard	Council		GST Free	$1,801
27	Processing fee - complex	Council		GST Free	$3,493
28	Lodgement of Structure Plan/Local Development Plan (Initial charge, based on 12hrs; final charge is subject to hours required on application)	Council		GST Free	$1,090
29	Director/ Manager/ Shire Planner (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Free	$88
30	Environmental Health Officer (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Free	$37
31	Administrative Assistant (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Free	$30
32	Advertising for Scheme Amendment/Structure Plan	Council		GST Free	Cost plus 10%
33	Lodgement of a Notification on the Title	Council		GST Free	$181

The reason for this correction is that the hourly rate of $88 times 12 hours equals $1,056 and not the initial fee of $1,090.

- ***Estimated Carried Forward Surplus as at the 30 June 2026:***

  The 2025/26 budget estimated that over the 12 month period of the budget, a surplus of $35,811 would be incurred. This was based on the budgeted Carried Forward Surplus from 2024/25 of $94,740 reducing to a budgeted surplus at the end of 2025/26 of $35,811.

  The forecast surplus as at 30 June 2026 is $95,832 which is based on known variances in actual performance in the year to date and estimates for the remainder of the year based on current trends in revenue and expenses, exclusive of the requested budget amendments.

14.4 Financial Management Report – January 2026	
Reporting Department:	Corporate Services
Reporting Officer:	Geoff Lawrence – Finance and Business Excellence Coordinator
Accountable Manager:	Xandra Curnock – Director Corporate and Community Services
Legislation	*Local Government Act 1995 & Financial Management Regulations 1996*
File Number:	FIN/024
Appendices:	Appendix 14.4.A – Financial Report – January 2026
Voting Requirement	Simple Majority

Report Purpose

To provide a summary of the financial position for the Shire of Collie for the month ending 31 January 2026.

Officer's Recommendation/*Council Decision:* ***Resolution: 9746***

Moved: ***Cr Kearney*** ***Seconded:*** ***Cr Moyses***

That Council receive the Financial Management Report for 31 January 2026 as presented in Appendix 14.4.A.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

In accordance with Council policy and the provisions of the *Local Government Act 1995* and the *Local Government (Financial Management) Regulations 1996* (Regulations), the Shire is required to prepare a monthly Statement of Financial Activity and Statement of Financial Position each month. Refer to Appendix 14.5.A

Statutory and Policy Implications:

Local Government Act 1995

6.4. Financial Report

(1) A local government is to prepare an annual financial report for the preceding financial year and such other financial reports as are prescribed.

(2) The financial report is to —

(a) be prepared and presented in the manner and form prescribed; and

(b) contain the prescribed information.

Local Government (Financial Management) Regulations 1996

34. Financial activity statement required each month (Act s. 6.4)

(1A) In this regulation—

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

(1) A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —

(a) annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c); and

(b) budget estimates to the end of the month to which the statement relates; and

(c) actual amounts of expenditure, revenue and income to the end of the month to which the statement relates; and

(d) material variances between the comparable amounts referred to in paragraphs (b) and (c); and

(e) the net current assets at the end of the month to which the statement relates.

(1B) The detail included under subregulation (1)(e) must be structured in the same way as the detail included in the annual budget under regulation 31(1) and (3)(a).

(1C) Any information relating to exclusions from the calculation of a budget deficiency that is included as part of the budget estimates referred to in subregulation (1)(a) or (b) must be structured in the same way as the corresponding information included in the annual budget.

(2) Each statement of financial activity is to be accompanied by documents containing

(a) deleted

(b) an explanation of each of the material variances referred to in subregulation (1)(d); and

(c) such other supporting information as is considered relevant by the local government.

(3) The information in a statement of financial activity may be shown according to nature and type classification.

(4) A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be —

(a) presented at an ordinary meeting of the council within 2 months after the end of the relevant month; and

(b) recorded in the minutes of the meeting at which it is presented.

Local Government (Financial Management) Regulations 1996

35. Financial position statement required each month

(1) A local government must prepare each month a statement of financial position showing the financial position of the local government as at the last day of the previous month (the previous month) and —

(a) the financial position of the local government as at the last day of the previous financial year; or

(b) if the previous month is June, the financial position of the local government as at the last day of the financial year before the previous financial year.

(2) A statement of financial position must be —

(a) presented at an ordinary meeting of the council within 2 months after the end of the previous month; and

(b) recorded in the minutes of the meeting at which it is presented.

Budget Implications:

The monthly Financial Management Report provides Council with an overview of budget compared to actual expenditure and revenue.

Future reports will include financial forecasts to the end of the financial year to enable employees to closely monitor revenue and expenditure and provide up to date forecasts for the end of the financial year. This will provide more accurate budget monitoring, assist the mid-year budget review analysis, and will form a solid foundation for the estimated Surplus/(Deficit) at 30 June, which informs the future Budget and Long Term Financial Plan development process.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements: (Policy No. CS 1.7)

Nil

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.5	To imbed our strategic priorities throughout the organisation

Relevant Precedents:

Each month Council is presented a monthly Financial Management Report.

Risk Assessment:
The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Financial Management Report – January 2026	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the inherent risk is below 12, this is not applicable	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Legal and Compliance	Non compliance with the legislative requirements that result in a qualified audit.
	Reputational	Non-compliance that results in a qualified audit can lead stakeholders to question the Council's ability to manage finances effectively.
	Financial	Not monitoring ongoing financial performance would increase the risk of a negative impact on the financial position.

Comment:
The financial statements provided in Appendix 14.4.A reports on the following information for the reporting period:

- Statement of Comprehensive income by Nature
- Statement of Comprehensive income by Program
- Statement of Financial Activity
- Explanation of material variances on the Statement of Financial Activity
- Statement of Financial Position
- Supplementary notes

The Statement of Financial Activity provides Elected Members with a high level oversight of operating and capital revenues and expenditures. It is also intended to link operating results with balance sheet items and reconcile with the end of month balances.

In accordance with the Regulations, for the 2025/2026 period a report must be compiled on variances greater than the percentage agreed by Council which is currently plus (+) or minus (-) 10% or $50,000, whichever is the greater.

For the period 1 July 2025 to 31 January 2026:

- Income is over budget by 2.5%; and
- Expenditure is under budget by 9.3%.

Commentary in relation to these variances is provided at nature and type level. A nil variance means that the year-to-date actual value is identical to the year-to-date budget estimate. Comments are therefore provided where the variance's value is >10% or >$50,000 under or over budget.

Description	Var. $	Var. %
	$	%
Revenue from operating activities		
Grants, subsidies and contributions Minningup Pool Grant larger than budget expectations due to project being delayed and finalised in 2025/2026 $63k LIA entry grant - Department of Industry & Resources grant $49k	144,222	11.65%
Interest revenue Mainly relates to interest on overdue rates	60,704	32.14%
Other revenue $67k relates to workers compensation being less than budgeted estimates. $19k relates to rates administration charges, incorrectly budgeted to other income, included in fees and charges. Will be corrected as part of mid year budget review.	(135,931)	(65.79%)
Expenditure from operating activities		
Employee costs Timing variance. Will be rectified by year end. Due to current vacancies and internal cost allocations.	505,732	11.41%
Other expenditure Timing variance, mainly relates to plant on costs and labour overheads. Will be cleared by year end.	199,251	50.99%
Inflows from investing activities		
Proceeds from disposal of assets Timing variance as motor vehicle purchasing is to occur in the near future. Currently only two motor vehicles have been traded in and replaced.	(166,600)	(89.28%)
Outflows from investing activities		
Acquisition of property, plant and equipment Timing variance between budget and purchase of assets	198,570	17.41%
Acquisition of infrastructure ($50k) relates to drainage works on Forrest st. Project was not completed until 2025/2026, but was budgeted for in 2024/2025.	(62,596)	(61.14%)
Outflows from financing activities		
Transfer to reserves $950k transferred from Municipal funds to unspent grants Reserve in relation to the heated swimming pool grant. Ongoing discussions being held in relation to the reallocation of these grant funds to other key projects.	(950,291)	(222.51%)
Surplus or deficit at the start of the financial year Higher surplus than originally anticipated due to more grants income in 2025 than originally forecast.	1,593,142	1681.59%
Surplus or deficit after imposition of general rates	1,880,733	45.08%

14.5 Accounts Paid – 16 January to 15 February 2026	
Reporting Department:	Corporate Services
Reporting Officer:	Karen Rushton – Finance Officer
Accountable Manager:	Geoff Lawrence – Finance and Business Excellence Coordinator
Legislation:	*Local Government Act 1995 & Local Government (Financial Management) Regulations 1996*
File Number:	FIN/024
Appendices:	Appendix 14.5.A – List of Accounts Paid
Voting Requirement	Simple Majority

Report Purpose

To present the accounts paid for the period 16 January 2026 to 15 February 2026

Officer's Recommendation/Council Decision: ***Resolution: 9747***

Moved: ***Cr Faries*** ***Seconded:*** ***Cr Wells***

That Council receives the List of Accounts paid for the period 16 January 2026 to 15 February 2026 as presented in Appendix 14.5.A totalling $1,056,931.10.

Carried: 9/0

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil.*

Background:

Where a council has delegated authority to the Chief Executive Officer to make payments from the municipal or trust fund, a list of accounts paid is to be presented at the ordinary meeting each month.

In accordance with Delegation 2.2.21, the Chief Executive Officer is authorised to make payments.

Statutory and Policy Implications:

Local Government Act 1995

Local Government (Financial Management Regulations) 1996

12. Payments from municipal fund or trust fund, restrictions on making

(1) A payment may only be made from the municipal fund or the trust fund —

(a) if the local government has delegated to the CEO the exercise of its power make payments from those funds — by the CEO; or

(b) otherwise, if the payment is authorised in advance by a resolution of the council.

(2) The council must not authorise a payment from those funds until a list prepared under regulation 13(2) containing details of the accounts to be paid has been presented to the council.

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

(1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

(a) the payee's name; and

(b) the amount of the payment; and

(c) the date of the payment; and

(d) sufficient information to identify the transaction.

(2) A list of accounts for approval to be paid is to be prepared each month showing —

(a) for each account which requires council authorisation in that month —

(i) the payee's name; and

(ii) the amount of the payment; and

(i) sufficient information to identify the transaction; and

(b) the date of the meeting of the council to which the list is to be presented.

(3) A list prepared under subregulation (1) or (2) is to be —

(a) presented to the council at the next ordinary meeting of the council after the list is prepared; and

(b) recorded in the minutes of that meeting.

13A.Payments by employees via purchasing cards

(1) If a local government has authorised an employee to use a credit, debit or other purchasing card, a list of payments made using the card must be prepared each month showing the following for each payment made since the last such list was prepared —

(a) the payee's name;

(b) the amount of the payment;

(c) the date of the payment;

(d) sufficient information to identify the payment.

(2) A list prepared under subregulation (1) must be —

(a) presented to the council at the next ordinary meeting of the council after the list is prepared; and

(b) recorded in the minutes of that meeting.

Council Policy

CS3.7 Payment of Creditors

5.0 List of Accounts Paid

A list of all accounts paid shall be presented to the Council within two months. The list shall comprise of details as prescribed in the WA Financial Management Regulations (1996)

Budget Implications:
All liabilities settled have been in accordance with the annual budget provisions.

Budget – Whole of Life Cost:
As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements: (Policy No. CS1.7)
Nil

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.5	To imbed our strategic priorities throughout the organisation

Relevant Precedents:
Each month Council receives the list of accounts presented.

Risk Assessment:
The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Accounts Paid – 16 November to 15 January 2026	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the inherent Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Financial	That payments are not made in accordance with Shire's policies and procedures.
	Legal and Compliance	Not reporting the list of accounts to Council is a contravention of the *Local Government Act 1995.*
	Reputational	Non compliance with a legal requirement may lead to community confidence being eroded in Shire's management and Council.

Comment:
A listing of payments is included in Appendix 14.5.A.

Where possible, questions on specific payments should be submitted to the Chief Executive Officer or Director Corporate and Community Services before noon on the day of the scheduled meeting. This will ensure a response can be provided at the Council Meeting.

15. MOTIONS FOR WHICH PRIOR NOTICE HAS BEEN GIVEN

Cr Kearney declared an Impartiality Interest in item 15.1.

15.1 Collie Roundhouse	
Elected Member:	Cr Michelle Smith
Legislation	*Local Government Act 1995*
Appendices:	Nil
Voting Requirement	Simple Majority

Report Purpose:

For Council to consider a notice of motion from Cr Smith with regards to Council receiving an update from the National Trust with regards to the future of the Roundhouse

Notice of Motion – Cr Smith:

That the CEO request the National Trust to provide a presentation to Council on the current status and future of the iconic Collie Roundhouse.

Motion:

Moved: ***Cr Smith*** ***Seconded:*** ***Cr Hansen***

That the CEO request the National Trust to provide a presentation to Council on the current status and future of the iconic Collie Roundhouse.

Cr Kearney moved an amendment motion to request an update from the Nation Trust rather than a presentation.

Amendment/Council Decision: ***Resolution: 9748***

Moved: ***Cr Kearney*** ***Seconded:*** ***Cr Faries***

That the motion be amended with deletion of text as shown with ~~strikethrough~~ and addition of text shown in underline:

'That the CEO request the National Trust to provide ~~a presentation~~ an update to Council on the current status and future of the iconic Collie Roundhouse.'

Carried: 5/4

For: *Cr Miffling, Cr Italiano, Cr Faries, Cr Hill-Power, Cr Kearney.*

Against: *Cr Hansen Cr Moyses, Cr Smith, Cr Wells.*

The substantive motion, as amended, was then considered.

Council Decision	***Resolution: 9749***
That the CEO request the National Trust to provide an update to Council on the current status and future of the iconic Collie Roundhouse.	
	Carried: 9/0
For:	*Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*
Against:	*Nil.*

Background:
Cr Smith has provided the following information in support of the motion:

'The Collie Roundhouse is vested with the National Trust of Australia (WA) with the power to lease. Following an Expression of Interest process, Be Our Guest Holdings was selected in 2021 as the preferred proponent to lease the Roundhouse and transform the space into a vibrant public and commercial space.

Given the time that has elapsed since the preferred proponent was announced, it would be appreciated if a presentation could be provided to Council on the status of the project and the future of the iconic Collie Roundhouse.'

16. QUESTIONS BY MEMBERS FOR WHICH DUE NOTICE HAS BEEN GIVEN

Nil.

17. URGENT BUSINESS APPROVED BY THE PRESIDING MEMBER OR BY

Nil.

18. ANNOUNCEMENTS BY THE PRESIDING MEMBER AND COUNCILLORS

Shire President Cr Miffling

- 16 February - attended a "Yarn" at the Wilson Park Parent Centre (the "Yarns" are facilitated by the Climate Justice Union under the auspices of Edith Cowan University in Bunbury). Also in attendance was Deputy Shire President Cr Italiano, staff members Xandra Curnock Director of Corporate Services and Ryan Flynn Community Development Officer.
- 20 February - attended the inaugural meeting of the Collie Basin Consolidation Taskforce (CBC Taskforce). The Taskforce has been set up by the State Government with specific objectives and related outcomes for the coal basin. The Taskforce has membership comprising:
    - Mr Michael Carey (Chair) Director General, Department of Premier & Cabinet.
    - Union representatives from Australian Manufacturing Workers Union, and Mining & Energy Union WA.
    - Representatives from Griffin Coal, Yancoal (Premier Coal), Bluewaters Power, South32.
    - Senior Executives from Department of Premier & Cabinet, and Department of Energy & Economic Diversification.
    - Representatives from Collie Delivery Unit (in reference to the Just Transition process).
    - Jodie Hanns MLA, Member for Collie-Preston.
    - Shire President, Shire of Collie.

  Topics identified (and to be worked on over time) at the inaugural meeting included:
    - A Just Transition for the coal workforce and community including the development of future industries.
    - The orderly phase out of coal mining over time.
    - The ongoing security of coal supply from the Collie basin.
    - Rehabilitation of the mines.
    - Long term certainty of coal supply and price.
    - Targeted and effective government intervention where necessary.
    - Certainty for the community and workforce.
    - Stakeholders needing to work together to deliver outcomes for community as well as cost and efficiency.
    - The need for any solutions to be sufficiently flexible, durable and long term.

Deputy Shire President Cr Italiano

- 16 February - attended Seasonal Yarns session.
- 20 February - deputised for the Shire President at the WALGA South West Zone meeting held in Busselton.
- 27 February - participated in a meeting with Premier's Department representative, Collie-Preston MLA and SWDC representative regarding project management fees

sought for government election promises projects.

- 27 February - met with the South West Football League's general manager, Jason Crowe, and Collie Eagles representatives at the recreation ground to discuss the condition of the oval.
- 3 March - attended the Coalfields Museum's book launch for Collie Pioneers, Book 1.
- 5 March - together with the Shire President and administration staff viewed a house and a unit currently on the market.
- 10 March - attended the Council's Strategic Community Planning Workshop.

Cr Smith left the meeting at 9:25pm and did not return.

Cr Faries

- 3 March – attended Collie Pioneer book launch.

Cr Hansen

- Met with the Local Member to discuss the Shire President and Chief Executive Officer not being notified of the Premier's visit, as well as local fuel prices.

Cr Kearney

- 3 March – attended Collie Pioneer book launch.

Cr Moyses

- 18 February - attended the Premier Coal Community Reference Group Meeting.

Cr Smith

- 18 February - attended Collie Visitor Centre Committee Meeting.
- 5 March – attended Collie Heritage Precinct Working Group Meeting.
- 10 March – attended Strategic Community Plan Workshop.

Cr Wells

- Met with South West health with regards to becoming a member of the local District Health Advisory Committee.

19. STATUS REPORT ON COUNCIL RESOLUTIONS

Summary reports on the status of Council's resolutions are:

- 'Closed Since Last Meeting' at Appendix 19.1.A
- 'All Open' at Appendix 19.1.B

20. CLOSURE OF MEETING TO MEMBERS OF THE PUBLIC

Council Decision:	***Resolution: 9750***
Moved: ***Cr Hansen***	***Seconded:*** ***Cr Hill-Power***
That in accordance with Section 5.23 (4) (g) of the Local Government Act 1995, and Regulation 4A of the *Local Government (Administration) Regulations 1996 that the meeting is closed to members of the public.*	
	Carried: 8/0
For:	*Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Wells.*
Against:	*Nil.*

Members of the public and the press left the meeting at 9:30 pm.

20.1 Staff Housing	
Reporting Department:	Chief Executive Officer
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	*Local Government Act 1995*
File Number:	CPR/056
Appendices:	Nil.
Voting Requirement	Absolute Majority

Council Decision:	***Resolution: 9751***
Moved: Cr Kearney	***Seconded: Cr Hansen***
That the meeting be reopened to the public.	
	Carried: 8/0
For:	*Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Wells.*
Against:	*Nil.*

The meeting was reopened to the public at 10:08 pm.

21. CLOSE

There being no further business the Shire President thanked everyone for their attendance and closed the meeting at 10:10pm.

Shire of Collie

MINUTES

of the

AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING

held on

Tuesday, 31 March 2026

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15. CLOSE 13

Minutes of the Shire of Collie Audit Risk and Improvement Committee Meeting held in the Council Chambers, 87 Throssell Street Collie, on Tuesday, 31 March 2026.

The Presiding Member, Mr Alan Lamb, declared the meeting open at 4:05pm and welcomed independent members, councillors and staff.

1. OPENING/ATTENDANCE/APOLOGIES

Appointed members

Alan Lamb	Presiding Member
David Ransom	Deputy Presiding Member
Ian Miffling	Shire President
Joe Italiano	Councillor
Gary Faries	Councillor
John Kearney	Councillor
Michelle Smith	Councillor

Staff

Phil Anastasakis	Chief Executive Officer
Nicole Wasmann	Governance Coordinator
Geoff Lawrence	Finance and Business Excellence Coordinator
Alex Wiese	Director Development Services
Brad Grinter	Director Operations

2. PUBLIC QUESTION TIME

Nil.

3. RESPONSES TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil.

4. DISCLOSURE OF FINANCIAL INTEREST

Nil.

5. PETITIONS/DEPUTATIONS/PRESENTATIONS/SUBMISSIONS

Nil.

6. NOTIFICATION OF MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil.

7. CONFIRMATION OF THE PREVIOUS MINUTES OF COMMITTEE MEETING

7.1 Audit Committee Meeting – 19 May 2025

Officer's Recommendation/Committee Decision:

Moved: ***Cr Italiano*** ***Seconded:*** ***Cr Faries***

That the Committee confirms the Minutes of the Shire of Collie Audit Committee Meeting held on 19 May 2025.

Carried: 7/0

For: *Alan Lamb, David Ransom, Cr Miffling, Cr Italiano, Cr Faries, Cr Kearney, Cr Smith.*

Against: *Nil*

8. BUSINESS ARISING FROM THE PREVIOUS MINUTES

Nil.

9. OFFICER REPORTS

9.1 Audit Risk and Improvement Committee Annual Audit Workplan 2026	
Reporting Department:	Corporate and Community Services
Reporting Officer:	Nicole Wasmann – Governance Coordinator
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	*Local Government Act 1995*
File Number:	GOV/064
Appendices:	9.1.A Audit Workplan 2026
Voting Requirement	Simple Majority

Report Purpose:

For the Committee to receive and consider the Annual Audit Work Plan and to recommend to Council that the Plan to be received and endorsed.

Officer's Recommendation/Committee Decision:

Moved: ***Cr Miffling*** ***Seconded:*** ***Cr Italiano***

That the Audit Risk and Improvement Committee recommends that Council receives and endorses the 2026 Annual Audit Work Plan for the Audit Risk and Improvement Committee.

Carried: 7/0

For: *Alan Lamb, David Ransom, Cr Miffling, Cr Italiano, Cr Faries, Cr Kearney, Cr Smith.*

Against: *Nil.*

Background:
To assist and guide the Audit Risk and Improvement Committee in fulfilling its functions, roles and responsibilities in accordance with the Committee's Terms of Reference and legislative requirements, an Annual Audit Work Plan has been prepared for consideration.

Statutory and Policy Implications:

Local Government (Audit) Regulations 1996

16.Functions of audit, risk and improvement committee

An audit, risk and improvement committee has the following functions —

(a) to receive and review reports on, and recommend to the council actions to be taken in relation to —

(i) audits under Part 7 of the Act; and

(ii) compliance audits; and

(iii) reviews under regulation 17;

(b) to otherwise receive and review reports on the appropriateness and effectiveness of, and recommend to the council improvements to, the local government's systems and procedures in relation to —

(i) financial management; and

(ii) legislative compliance; and

(iii) risk management;

(c) to receive and review reports on, and recommend to the council improvements to, the implementation of any actions that the local government —

(i) is required to take under section 7.12A(3); and

(ii) has stated it has taken or intends to take in a report prepared under section 7.12A(4)(a); and

(iii) has otherwise decided to take in response to a report or recommendation referred to in paragraph (a) or (b); and

(iv) has stated it has done or proposes to do in written advice prepared under section 8.6(1)(a) or 8.23(4)(a);

(d) any other function conferred on the audit, risk and improvement committee under these

Budget Implications:

The implementation of the Annual Audit Work Plan for the Audit Risk and Improvement Committee is facilitated through staff resources funded by the employment costs budget.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

Nil.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide Good Governance across the organisation.

Relevant Precedents:

Nil.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Audit Risk and Improvement Committee Annual Audit Work Plan 2026	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Health	Nil.
	Financial	Nil.
	Service Interruption	Nil.
	Legal and Compliance	Not adopting an Annual Work Plan could result in areas of compliance not being addressed by Committee and Council.
	Reputational	Council's reputation could be negatively impacted if the functions of the Audit Risk and Improvement Committee are not met.
	Environment	Nil.
	Property	Nil.

Comment:

The Plan provides guidance to Staff and the Committee on functions which may be undertaken in the 2026 calendar year. It is anticipated that the Plan will be further developed and expanded for 2027.

The Committee is asked to consider and to make recommendation to Council to receive and endorse the 2026 Annual Audit Work Plan.

9.2 Office of the Auditor General – Audit Reports	
Reporting Department:	Corporate and Community Services
Reporting Officer:	Nicole Wasmann – Governance Coordinator
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	*Local Government Act 1995*
File Number:	GOV/064
Appendices:	9.2.A OAG Performance Audit – Maintaining Regional Local Roads 9.2.B OAG Financial Audit Results – Status of Local Government Audits 2025
Voting Requirement	Simple Majority

Report Purpose:

To highlight recent reports published by the Western Australian Auditor General.

Officer's Recommendation/Committee Decision:

Moved: ***Cr Miffling*** ***Seconded:*** ***Cr Kearney***

That the Audit Risk and Improvement Committee notes the following Audit reports tabled by the Office of the Auditor General:

1. *Performance Audit - Maintaining Regional Local Roads (OAG Report 3:2025-26).*
2. *Financial Audit Results - Status of Local Government Audit 2025 (OAG Report 8:2025-26).*

Carried: 7/0:

For: *Alan Lamb, David Ransom, Cr Miffling, Cr Italiano, Cr Faries, Cr Kearney, Cr Smith.*

Against: *Nil.*

Background:

The Auditor General has tabled the following reports which are relevant to the Shire of Collie Audit Risk and Improvement Committee:

- Performance Audit - Maintaining Regional Local Roads (OAG Report 3:2025-26).
- Financial Audit Results - Status of Local Government Audit 2025 (OAG Report 8:2025-26).

The reports are included as appendices.

Statutory and Policy Implications:

Local Government (Audit) Regulations 1996

16.Functions of audit, risk and improvement committee

An audit, risk and improvement committee has the following functions —

(a) to receive and review reports on, and recommend to the council actions to be taken in relation to —

(i) audits under Part 7 of the Act; and

(ii) compliance audits; and

(iii) reviews under regulation 17;

(b) to otherwise receive and review reports on the appropriateness and effectiveness of, and recommend to the council improvements to, the local government's systems and procedures in relation to —

(i) financial management; and

(ii) legislative compliance; and

(iii) risk management;

(c) to receive and review reports on, and recommend to the council improvements to, the implementation of any actions that the local government —

(i) is required to take under section 7.12A(3); and

(ii) has stated it has taken or intends to take in a report prepared under section 7.12A(4)(a); and

(iii) has otherwise decided to take in response to a report or recommendation referred to in paragraph (a) or (b); and

(iv) has stated it has done or proposes to do in written advice prepared under section 8.6(1)(a) or 8.23(4)(a);

(d) any other function conferred on the audit, risk and improvement committee under these

Budget Implications:
Nil.

Budget – Whole of Life Cost:
As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:
Nil.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide Good Governance across the organisation.

Relevant Precedents:
Nil.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Office of the Auditor General – Audit Reports	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Health	Nil.
	Financial	Nil..
	Service Interruption	Nil.
	Legal and Compliance	Not considering the risks, controls and recommendations arising from the Auditor General's reports could have an impact on Council not meeting its compliance requirements.
	Reputational	The Shire of Collie's reputation could be seen in a negative light if implications of the matters raised in the Auditor General's reports were not considered.
	Environment	Nil.
	Property	Nil.

Comment:

Reports tabled by the Auditor General will be presented to future meetings of this Committee.

The Committee is asked to note the reports referenced in this item.

9.3 Water Corporation Consumption Review	
Reporting Department:	Chief Executive Officer/Operations/Development Services/Corporate and Community Services
Reporting Officer:	Geoff Lawrence – Finance and Business Excellence Coordinator
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	Not applicable
File Number:	GOV/064
Appendices:	9.3.A Water Consumption Schedule 9.3.B Water Corporation Consumption Review
Voting Requirement	Simple Majority

Report Purpose:

For consideration of a report prepared in relation to Water Corporation Consumption. The Report presents an analysis of Water Corporate invoices across Shire operated facilities to assess whether current expenditure levels are driven by seasonal demand or potential leakage and inefficiencies.

Officer's Recommendation:

That the Audit Risk and Improvement Committee:

1. ***Notes** the findings of the water consumption review.*
2. ***Acknowledges** seasonal demand as the primary cost driver.*
3. ***Recommends** that Council*
   a) *Endorses the implementation of improved monitoring and reporting controls.*
   b) *Requests a follow up report to the Audit Risk and Improvement Committee within 6-12 months including:*
      - *Trend analysis;*
      - *Outcomes of site inspections; and*
      - *Identified savings or leak rectifications.*

Committee Decision:

Moved: ***Cr Faries*** ***Seconded:*** ***Cr Italiano***

That the matter be deferred to the next Committee meeting to enable further investigation into water consumption.

Carried: 7/0

For: *Alan Lamb, David Ransom, Cr Miffling, Cr Italiano, Cr Faries, Cr Kearney, Cr Smith.*

Against: *Nil.*

Background:

At the Audit Committee Meeting held 11 March 2025, the Audit Committee made recommendation to Council which was subsequently endorsed at the March Ordinary Meeting of Council, resolution 9558.

> *"That Council support the Audit Committee's request to receive a report on the current Water Corporation water consumption invoices and locations to assess whether season water consumption or leakage is the cause of current expenditure levels."*

A report has been prepared and is included in Appendix 9.3.B.

Statutory and Policy Implications:

Not applicable.

Budget Implications:

The implementation of the report's recommendations will primarily be facilitated through staff resources funded by the employment costs budget. Any material costs associated with changes to monitoring systems would be considered as part of future budgets.

Improved monitoring has the potential to provide savings in water consumption costs.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

Nil.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.6	To provide Good Governance across the organisation.

Relevant Precedents:

Nil.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – 'Low' or 'Moderate' Inherent Risk.		
Risk Event	Water Corporation Consumption Review	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	Health	Nil
	Financial	Lack of adequate monitoring of water consumption could result in excess water use.
	Service Interruption	Service to the community will be disrupted if the water irrigation systems are not monitored.
	Legal and Compliance	Nil.
	Reputational	The Shire of Collie's reputation could be damaged if water use is not managed appropriately.
	Environment	High unmonitored water use is no sustainable.
	Property	Nil.

Comment:

The Report included at Appendix 9.3.B identifies a plan for implementation of improved monitoring and reporting controls and makes recommendation for further reports to be presented to the Committee in 6-12 months.

The Committee is asked to note the findings of the review and make recommendation to Council for further monitoring and reports.

10. MOTIONS FOR WHICH PRIOR NOTICE HAS BEEN GIVEN
Nil.

11. QUESTIONS BY MEMBERS FOR WHICH DUE NOTICE HAS BEEN GIVEN
Nil.

12. URGENT BUSINESS APPROVED
Nil.

13. ANNOUNCEMENTS BY THE PRESIDING MEMBER AND COUNCILORS
Nil.

14. CLOSURE OF MEETING TO MEMBERS OF THE PUBLIC
Nil.

15. CLOSE

There being no further business, the Presiding Member thanked those present for their attendance and declared the meeting closed at 4:47pm.

AUDIT RISK AND IMPROVEMENT COMMITTEE – 2026 ANNUAL AUDIT WORK PLAN						
FUNCTIONS, RESPONSIBILITIES & ASSOCIATED ACTIVITIES	**Mar 26**	**Apr 26 Entrance Meeting**	**Jun 26**	**Sep 26**	**Nov 26 Exit Meeting**	**Nov/Dec 26**
Committee Operation						
Agree on the annual audit work plan; and set priority areas for the coming year.	●					
Annual confirmation that all responsibilities outlined in the Terms of Reference and Work Plan have been carried out. The annual confirmation will be reported through to Council and will include information about the Committee and the outcomes delivered during the period.						●
New members are briefed on their appointment to assist them to meet their Committee responsibilities. *Next Due 2027.*	Not applicable – next due 2027					
Appointment of Presiding Member and Deputy Presiding Member. *Next Due 2027.*	This function will be undertaken by Council in 2027					
Risk Management						
To consider the Risk Management Governance Framework for appropriateness and effectiveness.				●		
Legislative Compliance						
Review the annual Compliance Audit Return (CAR) and report to the Council the results of that review.			●			
Receive the biannual compliance report resulting from the Compliance Manual (incorporating the annual calendar).				●		
Internal Audit						
Review annually the internal audit annual work plan, including any reports produced as part of special assignments undertaken by internal audit.	Future Years – Not Scheduled in 2026.					
Financial Reporting						
Consider and recommend adoption of the Annual Financial Report to Council.						●

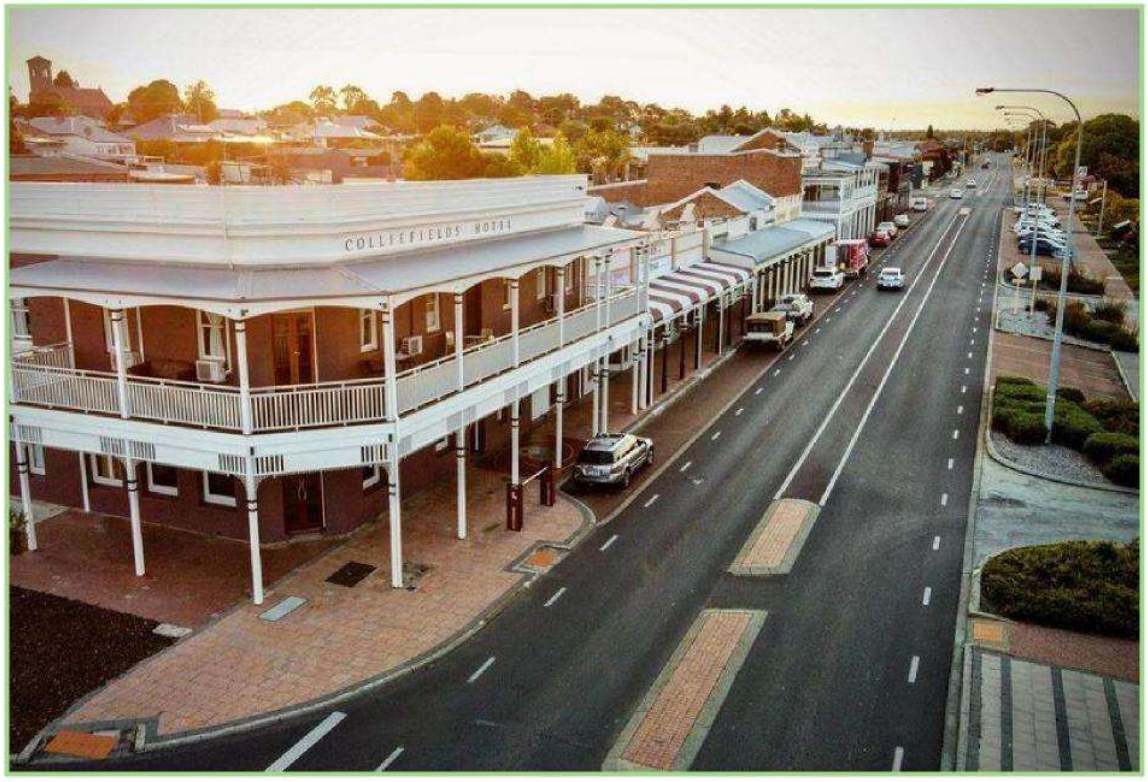
AUDIT RISK AND IMPROVEMENT COMMITTEE – 2026 ANNUAL AUDIT WORK PLAN						
FUNCTIONS, RESPONSIBILITIES & ASSOCIATED ACTIVITIES	**Mar 26**	**Apr 26 Entrance Meeting**	**Jun 26**	**Sep 26**	**Nov 26 Exit Meeting**	**Nov/Dec 26**
External Audit (OAG)						
Audit Entrance Meeting with representatives of the Audit and Risk Committee, Management and Council Auditors.		●				
Examine the reports of the auditor to – i.) determine if any matters raised require action to be taken by the local government; and ii.) ensure that appropriate action is taken in respect of those matters.					●	
Audit Exit Meeting with Audit and Risk Committee, Management and Council Auditors. To meet with the auditor, once in each year and provide a report to Council on the matters discussed and the outcome of those discussions.					●	
To consider that relevant mechanisms are in place to review and implement, where appropriate, issues raised in OAG better practice guides and performance audits of other State and local government entities.	●		●	●		●
Regulation 17 Triennial Review						
To consider the CEO's triennial review on risk management, internal control and legislative compliance.				●		
Set the action plan arising from auditor recommendations from the Regulation 17 review.				●		
Receive an update on the action plan arising from auditor recommendations from the Regulation 17 review (until all action items are completed).						

AUDIT RISK AND IMPROVEMENT COMMITTEE – 2026 ANNUAL AUDIT WORK PLAN						
FUNCTIONS, RESPONSIBILITIES & ASSOCIATED ACTIVITIES	**Mar 26**	**Apr 26 Entrance Meeting**	**Jun 26**	**Sep 26**	**Nov 26 Exit Meeting**	**Nov/Dec 26**
Governance Health Review						
To consider the Governance Health Review, and report to the Council the results of that review when undertaken.	Future Years – Not Scheduled in 2026					
Information Systems Security Audit						
Receive the audit report arising from the 2 yearly Information Systems Security Audit.						●
Set the action plan arising from the recommendations from the Information Systems Security Audit.						●
Business Continuity Plan						
To consider the Business Continuity Plan (including disaster recovery) review every 2 years (or after a major event or incident).	March 2027.					

A minimum of four committee meetings per annum is required.

** An informal meeting is generally scheduled for April that serves as an audit 'entrance' meeting with Council's appointed Auditors, Presiding Member and Deputy Presiding Member and representatives of the Audit, Risk and Improvement Committee, and management.*

Shire of Collie



Draft

Strategic Community Plan

2026/27 – 2035/36

SCP Adopted December 2022,
Modified April 2024

Our Vision

Collie – Nature at our doorstep, community at heart.

Our Mission

The Shire of Collie delivers high quality local services, advocates for Collie, and fosters partnerships to achieve better outcomes – guided by the community's vision and balanced by responsible financial management.

Our Values

The core values at the heart of the Council's commitment to the community are:

Integrity

Transparency

Accountability

Collaboration

Respect

Our Commitment to Community

We will lead the delivery of our vision

We will support local business wherever possible

We will consult and engage with our community on issues that affect them

We will encourage, welcome and value feedback

We will encourage, support and advocate for our community

COMMUNITY STRATEGIC OBJECTIVES AND PRIORITIES

1. OUR COMMUNITY	
Strategic Objective 1.1	**Community health, safety and wellbeing**
Strategic Priority 1.1.1	To finalise and implement a comprehensive Open Space and Recreation Facilities Strategy.
Strategic Priority 1.1.2	To expand and upgrade the play facilities and amenities at Soldiers Park to provide a signature attraction with access for all abilities.
Strategic Priority 1.1.3	To work with Police and other agencies to improve community safety and security.
Strategic Priority 1.1.4	To work with relevant agencies to identify and develop suitable and affordable housing for vulnerable community members.
Strategic Objective 1.2	**Community connection, engagement and participation**
Strategic Priority 1.2.1	To support and promote vibrant community events and activities in Collie.
Strategic Priority 1.2.2	To work with sporting clubs and community groups to promote volunteering and increase participation.
Strategic Priority 1.2.3	To work with sporting clubs and community groups to facilitate regular communication and stakeholder involvement.

2. OUR ECONOMY	
Strategic Objective 2.1	**Economic Development**
Strategic Priority 2.1.1	Support the State Government Collie's Just Transition initiatives to achieve economic diversification and sustainability.
Strategic Priority 2.1.2	To work with State Government, business, and landowners to ensure appropriate serviceable industrial land availability.
Strategic Priority 2.1.3	To progress the Collie airstrip site for investment by the aviation industry.
Strategic Priority 2.1.4	Advocate for new industry while supporting existing businesses and encouraging local employment.
Strategic Objective 2.2	**Tourism promotion and attractions**
Strategic Priority 2.2.1	To support the tourism and marketing capability within Collie with a focus on destination marketing.
Strategic Priority 2.2.2	To optimise the value to the community of the various investments in trail installations.
Strategic Priority 2.2.3	To plan for a new cultural and heritage museum to celebrate Collie's unique history.

3. OUR BUILT ENVIRONMENT	
Strategic Objective 3.1	**Safe and well-maintained shire owned facilities and infrastructure**
Strategic Priority 3.1.1	To increase the Shire's capability to maintain and improve facilities and infrastructure.
Strategic Priority 3.1.2	To develop and implement an infrastructure maintenance and asset upgrade/ renewal / replacement program for all Shire owned facilities and infrastructure.
Strategic Priority 3.1.3	To develop and implement a building maintenance and asset upgrade/ renewal / replacement program for all Shire owned buildings.
Strategic Priority 3.1.4	To support the preservation of Collie's history and heritage.
Strategic Objective 3.2	**Sound land planning and building strategies and schemes**
Strategic Priority 3.2.1	To monitor and revise where required the Local Planning Strategy to ensure residential and industrial chapters are consistent with emerging needs.
Strategic Priority 3.2.2	To facilitate public/private partnerships to facilitate appropriate affordable housing.
Strategic Priority 3.2.3	To prepare a carparking and access strategy addressing commercial and visitor needs in the town centre.
Strategic Priority 3.2.4	To undertake ongoing Strategic Land Use Planning to address the changing needs of Collie.

4. OUR NATURAL ENVIRONMENT	
Strategic Objective 4.1	**A high standard of sustainable waste services**
Strategic Priority 4.1.1	To integrate and optimise waste technology opportunities within Shire operations to extend the life of the Collie waste site.
Strategic Priority 4.1.2	To implement measures to reduce waste to landfill.
Strategic Priority 4.1.3	To implement strategies associated with the future closure and rehabilitation of the Collie waste disposal site.
Strategic Objective 4.2	**Conservation of our natural environment**
Strategic Priority 4.2.1	To facilitate measures to optimise the quality and amenity of the Collie River and its surrounding environment.
Strategic Priority 4.2.2	To seek external funding and increase community capacity to remove weeds and pests on Shire reserves.
Strategic Priority 4.2.3	To facilitate the preservation and managed use of bushland, trees and forests within the Shire reserves.

5. OUR ORGANISATION	
Strategic Objective 5.1	**Innovative leadership, forward planning, and mutually beneficial partnerships**
Strategic Priority 5.1.1	To advocate with the State Government for the establishment of a funding partnership that recognises the impact of the Just Transition process on the Shire's capacity to deliver services and facilities.
Strategic Priority 5.1.2	To report and communicate strategic achievements against community strategic priorities.
Strategic Priority 5.1.3	To collaborate and build partnerships with the Government sector to optimise resources and service delivery.
Strategic Priority 5.1.4	To embed our strategic priorities throughout the organisation.
Strategic Objective 5.2	**Good governance and financial management**
Strategic Priority 5.2.1	To maintain a 10 year long-term financial plan based on industry best practice.
Strategic Priority 5.2.2	To progressively improve the Shire's financial health indicators.
Strategic Priority 5.2.3	To diversify and expand the Shire's income sources.
Strategic Priority 5.2.4	To benchmark against industry governance and financial standards.

Shire of Collie

Shire of Collie Engagement Report

March 2026

Localise
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Purpose of the Report

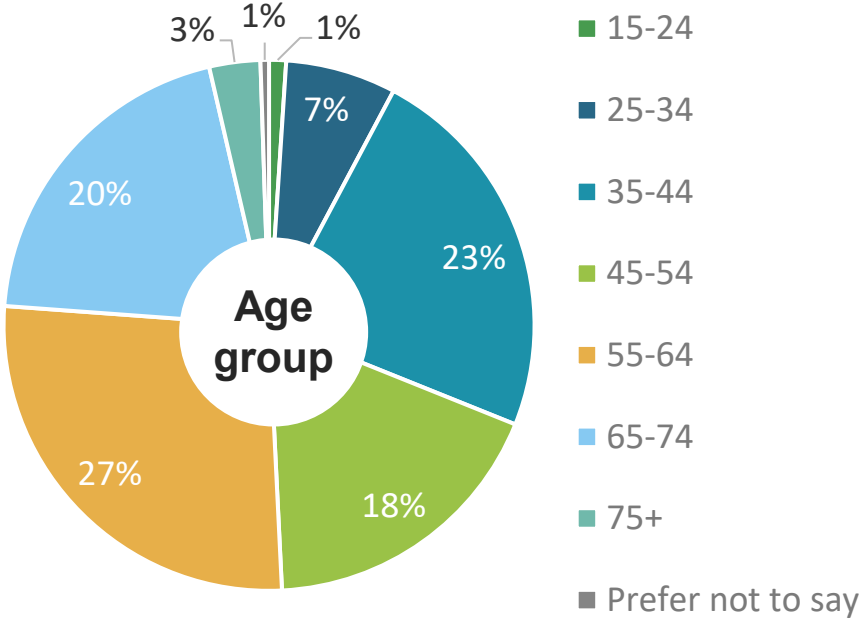
To deliver the community engagement results and recommend the vision, mission, values, strategic objectives and strategic priorities for the Strategic Community Plan.

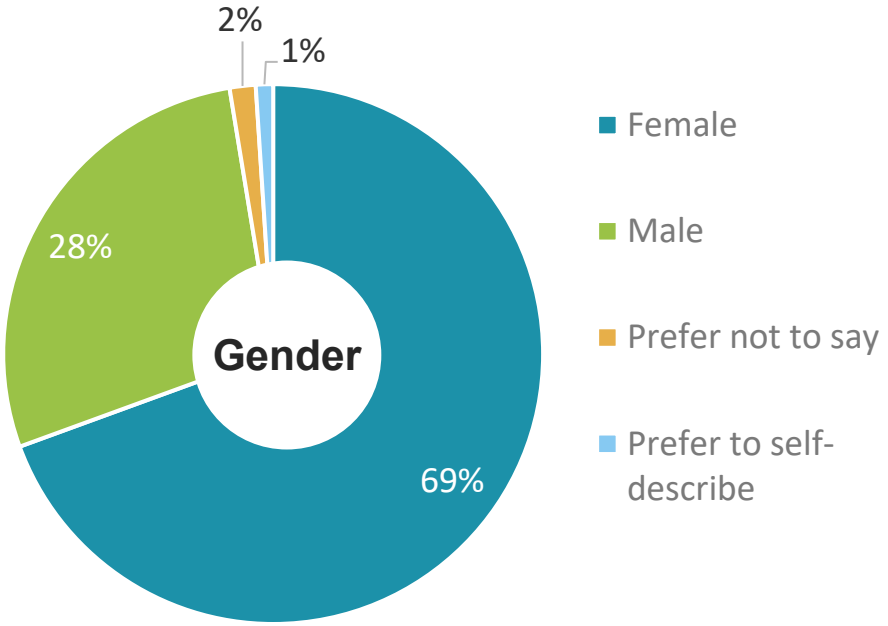
Summary of Community Engagement

Event	Date	Activities	Participation
Community Survey	2 February – 25 February	Value most; vision; services – importance and satisfaction; service priorities; other comments	193
Community Drop-In #1	16 February	Value most; vision; service priorities; other comments	28
Shopping Centre #1	17 February	Service priorities	28
Community Drop-In #2	17 February	Value most; vision; service priorities; other comments	13
Seniors	24 February	Service priorities	20
Shopping Centre #2	25 February	Service priorities	13
Total			**295**

Participation

Participation - survey

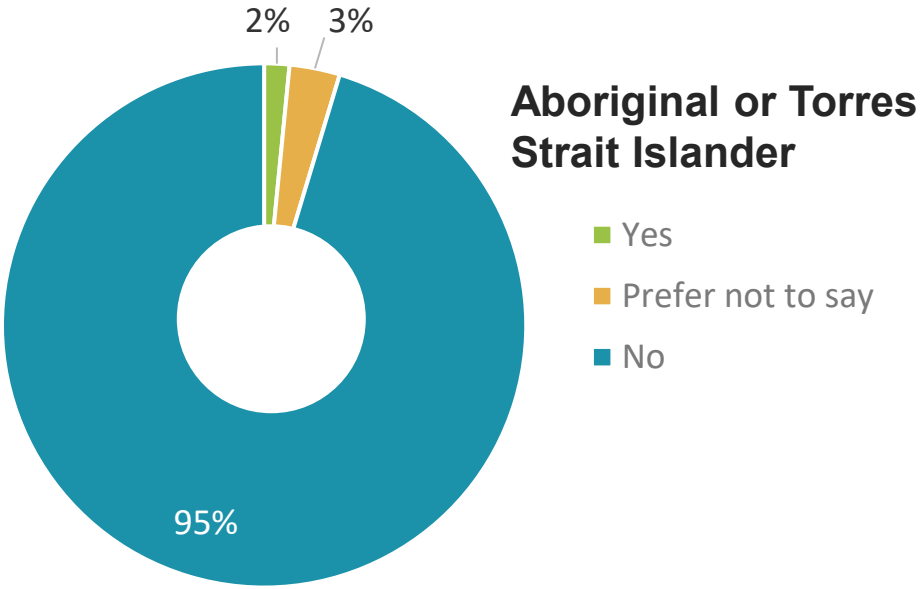




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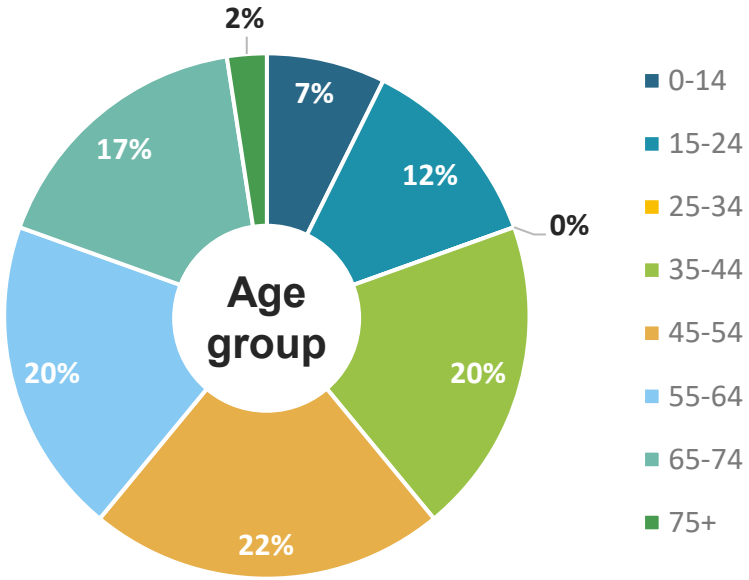
Participation – survey cont'd

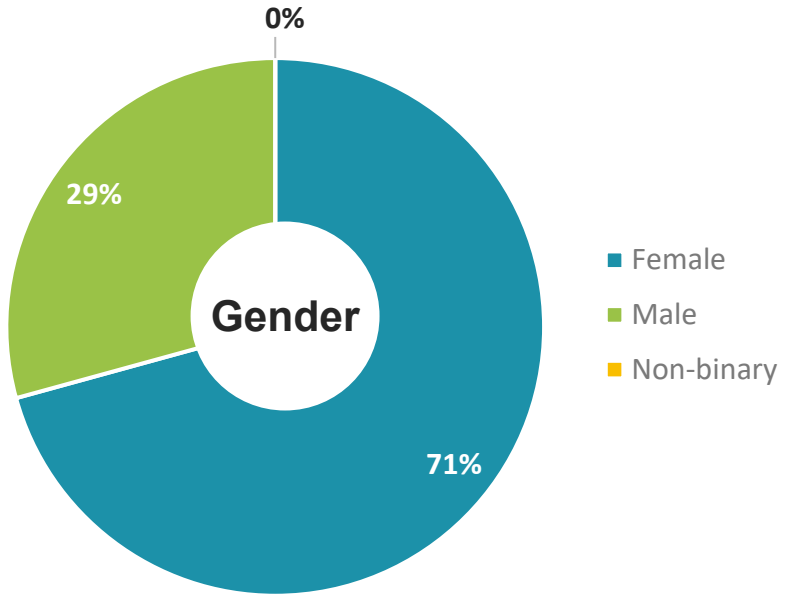


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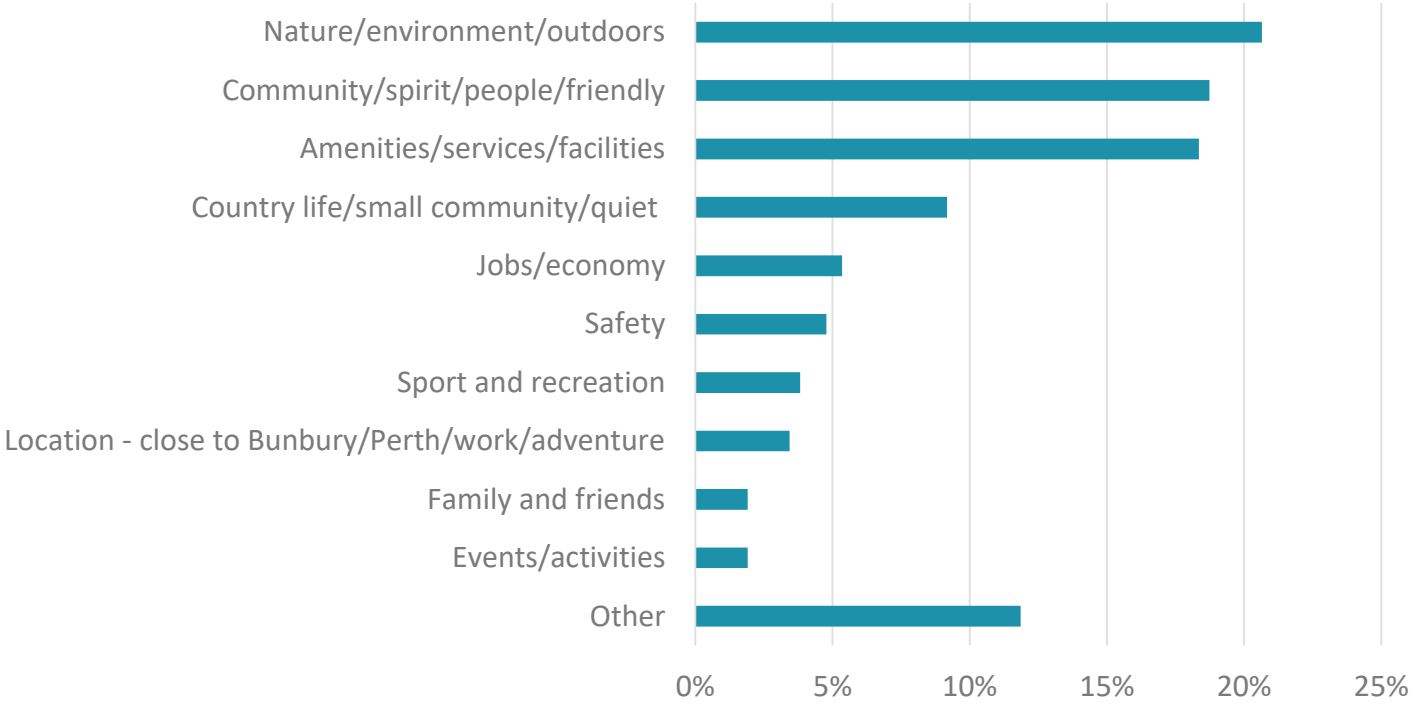
Participation – community drop ins





What we value most about living in our Shire

What we value most about living in our Shire - survey



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What we value most about living in our Shire – drop-ins

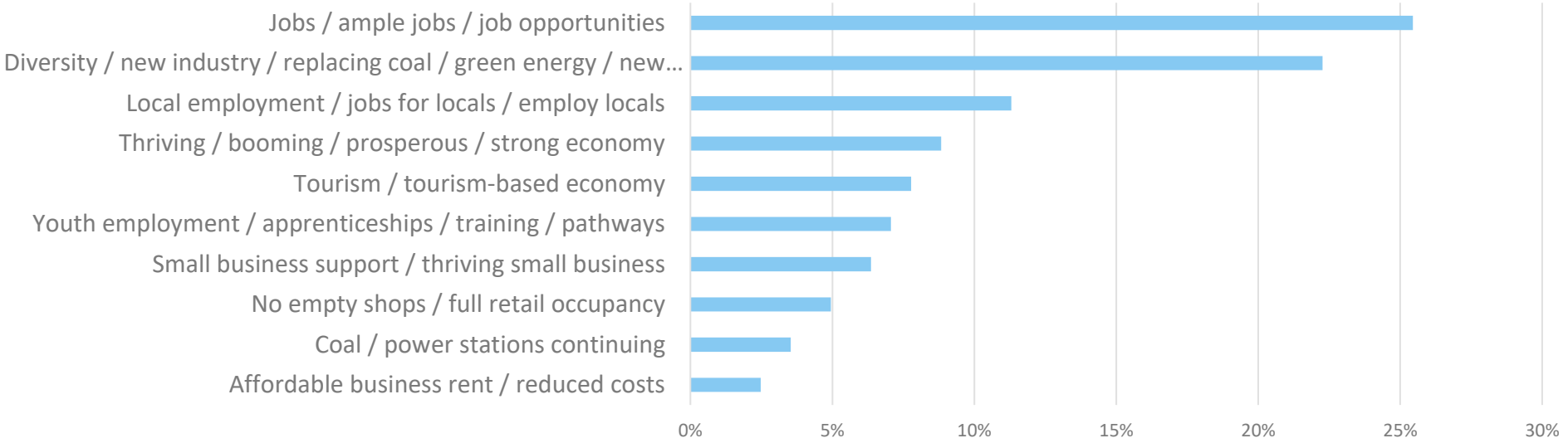


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Vision: “Imagine it’s 2036, this is the best place it can be from your perspective. What is it like?”

Vision – Economy - survey



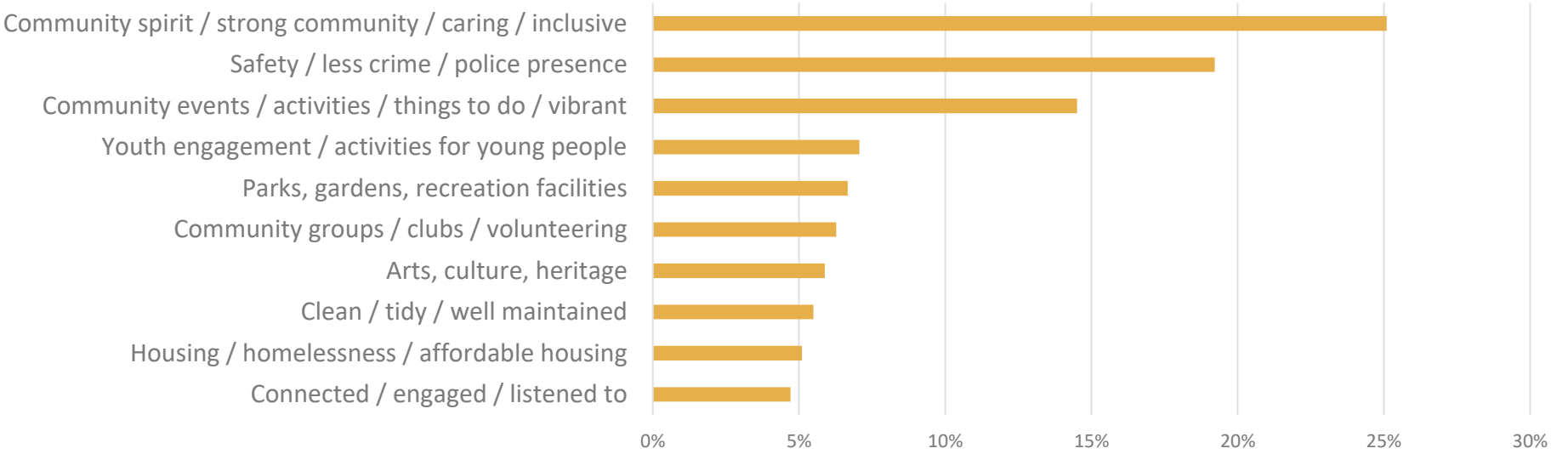
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Vision – Economy – drop-ins

- Job opportunities for young people
- Jobs for community people
- Other jobs other than power stations or mines / More diversity other than mining
- New tech industry – set up good industry strategies
- Attracted ten new ‘big’ businesses
- Opportunities, kids, future jobs
- For my grand-children to have the opportunity to have work if they choose to remain
- Job security
- Free 24/48 hour caravan/camping in town
- Equal job opportunities for women
- Upgrade our hospital, not so much aged care waiting for placement
- More affordable housing for our kids

Vision – Community - survey



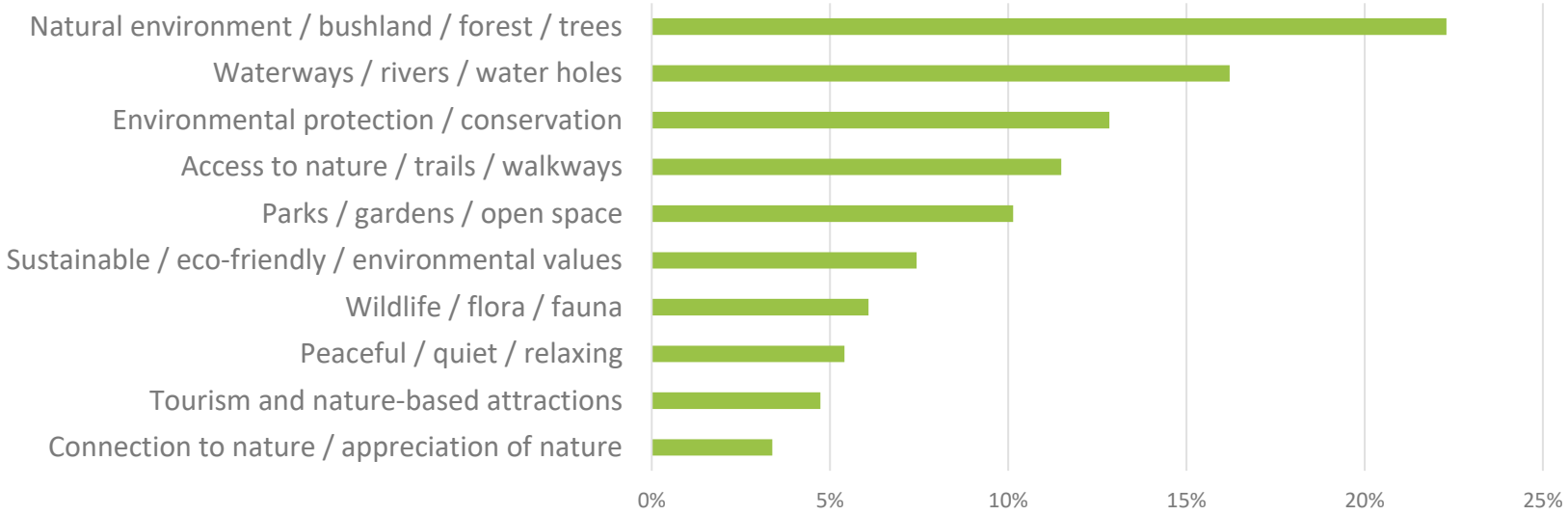
Vision – Community – drop-ins

- For Roche Park to have more gym equipment / new gym equipment for rec centre
- Gym with creche, for parents' mental health
- Youth activities / more events to keep the youth (teenagers) entertained / more programs for younger people ie winter holiday activities
- Pool is open all year (x2) / put roof on pool
- Nature playground eg northern suburb / decent playground / better playground
- Park facilities
- Kids sports / Junior cricket oval
- More shade in Soldier's Park
- Community thriving with events and spaces for all
- Crime and violence free / harsher penalties for crime
- Collie Snr is attracting more students (staying in town)
- More community services, CRC, or additional library support

Vision – Community – drop-ins (cont'd)

- Community events with health and wellbeing
- Supportive resources
- A disability friendly town
- Beautifully maintained parks and gardens
- Town embraces change and forward thinking
- Make Collie Pool Howe site available for social housing
- Expansion of aged care services
- Purchase army drill hall for new museum / develop Rand House into machinery museum
- More cafes
- Animal control - dogs
- Pavements Wellington Heights
- Bins picked up weekly
- Collie Over 50s need a bigger venue

Vision – Natural Environment - survey



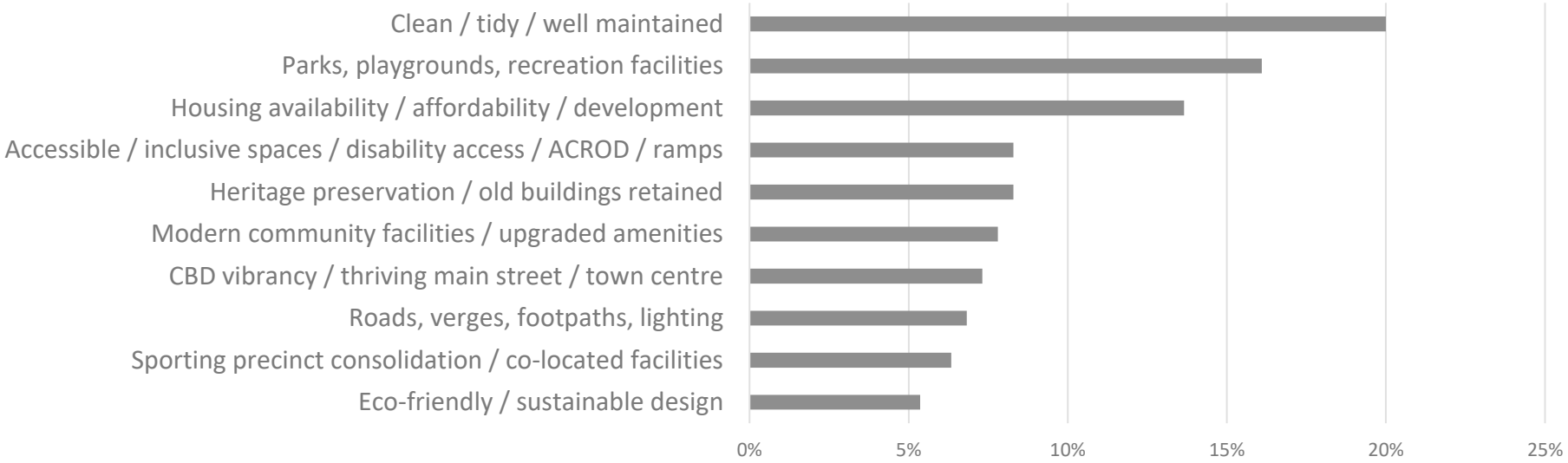
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Vision – Natural Environment – drop-ins

- River healthy and weed free / Collie river has multi million dollar makeover / clean river, too much weed currently / clean accessible rivers
- No nuclear plant
- Lots of natural adventures
- More maintained camping grounds
- People are town proud
- Schools are actively caretaking parks and implemented enviro programs
- Maintain our beautiful natural environment

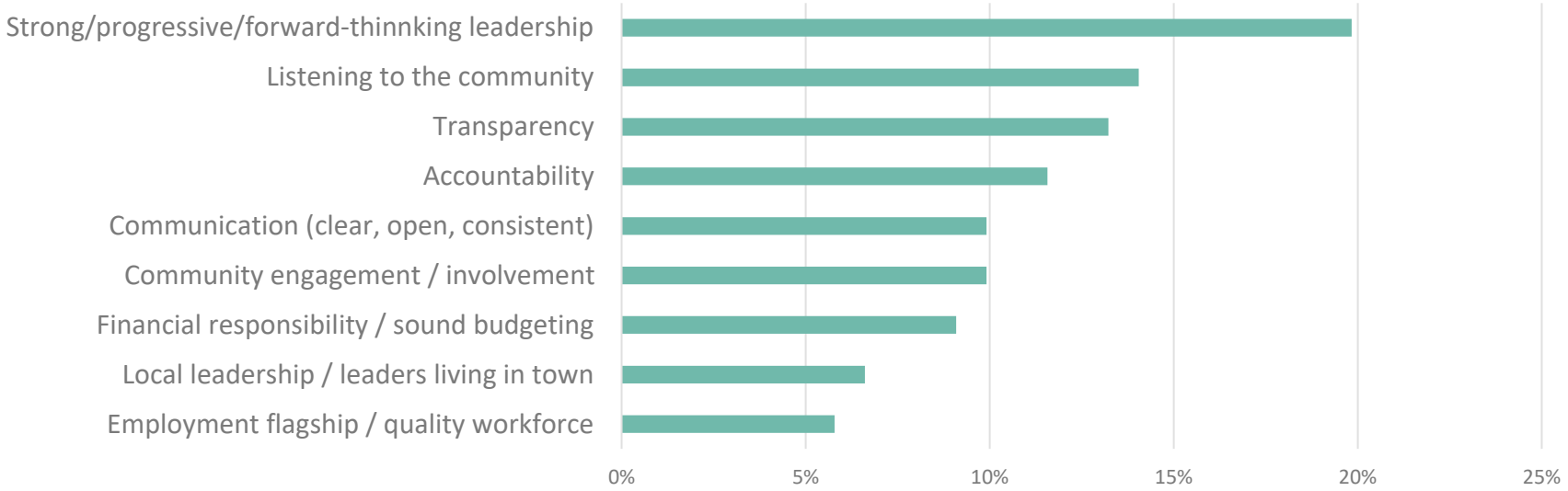
Vision – Built Environment - survey



Vision – Built Environment – drop-ins

- New rec centre (x5) / new function centre or joint sports precinct
- School: maintain ovals better and assist with playground climbing frames
- More sport opportunities
- Maintaining the buildings in the community
- More all access playgrounds / fenced playground / waterslide / indoor pool
- More ACROD parking / more access ramps for people with disabilities
- Shopping
- Improvement in landscaping and maintenance/presentation of area at rear of main street (Forest St) e.g. near Woolies

Vision – Shire Governance and Leadership - survey



Shire of Collie

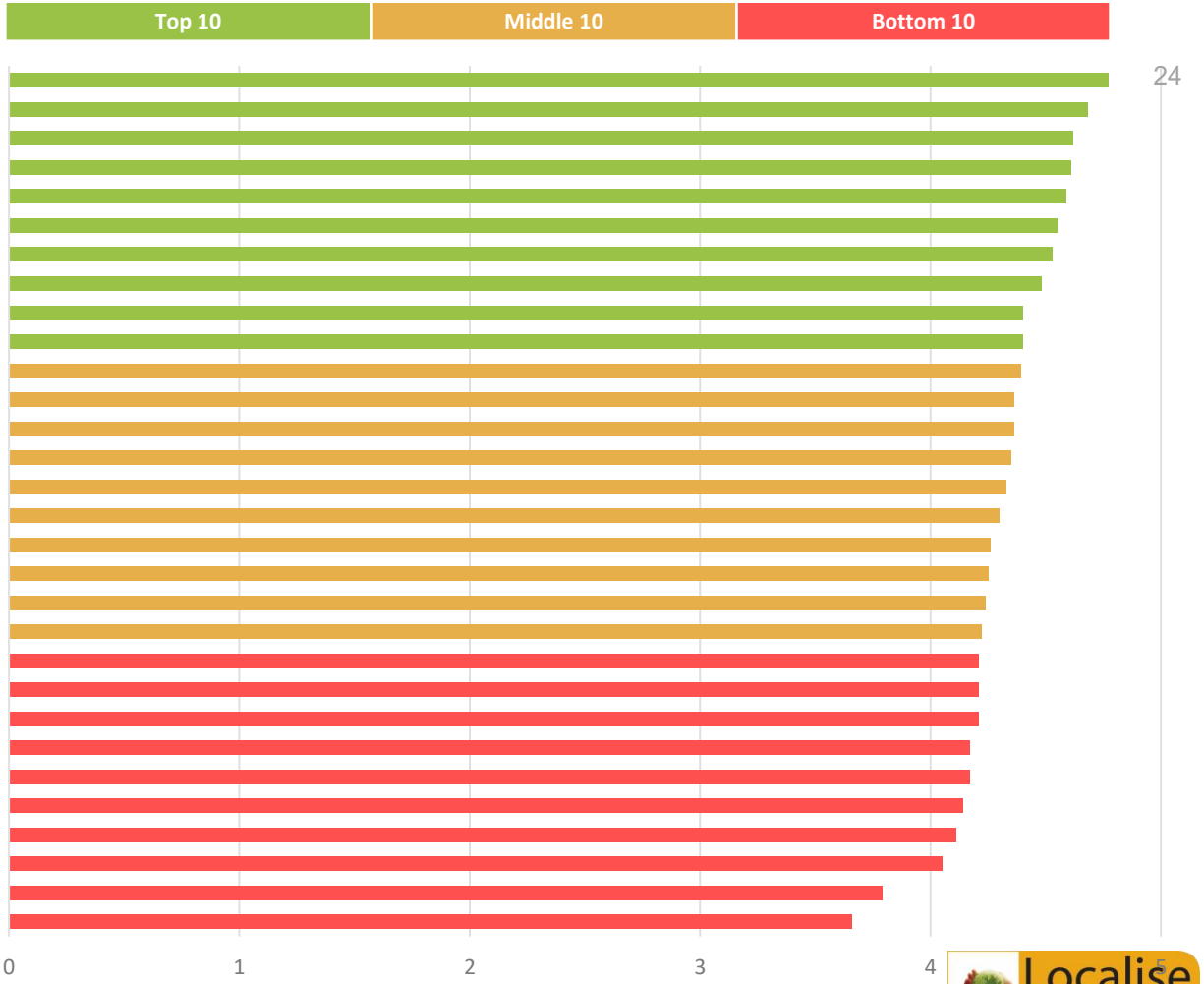
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Vision – Shire Governance and Leadership – drop-ins

- Transparency
- Dynamic leadership – ‘progressive’
- More youth involvement in the council
- Implement the plans that the community had input into
- More WA government involvement
- Government be honest about the town’s energy future
- More police involvement, lack of action currently
- Improved communication with community eg periodic newsletter
- The Shire to have deep knowledge regarding our lovely town

Services – importance and satisfaction (survey only)
(5 point rating scale – results ranked by average rating)

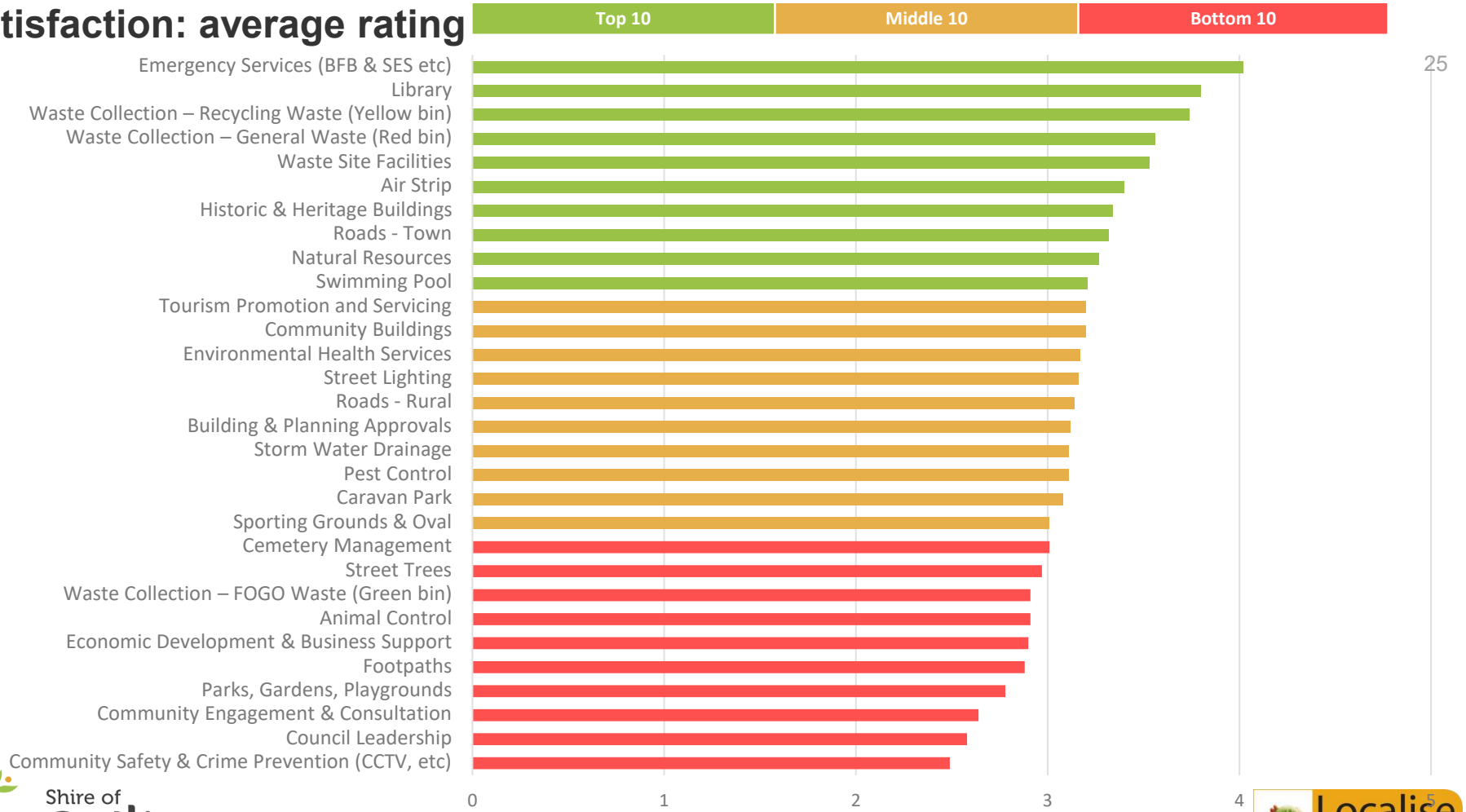
Importance: average rating



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Satisfaction: average rating



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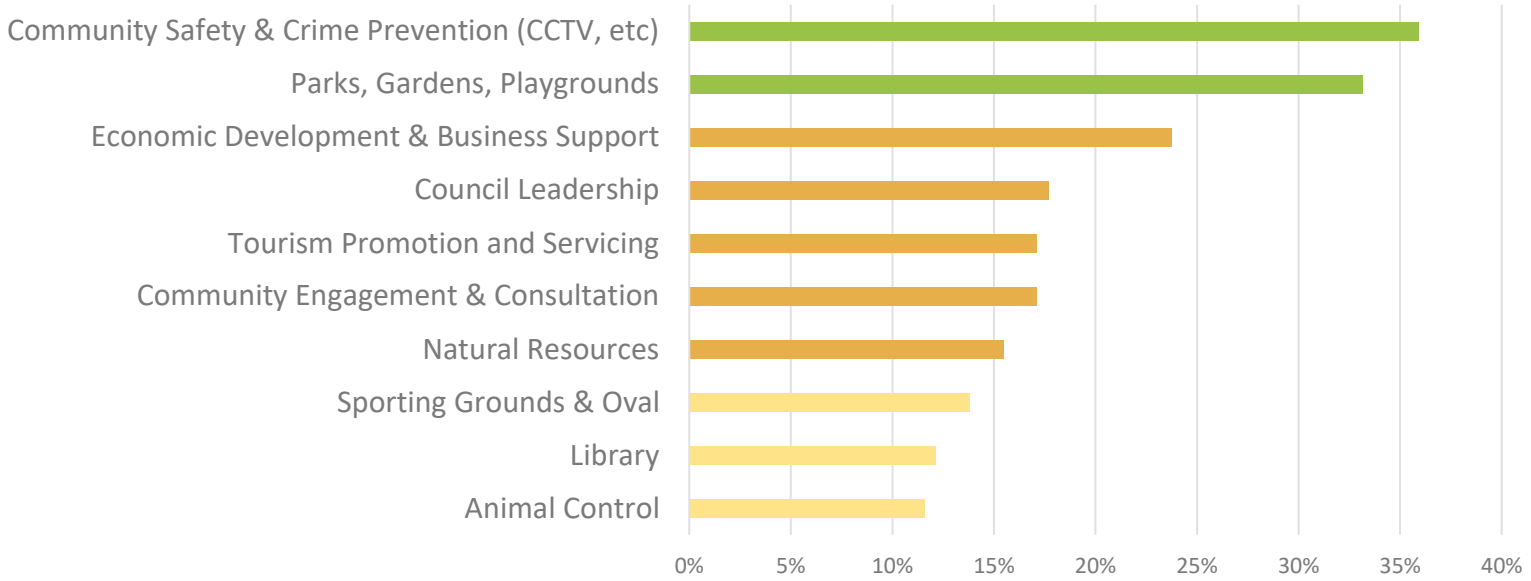
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Importance vs Satisfaction

	High	Med	Low
High	Emergency Services (BFB & SES etc) Natural Resources Roads - Town Waste Collection – General Waste (Red bin)	Community Buildings	Community Safety & Crime Prevention (CCTV, etc) Community Engagement & Consultation Parks, Gardens, Playgrounds Economic Development & Business Support Council Leadership
Med	Waste Site Facilities Waste Collection – Recycling Waste (Yellow bin)	Environmental Health Services Roads - Rural Sporting Grounds & Oval Street Lighting Storm Water Drainage Tourism Promotion & Servicing	Footpaths Animal Control
Low	Library Historic & Heritage Buildings Swimming Pool Air Strip	Building & Planning Approvals Pest Control Caravan Park	Cemetery Management Street Trees Waste Collection – FOGO Waste (Green bin)

Top things the Shire should focus on in the next three years

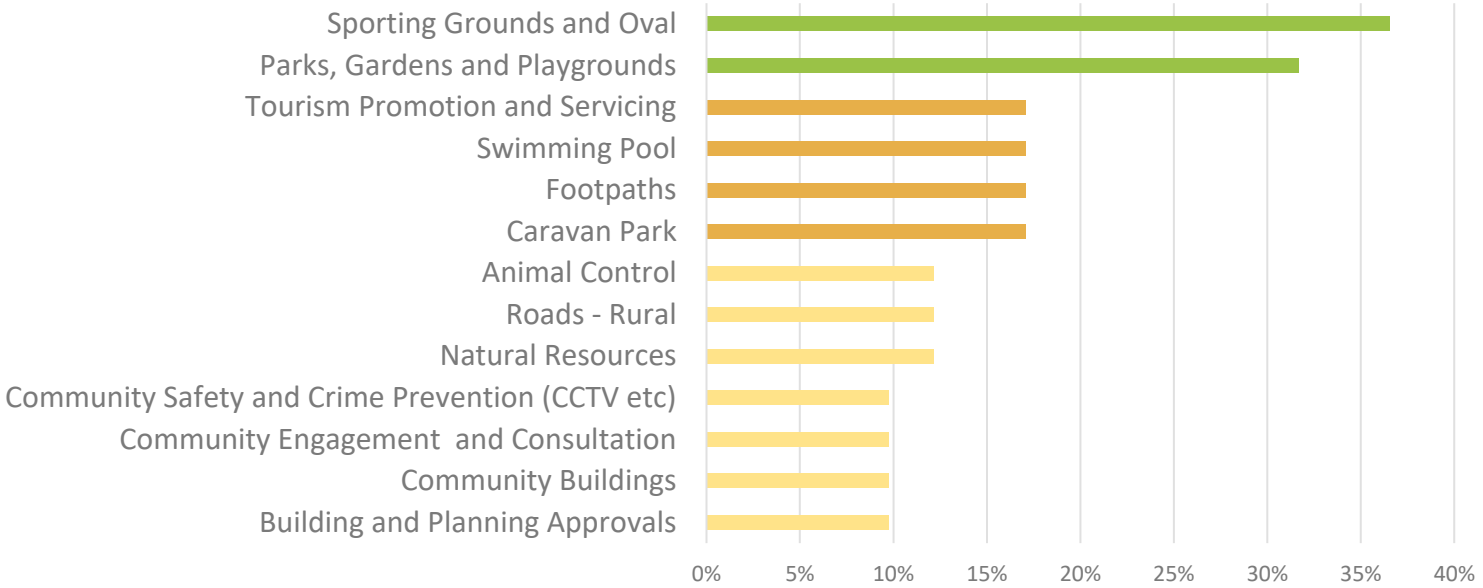
Top things the Shire should focus on in the next three years (survey top 10)



Shire of Collie

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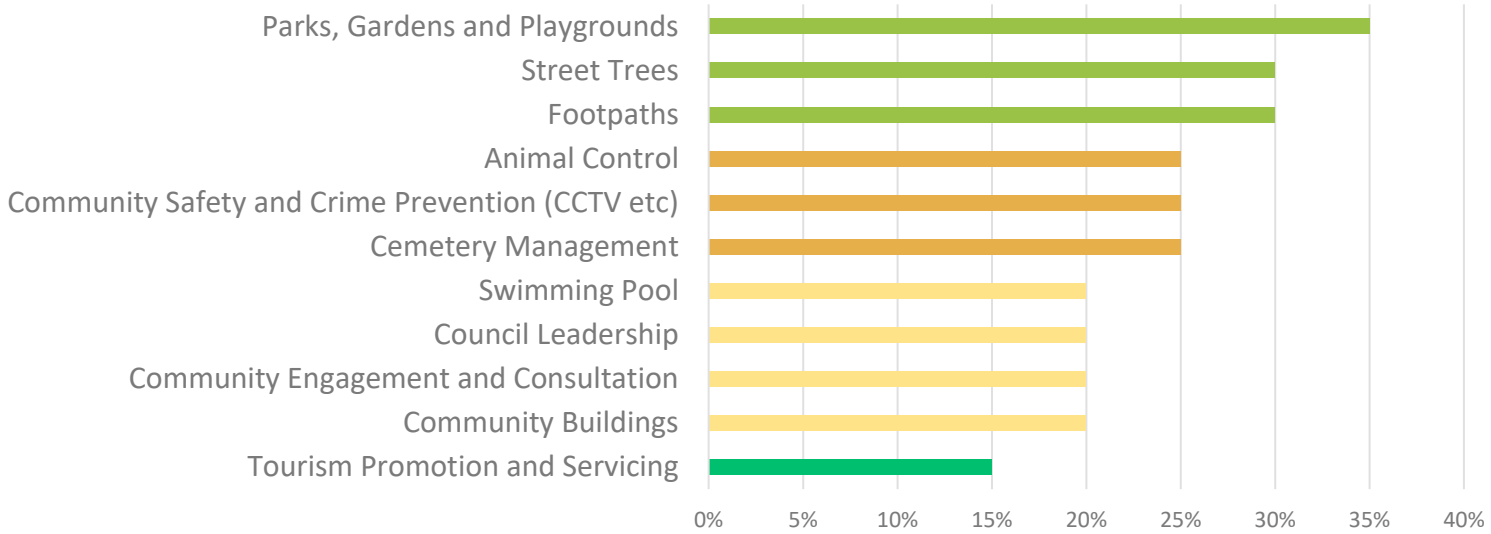
Top things the Shire should focus on in the next three years (drop-ins top 10)



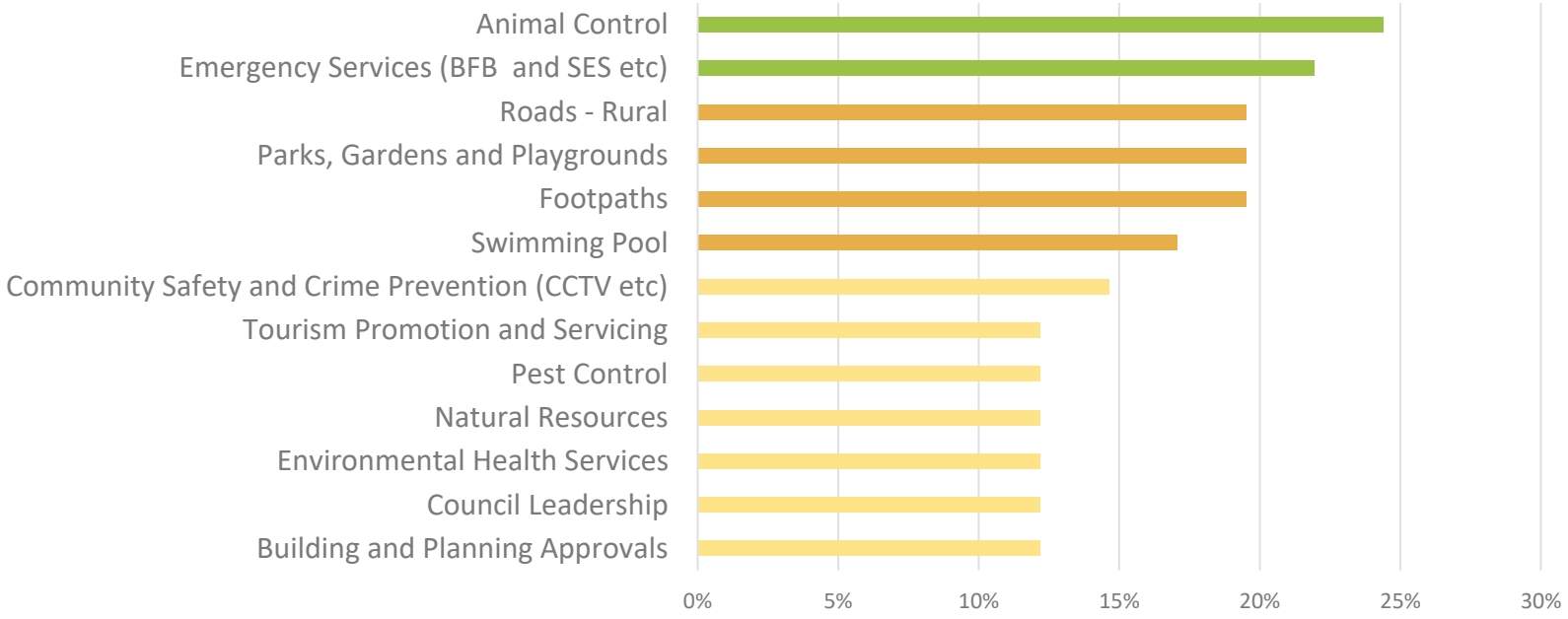
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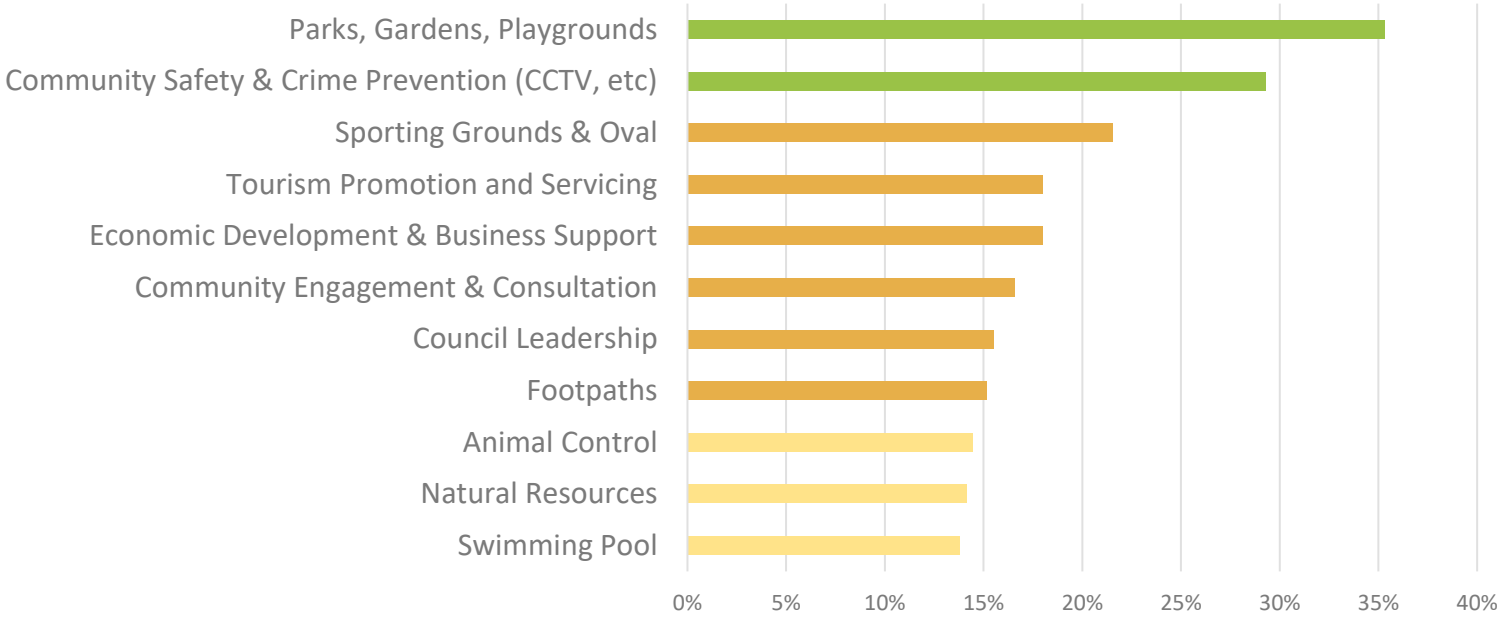
Top things the Shire should focus on in the next three years (seniors top 10)



Top things the Shire should focus on in the next three years (shopping centres top 10)



Top things the Shire should focus on in the next three years (total top 10)



Shire of Collie

Localise Local Government at its best

Bringing the elements of the plan together – vision, mission, values, strategic objectives (long term), strategic priorities (medium term)

Vision

Nature at our doorstep, community at heart.

Mission

The Shire of Collie delivers high quality local services, advocates for Collie, and fosters partnerships to achieve better outcomes – guided by the community's vision and balanced by responsible financial management.

Values

- Integrity
- Transparency
- Accountability
- Collaboration
- Respect

Strategic Objectives and Associated Services

	Strategic Objectives	Associated Services	
Community	• Healthy and connected community • Safe community • Proud and engaged community	Community Safety & Crime Prevention (CCTV, etc) Community Engagement & Consultation Parks, Gardens, Playgrounds Sporting Grounds & Oval Swimming Pool	Library Emergency Services (BFB & SES etc) Animal Control Environmental Health Services Cemetery Management
Economy	• Successful transition to new industries • Strong tourism sector • Thriving small and medium businesses • Local jobs for local people	Economic Development & Business Support Tourism Promotion & Servicing	Caravan Park Air Strip
Natural Environment	• Protected natural environment • Sustainable use of natural resources*	Natural Resources Pest Control	Waste Site Facilities Waste Collection – General (Red bin); Recycling (Yellow bin); FOGO (Green bin)
Built Environment	• Development that meets the needs of the community now and in the future • Well managed infrastructure and community buildings • Valued heritage buildings	Roads – Town; Rural Footpaths Street Lighting Storm Water Drainage	Street Trees Historic & Heritage Buildings Community Buildings Strategic Land Use Planning^ Building and Planning Approvals
Shire Governance and Leadership	• Advocacy for Collie • Impeccable Shire governance • Capable Shire management	Council Leadership	Corporate Services^

Shire of Collie

* Energy, Water, Waste

^ Recommend add to service list

Localise Local Government at its best

4 year Strategic Priorities

Community

- Improve standard of parks, gardens, ovals and playgrounds (in stages)
- Begin process of consolidated precinct for sport and recreation
- Improve engagement and communication with community
- Establish a civic pride initiative, involving the community
- Progressively fill gaps in CCTV network
- Advocacy/partnership with Police re crime prevention

Economy

- Work closely with Just Transition Working Group
- Advocacy/support for new industry, existing businesses, and local employment
- Promote Collie as a Trail Town

Natural Environment

- River restoration: advocacy for river/support community groups/continue Shire's own efforts
- Explore water reuse

Built Environment

- Facilitate release of land for homes
- Disability access – mobility/parking etc
- Improve footpaths

Shire Governance and Leadership

- Establish high level Just Transition partnership with State Government
- Advocate for recognition of impact of transition process on Shire capacity
- Advocate for ongoing funding for nature-based assets maintenance and renewal (ie not just capital grants)
- Implement benchmarking
- Improve grant applications

New/refreshed Informing Strategies

- Economic Development Plan
- Land Optimisation Plan
- Community Engagement Plan
- Asset Management Plans
- Workforce Plan
- Service Plans

Shire of Collie



Draft

Corporate Business Plan

2026/27 – 2029/30

Our Vision

Collie – Nature at our doorstep, community at heart.

Our Mission

The Shire of Collie delivers high quality local services, advocates for Collie, and fosters partnerships to achieve better outcomes – guided by the community's vision and balanced by responsible financial management.

Our Values

The core values at the heart of the Council's commitment to the community are:

Integrity

Transparency

Accountability

Collaboration

Respect

Our Commitment to Community

We will lead the delivery of our vision

We will support local business wherever possible

We will consult and engage with our community on issues that affect them

We will encourage, welcome and value feedback

We will encourage, support and advocate for our community

COMMUNITY STRATEGIC OBJECTIVES AND PRIORITIES

1. OUR COMMUNITY	
Strategic Objective 1.1	**Community health, safety and wellbeing**
Strategic Priority 1.1.1	To finalise and implement a comprehensive Open Space and Recreation Facilities Strategy.
Action 1.1.1.1	Prepare a Public Open Space and Community Recreational Facilities Strategy
Action 1.1.1.1	Liaise with user groups to optimise facility sharing and co-location opportunities in line with adopted strategy
Action 1.1.1.1	Develop plans and achieve grant funding for a major inclusive expanded and upgraded play facility at Soldiers Park.
Strategic Priority 1.1.2	To expand and upgrade the play facilities and amenities at Soldiers Park to provide a signature attraction with access for all abilities.
Action 1.1.2.1	Finalise planning and secure external funding for a major inclusive expanded and upgraded play facility at Soldiers Park.
Strategic Priority 1.1.3	To work with Police and other agencies to improve community safety and security.
Action 1.1.3.1	Develop and implement a Community Safety & Crime Prevention Plan for Collie.
Strategic Priority 1.1.4	To work with relevant agencies to identify and develop suitable and affordable housing for vulnerable community members.

Action 1.1.4.1	Faciltate an inter-agency working group to identify vulnerable community members who require affordable housing.
Action 1.1.4.2	Liaise with relevant government and support agencies to formulate and lobby for affordable housing.
Strategic Objective 1.2	**Community connection, engagement and participation**
Strategic Priority 1.2.1	To support and promote vibrant community events and activities in Collie.
Action 1.2.1.1	Engage clubs and groups with the annual community expo.
Strategic Priority 1.2.2	To work with sporting clubs and community groups to promote volunteering and increase participation.
Action 1.2.2.1	Encourage club and group involvement in community programs.
Strategic Priority 1.2.3	To work with sporting clubs and community groups to facilitate regular communication and stakeholder involvement.
Action 1.2.3.1	Engage with clubs and groups to determine and establish regular communication mechanisms and involvement.

2. OUR ECONOMY	
Strategic Objective 2.1	**Economic Development**
Strategic Priority 2.1.1	Support the State Government Collie's Just Transition initiatives to achieve economic diversification and sustainability.
Action 2.1.1.1	Monitor the Local Planning Scheme No. 6 to enable increased land use flexibility and appropriately zoned land.
Action 2.1.1.2	Work with Development WA to progress the opportunities identified in the South West Industrial Land Study.
Strategic Priority 2.1.2	To work with State Government, business, and landowners to ensure appropriate serviceable industrial land availability.
Action 2.1.2.1	Progress the expansion of the Light Industrial Area.
Action 2.1.2.2	Progress the Coolangatta Structure Plan in collaboration with the State Government.
Strategic Priority 2.1.3	To progress the Collie airstrip site for investment by the aviation industry.
Action 2.1.3.1	Progressively implement the terms of the master plan to enable new industry investment.
Action 2.1.3.1	Encourage commercial business opportunities at the airfield through the ongoing implementation of the airport masterplan.
Strategic Priority 2.1.4	Advocate for new industry while supporting existing businesses and encouraging local employment.
Action 2.1.4.1	Develop and implement the outcomes of a tourism and economic development strategy.

Strategic Objective 2.2	Tourism promotion and attractions
Strategic Priority 2.2.1	To support the tourism and marketing capability within Collie with a focus on destination marketing.
Action 2.2.1.1	Engage tourism and marketing resources to implement strategy actions.
Action 2.2.1.2	Collaborate with regional marketing agencies and local service providers to extend marketing reach.
Strategic Priority 2.2.2	To optimise the value to the community of the various investments in trail installations.
Action 2.2.2.1	Optimise awareness of trail opportunities and their attraction to the community and visitors through all marketing avenues.
Action 2.2.2.2	Facilitate opportunities to promote the Collie Trails Strategy.
Strategic Priority 2.2.3	To plan for a new cultural and heritage museum to celebrate Collie's unique history.
Action 2.2.3.1	Work with the Coalfields Museum to establish long term plans for the museum.
Action 2.2.3.2	Assist the Coalfields Museum to design and undertake a business plan for a new museum initiatives in readiness for funding applications.

3. OUR BUILT ENVIRONMENT	
Strategic Objective 3.1	**Safe and well-maintained shire owned facilities and infrastructure**
Strategic Priority 3.1.1	To increase the Shire's capability to maintain and improve facilities and infrastructure.
Action 3.1.1.1	Progressively increase financial Reserves to provide for asset renewal, replacement and upgrade works.
Action 3.1.1.2	Progressively improve management plans for all asset classes, enabling programmed maintenance and improvements.
Strategic Priority 3.1.2	To develop and implement an infrastructure maintenance and asset upgrade/ renewal / replacement program for all Shire owned facilities and infrastructure.
Action 3.1.2.1	Preparation of asset management plans for each class, including the forecast expenditure requirements for asset renewal/upgrade/new works.
Strategic Priority 3.1.3	To develop and implement a building maintenance and asset upgrade/ renewal / replacement program for all Shire owned buildings.
Action 3.1.3.1	Preparation of asset management plans for Shire buildings, including the forecast expenditure requirements for asset renewal/upgrade/new works.
Strategic Priority 3.1.4	To support the preservation of Collie's history and heritage.
Action 3.1.4.1	Preparation of asset management plans for Shire buildings, including the forecast expenditure requirements for asset renewal/upgrade/new works.

Strategic Objective 3.2	Sound land planning and building strategies and schemes
Strategic Priority 3.2.1	To monitor and revise where required the Local Planning Strategy to ensure residential and industrial chapters are consistent with emerging needs.
Action 3.2.1.1	Review a Housing Strategy for Collie.
Action 3.2.1.2	Review and update the housing chapter of the Local Planning Strategy.
Action 3.2.1.3	Prepare a Collie Urban Infill Toolkit.
Strategic Priority 3.2.2	To facilitate public/private partnerships to facilitate appropriate affordable housing.
Action 3.2.2.1	Advocate on behalf of the private sector to plan and build new housing.
Action 3.2.2.2	Partner with government and/or the private sector to build housing on Shire owned land.
Strategic Priority 3.2.3	To prepare a carparking and access strategy addressing commercial and visitor needs in the town centre.
Action 3.2.3.1	Progress initiatives to optimise customer and visitor parking in town centre locations.
Strategic Priority 3.2.4	To undertake ongoing Strategic Land Use Planning to address the changing needs of Collie.
Action 3.2.4.1	Perform land use planning studies as required.

4. OUR NATURAL ENVIRONMENT	
Strategic Objective 4.1	**A high standard of sustainable waste services**
Strategic Priority 4.1.1	To integrate and optimise waste technology opportunities within Shire operations to extend the life of the Collie waste site.
Action 4.1.1.1	Establish and maintain an operational agreement with Renergi to enable sustainable integrated waste management practices in Collie.
Strategic Priority 4.1.2	To implement measures to reduce waste to landfill.
Action 4.1.2.1	Establish and implement actions to minimise waste to landfill.
Strategic Priority 4.1.3	To implement strategies associated with the future closure and rehabilitation of the Collie waste disposal site.
Action 4.1.3.1	Monitor and manage the landfill closure plan with optimal fill levels and staged remediation.
Strategic Objective 4.2	**Conservation of our natural environment**
Strategic Priority 4.2.1	To facilitate measures to optimise the quality and amenity of the Collie River and its surrounding environment.
Action 4.2.1.1	Progressively implement the recommendations of the river strategy within the financial constraints of Council.
Strategic Priority 4.2.2	To seek external funding and increase community capacity to remove weeds and pests on Shire reserves.

Action 4.2.1.1	Seek State and Federal government and private sector funding.
Action 4.2.1.1	Collaborate with adjacent local authorities and natural resource management agencies to deliver environmental enhancement and mitigation projects.
Action 4.2.1.1	Support existing and new local community groups to undertake local open space restoration projects.
Strategic Priority 4.2.3	To facilitate the preservation and managed use of bushland, trees and forests within the Shire reserves.
Action 4.2.3.1	Collaborate with relevant government and natural resource management agencies to develop reserve management plans.

5. OUR ORGANISATION	
Strategic Objective 5.1	**Innovative leadership, forward planning, and mutually beneficial partnerships**
Strategic Priority 5.1.1	To advocate with the State Government for the establishment of a funding partnership that recognises the impact of the Just Transition process on the Shire's capacity to deliver services and facilities.
Action 5.2.1.1	Lobby relevant State Government agencies and Ministers for recognition and funding.
Strategic Priority 5.1.2	To report and communicate strategic achievements against community strategic priorities.
Action 5.2.1.1	Lobby relevant State Government agencies and Ministers for recognition and funding.
Strategic Priority 5.1.3	To collaborate and build partnerships with the Government sector to optimise resources and service delivery.
Action 5.2.1.1	Ongoing collaboration through Just Transition initiative, southwest local governments, emergency service and community based agencies.
Strategic Priority 5.1.4	To embed our strategic priorities throughout the organisation.
Action 5.1.4.1	Incorporate strategic priorities within divisional key performance indicators.
Action 5.1.4.2	Monitor progress through regular executive meetings.

Strategic Objective 5.2	**Good governance and financial management**
Strategic Priority 5.2.1	To maintain a 10 year long-term financial plan based on industry best practice.
Action 5.2.1.1	Produce annually an updated rolling long term financial plan.
Action 5.2.1.2	Integrate asset management plan requirements into Long Term Financial Plan.
Strategic Priority 5.2.2	To progressively improve the Shire's financial health indicators.
Action 5.2.2.1	Financial management decisions that align with best practice financial ratios.
Action 5.2.2.2	Progressively increase financial Reserve balances and increase renewal expenditure.
Strategic Priority 5.2.3	To diversify and expand the Shire's income sources.
Action 5.2.3.1	Identify and apply where appropriate for external grants.
Action 5.2.3.2	Explore opportunities for alternative income sources.
Strategic Priority 5.2.4	To benchmark against industry governance and financial standards.
Action 5.2.4.1	Monitor compliance with statutory legislative and reporting requirements.
Action 5.2.4.2	Implement a Risk Management Governance Framework and increased risk awareness.
Action 5.2.4.3	Develop and implement an Information Communications Technology Plan and Cyber Security Strategy.
Action 5.2.4.4	Integrate the Office of Auditor General Best Practice Guidelines into the Shire's operations.

Shire of Collie
Explore. Discover. Connect.

RATING STRATEGY

2026/27 TO 2035/36

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1. Introduction

1.1 The Purpose of this Rating Strategy

The Shire of Collie has developed this Rating Strategy as a tool for community & financial planning.

In publishing this document Council has the following aims:

a) Improve understanding of the rating system in Western Australia.

b) Articulate Council's rating objectives.

c) Establish strategies to achieve its rating objectives.

Council intends to review this document during its annual corporate financial planning cycle. This will ensure the Rating Strategy is dynamic in nature, allowing it to meet the needs of this rapidly growing Shire.

2 Rating System in Western Australia

2.1 Legislation

Local Government in Western Australia operates under the *Local Government Act 1995 (LGA)*. It is the provisions under this act that governs Council in the raising of rates.

2.2 Why does Council raise Rates

When adopting the Annual Budget, Council is required to impose a general rate on rateable land in the district in order to make up any budget deficiency, S6.32 (LGA).

The general rates are determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates.

Strong consideration is also given by Council to the extent of any increase in rating over the level adopted in the previous year.

(A copy of the Annual Budget is available online. www.collie.wa.gov.au).

2.3 Basis of Calculating Rates

Rates are calculated by multiplying the valuation of a property by the adopted rate in the dollar. Property valuations are set by the Valuer General's Office (Landgate) and will be either the Unimproved Valuation (UV), for properties that are used predominately for rural purposes, or a Gross Rental Valuation (GRV) which applies to properties that are used predominately for non-rural purposes.

2.4 Types of Rates

2.4.1 Differential General Rate

Council may wish to apply a different rate in the dollar to certain groups of properties. These groups can only be of the following (or groups of) characteristics.

a) Land Zoning; or

b) Predominant purpose for which the land is held (determined by Council); or

c) Vacant Land; or

d) A combination of any of these.

Differential rating allows Council to have some flexibility in determining rates for properties on the same valuation method. It may be used to encourage certain land use (eg a lower rate in the dollar may be used to encourage commercial property development in the Shire) or may offset the increased cost of providing services and facilities to a specific land use area.

While preliminary planning has commenced during 2025/26, it is proposed that during 2026/27 Council conduct planning for the introduction of Differential Rating from the 2027/28 financial year. The 2026/27 budget and rates modelling has therefore been developed based on Uniform Rating, with 2027/28 and future years proposed to be developed on Differential Rating.

2.4.2 Minimum Rate

A minimum payment may be determined by Council so that all ratepayers must make a reasonable contribution to the cost of Council's services & facilities.

Future increases in the minimum rate are based on the general percentage increase in rates applied by Council, the desire to reduce the difference between GRV developed and GRC Vacant land, while also taking into consideration other similar local government minimum rates.

2.4.3 Specified Area Rate

Council may impose a rate on specific properties in an area for the purpose of meeting the cost of a specific work, service or facility (ie: Bulk Kerbside Waste Collection). Monies raised are regulated to ensure the funds generated by such a rate, are spent in accordance with the purpose.

Rates are calculated by multiplying the valuation of a property (GRV) by the adopted rate in the dollar required to generate sufficient revenue to meet the expenditure area.

Council does not currently apply any Specified Area Rates.

2.4.4 Service Charges

Council may impose a charge on either land owners or occupiers for the cost of providing the following services

a) Television & Radio broadcasting
b) Underground Electricity
c) Property surveillance & security
d) Water.

Monies raised are regulated to ensure the funds generated by such a rate, are spent in accordance to the purpose. At this time Council does not raise any service charges.

2.5 Rates Discounts, Concessions & Exemptions

2.5.1 Pensioners & Seniors

Persons who hold a Seniors Card (SC), Commonwealth Health Seniors Card (CHSC) and/or Pension Concession Card (PCC) may be eligible to claim a rebate of up to 50% on their rates, or be eligible to defer payment of their rates.

Complex regulations detail eligibility criteria. Ratepayers are encouraged to contact Council Rates staff should they believe they are eligible for a concession.

There is no cost to Council (other than staff administration costs) as concessions granted are reimbursed by the State Revenue Department.

2.5.2 Early Payment Discounts

When imposing rates for a year, Council may resolve to grant a discount or other incentive for the early payment of any rate or charge.

This is useful for cash flow purposes in encouraging full payment early in the rating year.

It is proposed that in 2026/27 Council introduce an early payment incentive through a prize draw of $1,000, which is aimed at covering the majority of the minimum rates charge. It is proposed to maintain the prize draw incentive in future years.

2.5.3 Concessions

Council may resolve to waive or grant concessions in relation to rates or service charges. Concessions may not be made with respect to whether an owner occupies the land. A number of rate concessions may be applied to future Lessees of Council property.

2.5.4 Exemptions

In accordance with the *Local Government Act 1995*, certain types of organisations who use land exclusively for 'charitable purposes', may claim a rate exemption in relation to rates or service charges. The Commonwealth *Charities Act 2013* broadly defines a 'charitable purpose' as being for the advancement of health, education, religion, culture or social or public welfare, and the promotion or protection of human rights and any other purpose beneficial to the public.

Current exemptions under Section 6.26 (g) of the *Local Government Act 1995* relate to land that is used primarily by non-government social and affordable housing, aged care, aboriginal and community organisations (ie: Access Housing, Scout Association, Southern Aboriginal Corp, Alliance Housing, Housing Choices, Activ Foundation, Bethanie Group).

Exemption under Section 6.26 (d)(e) of the *Local Government Act 1995* relate to land that is used primarily by religious organisations as a place of worship, religious accommodation or school.

3 Rating Objectives of the Shire of Collie

3.1 Fairness & Equity among Ratepayers

3.1.1 Fair Contribution to Rates

Each rateable property should make a fair contribution to the provision of services and facilities provided by the Shire of Collie.

3.1.2 Equity of Rates Liability

Council supports the principle that rates liability should be equitable among property owners.

3.1.3 Consistency in Rating Policy

Council undertakes to apply rating principles in a consistent manner.

3.2 Specific Policies

3.2.1 Discounts / Concessions

Council may consider rates concessions or discounts in order to achieve specific objectives.

3.2.2 Rates & Charges

Council may consider the imposition of:

a. Specified Area Rates

b. Differential Rates

c. Service Charges

to fund services or facilities.

3.2.3 Payment of Rates

Council endeavours to provide access to a broad range of payment options, including payment through instalments and individual payment plans where required.

4 Rating Strategy

4.1 Strategy to Achieve Fairness & Equity among Ratepayers

4.1.1 Fair Contribution to Rates

4.1.1.1 Minimum Rates

a) Council sets a minimum charge to ensure that all property owners make a reasonable contribution towards the provision of services & facilities within the Shire of Collie.

b) In 2025/26 the Council applied a minimum rate of $1,291.50 for GRV - Developed and GRV Vacant properties. A minimum a minimum rate of $1,041.60 was applied for UV Unimproved properties.

c) In the 2026/27 draft LTFP, the GRV - Developed minimum rate is proposed to increase by approximately 5% to $1,356.00.

   The 2026/27 draft LTFP proposes that the same minimum rate be applied to the GRV – Vacant minimum rate as an incentive for owners to develop or release residential land and deter land banking by developers.

   It is proposed that the UV Unimproved minimum rates increase by the same 5% to $1,094.00.

d) The minimum charge shall be considered annually by Council when adopting the Annual Budget.

4.1.2 Equity of Rates Liability

4.1.2.1 Property Valuations

Preamble

The rating system adopted by the State Government in WA is based only upon the valuation of a property. Independent valuations are provided by the Valuer General. There are social and economic advantages and disadvantages to areas in which properties are located within the Shire of Collie. All are unique in their own way. The only fair method Council can apply in treating these differences is to NOT take them into consideration when applying rating principles. This ensures that all properties are treated equally and fairly.

Strategy

a) Council relies on the valuation only to determine equity in individual rates liability.

4.1.2.2 Differing Valuation Periods GRV v UV

Preamble

Independent valuations are provided by the Valuer General. Current policy of the Valuer General is to revalue UV rated properties annually and GRV rated properties every 3-4 years. This means the impact of a valuation change affects UV rated properties annually. GRV rated properties are affected with a substantial increase in the year of revaluation. Council may adjust the rate in the dollar in order to adjust the average net rate increase. This however is not an accurate means to compensate for inequities caused by non-standardised valuations periods. The most equitable solution is to standardise valuation periods for both GRV & UV.

Current Council policy is to apply standard annual *Rate in the Dollar* increases to all properties.

Strategy

a) Council continues to lobby State Government when the opportunity arises, to permit Local Governments to elect to standardise revaluation periods for properties rated on GRV & UV.

b) In the year of a general revaluation, the rate in the dollar shall be initially increased/decreased by the average valuation decrease/increase for the valuation area to achieve a target rate revenue percentage increase. General rate increases shall be then calculated upon this adjusted base.

The last GRV revaluation occurred in 2023/24, which applied from 1 July 2024. The next GRV revaluation is scheduled for 2026/27 which will apply from 1 July 2027.

The last UV revaluation occurred in 2024/25, which applied from 1 July 2025. The next UV revaluation is scheduled for 2025/26 which will apply from 1 July 2026.

c) The total average rate revenue percentage increase shall be equal for those grouped UV & grouped GRV properties, as part of calculating the target total rate revenue percentage increase (ie: 4.5%), but may differ within each Differential Rate Category if Differential Rating is applied. This will require adjustments to both the UV and GRV rate in the dollar after setting the minimum rate.

4.1.3 Consistency in Rating Policy

4.1.3.1 Property valuation method appropriately reflects predominant use

Preamble

The Rating valuation system in WA identifies two types of land use:

- Rural
- Non Rural

The method of land use determines the valuation method applied:

Rural Use	-	Unimproved Value (UV)
Non Rural Use	-	Gross Rental Value (GRV)

The Shire of Collie is a municipality that has experienced steady growth and diversification in land uses in recent years. The nature of land use is primarily exclusive to a change from "Rural" to "Non Rural". The activities that are at the forefront of the change are rural lifestyle residential developments and industry related commercial enterprises. Council acknowledges that predominant land use should determine the valuation method used. Periodic assessments of land use are therefore necessary in order to maintain a consistent land use valuation policy.

Classification Review

It is proposed in 2026/27 for Council to undertake a significant reclassification of land use for properties where the predominant use is "Commercial, Industry or Tourism". This review will aim to identify property uses that have changed from UV to GRV, which may result in a concession being applied by Council to apply the change over a number of years.

Further surveys are required to be undertaken at individual lot level (spot valuation) and part lot level (split valuation) to assess land use.

Strategy

a) That the following land uses be assessed for appropriate valuation method:

   i. Tourist Use in rural areas.

   ii. Commercial or Industrial use in rural areas.

4.1.3.2 Like Properties should be Treated in a Like Manner

Preamble

Where the Minister (through Council recommendation) makes a determination of valuation type for a particular land use, Council undertakes to apply the determination consistently to like properties.

Strategy

Council may apply the following methods to capture land use

a) By subdivision

   i. Where the majority of lots within a subdivision are used for a purpose that is not consistent with the purpose for which the subdivision is valued.

   ii. Land within the subdivision can only be used for a purpose that is not inconsistent with the purpose for which the land is valued.

b) By individual lot (Spot Valuation)

   i. Is an effective method in applying consistency by ensuring that properties with similar land uses are rated on the same method of valuation regardless of location within the Shire.

c) By portion of lot (Split Valuation)

   i. Where Council identifies that the rateable property contains distinctly rural and non-rural uses on separately identifiable portions of the property, it may consider applying different methods of valuations to those distinct portions.

4.2 Rating Policies

4.2.1 Discounts / Concessions

4.2.1.1 Early Payment Incentive

Purpose

An incentive is provided to ratepayers who pay their rates account in full and have no outstanding balance by the prize due date. The prize due date is approximately 2 weeks prior to the legislative rates due date so as to encourage early payment of rates for cash flow purposes.

Review Date

Council considers that amount and prize due date when adopting the Annual Budget. It is proposed that Council introduce a prize draw incentive in 2026/27 at $1,000, however an increase may occur in future years to reflect the minimum rate.

4.2.2 Rates & Charges

4.2.2.1 Rubbish & Recycling Levy

Description

Council levies a separate charge on the rates notice for kerbside waste, recycling and FOGO. This levy funds

a. Kerbside waste removal in provided bins, including FOGO bins

b. Kerbside recycling in provide bins

c. Recycling Education programs

Properties Levied

This levy is a compulsory charge on properties that are serviced by the collection service.

4.2.2.2 Specified Area Rate

Council does not currently levy a Specified Area Rate on any developed residential properties within the Shire of Collie.

If the Waste Collection Services change in the future, then Council may consider the introduction of a bulk green waste or hard waste kerbside pickup.

4.2.2.3 Differential Rate

Council currently applies a Uniform General Rating method to the calculation of rates.

It is proposed that in future years Council consider the introduction of Differential Rating.

Strategy

Based on the introduction of Differential Rating in future years, it is proposed that 6 Differential Rates be created under the Differential Rating system, with 11 Rating Categories being created to provide the flexibility to monitor GRV/UV valuation changes in each rate category and enable future expansion of Differential Rates if appropriate in the future. Below are the 6 Differential Rates and 11 Rating Categories:

Six (6) Differential Rates comprising of eleven (11) Rating Categories across			
Differential Rates	**Rating Categories**	**Value**	**Minimum Rate $**
1. RESIDENTIAL	Incorporating: 1. Residential, and 2. Residential Vacant Categories	GRV	
2. COMMERCIAL	Incorporating: 3. Commercial, and 4. Commercial Vacant Categories	GRV	
3. INDUSTRIAL	Incorporating: 5. Industrial, and 6. Industrial Vacant Categories	GRV	
4. RURAL RESIDENTIAL	Incorporating: 7. Rural Residential, and 8. Rural Residential Vacant Categories	GRV	
5. ACCOMMODATION	Incorporating: 9. Accommodation Category	GRV	
6. UV	Incorporating: 10. Rural UV, 11. Mining Categories	UV	

The proposed 11 Rating Categories and description are:

UV Rates	Description
UV Rural	Properties that have an exclusive rural land use located outside of townsite boundaries and applies generally to agricultural areas.
Mining	Properties that have a mining land use located outside of townsite boundaries. The rate in the dollar equates to the UV base rate which reflects the additional cost to Council of servicing such land which attracts greater numbers of heavy haulage vehicle usage on Council roads. This ensures that such mining activities contribute to the cost of Council providing mining-related facilities and services. The rate also recognises the lower cost of operating mining activities on such land in comparison to operating such activities on GRV land.
GRV Rates	**Description**
Residential	Properties that have a residential land use located primarily within the Shire's townsites of Collie, Allanson, Collie Cardiff and Collie Burn. Consist of Residential and Ancillary Residential Uses (dwellings, home occupations and home offices). These properties have access to most Council services including footpaths, street lighting, parks, etc.
Residential Rural	Properties that have a residential rural land use located outside of townsite boundaries. As a result of the higher GRV valuations for these properties and less services provided (i.e.: no footpaths or street lighting) the rate in the dollar is lower than the residential rate..
Commercial	Properties that have a commercial land use generally within the town centres' business districts including cafés, restaurants, food and clothing shops, showrooms, etc. As a result of the higher GRV valuations for these properties, the rate in the dollar reflects the additional cost to Council of servicing such commercial activity including CBD car parking, lighting, walkways, landscaping and other amenities, which also attracts greater numbers of vehicle usage on Council roads. This rate ensures that such commercial activities contribute to the cost of Council providing these commercial related facilities and services.
Industrial	Properties that have an industrial and composite industrial land use may include light industry, fuel depots, motor vehicle repairs, showroom, storage facilities, warehouses, workshops, waste processing, mining, manufacturing or power generation facilities. As a result of the higher GRV valuations for these properties, the rate in the dollar reflects the cost to Council of servicing such industrial activity including increased planning and environmental management, and the servicing of land which attracts greater numbers of heavy haulage and light vehicle usage on Council roads. This rate ensures that such industrial activities contribute to the cost of Council providing these industrial related facilities and services.
Accommodation	Properties that have an accommodation land use generally include camping grounds, caravan parks, chalets, motels and holiday units. The rate in the dollar reflects the additional cost to Council of servicing such land, of which the predominant use is tourism-related, which attracts greater numbers of vehicle usage on Council roads. This rate ensures that such accommodation activities contribute to the cost of Council providing accommodation and tourism-related facilities and services.

UV Rates	Description
Vacant Land – Residential	Properties with a Residential zoning that are vacant. The rate in the dollar equates to the GRV Residential base rate and reflects the need to maintain a relative contribution towards total rating income from the category and ensure all property owners are paying a fair and equitable contribution to works and services. The minimum is the same as the Residential developed category.
Vacant Land – Residential Rural	Properties with a Rural Residential zoning that are vacant. The rate in the dollar equates to the GRV Rural Residential base rate and reflects the need to maintain a relative contribution towards total rating income from the category and ensure all property owners are paying a fair and equitable contribution to works and services. The minimum is the same as the Rural Residential developed category.
Vacant Land – Commercial	Properties with a Commercial zoning that are vacant. The rate in the dollar equates to the GRV Commercial base rate and reflects the need to maintain a relative contribution towards total rating income from the category and ensure all property owners are paying a fair and equitable contribution to works and services. The minimum is the same as the Commercial developed category.
Vacant Land – Industrial	Properties with an Industrial zoning that are vacant. The rate in the dollar equates to the GRV Industrial base rate and reflects the need to maintain a relative contribution towards total rating income from the category and ensure all property owners are paying a fair and equitable contribution to works and services. The minimum is the same as the Industrial developed category.

4.2.3 Rates Payment Options

4.2.3.1 Credit Card

a. In Person at Council Offices

b. 24 Hour Telephone

c. 24 Hour Internet

4.2.3.2 EFTPOS

a. In Person at Council Offices

4.2.3.3 Cheque

a. In Person at Council Offices

b. By Mail

4.2.3.4 Cash

a. In Person at Council Offices

4.2.3.5 Weekly/Fortnightly/Monthly Direct Debit (Bank A/C or Credit Card)

a. Approved form to be completed (obtained from Council Rates Department)

4.2.3.6 BPAY (Bank A/C)

a. 24 Hour Internet

4.2.4 Rates Payment Plans

4.2.4.1 Instalment payment

Council offers ratepayers the option to spread the annual rates charge of over four (4) instalments.

Cost

Ratepayer will be charged an administration fee together with interest for instalment options.

Review Date

Council considers instalment plan dates and associated costs when adopting the Annual Budget.

4.2.4.2 Ad Hoc Payment Plans

The CEO may offer individual ratepayers alternative payment options in certain circumstances. These plans will generally be to assist ratepayers who have difficulty in paying their rates. Adhoc payment plans are to be offered to ratepayers prior to any debt recovery action.

Adhoc Payment plans shall be by Direct Debt from the ratepayers Credit Card or Bank Account. Payments shall be by Direct Debit to ensure:

a. Council staff can administer Adhoc plans effectively and efficiently

b. Allows ratepayers to meet their agreed payments.

Appendix 11.4.A

LOAN MANAGEMENT STRATEGY

2026/27
TO
2035/36

Introduction

The use of loans debt as a means of funding asset acquisitions, renewals and maintenance is a useful mechanism for allocating the costs of such works over a time frame that reflects when residents will benefit from the assets.

Currently there are no specific restrictions on Council's ability to borrow. There is a practical limit beyond which loan service costs (Principal + Interest repayments + Government Guarantee Fee) will affect the capacity of Council to deliver service levels.

It is therefore critical that debt funding is appropriately planned and monitored if Council is to maintain the capacity to effectively use this funding source.

Strategic planning allows Council to develop targets and standards for debt that are strategic in nature, rather than relying on debt as a response to current financial requirements.

Councils Loan Management Strategy will require Council to consider:

1. The circumstances under which borrowings are made.
2 The impact borrowings will have strategically
3. If the return on the loans debt (in commercial situations) can service the debt itself.

Loan Management Strategy

1. Comparison of Funding Options
Council should investigate all funding options and compare the advantages and disadvantages of each. There are a number of funding options for asset management available to Council.

- Government grants shall be sourced where possible as a first option.
- Investigation of Public / Private Partnerships.
- Council establishes a 1/3 Contribution Policy for groups & clubs projects. (1/3 Community, 1/3 Council, 1/3 Grants).
- That regard to the life of the asset is given to the life of the loan, and matched where possible.
- That consideration be given that infrastructure that is commercial in nature be self-funded.
- That loans are only raised where identified in Council's 10 Year Long Term Financial Plan and/or Asset Management Plans.
- Reserve Funds shall be utilised up to amounts prescribed in Council's 10 Year Asset Management Plans.
- That self-supporting loans be available to community groups up to $150,000 under Council Policy CS3.1 for project funding be based on the 1/3 Contribution Policy.

2. Long Term Sustainability of Council
The total level of borrowings shall be within acceptable limits to ensure long term sustainability. Council is to ensure that debt levels do not exceed these limits so that debt service costs combined with the operational requirements can be met on a sustainable basis.

Council adopts the following indicators as established by the Western Australian Treasury Corporation (WATC) as a measure of debt service ability. It must be noted that WATC will not automatically approve funds to a Local Government Authorities if these indicators are not met. Any lending would need prior approval by the WATC.

Debt Indicators
In the:
a) preceeding 2 x financial years;
b) the current financial year; and
c) the following 3 x financial years.

Debt Service Cover Ratio ideally is not less than 200%
Debt Service Ratio does not exceed 10%
Gross Debt to Revenue Ratio ideally not exceed 60%

Where any of these ratios are outside these limits, Council may consider the deferment or a reduction in borrowings to meet these adopted indicators.

Definitions

Debt Service Cover Ratio

Operating Surplus (excluding grants for the development of assets) before Interest and Depreciation as a % of Principal and Interest repayments (includes Govt Guarantee fee). Measures a Council's ability to service debt out of its uncommitted or general purpose fund available for its operations.

Debt Service Ratio

Debt Service Cost (Total borrowing repayments) as a % of Available Operating Revenue (Operating Revenue + Self Supporting Loan Principal *less* Specific purpose grants of a capital nature).

Gross Debt to Revenue Ratio

Gross Debt (All borrowing and overdrafts) as a % of Total Revenue (Total operating Revenue less specific purpose

Outstanding Debt

Existing Loans	Loan #	Principal Outstanding 30/6/25	Principal Outstanding 30/6/26	Financial Year Ending 26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36
Depot Relocation - WATC ID# 50149	117	475,200.76	387,392.87	296,109.19	201,212.11	102,558.61	0.00	0.00					
Truck Bay - WATC ID# 50364	118	28,981.60	19,618.56	9,961.11	0.00								
Various Projects - WATC ID# 50427	119	58,872.02	44,581.78	30,010.07	15,151.37	0.00							
Roche Park Court 3 - WATC ID# 74741	120	54,512.52	43,941.94	33,207.94	22,308.00	11,239.55	0.00						
Venn St River Stop - WATC ID# 77248	121	118,609.95	95,480.11	72,057.91	48,339.66	24,321.62	0.00						
Building Capital Works - WATC ID# 138(	122	171,501.17	140,984.11	110,174.79	79,070.41	47,668.16	15,965.17						
Solar Panels - WATC ID# 138027	123	36,271.66	18,181.41	0.00									
Server Upgrade - WATC ID# 140864	124	28,210.62	14,140.65	0.00									
SSL - Collie Golf Club - WATC ID# 25962(	125	492,918.54	478,175.03	462,622.08	446,215.25	428,907.67	410,649.86	391,389.68	371,072.08	349,639.02	327,029.25	303,178.16	278,017.62
Total Existing Loans		1,465,078.85	1,242,496.46	1,014,143.09	812,296.80	614,695.61	426,615.03	391,389.68	371,072.08	349,639.02	327,029.25	303,178.16	278,017.62
Proposed Loans													
Staff Housing - Senior Executive	126			789,390.10	767,205.85	743,670.59	718,702.02	692,212.88	664,110.54	634,296.77	602,667.34	569,111.68	533,512.48
Staff Housing - Manager	127			641,379.45	623,354.76	604,232.35	583,945.40	562,422.96	539,589.81	515,366.12	489,667.21	462,403.24	433,478.89
New ERP system	128						481,392.15	442,484.98	401,208.38	357,418.02	310,960.84	261,674.41	209,386.44
Total Proposed Loans		0.00	0.00	1,430,769.55	1,390,560.61	1,347,902.94	1,784,039.57	1,697,120.82	1,604,908.73	1,507,080.92	1,403,295.39	1,293,189.33	1,176,377.81
Less Self Supporting Loans													
SSL - Collie Golf Club - WATC ID# 25962(	125	492,918.54	478,175.03	462,622.08	446,215.25	428,907.67	410,649.86	391,389.68	371,072.08	349,639.02	327,029.25	303,178.16	278,017.62
Total SSL		492,918.54	478,175.03	462,622.08	446,215.25	428,907.67	410,649.86	391,389.68	371,072.08	349,639.02	327,029.25	303,178.16	278,017.62
Total Net Borrowings		972,160.31	764,321.43	1,982,290.56	1,756,642.16	1,533,690.89	1,800,004.73	1,697,120.82	1,604,908.73	1,507,080.92	1,403,295.39	1,293,189.33	1,176,377.81

Total Borrowing Repayments - Principal & Interest (Includes Govt Guarantee Fee)

		24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36
Existing Loans	Loan #												
Depot Relocation - WATC ID# 50149	117	109,059.24	108,450.50	107,817.65	107,159.76	106,475.82	105,764.81	0.00	0.00	0.00	0.00	0.00	0.00
Truck Bay - WATC ID# 50364	118	10,413.68	10,348.64	10,281.56	10,212.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Various Projects - WATC ID# 50427	119	15,811.20	15,711.66	15,610.15	15,506.64	15,401.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Roche Park Court 3 - WATC ID# 74741	120	11,769.41	11,695.70	11,620.85	11,544.84	11,467.66	11,389.28	0.00	0.00	0.00	0.00	0.00	0.00
Venn St River Stop - WATC ID# 77248	121	25,422.07	25,260.66	25,097.22	24,931.71	24,764.11	24,594.40	0.00	0.00	0.00	0.00	0.00	0.00
Building Capital Works - WATC ID# 138(	122	33,336.40	33,123.29	32,908.14	32,690.92	32,471.63	32,250.24	16,041.43	0.00	0.00	0.00	0.00	0.00
Solar Panels - WATC ID# 138027	123	18,352.58	9,125.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Server Upgrade - WATC ID# 140864	124	14,326.60	14,220.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SSL - Collie Golf Club - WATC ID# 25962(	125	22,475.36	44,868.00	44,752.68	44,631.02	44,502.69	44,367.31	44,224.49	44,073.84	43,914.92	43,747.27	43,570.41	43,383.85
Total Existing Loans		260,966.54	272,803.97	248,088.25	246,677.27	235,083.01	218,366.03	60,265.93	44,073.84	43,914.92	43,747.27	43,570.41	43,383.85
Proposed Loans													
Staff Housing - Senior Executive	126	0.00	0.00	37,575.64	75,026.88	74,852.61	74,667.73	74,471.59	74,263.50	74,042.74	73,808.54	73,560.08	73,296.48
Staff Housing - Manager	127	0.00	0.00	30,530.21	60,959.34	60,817.75	60,667.53	60,508.16	60,339.10	60,159.73	59,969.44	59,767.56	59,553.39
New ERP system	128	0.00	0.00	0.00	0.00	0.00	35,416.44	70,614.71	70,309.07	69,984.82	69,640.83	69,275.88	68,888.71
Total Proposed Loans		0.00	0.00	68,105.85	135,986.22	135,670.36	170,751.70	205,594.46	204,911.67	204,187.29	203,418.81	202,603.52	201,738.58
Less Self Supporting Loans													
SSL - Collie Golf Club - WATC ID# 25962(	125	22,475.36	44,868.00	44,752.68	44,631.02	44,502.69	44,367.31	44,224.49	44,073.84	43,914.92	43,747.27	43,570.41	43,383.85
Total SSL		22,475.36	44,868.00	44,752.68	44,631.02	44,502.69	44,367.31	44,224.49	44,073.84	43,914.92	43,747.27	43,570.41	43,383.85
Total Net Repayments		283,441.90	317,671.97	360,946.77	427,294.51	415,256.05	433,485.04	310,084.88	293,059.35	292,017.13	290,913.34	289,744.34	288,506.28
$ Increase (Decrease)			34,230.07	43,274.81	66,347.73	(12,038.46)	18,228.99	(123,400.16)	(17,025.53)	(1,042.22)	(1,103.79)	(1,169.00)	(1,238.07)
% Increase (Decrease)			12.08%	13.62%	18.38%	(2.82%)	4.39%	(28.47%)	(5.49%)	(0.36%)	(0.38%)	(0.40%)	(0.43%)

Interest Repayments

		24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36
Existing Loans	Loan #												
Depot Relocation - WATC ID# 50149	117	21,119.16	17,775.70	14,299.90	10,686.51	6,930.09	3,024.98						
Truck Bay - WATC ID# 50364	118	1,117.19	831.76	537.35	233.69								
Various Projects - WATC ID# 50427	119	1,360.24	1,084.21	802.75	515.74	223.09							
Roche Park Court 3 - WATC ID# 74741	120	959.88	798.95	635.54	469.60	301.09	129.98						
Venn St River Stop - WATC ID# 77248	121	1,710.56	1,421.86	1,129.50	833.45	533.66	230.08	0.00					
Building Capital Works - WATC ID# 138(	122	1,855.29	1,565.81	1,273.55	978.49	680.61	379.88	76.27					
Solar Panels - WATC ID# 138027	123	114.30	22.91										
Server Upgrade - WATC ID# 140864	124	123.91	53.23										
SSL - Collie Golf Club - WATC ID# 25962(	125	13,542.00	26,503.42	25,693.98	24,840.10	23,939.34	22,989.13	21,986.75	20,929.33	19,813.86	18,637.16	17,395.84	16,086.38
Total Existing Loans		41,902.52	50,057.85	44,372.58	38,557.59	32,607.89	26,754.05	22,063.01	20,929.33	19,813.86	18,637.16	17,395.84	16,086.38
Proposed Loans													
Staff Housing - Senior Executive	126			24,000.00	47,035.56	45,684.54	44,251.24	42,730.66	41,117.47	39,406.03	37,590.38	35,664.14	33,620.60
Staff Housing - Manager	127			19,500.00	38,216.39	37,118.69	35,954.13	34,718.66	33,407.94	32,017.40	30,542.18	28,977.12	27,316.74
New ERP system	128						15,000.00	28,308.55	25,939.10	23,425.35	20,758.52	17,929.28	14,927.74
Total Proposed Loans		0.00	0.00	43,500.00	85,251.95	82,803.23	95,205.38	105,757.86	100,464.51	94,848.79	88,891.08	82,570.54	75,865.08
Less Self Supporting Loans													
SSL - Collie Golf Club - WATC ID# 25962(	125	13,542.00	26,503.42	25,693.98	24,840.10	23,939.34	22,989.13	21,986.75	20,929.33	19,813.86	18,637.16	17,395.84	16,086.38
Total SSL		13,542.00	26,503.42	25,693.98	24,840.10	23,939.34	22,989.13	21,986.75	20,929.33	19,813.86	18,637.16	17,395.84	16,086.38
Total Net Repayments		55,444.52	76,561.27	113,566.56	148,649.65	139,350.45	144,948.55	149,807.62	142,323.17	134,476.52	126,165.39	117,362.23	108,037.85
$ Increase (Decrease)			21,116.75	37,005.29	35,083.09	(9,299.19)	5,598.09	4,859.07	(7,484.44)	(7,846.65)	(8,311.13)	(8,803.16)	(9,324.38)
% Increase (Decrease)			38.09%	48.33%	30.89%	(6.26%)	4.02%	3.35%	(5.00%)	(5.51%)	(6.18%)	(6.98%)	(7.94%)

Principal Repayments

		24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36
Existing Loans	Loan #												
Depot Relocation - WATC ID# 50149	117	84,464.43	87,807.89	91,283.69	94,897.08	98,653.50	102,558.61	0.00					
Truck Bay - WATC ID# 50364	118	9,077.61	9,363.04	9,657.45	9,961.11	0.00							
Various Projects - WATC ID# 50427	119	14,014.22	14,290.24	14,571.70	14,858.71	15,151.37	0.00						
Roche Park Court 3 - WATC ID# 74741	120	10,409.66	10,570.59	10,734.00	10,899.94	11,068.44	11,239.55	0.00					
Venn St River Stop - WATC ID# 77248	121	22,841.14	23,129.84	23,422.20	23,718.25	24,018.04	24,321.62	0.00					
Building Capital Works - WATC ID# 138(	122	30,227.58	30,517.06	30,809.32	31,104.37	31,402.26	31,702.99	15,965.17					
Solar Panels - WATC ID# 138027	123	18,135.78	9,102.13										
Server Upgrade - WATC ID# 140864	124	14,069.97	14,140.65	0.00									
SSL - Collie Golf Club - WATC ID# 25962(	125	7,081.46	14,743.51	15,552.95	16,406.83	17,307.59	18,257.80	19,260.18	20,317.60	21,433.06	22,609.77	23,851.08	25,160.55
Total Existing Loans		210,321.85	213,664.95	196,031.30	201,846.29	197,601.19	188,080.58	35,225.35	20,317.60	21,433.06	22,609.77	23,851.08	25,160.55
Proposed Loans													
Staff Housing - Senior Executive	126			10,609.90	22,184.24	23,535.27	24,968.56	26,489.15	28,102.34	29,813.77	31,629.43	33,555.66	35,599.20
Staff Housing - Manager	127			8,620.55	18,024.70	19,122.40	20,286.96	21,522.43	22,833.15	24,223.69	25,698.91	27,263.97	28,924.35
New ERP system	128						18,607.85	38,907.16	41,276.61	43,790.35	46,457.19	49,286.43	52,287.97
Total Proposed Loans		0.00	0.00	19,230.45	40,208.94	42,657.67	63,863.37	86,918.74	92,212.09	97,827.81	103,785.52	110,106.06	116,811.52
Less Self Supporting Loans													
SSL - Collie Golf Club - WATC ID# 25962(	125	7,081.46	14,743.51	15,552.95	16,406.83	17,307.59	18,257.80	19,260.18	20,317.60	21,433.06	22,609.77	23,851.08	25,160.55
Total SSL		7,081.46	14,743.51	15,552.95	16,406.83	17,307.59	18,257.80	19,260.18	20,317.60	21,433.06	22,609.77	23,851.08	25,160.55
Total Net Repayments		217,403.32	228,408.46	230,814.70	258,462.06	257,566.45	270,201.75	141,404.28	132,847.29	140,693.94	149,005.07	157,808.23	167,132.61
$ Increase (Decrease)			11,005.14	2,406.24	27,647.36	(895.61)	12,635.31	(128,797.48)	(8,556.99)	7,846.65	8,311.13	8,803.16	9,324.38
% Increase (Decrease)			5.06%	1.05%	11.98%	(0.35%)	4.91%	(47.67%)	(6.05%)	5.91%	5.91%	5.91%	5.91%

State Guarantee Fee

		24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36
Existing Loans	Loan #												
Depot Relocation - WATC ID# 50149	117	3,475.65	2,866.91	2,234.06	1,576.17	892.23	181.22	0.00					
Truck Bay - WATC ID# 50364	118	218.88	153.84	86.76	17.57	0.00							
Various Projects - WATC ID# 50427	119	436.75	337.20	235.70	132.19	26.64	0.00						
Roche Park Court 3 - WATC ID# 74741	120	399.87	326.16	251.31	175.30	98.12	19.74	0.00					
Venn St River Stop - WATC ID# 77248	121	870.37	708.97	545.52	380.01	212.41	42.70	0.00					
Building Capital Works - WATC ID# 138(	122	1,253.53	1,040.42	825.27	608.06	388.76	167.37	0.00					
Solar Panels - WATC ID# 138027	123	102.50	0.00										
Server Upgrade - WATC ID# 140864	124	132.72	26.60	0.00									
SSL - Collie Golf Club - WATC ID# 25962(	125	1,851.89	3,621.07	3,505.75	3,384.09	3,255.76	3,120.38	2,977.57	2,826.91	2,667.99	2,500.34	2,323.48	2,136.92
		8,742.17	9,081.17	7,684.37	6,273.39	4,873.93	3,531.41	2,977.57	2,826.91	2,667.99	2,500.34	2,323.48	2,136.92
Proposed Loans													
Staff Housing - Senior Executive	126			2,965.74	5,807.07	5,632.81	5,447.92	5,251.78	5,043.70	4,822.94	4,588.74	4,340.27	4,076.67
Staff Housing - Manager	127			2,409.66	4,718.25	4,576.65	4,426.44	4,267.07	4,098.00	3,918.64	3,728.35	3,526.47	3,312.30
New ERP system	128						1,808.59	3,399.00	3,093.36	2,769.11	2,425.12	2,060.17	1,673.00
Total Proposed Loans		0.00	0.00	5,375.40	10,525.32	10,209.46	11,682.95	12,917.86	12,235.06	11,510.69	10,742.20	9,926.92	9,061.98
Less Self Supporting Loans													
SSL - Collie Golf Club - WATC ID# 25962(	125	1,851.89	3,621.07	3,505.75	3,384.09	3,255.76	3,120.38	2,977.57	2,826.91	2,667.99	2,500.34	2,323.48	2,136.92
Total SSL		1,851.89	3,621.07	3,505.75	3,384.09	3,255.76	3,120.38	2,977.57	2,826.91	2,667.99	2,500.34	2,323.48	2,136.92
Total Net Repayments		10,594.07	12,702.24	16,565.52	20,182.80	18,339.15	18,334.74	18,872.99	17,888.89	16,846.67	15,742.88	14,573.88	13,335.82
$ Increase (Decrease)			2,108.17	3,863.28	3,617.29	(1,843.66)	(4.41)	538.25	(984.10)	(1,042.22)	(1,103.79)	(1,169.00)	(1,238.07)
% Increase (Decrease)			19.90%	30.41%	21.84%	(9.13%)	(0.02%)	2.94%	(5.21%)	(5.83%)	(6.55%)	(7.43%)	(8.50%)

Appendix 11.5.A

Reserves Management Strategy

2026/27
TO
2035/36

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Introduction

The purpose of this document is to provide a consolidated summary of annual transfers to and from the Shire of Collie's cash backed reserve funds.

The Shire maintains a number of cash reserves for a variety of purposes:
a) to provide funds for future liabilities.
b) to provide funds for future asset acquisitions / replacement.
c) to hold unspent funds for specific projects.
d) to reduce the reliance on borrowing by accumulating funds for specific projects.

Where relevant, reserves are supported by comprehensive plans that detail future funding requirements and the necessary annual allocations to reserves. Those reserves and trust accounts that do not require budgeted allocations from general revenue are not included within this document.

All cash backed reserve accounts are supported by money held in financial institutions, and invested in accordance with the Shire of Collie's Investment Policy.

The purpose for each reserve is included in the Annual Budget and reported each year in the Annual Report. The use of reserve funds is restricted to the defined purpose of each reserve under the *Local Government Act 1995*, unless amended during the budget process or through statutory public notice.

Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

CONSOLIDATED SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Opening Balance		$5,747,869	$3,554,138	$3,710,086	$4,010,531	$4,093,211	$4,594,261	$5,142,236	$5,361,457	$5,896,501	$7,039,936
Transfer from Reserves to Municipal Fund	General Ledger										
Building Reserve	470110	-310,000	-300,000	-300,000	-300,000	-300,000	-300,000	-300,000	-300,000	-300,000	-300,000
Plant Reserve	470410	-650,000	-50,000	-59,500	-50,000	-50,000	-60,000	-50,000	-50,000	-60,500	-50,000
Waste Reserve	470510	-340,000	0	0	0	0	0	0	0	0	0
Leave Reserve	470610	-205,000	-7,500	-7,500	-7,500	-7,500	-7,500	-7,500	-7,500	-7,500	-7,500
Revaluation Reserve	470810	-117,000	-15,240	-16,487	-158,953	-18,442	-89,211	-64,002	-20,832	-21,706	-187,885
Airport Reserve	470910	0	0	0	0	0	0	0	0	0	0
Roche Park Reserve	471920	0	0	0	0	0	0	0	0	0	0
Election Reserve	471940	0	-44,000	0	-55,000	0	-48,000	0	-59,000	0	-52,000
River Rehabilitation Reserve	471980	0	0	0	0	0	0	0	0	0	0
Legal Reserve	472000	0	-2,500	-2,500	-2,500	-2,500	-2,500	-2,500	-2,500	-5,000	-5,000
Parks & Ovals Reserve	472010	-25,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000
Collie Mineworkers Swimming Pool Reserve	472020	-65,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000	-15,000
New Initiatives	472030	-234,000	-41,000	-42,500	-10,500	-50,000	-25,000	-48,000	-500	-35,500	-29,000
Information & Communication Technology	472040	-40,000	-40,000	-40,000	-160,000	-40,300	-40,609	-240,927	-121,255	-41,593	-41,941
Unspent Grants Reserve		-1,400,000	-1,400,000	-1,400,000	-1,400,000	-1,400,000	-1,400,000	-1,400,000	-1,400,000	-1,400,000	-1,400,000
Carried Forward Projects Reserve		-775,020	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
Collie Community Benefit Fund Contributions Reserve	NEW	-81,250	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000	-90,000
Shire Housing & Land Development Reserve	NEW	0	0	0	0	0	0	0	0	0	0
Infrastructure Reserve	NEW	-278,940	0	0	0	0	0	0	0	0	0
Unexpended Loan Funds Reserve	NEW	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0
TOTAL		**-4,521,210**	**-2,155,240**	**-2,123,487**	**-2,399,453**	**-2,123,742**	**-2,227,820**	**-2,367,929**	**-2,216,587**	**-2,126,798**	**-2,328,325**
Transfer to Reserves from Municipal Fund											
Building Reserve	470110	0	150,000	250,000	300,000	300,000	350,000	350,000	400,000	400,000	400,000
Plant Reserve	470410	20,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	150,000	150,000
Waste Reserve	470510	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	50,000	50,000
Leave Reserve	470610	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Revaluation Reserve	470810	25,000	60,000	70,000	70,000	70,000	70,000	70,000	80,000	80,000	80,000
Airport Reserve	470910	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Roche Park Reserve	471920	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	50,000	50,000
Election Reserve	471940	10,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
River Rehabilitation Reserve	471980	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	10,000
Legal Reserve	472000	0	2,500	2,500	2,500	2,500	2,500	2,500	2,500	5,000	5,000
Parks & Ovals Reserve	472010	0	100,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000
Collie Mineworkers Swimming Pool Reserve	472020	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
New Initiative	472030	180,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Information & Communication Technology	472040	75,000	75,000	75,000	75,000	200,000	250,000	0	0	400,000	100,000
Unspent Grants Reserve		1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Carried Forward Projects Reserve		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Collie Community Benefit Fund Contributions Reserve	NEW	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Shire Housing & Land Development Reserve	NEW	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Infrastructure Reserve	NEW	304,020	25,000	25,000	25,000	50,000	100,000	100,000	200,000	200,000	300,000
Unexpended Loan Funds Reserve	NEW	0	0	0	0	0	0	0	0	0	0
Sub-Total		**2,219,020**	**2,247,500**	**2,357,500**	**2,407,500**	**2,557,500**	**2,707,500**	**2,507,500**	**2,667,500**	**3,175,000**	**2,980,000**
Total Interest Allocated Across Reserves		108,459	63,689	66,432	74,634	67,292	68,295	79,650	84,131	95,234	119,089
TOTAL		**2,327,479**	**2,311,189**	**2,423,932**	**2,482,134**	**2,624,792**	**2,775,795**	**2,587,150**	**2,751,631**	**3,270,234**	**3,099,089**
NET TRANSFER TO / (FROM) RESERVE		**($2,193,731)**	**$155,949**	**$300,445**	**$82,680**	**$501,050**	**$547,975**	**$219,221**	**$535,044**	**$1,143,435**	**$770,763**
Closinging Balance		**$3,554,138**	**$3,710,086**	**$4,010,531**	**$4,093,211**	**$4,594,261**	**$5,142,236**	**$5,361,457**	**$5,896,501**	**$7,039,936**	**$7,810,699**

Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

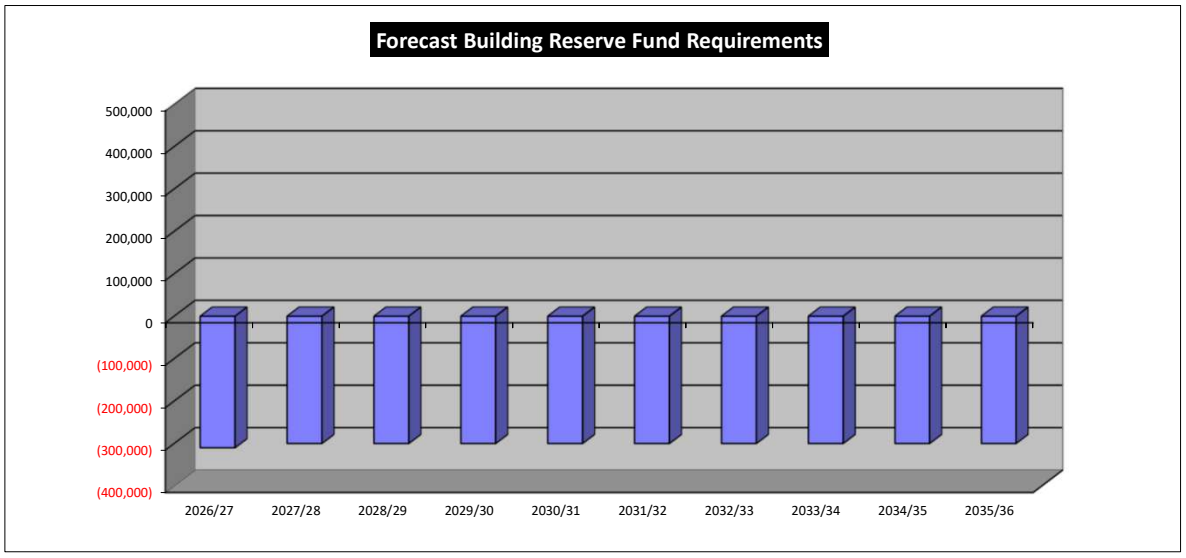
BUILDING RESERVE
FUND SUMMARY

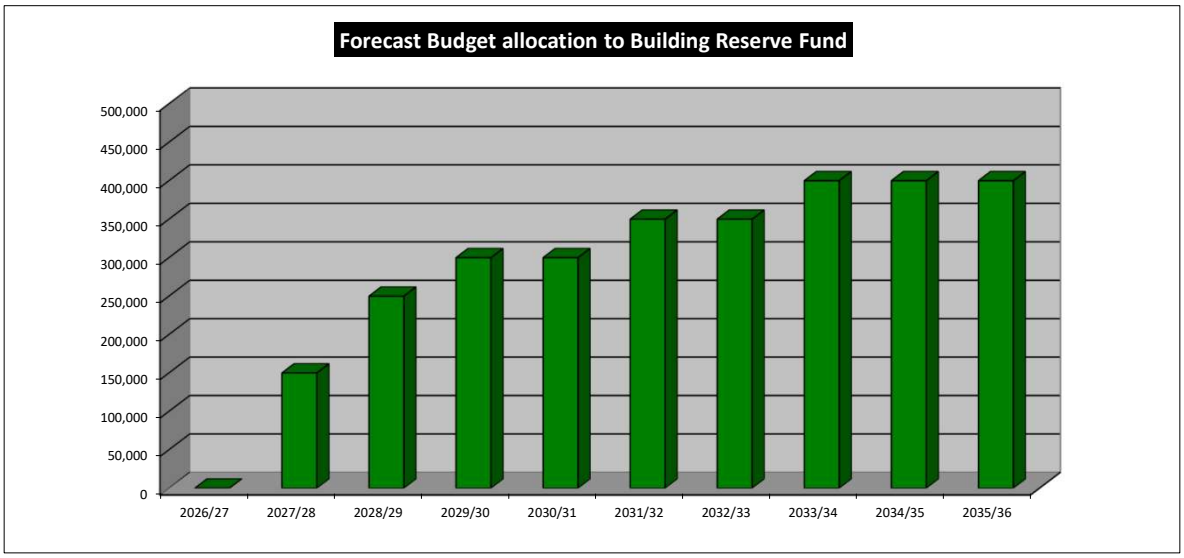
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE GL# 470110										
Opening Balance - 1 July	858,595	573,838	440,307	402,635	413,909	424,050	482,955	543,097	654,502	768,247
Transfers from Reserves										
Building Reserve	(310,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Transfers to Reserves										
Building Reserve	0	150,000	250,000	300,000	300,000	350,000	350,000	400,000	400,000	400,000
Interest	25,243	16,469	12,329	11,274	10,141	8,905	10,142	11,405	13,745	16,133
Closing Balance - 30 June	**573,838**	**440,307**	**402,635**	**413,909**	**424,050**	**482,955**	**543,097**	**654,502**	**768,247**	**884,380**

FUND PURPOSE

Purpose: To facilitate renewals and replacement of Council owned buildings and infrastructure associated with a building. This is to ensure financial capacity to sustain building assets and ultimate replacement where required.

Allocations to and from this fund are costed by Council's 10 year Building Asset Management Plan.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

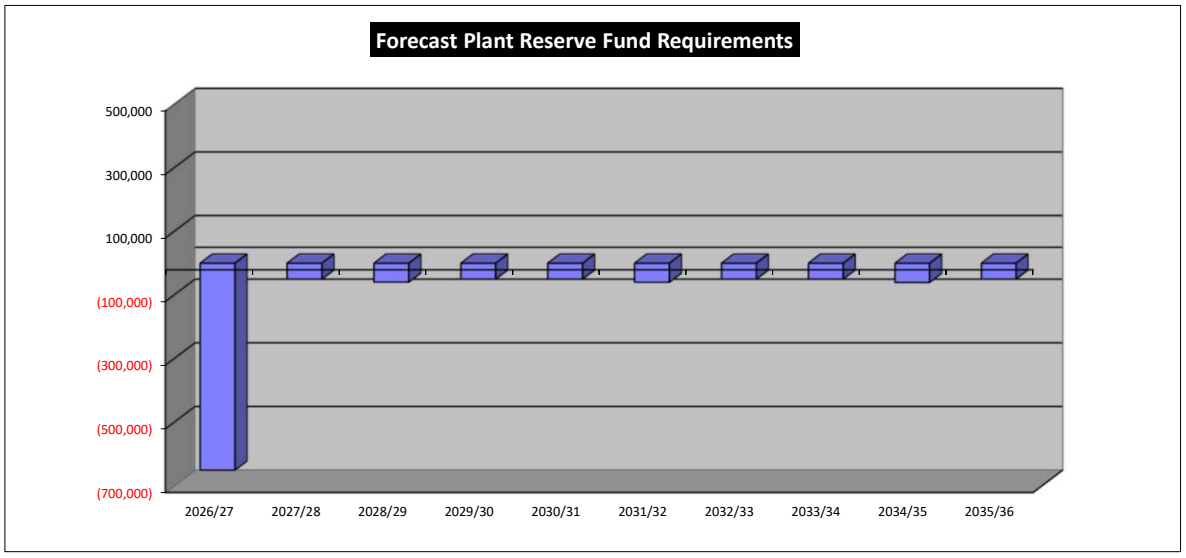
PLANT RESERVE
FUND SUMMARY

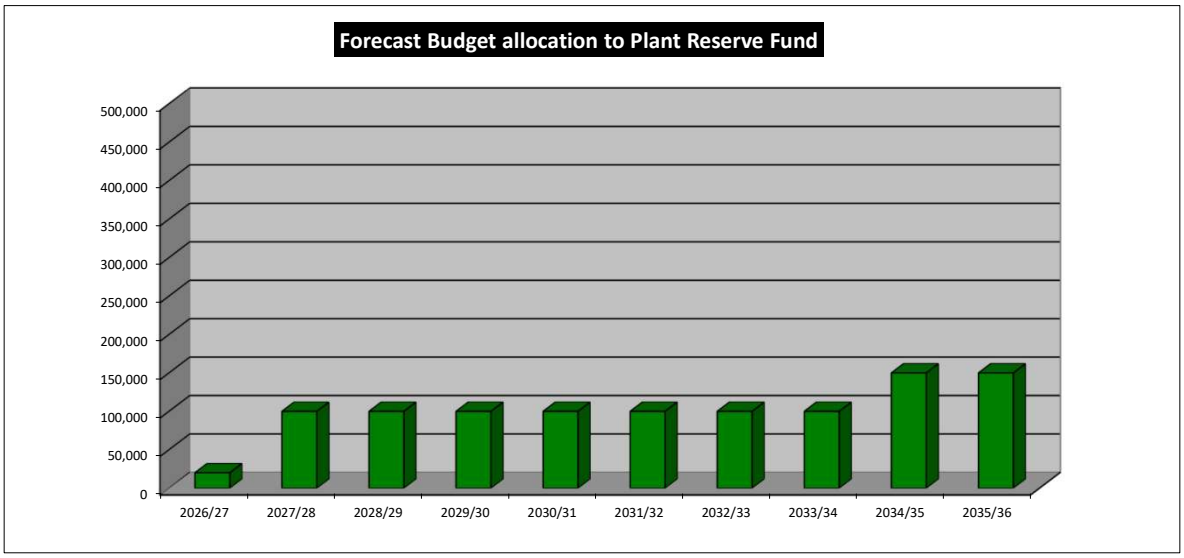
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE GL# 470410										
Opening Balance - 1 July	625,666	14,061	64,464	106,769	159,759	213,673	258,160	313,581	370,166	467,440
Transfers from Reserves										
Plant Reserve	(650,000)	(50,000)	(59,500)	(50,000)	(50,000)	(60,000)	(50,000)	(50,000)	(60,500)	(50,000)
Transfers to Reserves										
Plant Reserve	20,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	150,000	150,000
Interest	18,395	404	1,805	2,990	3,914	4,487	5,421	6,585	7,773	9,816
Closing Balance - 30 June	**14,061**	**64,464**	**106,769**	**159,759**	**213,673**	**258,160**	**313,581**	**370,166**	**467,440**	**577,256**

FUND PURPOSE

Purpose: To facilitate purchase of new plant and plant replacements established in Council's plant replacement program. This is to enable plant changeover at the optimal time to achieve high trade-in values, maximise usage and retain the provision of safe and reliable plant.

Allocations to and from this fund are costed by Council's 10 year Plant Replacement Program.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

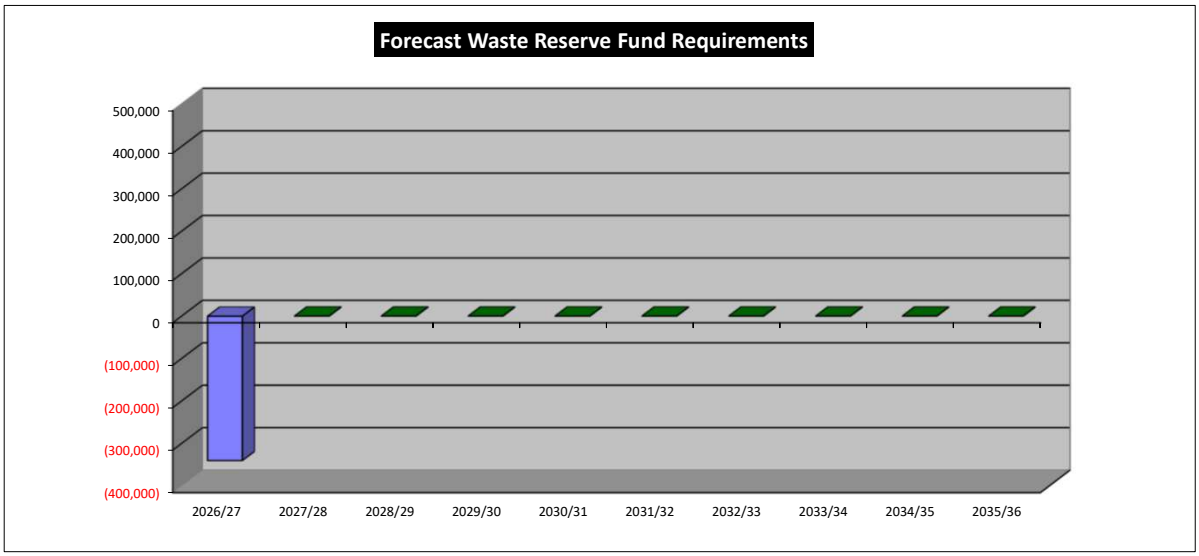
WASTE RESERVE
FUND SUMMARY

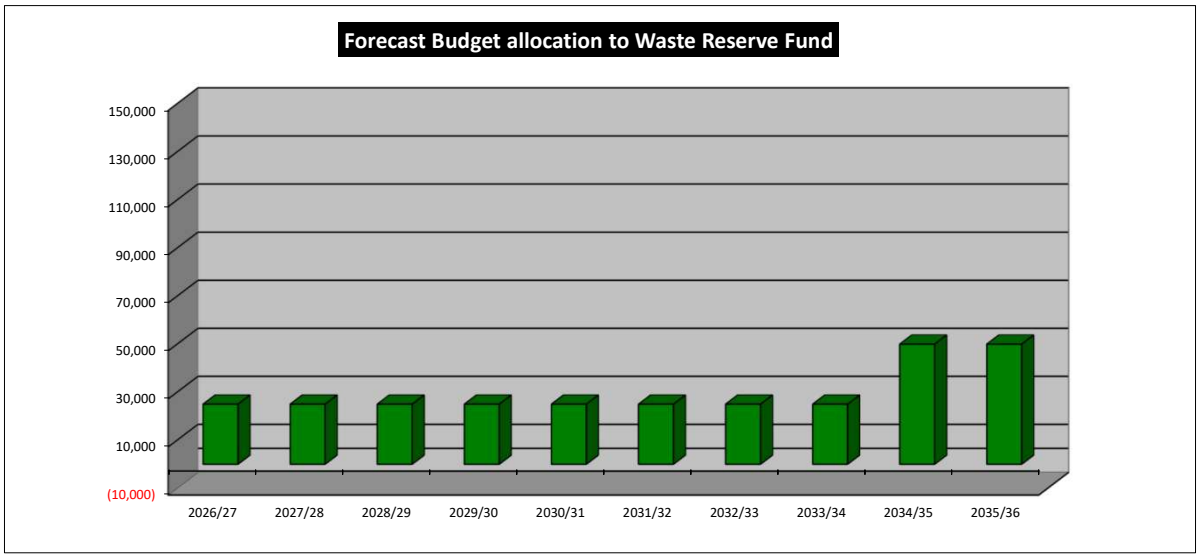
		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 470510	712,167	418,105	455,104	492,847	531,647	569,672	606,635	644,375	682,907	747,248
Transfers from Reserves											
Waste Reserve		(340,000)	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Waste Reserve		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	50,000	50,000
Interest		20,938	12,000	12,743	13,800	13,025	11,963	12,739	13,532	14,341	15,692
Closing Balance - 30 June		**418,105**	**455,104**	**492,847**	**531,647**	**569,672**	**606,635**	**644,375**	**682,907**	**747,248**	**812,940**

FUND PURPOSE

Purpose: To facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations.

Allocations to and from this fund are costed by Council's 10 year Waste Management Plan.





Shire of Collie

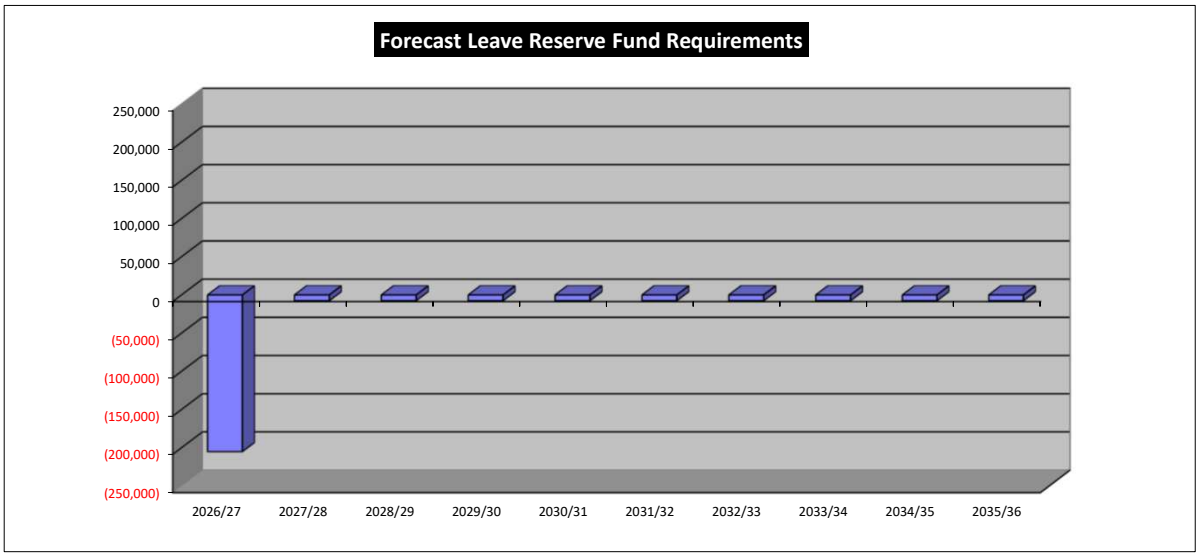
Reserve Funds - 10 Year Plan
2026/27

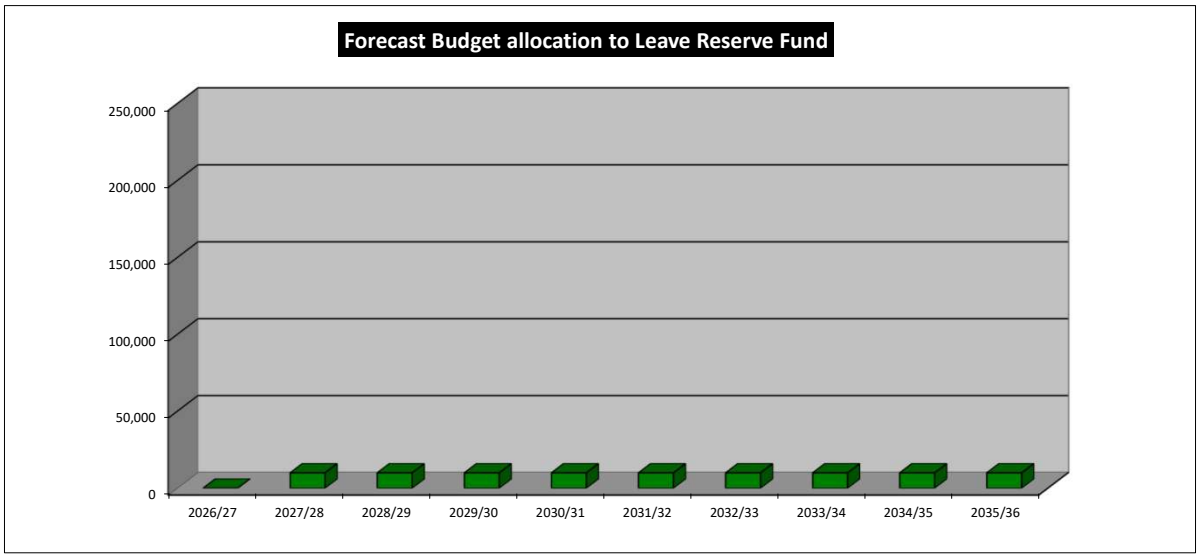
LEAVE RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 470610	435,998	243,816	253,314	262,907	272,768	281,951	290,372	298,970	307,748	316,711
Transfers from Reserves											
Leave Reserve		(205,000)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Transfers to Reserves											
Leave Reserve		0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest		12,818	6,998	7,093	7,361	6,683	5,921	6,098	6,278	6,463	6,651
Closing Balance - 30 June		**243,816**	**253,314**	**262,907**	**272,768**	**281,951**	**290,372**	**298,970**	**307,748**	**316,711**	**325,862**

FUND PURPOSE

Purpose: To assist in the funding of annual leave and long service leave along with temporary appointment to cover leave periods.





Shire of Collie

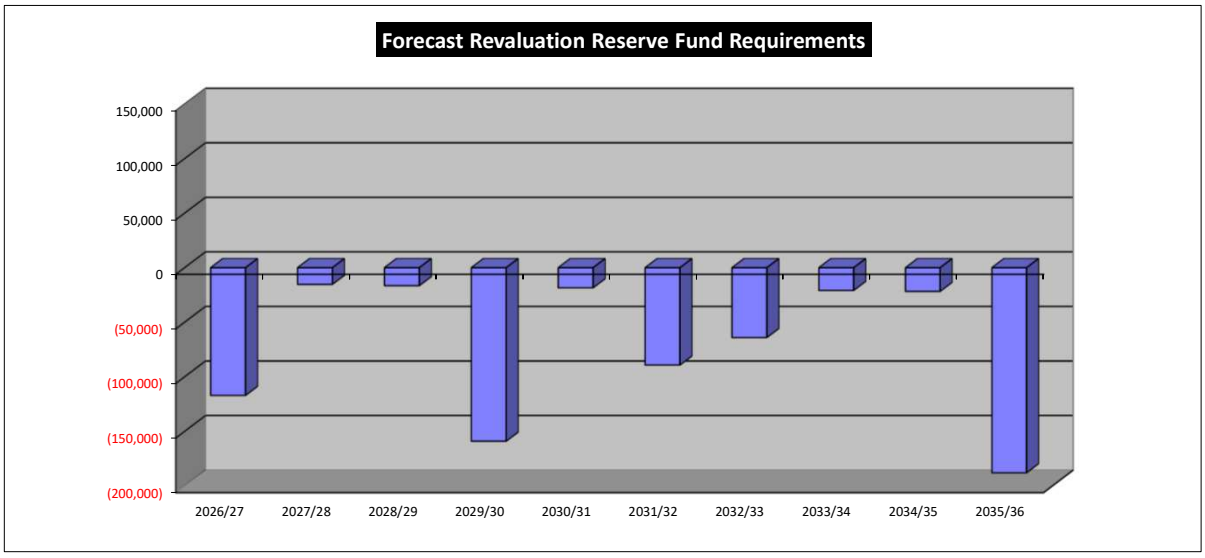
Reserve Funds - 10 Year Plan
2026/27

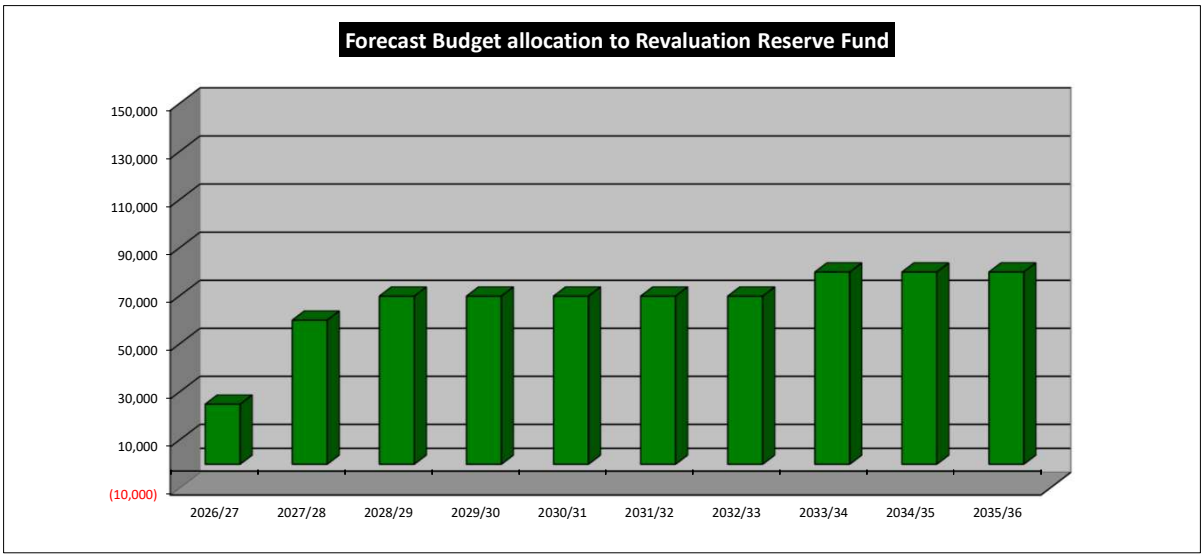
REVALUATION RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 470810	96,532	7,318	52,209	107,180	21,186	73,191	55,508	62,640	123,099	183,951
Transfers from Reserves											
Revaluation Reserve		(117,000)	(15,240)	(16,487)	(158,953)	(18,442)	(89,211)	(64,002)	(20,832)	(21,706)	(187,885)
Transfers to Reserves											
Revaluation Reserve		25,000	60,000	70,000	70,000	70,000	70,000	70,000	80,000	80,000	80,000
Interest		2,786	130	1,458	2,960	447	1,528	1,134	1,292	2,558	3,809
Closing Balance - 30 June		**7,318**	**52,209**	**107,180**	**21,186**	**73,191**	**55,508**	**62,640**	**123,099**	**183,951**	**79,876**

FUND PURPOSE

Purpose: Established to minimise the impact of the Valuer General's cost associated with rates revaluations every 3-4 years, and to facilitate the conducting of Asset Revaluations required every 3-5 years.





Shire of Collie

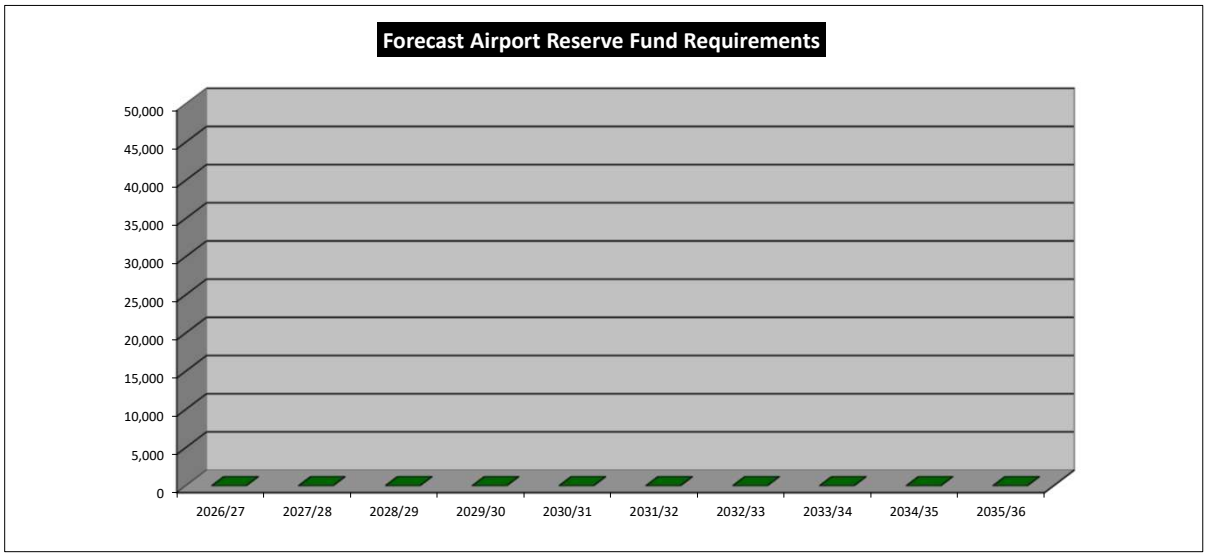
Reserve Funds - 10 Year Plan
2026/27

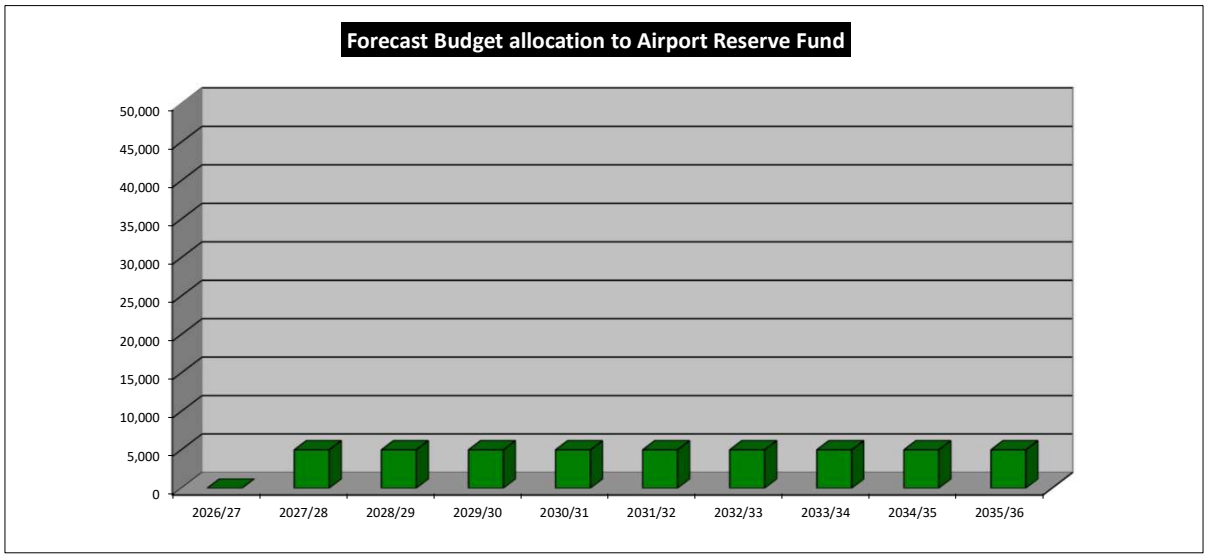
AIRPORT RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 470910	40,951	42,155	48,365	54,719	61,251	67,752	74,175	80,732	87,428	94,264
Transfers from Reserves											
Building Reserve		0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Building Reserve		0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest		1,204	1,210	1,354	1,532	1,501	1,423	1,558	1,695	1,836	1,980
Closing Balance - 30 June		**42,155**	**48,365**	**54,719**	**61,251**	**67,752**	**74,175**	**80,732**	**87,428**	**94,264**	**101,243**

FUND PURPOSE

Purpose: To facilitate renewal, replacement, or upgrade of all airport related assets.





Shire of Collie

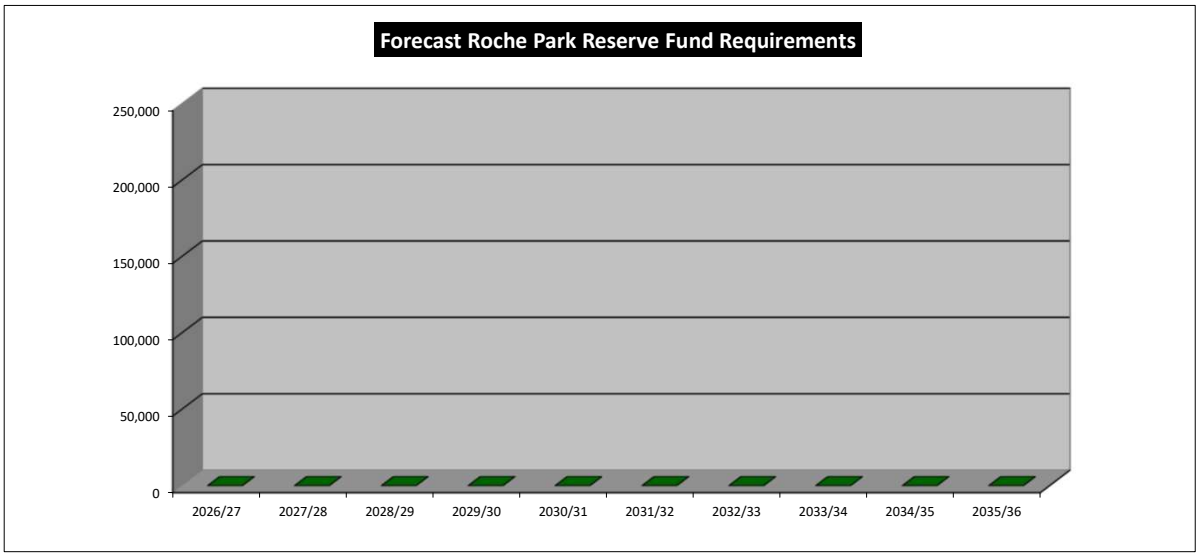
Reserve Funds - 10 Year Plan
2026/27

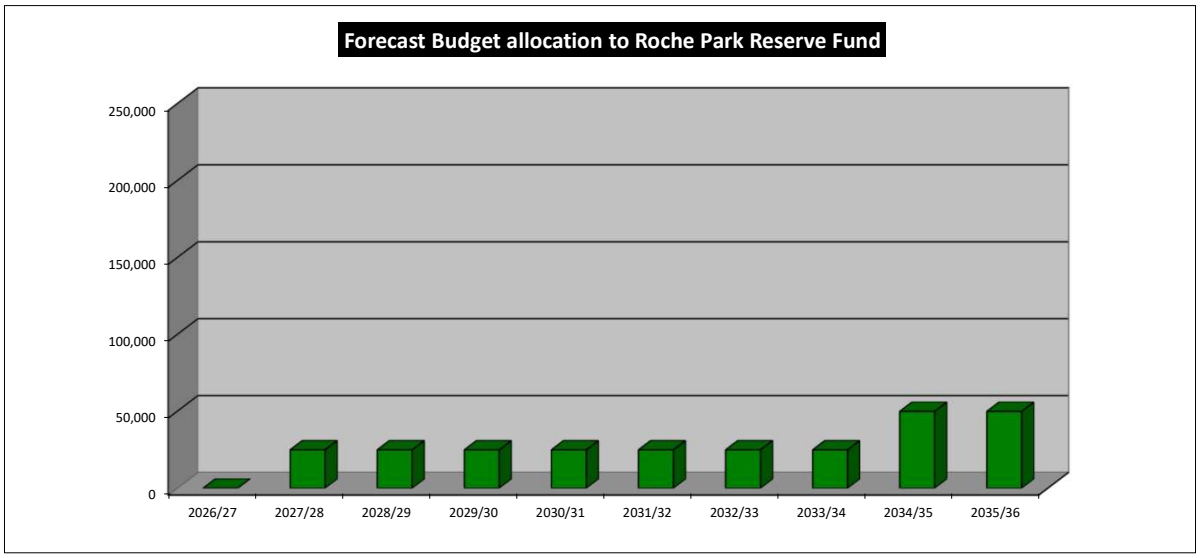
ROCHE PARK RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 471920	135,743	139,734	168,744	198,469	229,026	259,637	290,090	321,182	352,926	410,338
Transfers from Reserves											
Roche Park Reserve		0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Roche Park Reserve		0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	50,000	50,000
Interest		3,991	4,010	4,725	5,557	5,611	5,452	6,092	6,745	7,411	8,617
Closing Balance - 30 June		**139,734**	**168,744**	**198,469**	**229,026**	**259,637**	**290,090**	**321,182**	**352,926**	**410,338**	**468,955**

FUND PURPOSE

Purpose: To facilitate renewals and replacement of buildings and infrastructure associated at Roche Park Centre.





Shire of Collie

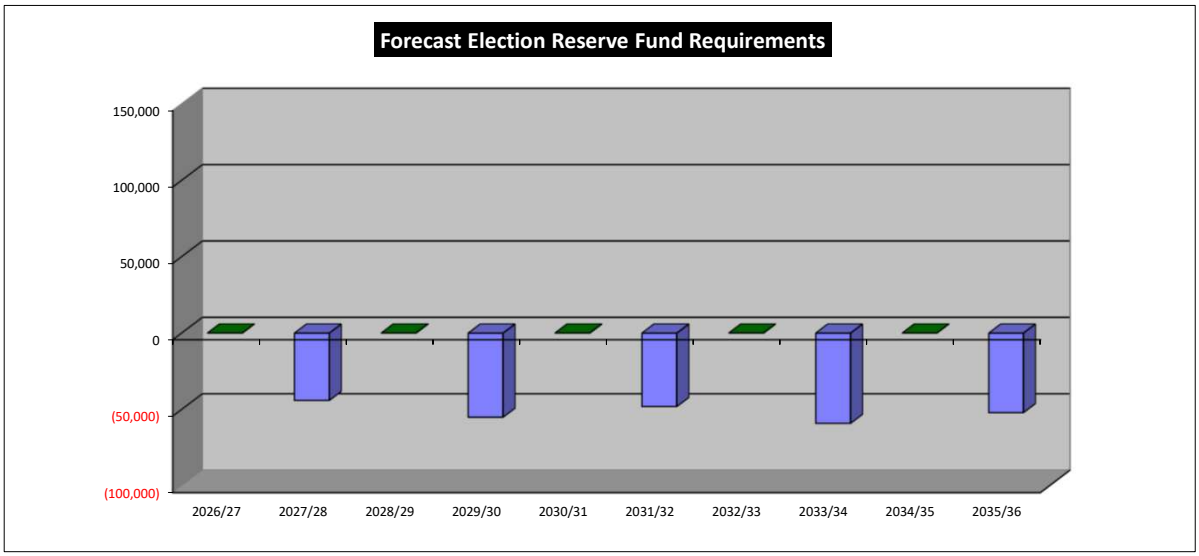
Reserve Funds - 10 Year Plan
2026/27

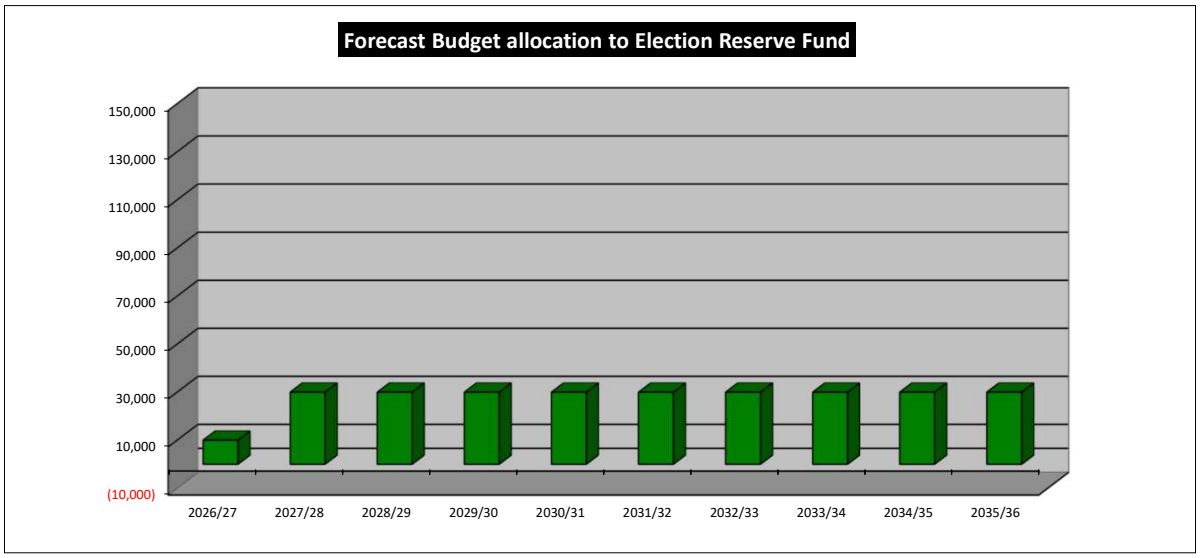
ELECTION RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 471940	5,046	15,194	1,630	31,676	7,563	37,748	20,541	50,972	23,043	53,527
Transfers from Reserves											
Election Reserve		0	(44,000)	0	(55,000)	0	(48,000)	0	(59,000)	0	(52,000)
Transfers to Reserves											
Election Reserve		10,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Interest		148	436	46	887	185	793	431	1,070	484	1,124
Closing Balance - 30 June		**15,194**	**1,630**	**31,676**	**7,563**	**37,748**	**20,541**	**50,972**	**23,043**	**53,527**	**32,651**

FUND PURPOSE

Purpose: Established to minimise the impact of the cost of Local Government Election. This reserve is to ensure the impact is spread over the years.





Shire of Collie

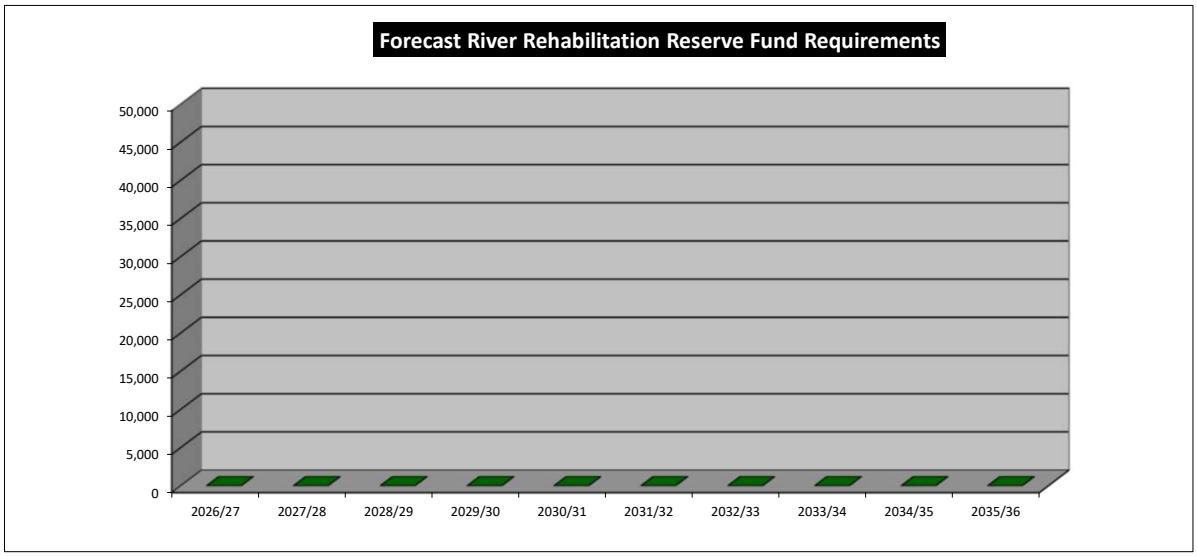
Reserve Funds - 10 Year Plan
2026/27

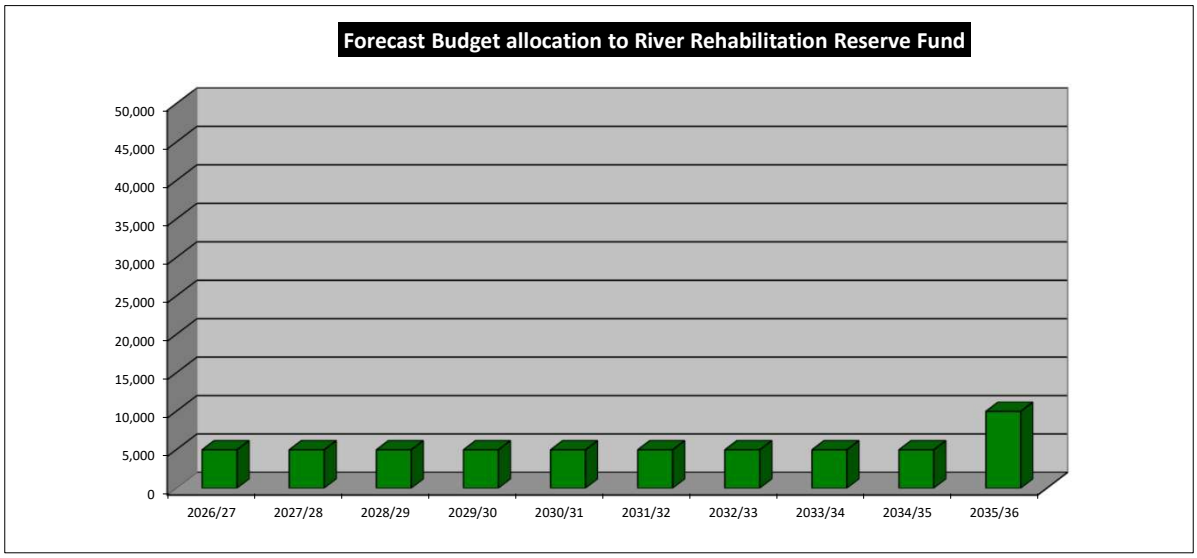
RIVER REHABILITATION RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 471980	115,775	124,179	132,743	141,460	150,420	159,106	167,447	175,963	184,659	193,536
Transfers from Reserves											
River Rehabilitation Reserve		0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
River Rehabilitation Reserve		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	10,000
Interest		3,404	3,564	3,717	3,961	3,685	3,341	3,516	3,695	3,878	4,064
Closing Balance - 30 June		**124,179**	**132,743**	**141,460**	**150,420**	**159,106**	**167,447**	**175,963**	**184,659**	**193,536**	**207,601**

FUND PURPOSE

Purpose: To facilitate the activities for the Collie River Revitalisation.





Shire of Collie

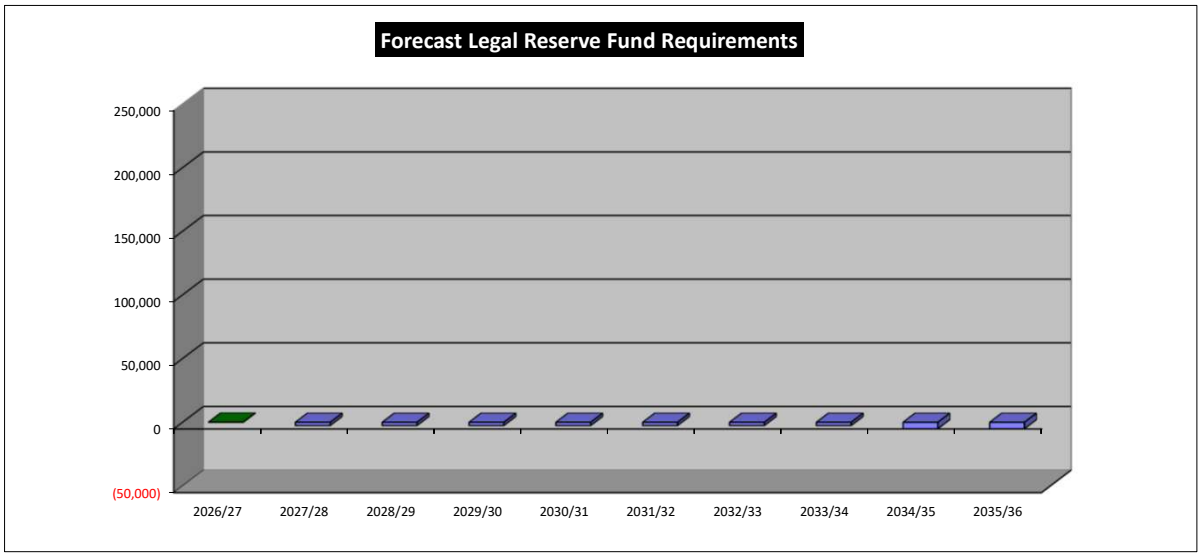
Reserve Funds - 10 Year Plan
2026/27

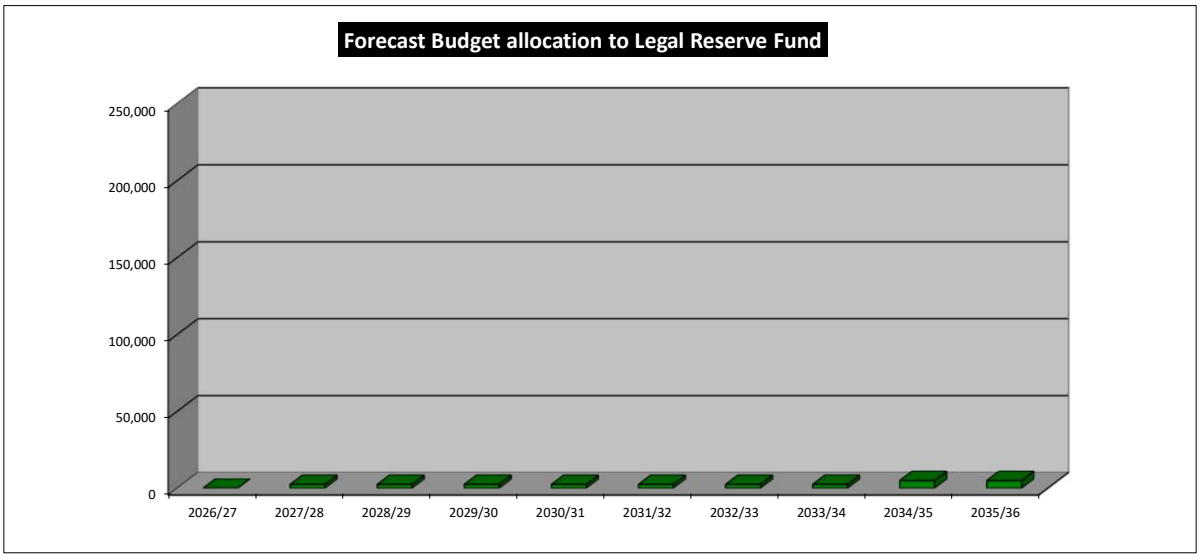
LEGAL RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 472000	192,036	197,682	203,355	209,049	214,903	220,168	224,791	229,512	234,332	239,253
Transfers from Reserves											
Legal Reserve		0	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(5,000)	(5,000)
Transfers to Reserves											
Legal Reserve		0	2,500	2,500	2,500	2,500	2,500	2,500	2,500	5,000	5,000
Interest		5,646	5,673	5,694	5,853	5,265	4,624	4,721	4,820	4,921	5,024
Closing Balance - 30 June		**197,682**	**203,355**	**209,049**	**214,903**	**220,168**	**224,791**	**229,512**	**234,332**	**239,253**	**244,277**

FUND PURPOSE

Purpose: Established to minimise the impact of legal proceedings.





Shire of Collie

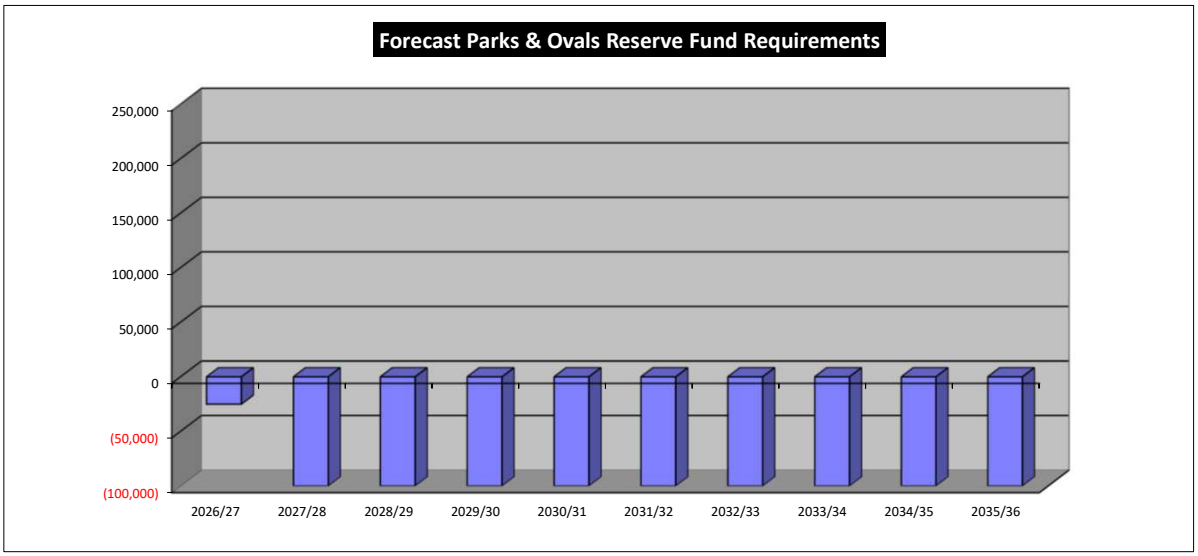
Reserve Funds - 10 Year Plan
2026/27

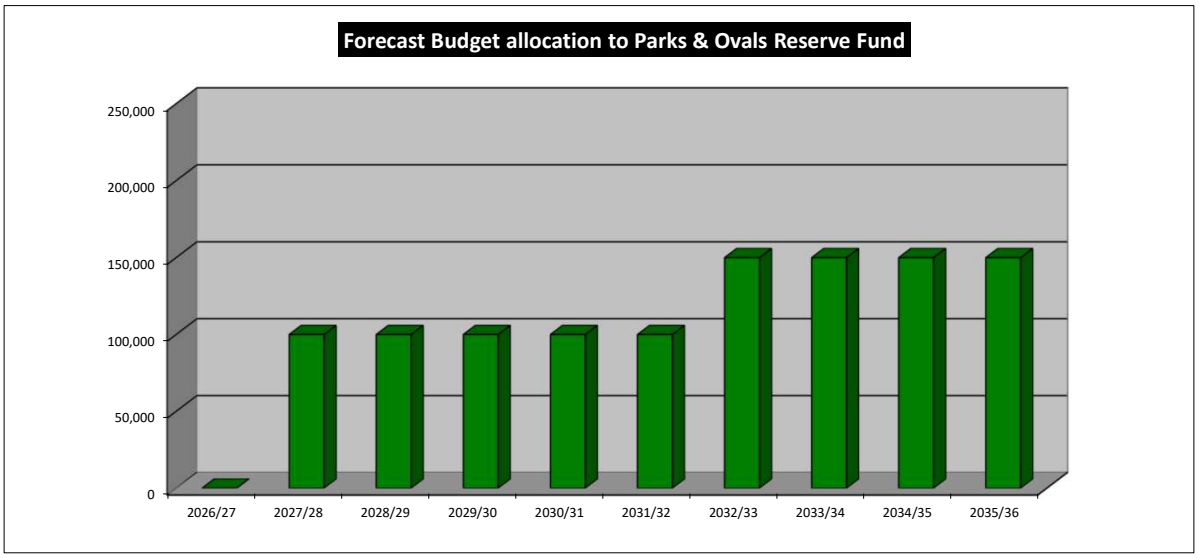
PARKS & OVALS RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 472010	282,285	265,584	273,206	280,856	288,720	295,794	302,006	358,348	415,873	474,606
Transfers from Reserves											
Parks & Ovals Reserve		(25,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfers to Reserves											
Parks & Ovals Reserve		0	100,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000
Interest		8,299	7,622	7,650	7,864	7,074	6,212	6,342	7,525	8,733	9,967
Closing Balance - 30 June		**265,584**	**273,206**	**280,856**	**288,720**	**295,794**	**302,006**	**358,348**	**415,873**	**474,606**	**534,573**

FUND PURPOSE

Purpose: To support renewals, replacement and upgrade of major parks, gardens and sport and recreation infrastructure.





Shire of Collie

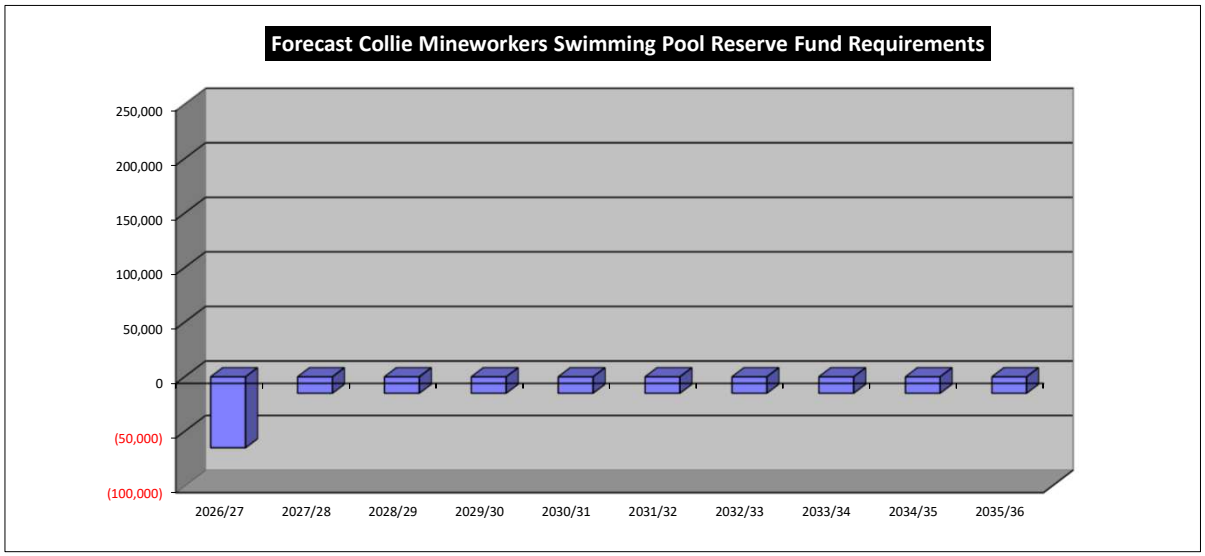
Reserve Funds - 10 Year Plan
2026/27

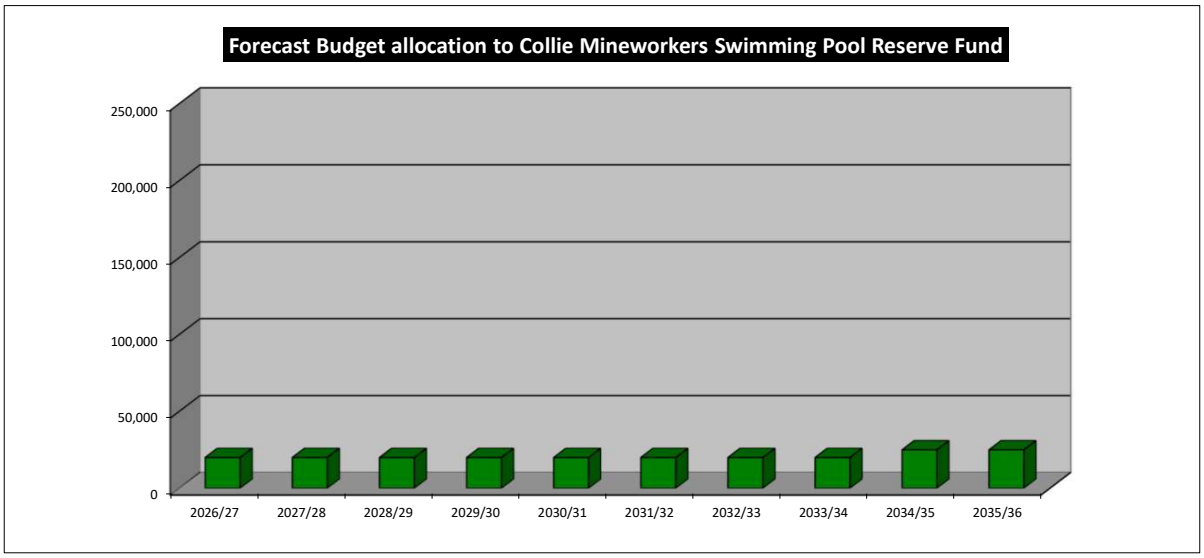
COLLIE MINEWORKERS SWIMMING POOL RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 472020	69,932	26,988	32,763	38,680	44,763	50,860	56,928	63,123	69,449	80,907
Transfers from Reserves											
Collie Mineworkers Swimming Pool Reserve		(65,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Transfers to Reserves											
Collie Mineworkers Swimming Pool Reserve		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	25,000	25,000
Interest		2,056	775	917	1,083	1,097	1,068	1,195	1,326	1,458	1,699
Closing Balance - 30 June		**26,988**	**32,763**	**38,680**	**44,763**	**50,860**	**56,928**	**63,123**	**69,449**	**80,907**	**92,606**

FUND PURPOSE

Purpose: To facilitate renewals and replacement of buildings and infrastructure associated at the Collie Mineworkers Swimming pool.





Shire of Collie

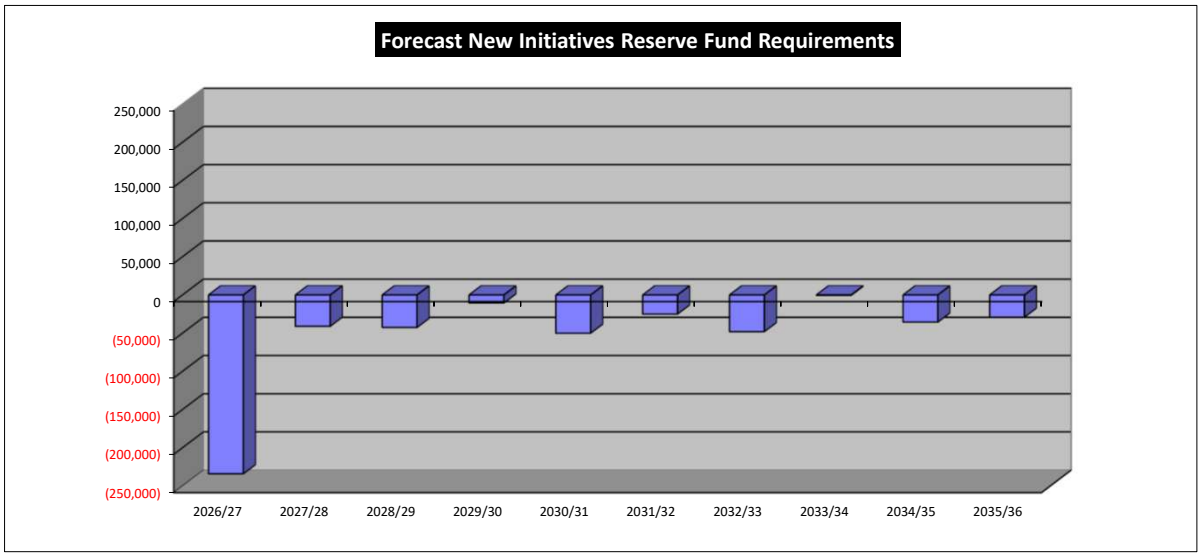
Reserve Funds - 10 Year Plan
2026/27

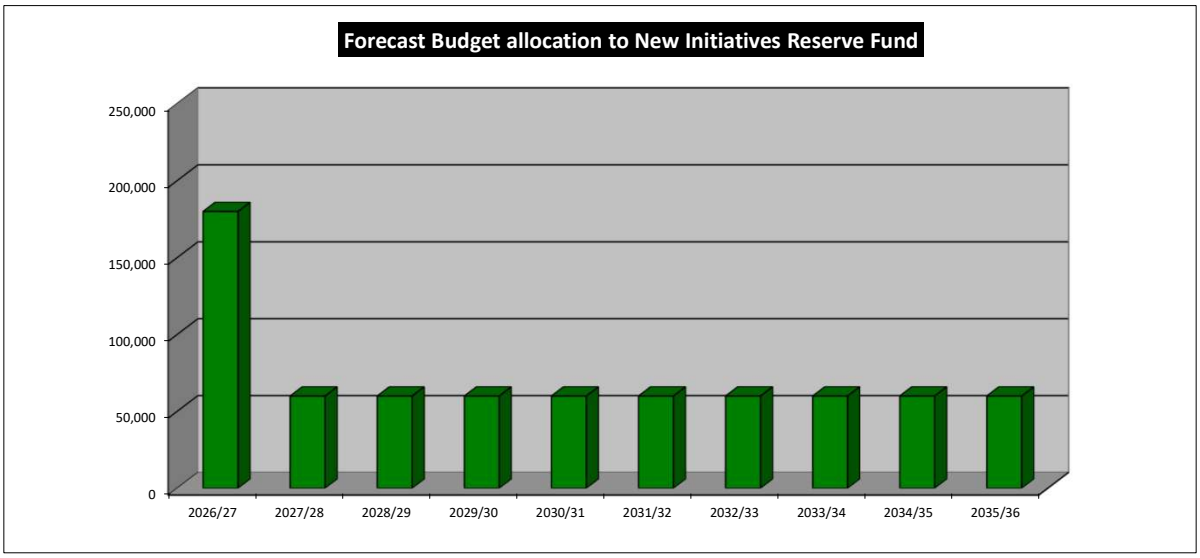
NEW INITIATIVES RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 472030	111,001	60,264	80,994	100,762	153,083	166,834	205,337	221,649	285,804	316,306
Transfers from Reserves											
New Initiative Reserve		(234,000)	(41,000)	(42,500)	(10,500)	(50,000)	(25,000)	(48,000)	(500)	(35,500)	(29,000)
Transfers to Reserves											
New Initiative Reserve		180,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Interest		3,263	1,730	2,268	2,821	3,751	3,504	4,312	4,655	6,002	6,642
Closing Balance - 30 June		**60,264**	**80,994**	**100,762**	**153,083**	**166,834**	**205,337**	**221,649**	**285,804**	**316,306**	**353,948**

FUND PURPOSE

Purpose: To Facilitate in the funding of new strategic initiatives identified in Council's Strategic Community Plan.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

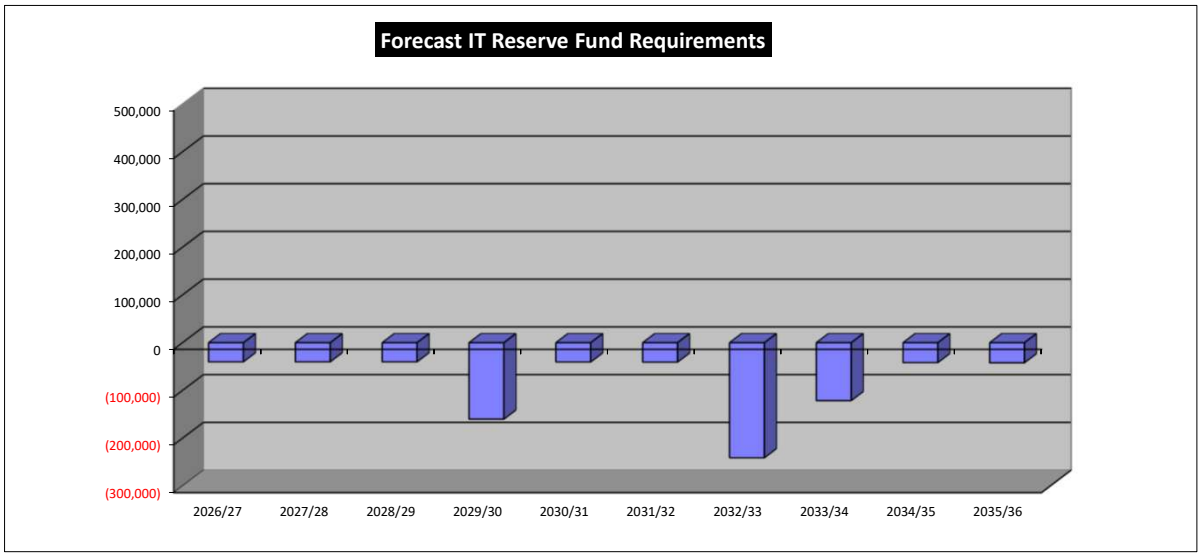
INFORMATION & COMMUNICATION TECHNOLOGY (ICT) RESERVE
FUND SUMMARY

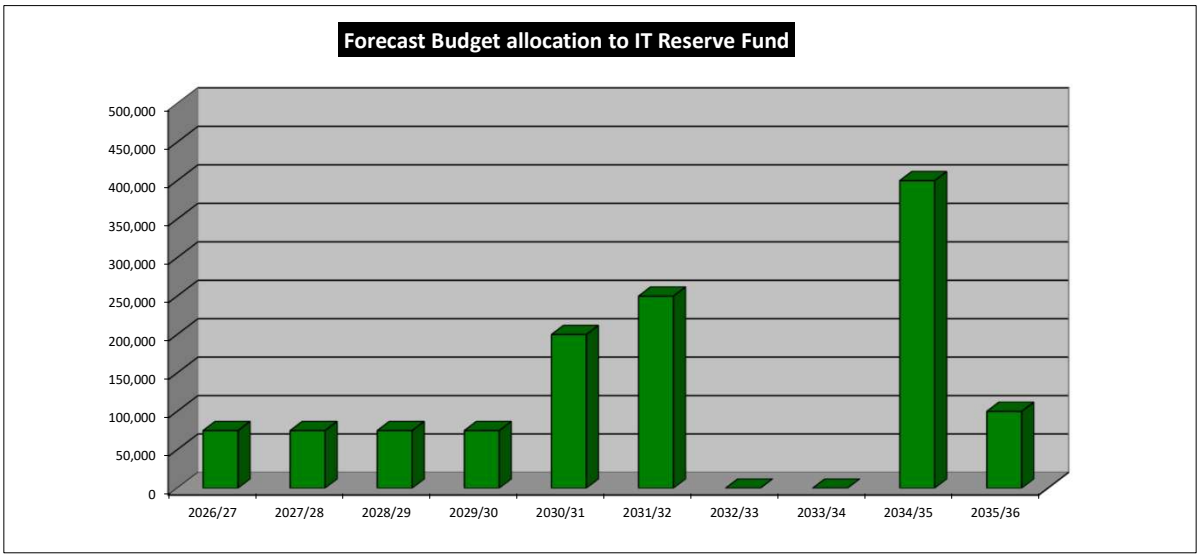
		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# 472040	9,096	44,363	80,637	117,894	36,196	196,782	410,306	177,995	60,478	420,155
Transfers from Reserves											
IT Reserve		(40,000)	(40,000)	(40,000)	(160,000)	(40,300)	(40,609)	(240,927)	(121,255)	(41,593)	(41,941)
Transfers to Reserves											
IT Reserve		75,000	75,000	75,000	75,000	200,000	250,000	0	0	400,000	100,000
Interest		267	1,273	2,258	3,301	887	4,132	8,616	3,738	1,270	8,823
Closing Balance - 30 June		**44,363**	**80,637**	**117,894**	**36,196**	**196,782**	**410,306**	**177,995**	**60,478**	**420,155**	**487,038**

FUND PURPOSE

Purpose: To facilitate the capital renewal and replacement of information and communication technology equipment, including the SynergySoft Enterprise Resource Planning (ERP) system.

Allocations to and from this fund are costed by Council's 10 year Information Technology Asset Management Plan.
Due to the rapidly changing nature of IT systems and software, it in anticipated that changes in this future forecast will occur in subsequent years.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

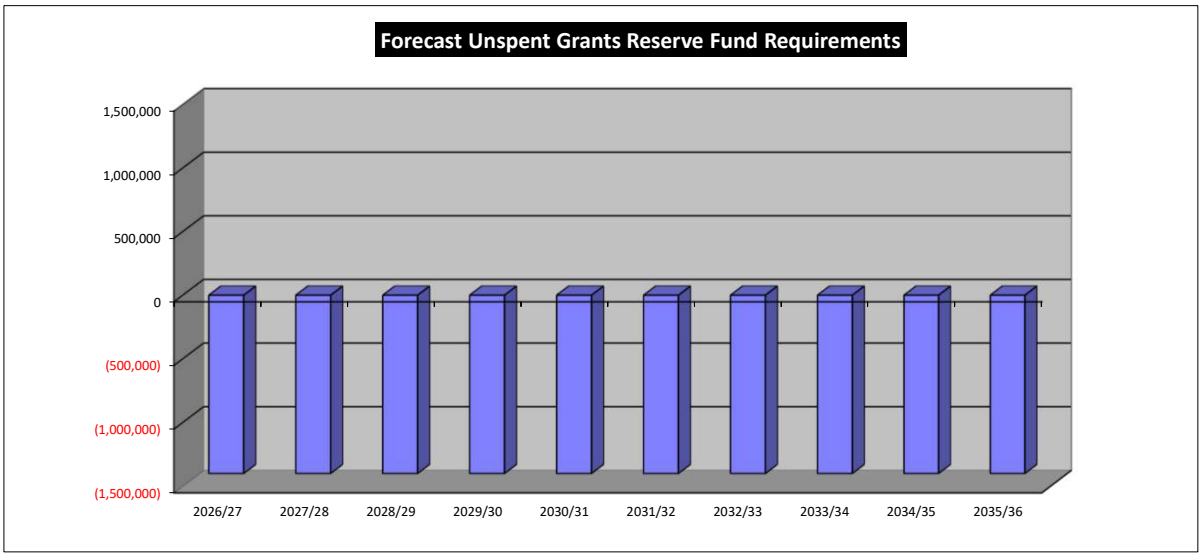
UNSPENT GRANTS RESERVE
FUND SUMMARY

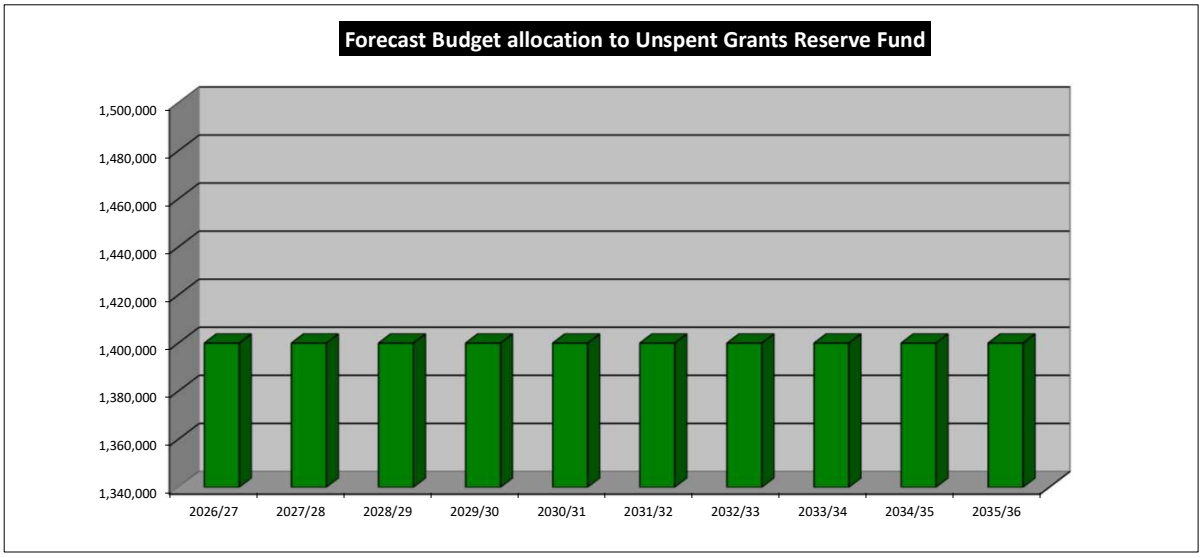
		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# NEW	1,308,026	1,308,026	1,308,026	1,308,026	1,308,026	1,308,026	1,308,026	1,308,026	1,308,026	1,308,026
Transfers from Reserves											
Unspent Grants Reserve		(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)	(1,400,000)
Transfers to Reserves											
Unspent Grants Reserve		1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Interest		0	0	0	0	0	0	0	0	0	0
Closing Balance - 30 June		**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**	**1,308,026**

FUND PURPOSE

Purpose: This Reserve is established to identify unexpended grants and special projects funding.

This Reserve is an Operational Reserve. Not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

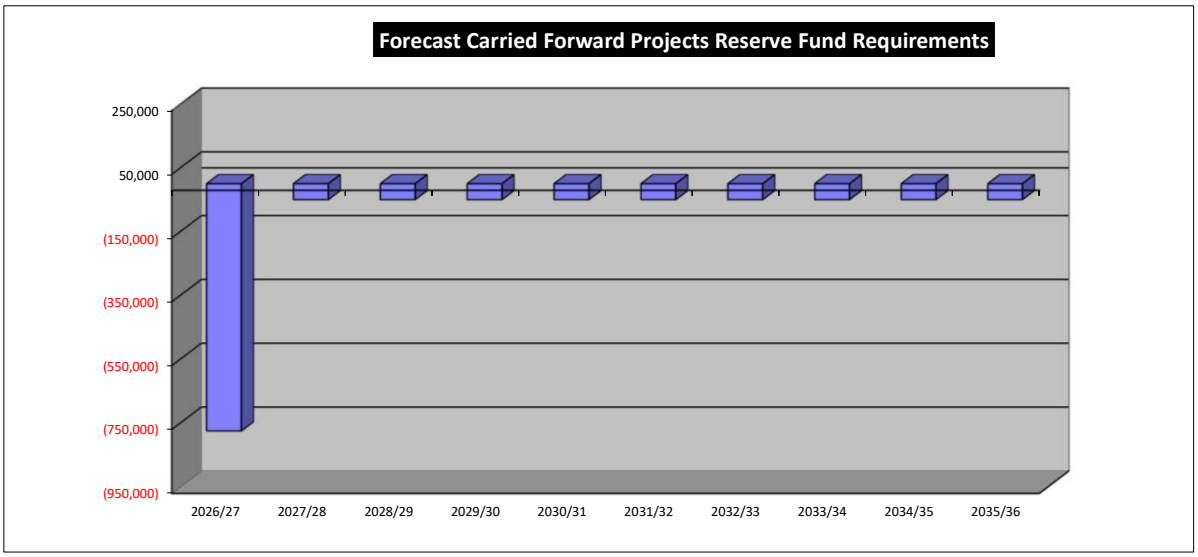
CARRIED FORWARD PROJECTS RESERVE
FUND SUMMARY

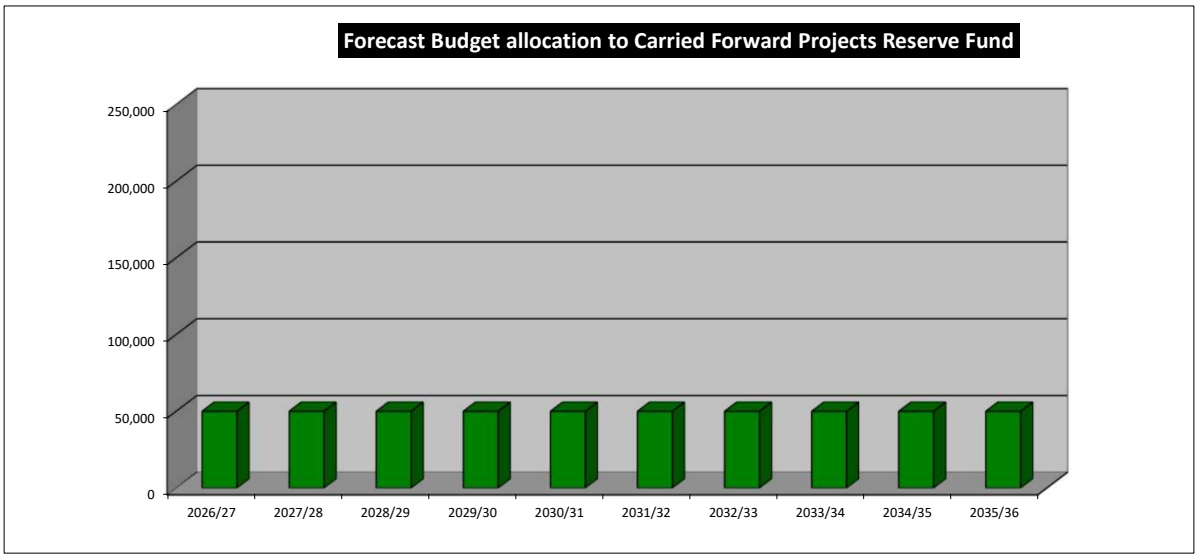
		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# NEW	749,020	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Transfers from Reserves											
Carried Forward Projects Reserve		(775,020)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Transfers to Reserves											
Carried Forward Projects Reserve		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Interest		0	0	0	0	0	0	0	0	0	0
Closing Balance - 30 June		**24,000**	**24,000**	**24,000**	**24,000**	**24,000**	**24,000**	**24,000**	**24,000**	**24,000**	**24,000**

FUND PURPOSE

Purpose: Established to hold unspent project funds to be carried forward into future financial years. Project funds that are not expended within 2 financial years of their initial allocation to this reserve are to be reallocated to the Municipal Fund.

This Reserve is an Operational Reserve. Not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.





Shire of Collie

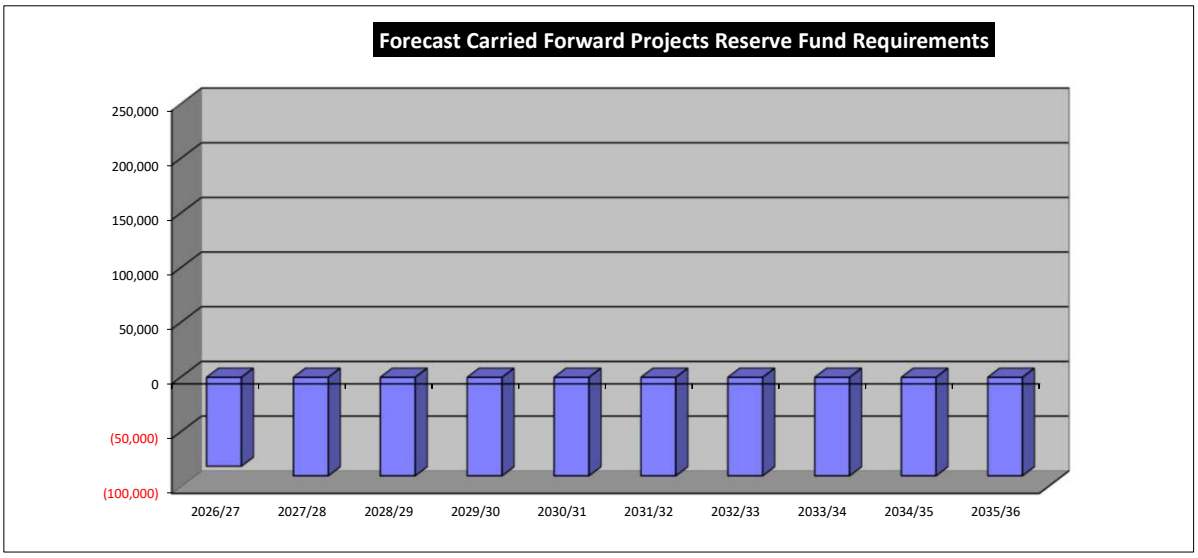
Reserve Funds - 10 Year Plan
2026/27

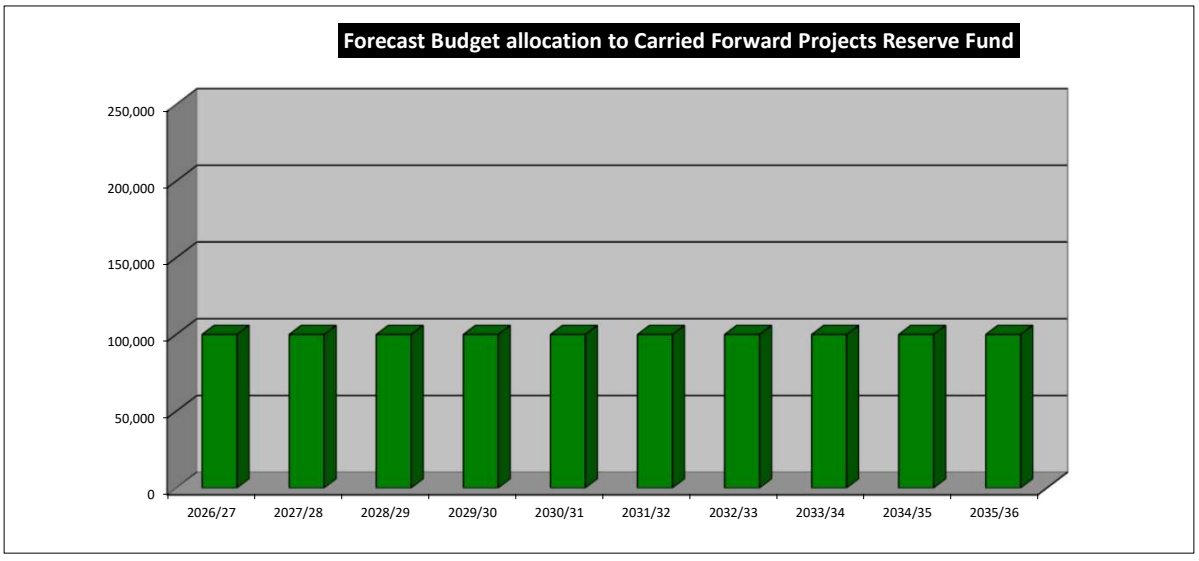
COLLIE COMMUNITY BENEFIT FUND RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# NEW	0	18,750	29,288	40,108	51,231	62,486	73,799	85,348	97,141	109,181
Transfers from Reserves											
Carried Forward Projects Reserve		(81,250)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
Transfers to Reserves											
Carried Forward Projects Reserve		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Interst		0	538	820	1,123	1,255	1,312	1,550	1,792	2,040	2,293
Closing Balance - 30 June		**18,750**	**29,288**	**40,108**	**51,231**	**62,486**	**73,799**	**85,348**	**97,141**	**109,181**	**121,473**

FUND PURPOSE

Purpose: To facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

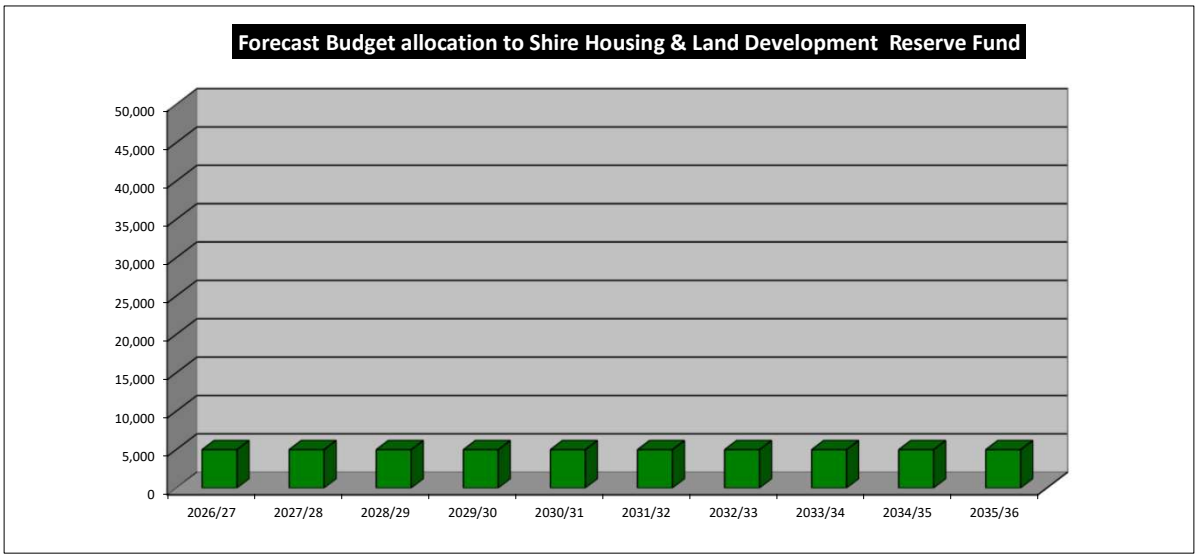
SHIRE HOUSING & LAND DEVELOPMENT RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# NEW	0	5,000	10,144	15,428	20,859	26,371	31,924	37,595	43,384	49,295
Transfers from Reserves											
Carried Forward Projects Reserve		0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Carried Forward Projects Reserve		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest		0	144	284	432	511	554	670	789	911	1,035
Closing Balance - 30 June		**5,000**	**10,144**	**15,428**	**20,859**	**26,371**	**31,924**	**37,595**	**43,384**	**49,295**	**55,330**

FUND PURPOSE

Purpose: To facilitate the purchase or building of Shire staff housing and the development of land for Shire staff housing.





Shire of Collie

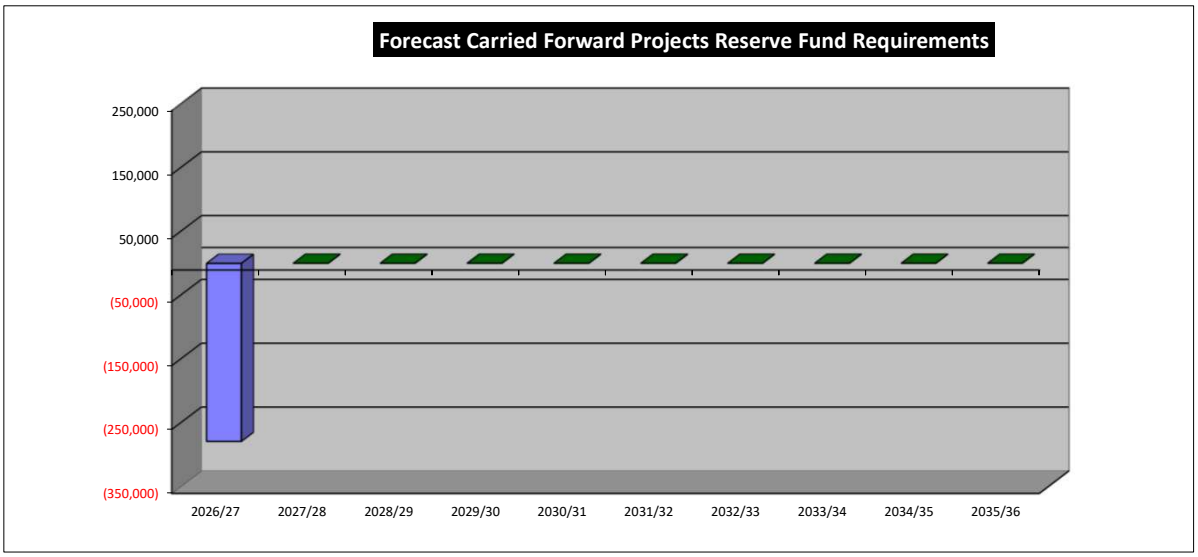
Reserve Funds - 10 Year Plan
2026/27

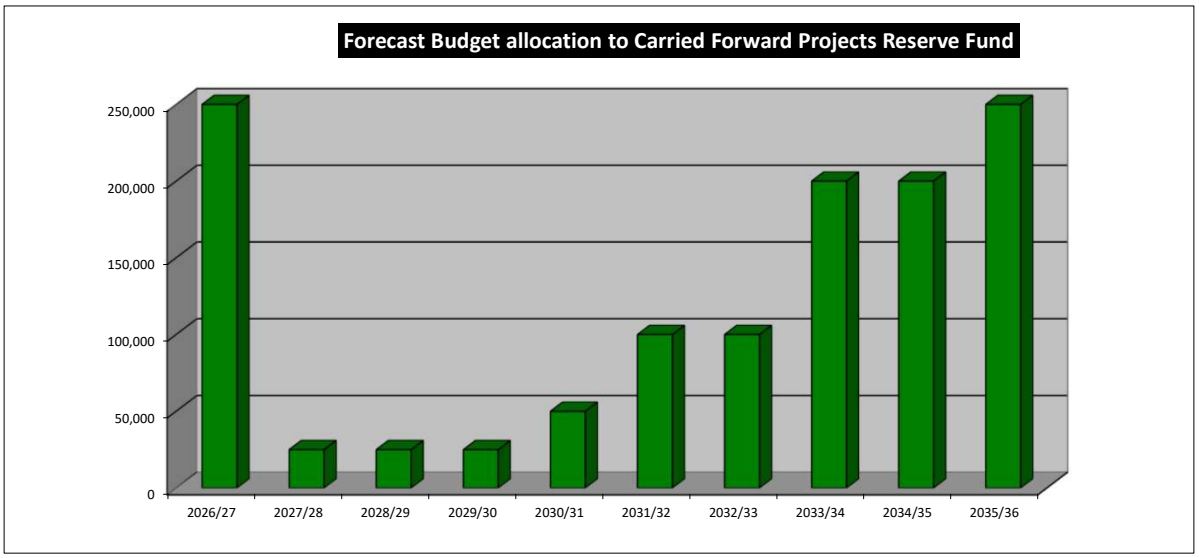
INFRASTRUCTURE RESERVE
FUND SUMMARY

		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# NEW	0	25,080	50,800	77,222	104,384	156,942	260,238	365,703	573,382	785,423
Transfers from Reserves											
Carried Forward Projects Reserve		(278,940)	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Carried Forward Projects Reserve		304,020	25,000	25,000	25,000	50,000	100,000	100,000	200,000	200,000	300,000
Interest		0	720	1,422	2,162	2,557	3,296	5,465	7,680	12,041	16,494
Closing Balance - 30 June		**25,080**	**50,800**	**77,222**	**104,384**	**156,942**	**260,238**	**365,703**	**573,382**	**785,423**	**1,101,917**

FUND PURPOSE

Purpose: To facilitate renewals, replacement, upgrade or creation of infrastructure assets associated with roads, footpaths or bridges identified in Council's Infrastructure Asset Management Plan.





Shire of Collie

Reserve Funds - 10 Year Plan
2026/27

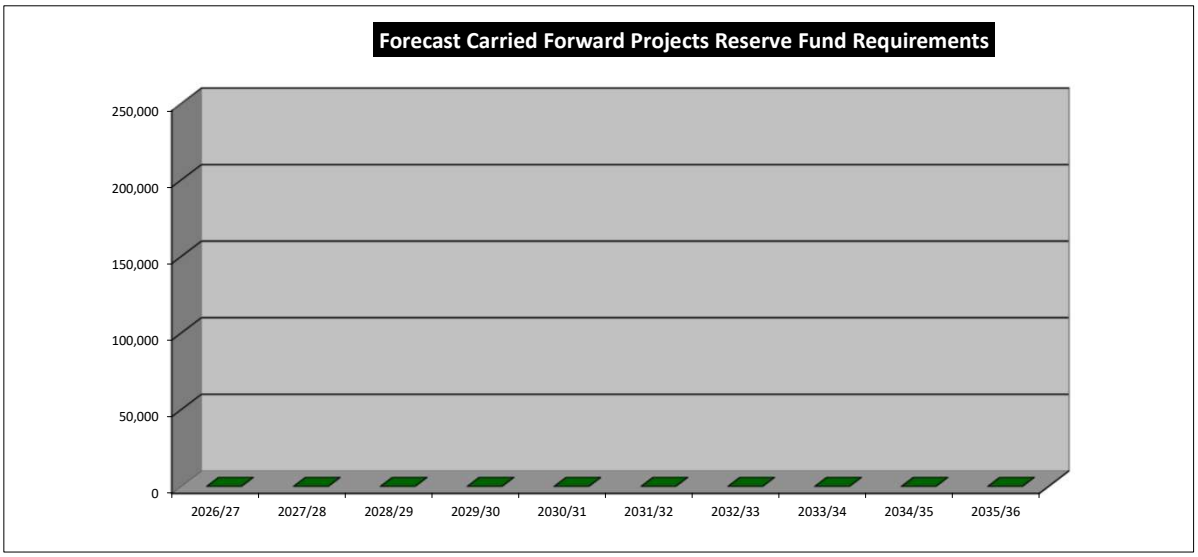
UNEXPENDED LOAN FUNDS RESERVE
FUND SUMMARY

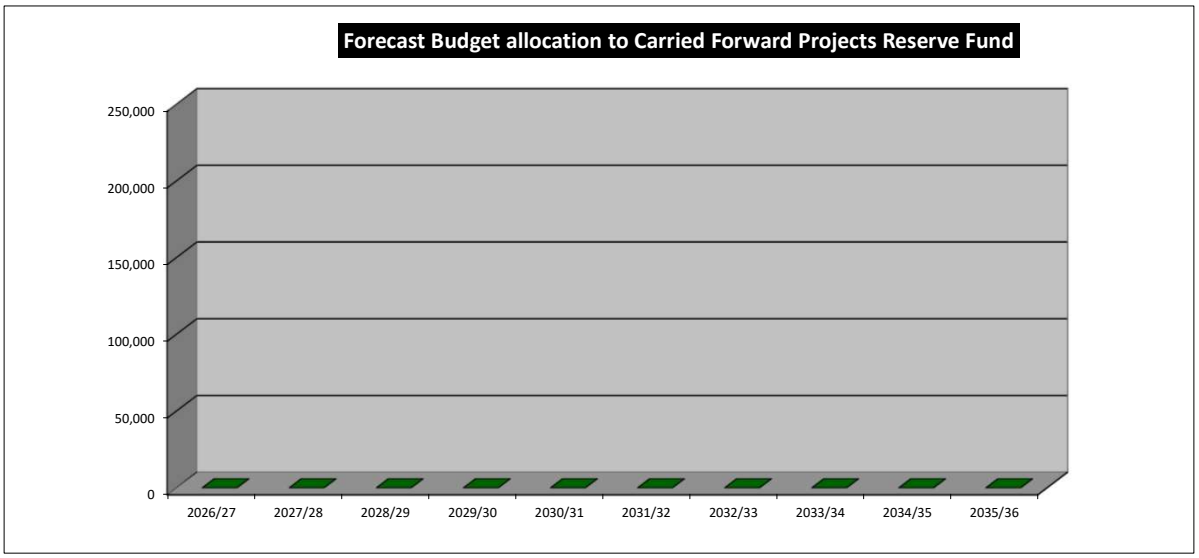
		2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
RESERVE											
Opening Balance - 1 July	GL# NEW	0	0	0	0	0	0	0	0	0	0
Transfers from Reserves											
Carried Forward Projects Reserve		0	0	0	0	0	0	0	0	0	0
Transfers to Reserves											
Carried Forward Projects Reserve		0	0	0	0	0	0	0	0	0	0
Closing Balance - 30 June		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

FUND PURPOSE

Purpose: To hold unspent loan funds drawn down in a specific financial year for use in future financial years.

This Reserve is a Restricted Operational Reserve. Not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.





Appendix 11.6.A

Shire of Collie

DRAFT
Long Term Financial Plan

2026/27
TO
2035/36

2026/27 Long Term Financial Plan

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SHIRE OF COLLIE

STATEMENT OF FINANCIAL ACTIVITY

(RATE SETTING STATEMENT)

STATEMENT OF FINANCIAL ACTIVITY *(RATE SETTING STATEMENT)*	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
OPERATING ACTIVITES														
Net current assets at start of financial year - surplus/(deficit)	3,206,128	2,930,455	94,740	1,687,882	95,832	4,328	109,153	82,044	84,745	99,088	111,489	88,409	319,708	49,120
Revenue from Operating Activites														
General Purpose Funding (Excluding General Rates)	2,711,733	3,192,027	2,691,224	3,431,744	3,413,631	3,427,626	3,490,830	3,560,339	3,615,676	3,681,915	3,759,866	3,832,641	3,913,826	4,009,957
Governance	311,730	228,398	49,500	77,500	43,500	44,790	46,119	47,487	48,912	50,379	51,891	53,447	55,051	56,702
Law, Order & Public Safety	379,723	319,655	626,032	440,291	455,620	446,459	454,118	473,077	480,617	501,720	509,188	532,101	539,476	564,369
Health	18,865	16,331	20,130	20,130	20,894	21,899	22,976	24,064	25,225	26,545	27,902	29,341	30,871	32,525
Education & Welfare	4,104	79,201	13,285	34,285	10,500	5,500	5,500	5,500	5,515	5,530	5,546	5,563	5,580	5,597
Housing	6,089	6,537	6,293	11,293	11,000	11,330	11,670	12,020	12,381	12,752	13,135	13,529	13,934	14,353
Community Amenities	2,251,024	2,272,322	2,261,992	2,309,326	2,413,926	2,488,094	2,564,700	2,643,494	2,725,072	2,809,741	2,896,937	2,986,963	3,079,934	3,176,101
Recreation & Culture	238,124	306,782	285,424	316,722	312,930	321,629	328,583	335,718	342,684	350,874	359,278	367,901	376,746	385,819
Transport	581,188	613,450	187,638	176,638	193,849	199,284	205,149	211,168	217,374	223,810	230,422	237,236	244,258	251,507
Economic Services	378,466	375,826	447,588	453,588	478,958	484,526	490,453	496,458	461,841	478,250	495,138	512,722	531,046	550,277
Other Property & Services	427,072	386,184	346,600	227,276	363,064	366,216	369,462	372,806	383,990	395,510	407,375	419,596	432,184	445,150
Total Revenue	**7,308,118**	**7,796,714**	**6,935,706**	**7,498,793**	**7,717,872**	**7,817,354**	**7,989,560**	**8,182,131**	**8,319,287**	**8,537,026**	**8,756,678**	**8,991,041**	**9,222,907**	**9,492,356**
Expenditure from Operating Activities														
General Purpose Funding	(208,966)	(156,138)	(185,350)	(361,460)	(291,483)	(195,394)	(202,736)	(351,308)	(218,934)	(295,257)	(277,416)	(241,978)	(252,937)	(425,837)
Governance	(782,991)	(861,207)	(1,338,444)	(1,284,503)	(1,083,026)	(1,136,229)	(1,123,230)	(1,210,128)	(1,217,137)	(1,271,339)	(1,259,108)	(1,355,034)	(1,365,767)	(1,425,586)
Law, Order & Public Safety	(1,249,243)	(1,142,296)	(1,482,710)	(1,483,920)	(1,428,003)	(1,415,507)	(1,400,787)	(1,953,267)	(2,010,041)	(2,073,333)	(2,128,628)	(2,200,839)	(2,263,932)	(2,336,305)
Health	(199,229)	(206,466)	(108,077)	(122,077)	(263,505)	(270,998)	(278,792)	(286,814)	(297,156)	(305,377)	(315,141)	(325,242)	(337,165)	(346,543)
Education & Welfare	(75,425)	(64,991)	(89,970)	(89,470)	(94,247)	(91,579)	(93,982)	(96,456)	(99,200)	(102,026)	(104,937)	(107,935)	(111,023)	(114,204)
Housing	(5,580)	(5,383)	(6,569)	(28,769)	(34,800)	(35,844)	(36,919)	(38,027)	(39,168)	(40,343)	(41,553)	(42,800)	(44,084)	(45,406)
Community Amenities	(4,052,024)	(4,275,408)	(3,372,899)	(3,711,589)	(4,030,694)	(4,150,171)	(4,275,224)	(4,408,713)	(4,560,256)	(4,699,162)	(4,852,729)	(5,012,012)	(5,189,585)	(5,349,855)
Recreation & Culture	(3,657,432)	(3,972,306)	(4,816,183)	(4,137,663)	(4,875,524)	(5,023,188)	(5,171,925)	(5,324,736)	(5,508,292)	(5,663,328)	(5,841,747)	(6,026,262)	(6,238,345)	(6,415,175)
Transport	(3,359,989)	(4,037,551)	(4,819,603)	(4,734,603)	(5,133,837)	(5,297,851)	(5,468,774)	(5,645,268)	(5,840,204)	(6,023,453)	(6,225,290)	(6,435,018)	(6,666,804)	(6,880,450)
Economic Services	(747,108)	(927,627)	(1,064,316)	(1,030,693)	(972,773)	(988,072)	(1,008,093)	(1,028,693)	(1,063,511)	(1,092,699)	(1,126,224)	(1,160,807)	(1,200,408)	(1,233,332)
Other Property & Services	(1,716,085)	(1,744,758)	(339,465)	(426,648)	(284,415)	(334,210)	(336,063)	(337,965)	(349,548)	(358,963)	(369,960)	(381,302)	(394,473)	(405,082)
Total Expenses	**(16,054,070)**	**(17,394,130)**	**(17,623,586)**	**(17,411,395)**	**(18,492,307)**	**(18,939,042)**	**(19,396,526)**	**(20,681,376)**	**(21,203,447)**	**(21,925,279)**	**(22,542,733)**	**(23,289,228)**	**(24,064,523)**	**(24,977,773)**
Net Result Excluding Rates	**(8,745,952)**	**(9,597,415)**	**(10,687,880)**	**(9,912,602)**	**(10,774,434)**	**(11,121,688)**	**(11,406,966)**	**(12,499,245)**	**(12,884,159)**	**(13,388,253)**	**(13,786,056)**	**(14,298,188)**	**(14,841,616)**	**(15,485,417)**
Operating Activites excluded														
(Profit)/Loss on Asset Disposals	(10,520)	16,521	0	0	0	0	0	0	0	0	0	0	0	0
Movement in Deferred Pensioner Rates	(75,744)	6,505	0	0	0	0	0	0	0	0	0	0	0	0
Movement in Employee Benefit Provisions	(9,618)	96,738	0	0	0	0	0	0	0	0	0	0	0	0
Financial Assets at Amortised Cost	5,000	17,500	0	0										
Movement in Contract Liabilities (Grant Revenue & JTPS)	3,240,607	779,093	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation of Assets	2,827,474	3,567,457	2,932,710	2,940,189	3,067,921	3,157,899	3,252,636	3,350,215	3,450,721	3,554,243	3,660,870	3,770,696	3,883,817	4,000,332
Net Non-Cash Operating Activities	**5,977,199**	**4,483,814**	**2,932,710**	**2,940,189**	**3,067,921**	**3,157,899**	**3,252,636**	**3,350,215**	**3,450,721**	**3,554,243**	**3,660,870**	**3,770,696**	**3,883,817**	**4,000,332**
Amount attributable to Operating Activities	**(2,768,753)**	**(5,113,602)**	**(7,755,170)**	**(6,972,413)**	**(7,706,513)**	**(7,963,789)**	**(8,154,330)**	**(9,149,030)**	**(9,433,438)**	**(9,834,010)**	**(10,125,185)**	**(10,527,491)**	**(10,957,798)**	**(11,485,085)**
INVESTING ACTIVITES														
Non-operating Grants, Subsidies and Contributions	652,225	180,568	1,501,421	700,532	2,680,974	1,612,208	1,605,794	2,155,699	2,216,602	2,279,832	2,344,444	2,410,994	2,479,541	2,550,144
Purchase of Land Held for Resale	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Purchase of Land & Buildings	(28,850)	(71,811)	(796,000)	(551,000)	(3,556,000)	(600,000)	(700,000)	(800,000)	(700,000)	(800,000)	(800,000)	(700,000)	(350,000)	(650,000)
Purchase of Plant & Equipment	(91,658)	(426,493)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
Purchase of Motor Vehicles	(75,472)	(162,500)	(1,733,000)	(1,183,000)	(826,000)	(187,000)	(248,500)	(325,600)	(311,300)	(242,000)	(951,010)	(416,900)	(940,500)	(383,086)
Purchase of Furniture & Fittings	(72,253)	0	(50,500)	(50,500)	(40,000)	(52,000)	(92,000)	(272,000)	(259,500)	(160,000)	(60,000)	(130,000)	(61,500)	(62,500)
Infrastructure Assets	(4,245,566)	(2,287,267)	(937,270)	(183,250)	(2,617,456)	(1,298,230)	(1,334,177)	(1,371,202)	(1,409,338)	(1,448,619)	(1,489,077)	(1,530,749)	(1,573,672)	(1,617,882)
Advances to Community Groups	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Payments for financial assets at amortised cost - self supporting loans	0	(500,000)	0	0	0	0	0	0	0	0	0	0	0	0
Proceeds from Self-Supporting Loans	0	7,081	18,245	14,743	41,247	41,247	41,247	41,247	41,247	41,247	41,247	41,247	41,247	41,247
Proceeds for Disposal of Assets	67,656	0	186,600	186,600	5,200	37,400	49,700	65,120	62,260	48,400	190,202	83,380	188,100	100,551
Amount attributable to Investing Activities	**(3,793,918)**	**(3,260,422)**	**(1,820,504)**	**(1,075,875)**	**(4,322,035)**	**(456,375)**	**(687,936)**	**(516,736)**	**(370,329)**	**(291,749)**	**(735,122)**	**(253,283)**	**(228,377)**	**(33,467)**
FINANCING ACTIVITES														
Repayment of Debentures	(198,585)	(210,322)	(213,665)	(213,665)	(215,262)	(242,055)	(240,259)	(251,944)	(122,144)	(112,530)	(119,261)	(126,395)	(133,957)	(141,972)
Proceeds from New Debentures	0	500,000	0	0	1,450,000	0	0	200,000	200,000	100,000	0	0	0	0
Lease Principal Repayments	(50,105)	(33,369)	(33,502)	(33,502)	(25,000)	(15,000)	(5,000)	0	0	0	0	0	0	0
Transfers to Cash Backed Reserves (restricted assets)	(822,894)	(938,696)	(427,071)	(2,919,958)	(2,327,479)	(2,311,195)	(2,424,082)	(2,482,462)	(2,625,088)	(2,776,014)	(2,587,503)	(2,752,123)	(3,270,866)	(3,099,864)
Transfers from Cash Backed Reserves (restricted assets)	80,087	97,500	2,142,602	1,476,602	4,521,210	2,155,240	2,123,487	2,399,453	2,123,742	2,227,820	2,367,929	2,216,587	2,126,798	2,328,325
Amount attributable to Financing Activities	**(991,498)**	**(584,887)**	**1,468,364**	**(1,690,523)**	**3,403,470**	**(413,010)**	**(545,854)**	**(134,952)**	**(423,490)**	**(560,724)**	**(338,835)**	**(661,931)**	**(1,278,024)**	**(913,511)**
Budget Deficiency before General Rates	(7,554,169)	(8,958,911)	(8,107,310)	(9,738,811)	(8,625,079)	(8,833,174)	(9,388,120)	(9,800,719)	(10,227,258)	(10,686,483)	(11,199,142)	(11,442,705)	(12,464,200)	(12,432,063)
Estimated amount to be Raised from General Rates	7,278,496	7,716,338	8,048,378	8,146,761	8,533,575	8,937,999	9,361,011	9,803,419	10,241,601	10,698,884	11,176,063	11,674,004	12,193,612	12,735,851
Net current assets at end of financial year - Surplus/(Deficit)	**2,930,455**	**1,687,882**	**35,811**	**95,832**	**4,328**	**109,153**	**82,044**	**84,745**	**99,088**	**111,489**	**88,409**	**319,708**	**49,120**	**352,908**

Shire of Collie

STATEMENT OF FINANCIAL ACTIVITY - By Nature	Actual $('000) 2023/24	Actual $('000) 2024/25	Base Yr Budget 2025/26	Base Yr Forecast 2025/26	Forward Estimate 1 $('000) 2026/27	2 $('000) 2027/28	3 $('000) 2028/29	4 $('000) 2029/30	5 $('000) 2030/31	6 $('000) 2031/32	7 $('000) 2032/33	8 $('000) 2033/34	9 $('000) 2034/35	10 $('000) 2035/36
OPERATING ACTIVITIES														
Revenue from Operating Activites														
Rates	7,278,496	7,718,058	8,049,428	8,147,811	8,534,575	9,132,772	9,561,628	10,010,054	10,454,435	10,918,103	11,401,858	11,906,573	12,433,158	12,982,584
Rates excluding general rates	950	922												
Grants, subsidies and contributions (other than capital grants, subsisides and contributions)	3,982,523	4,352,890	3,437,731	3,846,588	3,967,875	3,936,911	3,955,019	4,023,669	4,094,379	4,192,211	4,267,977	4,346,016	4,476,397	4,610,689
Fees and charges	2,709,524	2,748,017	2,818,949	3,193,700	3,217,366	3,313,887	3,413,304	3,515,703	3,621,174	3,729,809	3,841,703	3,956,955	4,075,663	4,197,933
Interest earnings	394,754	348,451	323,755	384,185	395,132	166,347	173,612	186,369	183,671	189,968	206,944	217,376	234,788	265,467
Other revenue	325,600	338,210	354,221	73,270	136,499	205,436	247,010	249,755	207,229	205,820	214,258	238,125	196,512	171,535
Profit on asset disposals	10,520	-	-	-	-	-	-	-	-	-	-	-	-	-
	14,702,367	15,506,548	14,984,084	15,645,554	16,251,447	16,755,353	17,350,572	17,985,550	18,560,888	19,235,910	19,932,741	20,665,045	21,416,519	22,228,207
Expenditure from Operating Activites														
Employee costs	(6,682,446)	(6,875,140)	(7,510,236)	(7,265,371)	(8,181,500)	(8,508,760)	(8,849,110)	(9,203,075)	(9,525,183)	(9,858,564)	(10,203,614)	(10,560,740)	(10,930,366)	(11,312,929)
Materials and contracts	(5,320,168)	(4,938,045)	(5,478,277)	(5,508,467)	(5,749,859)	(5,916,605)	(6,076,353)	(6,228,262)	(6,383,969)	(6,543,568)	(6,707,157)	(6,874,836)	(7,046,707)	(7,222,875)
Utility charges (electricity, gas, water etc.)	(707,483)	(646,790)	(664,570)	(611,201)	(718,880)	(777,046)	(845,063)	(916,689)	(995,598)	(1,087,354)	(1,185,588)	(1,293,502)	(1,412,253)	(1,544,942)
Depreciation on non-current assets	(2,827,474)	(3,567,457)	(2,932,710)	(2,945,189)	(3,065,921)	(3,157,899)	(3,252,636)	(3,350,215)	(3,450,721)	(3,554,243)	(3,660,870)	(3,770,696)	(3,883,817)	(4,000,332)
Finance costs	(43,528)	(226,181)	(59,965)	(60,280)	(54,273)	(138,085)	(133,462)	(138,333)	(144,364)	(138,658)	(131,134)	(123,159)	(114,704)	(105,742)
Insurance expenses	(362,381)	(359,059)	(351,176)	(346,756)	(360,975)	(371,443)	(381,472)	(391,009)	(400,784)	(410,804)	(421,074)	(431,601)	(442,391)	(453,451)
Other expenditure	(109,680)	(758,433)	(626,649)	(674,131)	(360,899)	(69,203)	141,570	(453,793)	(302,828)	(332,088)	(233,296)	(234,695)	(234,284)	(337,503)
Loss on asset disposal	-	(16,521)	-	-	-	-	-	-	-	-	-	-	-	-
	(16,053,160)	(17,387,626)	(17,623,583)	(17,411,395)	(18,492,307)	(18,939,042)	(19,396,526)	(20,681,376)	(21,203,447)	(21,925,279)	(22,542,733)	(23,289,228)	(24,064,523)	(24,977,773)
Non-Cash amounts excluded from Operating Activites	5,977,199	4,483,814	2,932,710	2,940,189	3,067,921	3,157,899	3,252,636	3,350,215	3,450,721	3,554,243	3,660,870	3,770,696	3,883,817	4,000,332
ACTIVITES ATTRIBUTED TO OPERATING ACTIVITIES	**4,626,406**	**2,602,736**	**293,211**	**1,174,348**	**827,062**	**974,210**	**1,206,681**	**654,389**	**808,163**	**864,874**	**1,050,878**	**1,146,513**	**1,235,813**	**1,250,766**
INVESTING ACTIVITIES														
Inflows from Investing Activites														
Capital grants, subsidies & contributions	535,562	180,568	1,501,421	700,532	2,680,974	1,612,208	1,605,794	2,155,699	2,216,602	2,279,832	2,344,444	2,410,994	2,479,541	2,550,144
Proceeds from disposal of assets	67,656	-	186,600	186,600	5,200	37,400	49,700	65,120	62,260	48,400	190,202	83,380	188,100	100,551
Proceeds from financial assets at amortised cost - advance and self supporting loan	-	7,081	14,744	14,743	41,247	41,247	41,247	41,247	41,247	41,247	41,247	41,247	41,247	41,247
	603,218	187,649	1,702,765	901,875	2,727,421	1,690,855	1,696,741	2,262,066	2,320,109	2,369,479	2,575,893	2,535,621	2,708,888	2,691,942
Outflows from Investing Activites														
Payments for property, plant & equipment	(268,233)	(660,804)	(2,589,500)	(1,794,500)	(4,432,000)	(849,000)	(1,050,500)	(1,407,600)	(1,281,100)	(1,212,609)	(1,821,937)	(1,258,155)	(1,363,593)	(1,107,527)
Payments for construction infrastructure	(4,245,566)	(2,287,267)	(937,270)	(183,250)	(2,617,456)	(1,298,230)	(1,334,177)	(1,371,202)	(1,409,338)	(1,448,619)	(1,489,077)	(1,530,749)	(1,573,672)	(1,617,882)
Right of Use Assets Received - non cash	-	-	-	-										
Payments for financial assets at amortised cost - advance and self supporting loan	-	(500,000)	-	-	-	-	-	-	-	-	-	-	-	-
	(4,513,799)	(3,448,071)	(3,526,770)	(1,977,750)	(7,049,456)	(2,147,230)	(2,384,677)	(2,778,802)	(2,690,438)	(2,661,228)	(3,311,014)	(2,788,904)	(2,937,265)	(2,725,409)
Non-Cash amounts excluded from Investing Activites	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ACTIVITES ATTRIBUTED TO INVESTING ACTIVITIES	**(3,910,581)**	**(3,260,422)**	**(1,824,005)**	**(1,075,875)**	**(4,322,035)**	**(456,375)**	**(687,936)**	**(516,736)**	**(370,329)**	**(291,749)**	**(735,122)**	**(253,283)**	**(228,377)**	**(33,467)**
FINANCING ACTIVITIES														
Inflows from Financing Activites														
Proceeds from new borrowings	-	500,000	-	-	1,450,000	-	-	200,000	200,000	100,000	-	-	-	-
Proceeds for new leases - non cash	-	-	3,502	-										
Transfers from reserve accounts	80,087	97,500	2,142,602	1,476,602	4,521,210	2,155,240	2,123,487	2,399,453	2,123,742	2,227,820	2,367,929	2,216,587	2,126,798	2,328,325
	80,087	597,500	2,146,104	1,476,602	5,971,210	2,155,240	2,123,487	2,599,453	2,323,742	2,327,820	2,367,929	2,216,587	2,126,798	2,328,325
Outflows from Financing Activites														
Repayment of borrowings	(198,585)	(210,322)	(213,665)	(213,665)	(215,262)	(242,055)	(240,259)	(251,944)	(122,144)	(112,530)	(119,261)	(126,395)	(133,957)	(141,972)
Payments for principal portion of lease liabilities	(50,106)	(33,369)	(33,502)	(33,502)	(25,000)	(15,000)	(5,000)	-	-	-	-	-	-	-
Transfers to reserve accounts	(822,894)	(938,696)	(427,070)	(2,919,958)	(2,327,479)	(2,311,195)	(2,424,082)	(2,482,462)	(2,625,088)	(2,776,014)	(2,587,503)	(2,752,123)	(3,270,866)	(3,099,864)
	(1,071,585)	(1,182,387)	(674,237)	(3,167,125)	(2,567,740)	(2,568,250)	(2,669,341)	(2,734,406)	(2,747,232)	(2,888,544)	(2,706,764)	(2,878,518)	(3,404,823)	(3,241,836)
Non-Cash amounts excluded from Financing Activites	-	-	-	-										
ACTIVITES ATTRIBUTED TO FINANCING ACTIVITIES	**(991,498)**	**(584,887)**	**1,471,867**	**(1,690,523)**	**3,403,470**	**(413,010)**	**(545,854)**	**(134,952)**	**(423,490)**	**(560,724)**	**(338,835)**	**(661,931)**	**(1,278,024)**	**(913,511)**
MOVEMENT IN SURPLUS OR DEFICIT														
Surplus or deficit at the start of the financial year	3,206,128	2,930,455	94,740	1,687,882	95,832	4,328	109,153	82,043	84,744	99,087	111,488	88,409	319,707	49,119
Amount attributable to Operating Activities	4,626,406	2,602,736	293,211	1,174,348	827,062	974,210	1,206,681	654,389	808,163	864,874	1,050,878	1,146,513	1,235,813	1,250,766
Amount attributable to Investing Activities	(3,910,581)	(3,260,422)	(1,824,006)	(1,075,875)	(4,322,035)	(456,375)	(687,936)	(516,736)	(370,329)	(291,749)	(735,122)	(253,283)	(228,377)	(33,467)
Amount attributable to Financing Activities	(991,498)	(584,887)	1,471,867	(1,690,523)	3,403,470	(413,010)	(545,854)	(134,952)	(423,490)	(560,724)	(338,835)	(661,931)	(1,278,024)	(913,511)
Surplus or deficit at the end of the financial year	**2,930,455**	**1,687,882**	**35,811**	**95,832**	**4,328**	**109,153**	**82,043**	**84,744**	**99,087**	**111,488**	**88,409**	**319,707**	**49,119**	**352,908**

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 3 - General Purpose Funding	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
GENERAL PURPOSE FUNDING - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Rates	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other General Purpose Funding	(208,966)	(156,138)	(184,350)	(360,460)	(290,483)	(194,394)	(201,736)	(350,308)	(217,934)	(294,257)	(276,416)	(240,978)	(251,937)	(424,837)
Total Recurrent Expenditure	**(208,966)**	**(156,138)**	**(184,350)**	**(360,460)**	**(290,483)**	**(194,394)**	**(201,736)**	**(350,308)**	**(217,934)**	**(294,257)**	**(276,416)**	**(240,978)**	**(251,937)**	**(424,837)**
Non-Recurrent Expenditure														
Rates	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other General Purpose Funding	0	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Total Non-Recurrent Expenditure	**0**	**0**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**
Total Operating Expenditure	**(208,966)**	**(156,138)**	**(185,350)**	**(361,460)**	**(291,483)**	**(195,394)**	**(202,736)**	**(351,308)**	**(218,934)**	**(295,257)**	**(277,416)**	**(241,978)**	**(252,937)**	**(425,837)**
Operating Revenue														
Recurrent Revenue														
Rates	7,441,547	7,903,082	8,149,428	8,327,811	8,722,675	9,132,772	9,561,628	10,010,054	10,454,435	10,918,103	11,401,858	11,906,573	12,433,158	12,982,584
Other General Purpose Funding	2,548,682	3,005,283	2,590,174	3,250,694	3,224,531	3,232,853	3,290,214	3,353,705	3,402,842	3,462,696	3,534,071	3,600,072	3,674,280	3,763,224
Total Recurrent Revenue	**9,990,229**	**10,908,365**	**10,739,602**	**11,578,505**	**11,947,206**	**12,365,625**	**12,851,841**	**13,363,758**	**13,857,277**	**14,380,799**	**14,935,929**	**15,506,645**	**16,107,438**	**16,745,808**
Non-Recurrent Revenue														
Rates			0	0	0	0	0	0	0	0	0	0	0	0
Other General Purpose Funding	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Operating Revenue	**9,990,229**	**10,908,365**	**10,739,602**	**11,578,505**	**11,947,206**	**12,365,625**	**12,851,841**	**13,363,758**	**13,857,277**	**14,380,799**	**14,935,929**	**15,506,645**	**16,107,438**	**16,745,808**

Account Number	Schedule 3 - General Purpose Funding	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
		$	$	$	$	$	$	$	$	$	$	$	$	$	$
	RATES														
	OPERATING REVENUE														
	Recurrent Revenue														
100110	General Rates Levied	7,280,666	7,717,171	8,046,928	8,130,311	8,517,075	8,921,243	9,343,976	9,786,137	10,224,051	10,680,976	11,157,816	11,655,403	12,174,637	12,716,462
100120	Interim Rates	0	0	5,000	20,000	20,000	20,360	20,749	21,107	21,489	21,965	22,426	22,906	23,409	23,956
100210	Back Rates Levied	0	1,721	0	0	0	0	0	0	0	0	0	0	0	0
100810	Ex-Gratia Rates	950	922	1,050	1,050	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
100610	Non-Payment Penalty Interest	162,101	184,101	100,000	180,000	188,100	193,743	199,555	205,542	211,708	218,059	224,601	231,339	238,279	245,428
100800	Rates Written Off	(2,170)	(833)	(3,550)	(3,550)	(3,500)	(3,605)	(3,713)	(3,825)	(3,939)	(4,057)	(4,179)	(4,305)	(4,434)	(4,567)
	TOTAL RATE REVENUE	**7,441,547**	**7,903,082**	**8,149,428**	**8,327,811**	**8,722,675**	**9,132,772**	**9,561,628**	**10,010,054**	**10,454,435**	**10,918,103**	**11,401,858**	**11,906,573**	**12,433,158**	**12,982,584**
	OPERATING EXPENDITURE														
	Recurrent Expenditure														
102520	Rating Incentive	0	0	0	0	0	0	0	0	0	0	0	0	0	0
103500	Rates Concession Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub Total - Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	Non Recurrent Expenditure														
	Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	TOTAL OPERATING EXPENDITURE	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Account Number	Schedule 3 - General Purpose Funding	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
		$	$	$	$	$	$	$	$	$	$	$	$	$	$
	OTHER GENERAL PURPOSE FUNDING														
	OPERATING REVENUE														
	Recurrent Revenue														
111130	Interest - Rates Arrears	0	0	0	0	1,000	1,018	1,037	1,055	1,074	1,098	1,121	1,145	1,170	1,198
111110	Interest - Rates Instalments	22,660	20,680	21,735	21,735	22,153	22,552	22,983	23,379	23,802	24,330	24,840	25,372	25,929	26,535
110110	Administration Charge - Instalments	12,756	12,264	38,221	44,000	44,846	45,654	46,526	47,328	48,185	49,254	50,286	51,363	52,490	53,716
100910	Grants Commission - General	1,648,429	1,396,276	1,677,276	2,167,637	2,232,666	2,266,156	2,300,148	2,334,651	2,369,670	2,405,215	2,441,294	2,477,913	2,515,082	2,552,808
102210	Grants Commission - Statutory Roads Grants	595,987	1,401,015	606,417	606,417	632,368	641,854	651,481	661,254	671,172	681,240	691,459	701,830	712,358	723,043
148730	Interest - Municipal Fund	77,095	59,213	72,450	72,450	75,420	79,082	83,009	86,974	91,206	96,025	100,979	106,236	111,823	117,870
148740	Interest - Reserve Fund	132,898	84,631	129,570	110,000	108,459	63,695	66,582	74,962	67,588	68,514	80,003	84,623	95,866	119,864
100710	Reimb - Rates Legal Fees Recouped	4,844	2,100	3,105	173,105	50,000	52,427	55,031	57,659	60,465	63,660	66,944	70,429	74,133	78,142
101010	Pensioner Deferred Subsidy	15,783	0	10,350	10,350	10,774	11,297	11,858	12,425	13,029	13,718	14,426	15,177	15,975	16,839
105530	Fees - Property Enquiries	38,230	29,105	31,050	45,000	46,844	49,118	51,557	54,020	56,648	59,642	62,719	65,984	69,454	73,210
	Sub Total - Recurrent Revenue	**2,548,682**	**3,005,283**	**2,590,174**	**3,250,694**	**3,224,531**	**3,232,853**	**3,290,214**	**3,353,705**	**3,402,842**	**3,462,696**	**3,534,071**	**3,600,072**	**3,674,280**	**3,763,224**
	Non Recurrent Revenue														
	Moved to Sch12 - Grants - Local Roads & Community Infrastr	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
	TOTAL OPERATING REVENUE	**2,548,682**	**3,005,283**	**2,590,174**	**3,250,694**	**3,224,531**	**3,232,853**	**3,290,214**	**3,353,705**	**3,402,842**	**3,462,696**	**3,534,071**	**3,600,072**	**3,674,280**	**3,763,224**

	OPERATING EXPENDITURE														
	Recurrent Expenditure														
105020	Bank Fees	(25,752)	(34,922)	(23,288)	(40,000)	(41,640)	(43,662)	(45,830)	(48,019)	(50,355)	(53,016)	(55,751)	(58,653)	(61,738)	(65,077)
181230	Asset Revaluation (closed - transferred from Sch4 - new 6752)	(14,550)	0	0	0	0	0	0	0	0	0	0	0	0	0
167520	Valuation Expenses - Rating / Assets	(96,039)	(12,363)	(24,102)	(12,000)	(117,000)	(15,240)	(16,487)	(158,953)	(18,442)	(89,211)	(64,002)	(20,832)	(21,706)	(187,885)
183620	Rates Printing	0	(24,366)	(10,000)	(2,000)	(10,000)	(10,485)	(11,006)	(11,532)	(12,093)	(12,732)	(13,389)	(14,086)	(14,827)	(15,628)
104830	Debt Collection	(1,465)	0	(1,000)	(1,000)	(1,000)	(1,018)	(1,037)	(1,055)	(1,074)	(1,098)	(1,121)	(1,145)	(1,170)	(1,198)
103840	Legal Expenses - Debt Recovery	0	0	(500)	(180,000)	(50,000)	(50,900)	(51,872)	(52,766)	(53,722)	(54,914)	(56,065)	(57,265)	(58,522)	(59,889)
167420	Allocation of Administration Overheads	(71,161)	(84,487)	(125,460)	(125,460)	(70,843)	(73,089)	(75,504)	(77,983)	(82,247)	(83,286)	(86,088)	(88,996)	(93,974)	(95,160)
	Sub Total - Recurrent Expenditure	**(208,966)**	**(156,138)**	**(184,350)**	**(360,460)**	**(290,483)**	**(194,394)**	**(201,736)**	**(350,308)**	**(217,934)**	**(294,257)**	**(276,416)**	**(240,978)**	**(251,937)**	**(424,837)**
	Non Recurrent Expenditure														
103850	Bad & Doubtful Debts Expense - General Purpose Funding	0	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
	Sub Total - Non Recurrent Expenditure	**0**	**0**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**
	TOTAL OPERATING EXPENDITURE	**(208,966)**	**(156,138)**	**(185,350)**	**(361,460)**	**(291,483)**	**(195,394)**	**(202,736)**	**(351,308)**	**(218,934)**	**(295,257)**	**(277,416)**	**(241,978)**	**(252,937)**	**(425,837)**

			2026/27	Forward Estimate								
Account Number	**Schedule 3 - General Purpose Funding**		**Budget Estimate**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
			$	$	$	$	$	$	$	$	$	$
	NOTES TO SCHEDULE 3 - GENERAL PURPOSE FUNDING											
1113	**3.1**	**Interest - Rates Arrears**										
		10.00% pa	1,000	1,018	1,037	1,055	1,074	1,098	1,121	1,145	1,170	1,198
			1,000	1,018	1,037	1,055	1,074	1,098	1,121	1,145	1,170	1,198
1111	**3.2**	**Interest - Rates Instalments**										
		5.00% pa	22,153	22,552	22,983	23,379	23,802	24,330	24,840	25,372	25,929	26,535
			22,153	22,552	22,983	23,379	23,802	24,330	24,840	25,372	25,929	26,535
1011	**3.3**	**Fees & Charges - Instalments**										
		$18.00 per assessment	44,846	45,654	46,526	47,328	48,185	49,254	50,286	51,363	52,490	53,716
			44,846	45,654	46,526	47,328	48,185	49,254	50,286	51,363	52,490	53,716
6752	**3.4**	**Valuation Expenses - Rating / Assets**										
		Interim Valuations - Valuer General	(6,000)	(7,000)	(8,000)	(9,000)	(9,438)	(9,937)	(10,449)	(10,993)	(11,571)	(12,197)
		UV Valuations - Valuer General	(8,000)	(8,240)	(8,487)	(8,742)	(9,004)	(9,274)	(9,552)	(9,839)	(10,134)	(10,438)
		GRV Valuation - Valuer General	0	0	0	(100,212)	0	0	0	0	0	(118,250)
		Asset Revaluations	(85,000)	0	0	(21,000)	0	(70,000)	(22,000)	0	0	(23,000)
		Insurance Asset Revaluations	(8,000)	0	0	(9,000)	0	0	(10,000)	0	0	(11,000)
		UV/GRV Property Use Review	(10,000)	0	0	(11,000)	0	0	(12,000)	0	0	(13,000)
		Differential Rate Assessment	0	0	0	0	0	0	0	0	0	0
			(117,000)	(15,240)	(16,487)	(158,953)	(18,442)	(89,211)	(64,002)	(20,832)	(21,706)	(187,885)
0012	**3.5**	**Interim Rates**										
		Interim Rates	20,000	20,360	20,749	21,107	21,489	21,965	22,426	22,906	23,409	23,956
			20,000	20,360	20,749	21,107	21,489	21,965	22,426	22,906	23,409	23,956

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 4 - Governance	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
GOVERNANCE - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Members of Council	(311,404)	(426,605)	(451,329)	(463,808)	(454,295)	(468,271)	(482,996)	(498,137)	(519,292)	(530,184)	(547,031)	(564,452)	(588,843)	(601,155)
Other Governance	(424,483)	(412,433)	(754,615)	(724,195)	(543,731)	(538,958)	(555,234)	(571,991)	(612,395)	(607,241)	(625,686)	(644,700)	(689,535)	(684,521)
Total Recurrent Expenditure	**(735,887)**	**(839,038)**	**(1,205,944)**	**(1,188,003)**	**(998,026)**	**(1,007,229)**	**(1,038,230)**	**(1,070,128)**	**(1,131,687)**	**(1,137,426)**	**(1,172,717)**	**(1,209,152)**	**(1,278,378)**	**(1,285,676)**
Non-Recurrent Expenditure														
Members of Council	(47,104)	(22,169)	(50,000)	(44,000)	0	(44,000)	0	(55,000)	0	(48,000)	0	(59,000)	0	(52,000)
Other Governance	0	0	(82,500)	(52,500)	(85,000)	(85,000)	(85,000)	(85,000)	(85,450)	(85,914)	(86,391)	(86,883)	(87,389)	(87,911)
Total Non-Recurrent Expenditure	**(47,104)**	**(22,169)**	**(132,500)**	**(96,500)**	**(85,000)**	**(129,000)**	**(85,000)**	**(140,000)**	**(85,450)**	**(133,914)**	**(86,391)**	**(145,883)**	**(87,389)**	**(139,911)**
Total Operating Expenditure	**(782,991)**	**(861,207)**	**(1,338,444)**	**(1,284,503)**	**(1,083,026)**	**(1,136,229)**	**(1,123,230)**	**(1,210,128)**	**(1,217,137)**	**(1,271,339)**	**(1,259,108)**	**(1,355,034)**	**(1,365,767)**	**(1,425,586)**
Operating Revenue														
Recurrent Revenue														
Members of Council	58,773	0	500	500	500	500	500	500	515	530	546	563	580	597
Other Governance	252,956	228,398	49,000	77,000	43,000	44,290	45,619	46,987	48,397	49,849	51,344	52,885	54,471	56,105
Total Recurrent Revenue	**311,730**	**228,398**	**49,500**	**77,500**	**43,500**	**44,790**	**46,119**	**47,487**	**48,912**	**50,379**	**51,891**	**53,447**	**55,051**	**56,702**
Non-Recurrent Revenue														
Members of Council	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Governance	0	0	500	500	500	515	530	546	563	580	597	615	633	652
Total Non-Recurrent Revenue	**0**	**0**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**	**615**	**633**	**652**
Total Operating Revenue	**311,730**	**228,398**	**50,000**	**78,000**	**44,000**	**45,305**	**46,649**	**48,034**	**49,475**	**50,959**	**52,488**	**54,062**	**55,684**	**57,355**

Account Number	Job / Plant Number	Schedule 4 - Governance	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		MEMBERS OF COUNCIL														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
100520		Annual Meeting Attendance Fees - Councillors	(86,078)	(121,805)	(96,284)	(96,284)	(99,654)	(102,644)	(105,723)	(108,895)	(112,161)	(115,526)	(118,992)	(122,562)	(126,239)	(130,026)
101720		Shire President Annual Allowance	(8,000)	(8,320)	(22,763)	(22,763)	(23,560)	(24,267)	(24,995)	(25,745)	(26,517)	(27,312)	(28,132)	(28,976)	(29,845)	(30,740)
100120		Deputy Shire President Annual Allowance	(2,000)	(2,080)	(10,347)	(10,347)	(10,709)	(11,030)	(11,361)	(11,702)	(12,053)	(12,415)	(12,787)	(13,171)	(13,566)	(13,973)
101320	1024 / 1026 / 1027 / 1028	Council Refreshments & Functions	(5,703)	(7,690)	(7,245)	(7,245)	(7,542)	(7,768)	(8,001)	(8,241)	(8,489)	(8,743)	(9,006)	(9,276)	(9,554)	(9,841)
101920	0192 / 1192 / 2192 / 2193	Elected Members - Training & Conferences	(3,684)	(6,263)	(12,500)	(12,500)	(17,000)	(17,510)	(18,035)	(18,576)	(19,134)	(19,708)	(20,299)	(20,908)	(21,535)	(22,181)
101150		Elected Members Annual Communication Allowances	(6,600)	(6,746)	(17,325)	(17,325)	(17,325)	(17,845)	(18,380)	(18,931)	(19,499)	(20,084)	(20,687)	(21,308)	(21,947)	(22,605)
121000		Reimbursements - Councillors	0	0	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
102020		Insurance - Elected Members	0	(30,844)	(31,924)	(31,924)	(33,233)	(34,230)	(35,257)	(36,314)	(37,404)	(38,526)	(39,682)	(40,872)	(42,098)	(43,361)
102320		Depreciation - Council Chambers Furniture & Fittings	(3,331)	(12,794)	(521)	(13,000)	(13,533)	(13,939)	(14,357)	(14,788)	(15,232)	(15,688)	(16,159)	(16,644)	(17,143)	(17,657)
166430		Allocation of Administration Overheads	(196,007)	(230,064)	(250,920)	(250,920)	(230,239)	(237,538)	(245,387)	(253,444)	(267,303)	(270,681)	(279,788)	(289,236)	(305,416)	(309,270)
		Sub Total - Recurrent Expenditure	**(311,404)**	**(426,605)**	**(451,329)**	**(463,808)**	**(454,295)**	**(468,271)**	**(482,996)**	**(498,137)**	**(519,292)**	**(530,184)**	**(547,031)**	**(564,452)**	**(588,843)**	**(601,155)**
		Non-Recurrent Expenditure														
183820		Local Government Elections	(47,104)	(9,309)	(50,000)	(44,000)	0	(44,000)	0	(55,000)	0	(48,000)	0	(59,000)	0	(52,000)
185930		Profit / (Loss) on Sale - Governance	0	(12,860)	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**(47,104)**	**(22,169)**	**(50,000)**	**(44,000)**	**0**	**(44,000)**	**0**	**(55,000)**	**0**	**(48,000)**	**0**	**(59,000)**	**0**	**(52,000)**
		TOTAL OPERATING EXPENDITURE	**(358,508)**	**(448,773)**	**(501,329)**	**(507,808)**	**(454,295)**	**(512,271)**	**(482,996)**	**(553,137)**	**(519,292)**	**(578,184)**	**(547,031)**	**(623,452)**	**(588,843)**	**(653,155)**
		OPERATING REVENUE														
		Recurrent Revenue														
164350		Other Comprehensive Income	58,773	0	500	500	500	500	500	500	515	530	546	563	580	597
		Sub Total - Recurrent Revenue	**58,773**	**0**	**500**	**500**	**500**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**58,773**	**0**	**500**	**500**	**500**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**

Account Number	Job / Plant Number	Schedule 4 - Governance	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER GOVERNANCE														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
102730		Salaries & Wages - Governance	(212,858)	(182,316)	(118,697)	(118,697)	(209,664)	(215,954)	(222,432)	(229,105)	(235,979)	(243,058)	(250,350)	(257,860)	(265,596)	(273,564)
102830		Superannuation - CEO Department	(36,350)	(46,527)	(15,431)	(15,431)	(27,256)	(28,074)	(28,916)	(29,784)	(30,677)	(31,598)	(32,545)	(33,522)	(34,527)	(35,563)
104930		Other Employee Cost - CEO Department	(11,106)	(10,525)	(12,000)	(12,000)	(12,000)	(12,360)	(12,731)	(13,113)	(13,506)	(13,911)	(14,329)	(14,758)	(15,201)	(15,657)
136250		Long Service Leave Payment (to other LG)	(9,328)	(5,591)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
104940		Fringe Benefits Tax	(22,336)	(28,247)	(30,000)	(30,000)	(31,000)	(31,930)	(32,888)	(33,875)	(34,891)	(35,937)	(37,016)	(38,126)	(39,270)	(40,448)
18393	Jobs	Insurance Workers Compensation - CEO Department	(21,017)	(22,327)	(23,108)	(24,187)	(25,179)	(25,934)	(26,712)	(27,513)	(28,339)	(29,189)	(30,065)	(30,967)	(31,896)	(32,852)
104950		Shire of Collie Plans	0	0	0	0	0	0	0	0	0	0	0	0	0	0
101420	0142 / 1142 / 2142	Public Relations & Civic Functions	(9,499)	(6,371)	(15,000)	(5,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
101820	0182 / 2182	Governance - Subscriptions	(31,778)	(33,780)	(32,000)	(35,000)	(35,000)	(36,050)	(37,132)	(38,245)	(39,393)	(40,575)	(41,792)	(43,046)	(44,337)	(45,667)
102630		Conference & Training - CEO Department	(1,386)	(2,173)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
104450		Clothing - CEO Department	0	(255)	0	0	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
151680		Professional Development Expenditure	0	0	(2,500)	(2,500)	(2,500)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)
180720	Jobs	Community Engagement and Communications	0	0	(10,000)	(5,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
104520	1121 / 1122	Advertising - Governance	(7,146)	(10,110)	(30,000)	(15,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)	(24,597)	(25,335)	(26,095)
104620	Jobs	Audit Fees	(61,710)	(55,300)	(74,499)	(60,000)	(81,500)	(63,345)	(65,245)	(67,203)	(91,019)	(71,295)	(73,434)	(75,637)	(101,668)	(80,244)
101620		Interest Expense - Administration	30	132	0	0	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
104820	Jobs	Administration Legal Costs	0	(9,043)	(5,000)	(15,000)	(15,000)	(15,450)	(15,914)	(16,391)	(16,883)	(17,389)	(17,911)	(18,448)	(19,002)	(19,572)
104500		Allocation of Administration Overheads	0	0	(376,380)	(376,380)	(53,132)	(54,816)	(56,628)	(58,487)	(61,685)	(62,465)	(64,566)	(66,747)	(70,481)	(71,370)
		Sub Total - Recurrent Expenditure	**(424,483)**	**(412,433)**	**(754,615)**	**(724,195)**	**(543,731)**	**(538,958)**	**(555,234)**	**(571,991)**	**(612,395)**	**(607,241)**	**(625,686)**	**(644,700)**	**(689,535)**	**(684,521)**

		Non-Recurrent Expenditure														
104600		Regional Resource Sharing Programs	0	0	(10,000)	0	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
104700		Consultants / Special Projects	0	0	(70,000)	(50,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
104800		Minor Assets < $5,000 - Other Governance	0	0	(2,500)	(2,500)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
104890		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(82,500)**	**(52,500)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,450)**	**(85,914)**	**(86,391)**	**(86,883)**	**(87,389)**	**(87,911)**
		TOTAL OPERATING EXPENDITURE	**(424,483)**	**(412,433)**	**(837,115)**	**(776,695)**	**(628,731)**	**(623,958)**	**(640,234)**	**(656,991)**	**(697,845)**	**(693,155)**	**(712,077)**	**(731,583)**	**(776,924)**	**(772,432)**
		OPERATING REVENUE														
		Recurrent Revenue														
105330	9941 / 9942 / 9944	Sundry Revenue - Goverance	252,956	228,308	38,000	76,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
105430		Freedom of Information (FOI) Requests	0	90	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
104810		Sundry Fees & Charges - Taxable	0	0	5,000	0	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
104840		Sundry Fees & Charges - GST Free	0	0	5,000	0	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
		Sub Total - Recurrent Revenue	**252,956**	**228,398**	**49,000**	**77,000**	**43,000**	**44,290**	**45,619**	**46,987**	**48,397**	**49,849**	**51,344**	**52,885**	**54,471**	**56,105**
		Non-Recurrent Revenue														
104850		Grants - Taxable	0	0	500	500	500	515	530	546	563	580	597	615	633	652
		Sub Total - Non Recurrent Revenue	**0**	**0**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**	**615**	**633**	**652**
		TOTAL OPERATING REVENUE	**252,956**	**228,398**	**49,500**	**77,500**	**43,500**	**44,805**	**46,149**	**47,534**	**48,960**	**50,428**	**51,941**	**53,500**	**55,104**	**56,758**

Account Number	Job / Plant Number	Schedule 4 - Governance		2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
				$	$	$	$	$	$	$	$	$	$
		NOTES TO SCHEDULE 4 - GOVERNANCE											
100520		**41.1 Annual Meeting Fees - Councillors**											
		9 Councillors from Oct 2025 - Band 3 Max $18,335											
		plus 3.5% x 55%	$10,437 8 x Councillors	(83,496)	(86,001)	(88,581)	(91,238)	(93,975)	(96,795)	(99,699)	(102,690)	(105,770)	(108,943)
		- Shire President - Band 3 Max $28,385 plus 3.5% x 55%	$16,158 1 x President	(16,158)	(16,643)	(17,142)	(17,656)	(18,186)	(18,732)	(19,293)	(19,872)	(20,468)	(21,083)
				(99,654)	(102,644)	(105,723)	(108,895)	(112,161)	(115,526)	(118,992)	(122,562)	(126,239)	(130,026)
101150		**41.2 Allowances - Councillors**											
		Information & Telecommunications (ICT)	$1,925	(17,325)	(17,845)	(18,380)	(18,931)	(19,499)	(20,084)	(20,687)	(21,308)	(21,947)	(22,605)
				(17,325)	(17,845)	(18,380)	(18,931)	(19,499)	(20,084)	(20,687)	(21,308)	(21,947)	(22,605)
121000		**41.3 Reimbursements - Councillors**											
		Child Care (lesser of actual cost or $35 per hour)		(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
		Other		(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
				(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
101720		**41.4 Shire President Allowance** @ 55% of Band 3		(23,560)	(24,267)	(24,995)	(25,745)	(26,517)	(27,312)	(28,132)	(28,976)	(29,845)	(30,740)
100120		**41.5 Deputy President Allowance** @ 25% of Band 3		(10,709)	(11,030)	(11,361)	(11,702)	(12,053)	(12,415)	(12,787)	(13,171)	(13,566)	(13,973)
101820		**41.6 Elected Member - Training & Conferences**											
		0192 WALGA Local Government Week		(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
		1192 Elected Member Training @ $1,500 per Councillor		(13,500)	(13,905)	(14,322)	(14,752)	(15,194)	(15,650)	(16,120)	(16,603)	(17,101)	(17,614)
		2192 Elected Member Inductions		(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
		2193 Elected Member Travel Reimbursement		(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
				(17,000)	(17,510)	(18,035)	(18,576)	(19,134)	(19,708)	(20,299)	(20,908)	(21,535)	(22,181)
101820		**42.1 Governance - Subscriptions**											
		WALGA (Employee Relations, Tax Services, Governance Service, Association membership, Procurement Services, Local Law Services, SW		(30,000)	(30,900)	(31,827)	(32,782)	(33,765)	(34,778)	(35,822)	(36,896)	(38,003)	(39,143)
		Other Subscriptions		(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
				(35,000)	(36,050)	(37,132)	(38,245)	(39,393)	(40,575)	(41,792)	(43,046)	(44,337)	(45,667)

104600	**42.5**	**Regional Resources Sharing Programs**									
		Regional Resource Sharing Initiatives	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
			(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
104700	**42.6**	**Consultants / Special Projects**										
		Motor Vehicle Fleet Management Plan and Trienniel Review (funded from Plant Reserve)	0	0	(9,500)	0	0	(10,000)	0	0	(10,500)	0
		Strategic Community Plan (internal review every 2 year, full review every 4 years)	0	(2,000)	0	(30,000)	0	(3,000)	0	(35,000)	0	(4,000)
		Community Satisfaction Survey - Corporate Business Plan Action (align with interim SCP review)	0	(10,000)	0	(10,500)	0	(11,000)	0	(11,500)	0	(12,000)
		Key Performance Indicator Actions	(16,000)	(17,000)	(18,000)	(19,000)	(20,000)	(21,000)	(22,000)	(23,000)	(24,000)	(25,000)
		Councillor Strategic Budget Items - fund from New Inititives Reserve	(54,000)	(41,000)	(42,500)	(10,500)	(50,000)	(25,000)	(48,000)	(500)	(35,500)	(29,000)
			(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
0462	**42.10**	**Audit Fees**										
		Audit Contract - Office of Auditor General Annual Audit Financial Management, Legislative Compliance and Risk Management Systems Review - Audit Reg 17(1) - every 4 years - due Dec 2026. From 1 Jan 2026 this must be reported to the Audit Risk & Improvement Committee. (former FMSR required under FM Reg 5(2)(c) and Reg 17 review required under Audit Reg 17 combined in 2026 LG Reform process)	(51,500)	(53,045)	(54,636)	(56,275)	(57,964)	(59,703)	(61,494)	(63,339)	(65,239)	(67,196)
		Grant acquittals requiring auditor certification ie: RTR, Pensioner deferments,etc	(20,000)	0	0	0	(21,800)	0	0	0	(23,762)	0
			(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
			(81,500)	(63,345)	(65,245)	(67,203)	(91,019)	(71,295)	(73,434)	(75,637)	(101,668)	(80,244)

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 5 - Law Order & Public Safety	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
LAW, ORDER & PUBLIC SAFETY - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Fire Prevention	(368,063)	(421,266)	(468,405)	(469,088)	(381,908)	(392,938)	(404,349)	(416,099)	(429,351)	(441,345)	(454,554)	(468,170)	(483,186)	(496,687)
Fire Prevention - (ESL)	(272,692)	(260,076)	(271,789)	(271,789)	(283,728)	(292,330)	(301,267)	(310,465)	(321,223)	(329,789)	(339,910)	(350,350)	(362,593)	(372,245)
Animal Control	(272,307)	(325,307)	(359,449)	(359,976)	(311,380)	(320,839)	(330,684)	(340,815)	(352,965)	(362,126)	(373,293)	(384,816)	(398,669)	(408,996)
Other Law, Order & Public Safety	(73,687)	(46,542)	(170,767)	(170,767)	(134,368)	(143,070)	(141,907)	(151,858)	(150,715)	(161,879)	(159,602)	(172,471)	(169,982)	(183,673)
Total Recurrent Expenditure	**(986,749)**	**(1,053,191)**	**(1,270,410)**	**(1,271,620)**	**(1,111,384)**	**(1,149,177)**	**(1,178,207)**	**(1,219,238)**	**(1,254,253)**	**(1,295,139)**	**(1,327,358)**	**(1,375,807)**	**(1,414,429)**	**(1,461,601)**
Non-Recurrent Expenditure														
Fire Prevention	(262,494)	(89,105)	(201,050)	(201,050)	(281,369)	(231,080)	(187,330)	(698,779)	(719,727)	(741,304)	(763,528)	(786,419)	(809,997)	(834,282)
Fire Prevention - (ESL)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Animal Control	0	0	(5,250)	(5,250)	(5,250)	(5,250)	(5,250)	(5,250)	(5,400)	(5,555)	(5,714)	(5,878)	(6,046)	(6,220)
Other Law, Order & Public Safety	0	0	(6,000)	(6,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,660)	(31,336)	(32,027)	(32,735)	(33,460)	(34,201)
Total Non-Recurrent Expenditure	**(262,494)**	**(89,105)**	**(212,300)**	**(212,300)**	**(316,619)**	**(266,330)**	**(222,580)**	**(734,029)**	**(755,788)**	**(778,195)**	**(801,269)**	**(825,032)**	**(849,503)**	**(874,703)**
Total Operating Expenditure	**(1,249,243)**	**(1,142,296)**	**(1,482,710)**	**(1,483,920)**	**(1,428,003)**	**(1,415,507)**	**(1,400,787)**	**(1,953,267)**	**(2,010,041)**	**(2,073,333)**	**(2,128,628)**	**(2,200,839)**	**(2,263,932)**	**(2,336,305)**
Operating Revenue														
Recurrent Revenue														
Fire Prevention	92,201	11,091	116,487	121,387	126,387	102,966	106,055	109,237	112,514	115,890	119,366	122,947	126,636	130,435
Fire Prevention - (ESL)	203,626	227,092	225,604	225,604	234,596	241,514	248,639	255,978	263,658	271,567	279,714	288,106	296,749	305,651
Animal Control	80,236	81,473	81,341	90,750	93,087	95,429	97,873	100,311	102,849	105,618	108,413	111,303	114,295	117,432
Other Law, Order & Public Safety	3,660	0	2,050	2,550	1,550	6,550	1,550	7,550	1,597	8,644	1,694	9,745	1,797	10,851
Total Recurrent Revenue	**379,723**	**319,655**	**425,482**	**440,291**	**455,620**	**446,459**	**454,118**	**473,077**	**480,617**	**501,720**	**509,188**	**532,101**	**539,476**	**564,369**
Non-Recurrent Revenue														
Fire Prevention	245,292	100,275	205,550	205,550	285,869	231,180	187,430	698,879	719,827	741,404	763,628	786,519	810,097	834,382
Fire Prevention - (ESL)	0	401,730	24,000	24,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Animal Control	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Law, Order & Public Safety	0	0	0	0	10,000	10,000	10,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941
Total Non-Recurrent Revenue	**245,292**	**502,005**	**229,550**	**229,550**	**315,869**	**261,180**	**217,430**	**728,879**	**750,127**	**772,013**	**794,556**	**817,774**	**841,689**	**866,322**
Total Operating Revenue	**625,015**	**821,661**	**655,032**	**669,841**	**771,489**	**707,639**	**671,548**	**1,201,956**	**1,230,745**	**1,273,733**	**1,303,743**	**1,349,875**	**1,381,166**	**1,430,691**

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		FIRE PREVENTION														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
150010	NEW GL	Fire Control Officer Allowances - replaces 6932	0	0	(6,250)	(6,250)	(6,250)	(6,250)	(6,250)	(6,250)	(6,363)	(6,504)	(6,641)	(6,783)	(6,932)	(7,094)
169320		Honorarium - B/Fire Control Officer - reallocated to 5001	(1,000)	(2,000)	0	0	0	0	0	0	0	0	0	0	0	0
168220		Fire Protection	(1,656)	(10,021)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,180)	(10,363)	(10,550)	(10,740)	(10,933)	(11,130)
169120		Bushfire Risk Planning Coordinator	(36,172)	(37,424)	(38,813)	(39,496)	0	0	0	0	0	0	0	0	0	0
169420		Community Emergency Services Manager	(135,855)	(160,782)	(142,279)	(142,279)	(148,112)	(152,556)	(157,132)	(161,846)	(166,702)	(171,703)	(176,854)	(182,160)	(187,624)	(193,253)
169340		Fire Breaks Works And Inspections	(5,455)	0	(1,000)	(1,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
169620		Ranger Salary (Fire Prevention)	(69,243)	(74,975)	(52,866)	(52,866)	(37,444)	(38,568)	(39,725)	(40,916)	(42,144)	(43,408)	(44,711)	(46,052)	(47,433)	(48,856)
106220		Depreciation	(118,681)	(136,064)	(129,375)	(129,375)	(134,679)	(138,720)	(142,881)	(147,168)	(151,583)	(156,130)	(160,814)	(165,639)	(170,608)	(175,726)
150500		Allocation of Administration Overheads	0	0	(87,822)	(87,822)	(35,421)	(36,544)	(37,752)	(38,991)	(41,124)	(41,643)	(43,044)	(44,498)	(46,987)	(47,580)
		Sub Total - Recurrent Expenditure	**(368,063)**	**(421,266)**	**(468,405)**	**(469,088)**	**(381,908)**	**(392,938)**	**(404,349)**	**(416,099)**	**(429,351)**	**(441,345)**	**(454,554)**	**(468,170)**	**(483,186)**	**(496,687)**
		Non-Recurrent Expenditure														
151000		Grant Expenditure	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
169950		Bushfire Mitigation Grant Expenditure	(262,494)	(89,105)	(200,550)	(200,550)	(280,869)	(230,580)	(186,830)	(698,279)	(719,227)	(740,804)	(763,028)	(785,919)	(809,497)	(833,782)
154000		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**(262,494)**	**(89,105)**	**(201,050)**	**(201,050)**	**(281,369)**	**(231,080)**	**(187,330)**	**(698,779)**	**(719,727)**	**(741,304)**	**(763,528)**	**(786,419)**	**(809,997)**	**(834,282)**
		TOTAL OPERATING EXPENDITURE	**(630,557)**	**(510,370)**	**(669,455)**	**(670,138)**	**(663,277)**	**(624,018)**	**(591,679)**	**(1,114,878)**	**(1,149,078)**	**(1,182,649)**	**(1,218,083)**	**(1,254,589)**	**(1,293,182)**	**(1,330,969)**
		OPERATING REVENUE														
		Recurrent Revenue														
192620		Bushfire Brigade Revenue	0	0	0	0	0	0	0	0	0	0	0	0	0	0
169240		Community Emergency Services Manager (DFES Contribution)	92,201	11,091	115,287	115,287	115,287	91,533	94,279	97,108	100,021	103,022	106,112	109,296	112,575	115,952
156000		Sundry Fees & Charges - Taxable	0	0	100	5,000	100	103	106	109	113	116	119	123	127	130
156010		Sundry Fees & Charges - GST Free	0	0	100	100	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
156020		Fines & Penalties - Bush Fire Infringements	0	0	500	500	500	515	530	546	563	580	597	615	633	652
156030		Fees - ESL Administration	0	0	500	500	500	515	530	546	563	580	597	615	633	652
		Sub Total - Recurrent Revenue	**92,201**	**11,091**	**116,487**	**121,387**	**126,387**	**102,966**	**106,055**	**109,237**	**112,514**	**115,890**	**119,366**	**122,947**	**126,636**	**130,435**
		Non-Recurrent Revenue														
169940		Bushfire Mitigation Grant	245,292	100,275	200,550	200,550	280,869	230,580	186,830	698,279	719,227	740,804	763,028	785,919	809,497	833,782
156500		Donations / Grants - Taxable	0	0	0	0	0	500	500	500	500	500	500	500	500	500
156510		Donations / Grants - GST Free	0	0	5,000	5,000	5,000	100	100	100	100	100	100	100	100	100
		Sub Total - Non Recurrent Revenue	**245,292**	**100,275**	**205,550**	**205,550**	**285,869**	**231,180**	**187,430**	**698,879**	**719,827**	**741,404**	**763,628**	**786,519**	**810,097**	**834,382**
		TOTAL OPERATING REVENUE	**337,493**	**111,366**	**322,037**	**326,937**	**412,256**	**334,146**	**293,485**	**808,116**	**832,342**	**857,294**	**882,995**	**909,467**	**936,733**	**964,817**

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		FIRE PREVENTION - EMERGENCY SERVICES LEVY (ESL)														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
1F0020	F002	DFES Funded - Purchase Plant & Equipment	(13,606)	(33,242)	(30,342)	(30,342)	(35,070)	(36,122)	(37,206)	(38,322)	(39,472)	(40,656)	(41,875)	(43,132)	(44,426)	(45,758)
1F0120	F012	DFES Funded - Maintenance of Plant & Equipment	(4,651)	(10,924)	(25,000)	(25,000)	(25,000)	(25,750)	(26,523)	(27,318)	(28,138)	(28,982)	(29,851)	(30,747)	(31,669)	(32,619)
1F0220	F022	DFES Funded - Maintenance of Vehicles/Trailers	(113,575)	(73,153)	(60,000)	(60,000)	(60,000)	(61,800)	(63,654)	(65,564)	(67,531)	(69,556)	(71,643)	(73,792)	(76,006)	(78,286)
1F0320	BAMF01 / BAMF02 / BAMF03 / BAMF04 / BAMF05 / BAMF06 / BAMF07 / BAMF08 / F032	DFES Funded - Maintenance of Land & Buildings (BFB's)	(5,684)	(7,626)	(15,611)	(15,611)	(16,251)	(16,739)	(17,241)	(17,758)	(18,291)	(18,839)	(19,405)	(19,987)	(20,586)	(21,204)
1F0620	F042	DFES Funded - Clothing & Accessories (BFB's)	(23,100)	(14,511)	(15,525)	(15,525)	(16,162)	(16,646)	(17,146)	(17,660)	(18,190)	(18,736)	(19,298)	(19,877)	(20,473)	(21,087)
1F0520	F052	DFES Funded - Utlities Rates & Taxes (BFB's)	(12,771)	(13,276)	(17,078)	(17,078)	(17,778)	(18,312)	(18,861)	(19,427)	(20,010)	(20,610)	(21,228)	(21,865)	(22,521)	(23,197)
1F0620	F062	DFES Funded - Other Goods & Services (BFB's)	(6,701)	(5,295)	(10,350)	(10,350)	(10,774)	(11,098)	(11,431)	(11,773)	(12,127)	(12,490)	(12,865)	(13,251)	(13,649)	(14,058)
F072		DFES Funded - Insurances - LGGS Bushfire Brigades (BFB's)	(20,646)	(20,986)	(21,735)	(21,735)	(22,626)	(23,305)	(24,004)	(24,724)	(25,466)	(26,230)	(27,017)	(27,827)	(28,662)	(29,522)
S002		Purchase of Plant & Equipment -LGGS State Emergency Services	(5,131)	(7,604)	(6,210)	(6,210)	(6,465)	(6,659)	(6,858)	(7,064)	(7,276)	(7,494)	(7,719)	(7,951)	(8,189)	(8,435)
S012		Maintenance of Plant & Equipment-LGGS State Emergency Servi	(1,825)	(7,279)	(7,245)	(7,245)	(7,542)	(7,768)	(8,001)	(8,241)	(8,489)	(8,743)	(9,006)	(9,276)	(9,554)	(9,841)
S022		Maintenance of Vehicles/Trailers/Boats -LGGS State Emergency	(12,416)	(9,171)	(5,175)	(5,175)	(5,387)	(5,549)	(5,715)	(5,887)	(6,063)	(6,245)	(6,433)	(6,626)	(6,824)	(7,029)
S032		Clothing & Accessories -LGGS State Emergency Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
S052		Utilities Rates & Taxes-LGGS State Emergency Services	(1,763)	(1,748)	(1,553)	(1,553)	(1,617)	(1,665)	(1,715)	(1,767)	(1,820)	(1,874)	(1,930)	(1,988)	(2,048)	(2,109)
S062		Other Goods & Services-LGGS State Emergency Services	(2,352)	(1,346)	(3,105)	(3,105)	(3,232)	(3,329)	(3,429)	(3,532)	(3,638)	(3,747)	(3,860)	(3,975)	(4,095)	(4,217)
S072		Insurances-LGGS State Emergency Services	(2,586)	0	(2,676)	(2,676)	(2,692)	(2,772)	(2,856)	(2,941)	(3,030)	(3,120)	(3,214)	(3,311)	(3,410)	(3,512)
166120		Allocation of Administration Overheads	(45,886)	(53,915)	(50,184)	(50,184)	(53,132)	(54,816)	(56,628)	(58,487)	(61,685)	(62,465)	(64,566)	(66,747)	(70,481)	(71,370)
		Sub Total - Recurrent Expenditure	**(272,692)**	**(260,076)**	**(271,789)**	**(271,789)**	**(283,728)**	**(292,330)**	**(301,267)**	**(310,465)**	**(321,223)**	**(329,789)**	**(339,910)**	**(350,350)**	**(362,593)**	**(372,245)**
		Non-Recurrent Expenditure														
106160		In-kind contribution (BFB & SES)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(272,692)**	**(260,076)**	**(271,789)**	**(271,789)**	**(283,728)**	**(292,330)**	**(301,267)**	**(310,465)**	**(321,223)**	**(329,789)**	**(339,910)**	**(350,350)**	**(362,593)**	**(372,245)**
		OPERATING REVENUE														
		Recurrent Revenue														
	F003	LGGS Bushfire Brigades Operating Grant	178,528	223,098	195,640	195,640	203,661	209,771	216,064	222,546	229,223	236,099	243,182	250,478	257,992	265,732
	F023	Emergency State Levy Administration Fee	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,120	4,244	4,371	4,502	4,637	4,776
	S003	LGGS State Emergency Services Operating Grant	21,097	(6)	25,964	25,964	26,935	27,743	28,575	29,432	30,315	31,225	32,161	33,126	34,120	35,143
		Sub Total - Recurrent Revenue	**203,626**	**227,092**	**225,604**	**225,604**	**234,596**	**241,514**	**248,639**	**255,978**	**263,658**	**271,567**	**279,714**	**288,106**	**296,749**	**305,651**
		Non-Recurrent Revenue														
157000	NEW GL	Grant DFES - Capital	0	401,730	24,000	24,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
157010	NEW GL	Grant DFES - DFES Provided Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
157020	NEW GL	Contributions - Fire Prevention - Capital	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**401,730**	**24,000**	**24,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
		TOTAL OPERATING REVENUE	**203,626**	**628,822**	**249,604**	**249,604**	**254,596**	**261,514**	**268,639**	**275,978**	**283,658**	**291,567**	**299,714**	**308,106**	**316,749**	**325,651**

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		ANIMAL CONTROL														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
107720		Salaries & Wages - Ranger (Animal Control)	(107,774)	(146,158)	(166,427)	(166,427)	(147,285)	(151,704)	(156,255)	(160,943)	(165,771)	(170,744)	(175,866)	(181,142)	(186,577)	(192,174)
188120		Accrued Salaries - Ranger (Animal Control)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
108720		Superannuation - Ranger	(39,313)	(41,415)	(21,636)	(21,636)	(19,147)	(19,721)	(20,313)	(20,923)	(21,550)	(22,197)	(22,863)	(23,548)	(24,255)	(24,983)
178220		Other Employee Costs - Ranger	(551)	(601)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
190520		Other Employee Costs - Ranger	(578)	(59)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
174620		Training - Ranger	(782)	(4,402)	(4,000)	(4,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)	(4,919)	(5,067)	(5,219)
109020	0974 / 1082 / 1101	Uniforms & PPE - Ranger	(3,975)	(3,574)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
105920		Telephone	(2,928)	(2,725)	(3,105)	(3,105)	(3,232)	(3,329)	(3,429)	(3,532)	(3,638)	(3,747)	(3,860)	(3,975)	(4,095)	(4,217)
114620		Vet Services Agreement	(5,193)	(7,493)	(6,728)	(6,728)	(7,004)	(7,214)	(7,430)	(7,653)	(7,883)	(8,119)	(8,363)	(8,614)	(8,872)	(9,138)
117820		Equipment Maintenance - Animal Control	0	(683)	(1,035)	(1,035)	(1,077)	(1,110)	(1,143)	(1,177)	(1,213)	(1,249)	(1,287)	(1,325)	(1,365)	(1,406)
108120	1401 / BAM028	Poundage Costs	(4,207)	(6,243)	(5,416)	(5,416)	(5,638)	(5,807)	(5,981)	(6,161)	(6,346)	(6,536)	(6,732)	(6,934)	(7,142)	(7,356)
169720		Registration Tags	(491)	(660)	(1,035)	(1,035)	(1,077)	(1,110)	(1,143)	(1,177)	(1,213)	(1,249)	(1,287)	(1,325)	(1,365)	(1,406)
169960		Fines Enforcement Registry Fees	(8,907)	(1,376)	(6,417)	(6,417)	(6,680)	(6,880)	(7,087)	(7,300)	(7,519)	(7,744)	(7,976)	(8,216)	(8,462)	(8,716)
107020		Microchipping Costs	0	0	(100)	(100)	(100)	(100)	(100)	(100)	(103)	(106)	(109)	(113)	(116)	(119)
180520		Insurance Workers Compensation - Animal Control	(10,262)	(10,901)	(11,283)	(11,810)	(12,294)	(12,663)	(13,043)	(13,434)	(13,837)	(14,252)	(14,680)	(15,120)	(15,574)	(16,041)
107820		Insurance - Ranger	0	0	(1,024)	(1,024)	(1,066)	(1,098)	(1,131)	(1,165)	(1,200)	(1,236)	(1,273)	(1,311)	(1,350)	(1,391)
107920	PLANT	Vehicle Expenses - Ranger	(15,936)	(9,091)	(15,525)	(15,525)	(16,162)	(16,646)	(17,146)	(17,660)	(18,190)	(18,736)	(19,298)	(19,877)	(20,473)	(21,087)
150920		Depreciation - Animal Control	(10,025)	(17,635)	(10,350)	(10,350)	(10,774)	(11,098)	(11,431)	(11,773)	(12,127)	(12,490)	(12,865)	(13,251)	(13,649)	(14,058)
166220		Allocation of Administration Overheads	(61,387)	(72,290)	(100,368)	(100,368)	(70,843)	(73,089)	(75,504)	(77,983)	(82,247)	(83,286)	(86,088)	(88,996)	(93,974)	(95,160)
		Sub Total - Recurrent Expenditure	**(272,307)**	**(325,307)**	**(359,449)**	**(359,976)**	**(311,380)**	**(320,839)**	**(330,684)**	**(340,815)**	**(352,965)**	**(362,126)**	**(373,293)**	**(384,816)**	**(398,669)**	**(408,996)**
		Non-Recurrent Expenditure														
157500		Contract Relief Staff	0	0	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)
157510		Grant Expenditure	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
157520		Minor Assets < $5,000 - Animal Control	0	0	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)
157530		Bad & Doubtful Debts Expense - Animal Control	0	0	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)	(250)
133430		Profit / (Loss) on Asset Disposals - Ranger	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(5,250)**	**(5,250)**	**(5,250)**	**(5,250)**	**(5,250)**	**(5,250)**	**(5,400)**	**(5,555)**	**(5,714)**	**(5,878)**	**(6,046)**	**(6,220)**
		TOTAL OPERATING EXPENDITURE	**(272,307)**	**(325,307)**	**(364,699)**	**(365,226)**	**(316,630)**	**(326,089)**	**(335,934)**	**(346,065)**	**(358,365)**	**(367,680)**	**(379,006)**	**(390,694)**	**(404,716)**	**(415,216)**
		OPERATING REVENUE														
		Recurrent Revenue														
158000		Sundry Fees & Charges - Taxable	0	0	250	250	250	258	265	273	281	290	299	307	317	326
158010		Sundry Fees & Charges - GST Free	0	0	250	250	250	258	265	273	281	290	299	307	317	326
108430		Animal Control Fines	14,036	11,303	14,490	14,490	15,084	15,537	16,003	16,483	16,977	17,487	18,011	18,552	19,108	19,681
108150		Fire & Parking Fines	19,411	17,388	18,346	25,000	25,481	26,245	27,033	27,844	28,679	29,539	30,426	31,338	32,279	33,247
108330		Dog Registration Fees	33,901	31,540	30,577	30,577	31,165	31,726	32,332	32,889	33,485	34,228	34,945	35,694	36,477	37,329
184020		Cat Registration Fees	2,790	6,294	6,210	6,210	6,465	6,581	6,707	6,822	6,946	7,100	7,249	7,404	7,566	7,743
108730		Poundage Charges	6,936	8,003	7,245	10,000	10,410	10,722	11,044	11,375	11,717	12,068	12,430	12,803	13,187	13,583
107530		Fire Breaks Inspection Reimbursements	2,527	6,400	3,105	3,105	3,232	3,329	3,429	3,532	3,638	3,747	3,860	3,975	4,095	4,217
107230		Microchipping Revenue	636	545	518	518	300	309	318	328	338	348	358	369	380	391
142330		Ranger Services provided	0	0	250	250	250	258	265	273	281	290	299	307	317	326
158020		Animal Euthanasia	0	0	100	100	200	206	212	219	225	232	239	246	253	261
		Sub Total - Recurrent Revenue	**80,236**	**81,473**	**81,341**	**90,750**	**93,087**	**95,429**	**97,873**	**100,311**	**102,849**	**105,618**	**108,413**	**111,303**	**114,295**	**117,432**
		Non-Recurrent Revenue														
158100		Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**80,236**	**81,473**	**81,341**	**90,750**	**93,087**	**95,429**	**97,873**	**100,311**	**102,849**	**105,618**	**108,413**	**111,303**	**114,295**	**117,432**

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER LAW, ORDER & PUBLIC SAFETY														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
159000		Salaries & Wages	0	0	(66,888)	(66,888)	(60,759)	(62,582)	(64,459)	(66,393)	(68,385)	(70,436)	(72,549)	(74,726)	(76,968)	(79,277)
159010		Superannuation	0	0	(8,695)	(8,695)	(7,899)	(8,136)	(8,380)	(8,631)	(8,890)	(9,157)	(9,431)	(9,714)	(10,006)	(10,306)
159400		Abandoned Vehicles	0	0	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
159410		Sundry Expenditure	0	0	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
158830		CCTV Maintenance	(26,994)	(23,172)	(25,000)	(25,000)	(25,000)	(25,750)	(26,523)	(27,318)	(28,138)	(28,982)	(29,851)	(30,747)	(31,669)	(32,619)
169740		Vehicle Towing - Expenditure	(411)	(398)	(500)	(500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)	(1,845)	(1,900)	(1,957)
169760		Untidy Sites - Expenditure	0	0	(500)	(500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)	(1,845)	(1,900)	(1,957)
169820		Legal Costs - Ranger	(411)	0	(500)	(500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)	(1,845)	(1,900)	(1,957)
158840		Emergency Management Response & Recovery	(40,010)	(22,972)	(14,000)	(14,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,360)	(12,731)	(13,113)	(13,506)	(13,911)	(14,329)
108170		AWARE Grant Expenditure	(3,660)	0	0	0	0	(5,000)	0	(6,000)	0	(7,000)	0	(8,000)	0	(9,000)
162250		GPS Tracking	(2,200)	0	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
159700		Depreciation	0	0	0	0	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
169770		Allocation of Administration Overheads	0	0	(50,184)	(50,184)	(17,711)	(18,272)	(18,876)	(19,496)	(20,562)	(20,822)	(21,522)	(22,249)	(23,494)	(23,790)
		Sub Total - Recurrent Expenditure	**(73,687)**	**(46,542)**	**(170,767)**	**(170,767)**	**(134,368)**	**(143,070)**	**(141,907)**	**(151,858)**	**(150,715)**	**(161,879)**	**(159,602)**	**(172,471)**	**(169,982)**	**(183,673)**
		Non-Recurrent Expenditure														
159800		Crime Prevention Expenditure	0	0	(5,000)	(5,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,360)	(20,727)	(21,100)	(21,480)	(21,867)	(22,261)
159810		Minor Assets < $5,000 - Other Law, Order & Public Safety	0	0	(1,000)	(1,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
159850		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(6,000)**	**(6,000)**	**(30,000)**	**(30,000)**	**(30,000)**	**(30,000)**	**(30,660)**	**(31,336)**	**(32,027)**	**(32,735)**	**(33,460)**	**(34,201)**
		TOTAL OPERATING EXPENDITURE	**(73,687)**	**(46,542)**	**(176,767)**	**(176,767)**	**(164,368)**	**(173,070)**	**(171,907)**	**(181,858)**	**(181,375)**	**(193,215)**	**(191,629)**	**(205,206)**	**(203,442)**	**(217,874)**
		OPERATING REVENUE														
		Recurrent Revenue														
159900		Reimbursements	0	0	500	1,000	500	500	500	500	515	530	546	563	580	597
169730		Vehicle Towing Income	0	0	500	500	500	500	500	500	515	530	546	563	580	597
169750		Untidy Sites Income	0	0	50	50	50	50	50	50	52	53	55	56	58	60
108160		Grants	3,660	0	0	0	0	5,000	0	6,000	0	7,000	0	8,000	0	9,000
159910		Fines & Penalties	0	0	1,000	1,000	500	500	500	500	515	530	546	563	580	597
		Sub Total - Recurrent Revenue	**3,660**	**0**	**2,050**	**2,550**	**1,550**	**6,550**	**1,550**	**7,550**	**1,597**	**8,644**	**1,694**	**9,745**	**1,797**	**10,851**
		Non-Recurrent Revenue														
159950		Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
131150		Grants - CCTV	0	0	0	0	5,000	5,000	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970
159960		Grant Revenue - Crime Prevention	0	0	0	0	5,000	5,000	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**10,000**	**10,000**	**10,000**	**10,000**	**10,300**	**10,609**	**10,927**	**11,255**	**11,593**	**11,941**
		TOTAL OPERATING REVENUE	**3,660**	**0**	**2,050**	**2,550**	**11,550**	**16,550**	**11,550**	**17,550**	**11,897**	**19,253**	**12,621**	**21,000**	**13,390**	**22,791**

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2026/27 Budget Estimate	Forward Estimate								
				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$
		NOTES TO SCHEDULE 5 - LAW, ORDER & PUBLIC SAFETY										
156500		**51.1 Grant Revenue - Fire Fighting**										
		Other Grants	500	500	500	500	500	500	500	500	500	500
			500	500	500	500	500	500	500	500	500	500
156510		**51.2 Grant Revenue - GST Free**										
		Nil	100	100	100	100	100	100	100	100	100	100
			100	100	100	100	100	100	100	100	100	100
106160		**52.3 Donation Expense - Surrendered DFES Asset**										
		Nil	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
157000		**52.4 Grant DFES - Capital**										
		SES Capital Items	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
			0	0	0	0	0	0	0	0	0	0
			20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
157010		**52.5 Grant DFES - DFES Provided Equipment**										
		Bushfire Brigade Plant and Equipment (including vehicles)	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
151000		**52.5 Grant Funded Expenditure - DFES Officer**										
		Other Grant Funded Expenditure	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
		Bushfire Mitigation Activity Officer - Shared with DFES/Capel/Dardanup/Collie partly grant funded: originally for 3 years 22/23, 23/24,	0	0	0	0	0	0	0	0	0	0
			(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
15001		**52.6 Fire Control Officer Honorariums / Allowances**										
		Chief FCO Honorarium (1)	(2,000)	(2,000)	(2,000)	(2,000)	(2,036)	(2,081)	(2,125)	(2,171)	(2,218)	(2,270)
		Deputy Chief FCO Honorarium (2)	(750)	(750)	(750)	(750)	(764)	(781)	(797)	(814)	(832)	(851)
		FCO Honorarium (5)	(2,500)	(2,500)	(2,500)	(2,500)	(2,545)	(2,602)	(2,656)	(2,713)	(2,773)	(2,837)
		Provision for CBFCO Expenditure	(1,000)	(1,000)	(1,000)	(1,000)	(1,018)	(1,041)	(1,063)	(1,085)	(1,109)	(1,135)
			(6,250)	(6,250)	(6,250)	(6,250)	(6,363)	(6,504)	(6,641)	(6,783)	(6,932)	(7,094)
114620		**53.1 Vet Services Agreement**										
		Animal Management Program Expenditure - cat / dog sterilisation vouchers, micro chipping incentives, public education programs, etc	(7,004)	(7,214)	(7,430)	(7,653)	(7,883)	(8,119)	(8,363)	(8,614)	(8,872)	(9,138)
			(7,004)	(7,214)	(7,430)	(7,653)	(7,883)	(8,119)	(8,363)	(8,614)	(8,872)	(9,138)
0833		**53.2 Dog Registration Revenue**										
		Registrations and Annual Renewals	31,165	31,726	32,332	32,889	33,485	34,228	34,945	35,694	36,477	37,329
			31,165	31,726	32,332	32,889	33,485	34,228	34,945	35,694	36,477	37,329

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2026/27 Budget Estimate	Forward Estimate								
				2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$
		NOTES TO SCHEDULE 5 - LAW, ORDER & PUBLIC SAFETY										
158100		**53.3 Grant Revenue - Animal Control**										
		Nil	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
159800		**54.1 Crime Prevention Expenditure**										
		Administration of initiatives within the Community Safety & Crime Prevention Plan 2024-2029	(20,000)	(20,000)	(20,000)	(20,000)	(20,360)	(20,727)	(21,100)	(21,480)	(21,867)	(22,261)
			(20,000)	(20,000)	(20,000)	(20,000)	(20,360)	(20,727)	(21,100)	(21,480)	(21,867)	(22,261)
158840		**54.3 Emergency Management Expenditure**										
		LEMC - Facilitation of Emergency Arrangements	(1,000)	(1,000)	(1,000)	(1,000)	(1,018)	(1,036)	(1,055)	(1,074)	(1,093)	(1,113)
		Emergency response and recovery (grant funded for major events)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
		Emergency response and recovery (Insurance funded for major events)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
			(12,000)	(12,000)	(12,000)	(12,000)	(12,018)	(12,036)	(12,055)	(12,074)	(12,093)	(12,113)
168220		**54.4 Fire Protection**										
		Council Bushland Reserves - Annual Firebreak Clearing	(10,000)	(10,000)	(10,000)	(10,000)	(10,180)	(10,363)	(10,550)	(10,740)	(10,933)	(11,130)
			(10,000)	(10,000)	(10,000)	(10,000)	(10,180)	(10,363)	(10,550)	(10,740)	(10,933)	(11,130)

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 7 - Health	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
HEALTH - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Maternal & Infant Health	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Preventative Services - Meat Inspection	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Preventative Services - Health Administration & In	(199,229)	(206,466)	(105,827)	(105,827)	(246,755)	(254,248)	(262,042)	(270,064)	(279,609)	(286,926)	(295,762)	(304,878)	(315,756)	(324,004)
Preventative Services - Pest Control	0	0	(1,000)	(15,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,487)	(11,041)	(11,610)	(12,215)	(12,857)	(13,552)
Other Health	0	0	(750)	(750)	(750)	(750)	(750)	(750)	(786)	(828)	(871)	(916)	(964)	(1,016)
Total Recurrent Expenditure	**(199,229)**	**(206,466)**	**(107,577)**	**(121,577)**	**(257,505)**	**(264,998)**	**(272,792)**	**(280,814)**	**(290,882)**	**(298,795)**	**(308,243)**	**(318,009)**	**(329,577)**	**(338,572)**
Non-Recurrent Expenditure														
Preventative Services - Meat Inspection	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Preventative Services - Health Administration & In	0	0	(500)	(500)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)
Preventative Services - Pest Control	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Health	0	0	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,243)	(5,520)	(5,805)	(6,107)	(6,429)	(6,776)
Total Non-Recurrent Expenditure	**0**	**0**	**(500)**	**(500)**	**(6,000)**	**(6,000)**	**(6,000)**	**(6,000)**	**(6,273)**	**(6,581)**	**(6,898)**	**(7,233)**	**(7,588)**	**(7,970)**
Total Operating Expenditure	**(199,229)**	**(206,466)**	**(108,077)**	**(122,077)**	**(263,505)**	**(270,998)**	**(278,792)**	**(286,814)**	**(297,156)**	**(305,377)**	**(315,141)**	**(325,242)**	**(337,165)**	**(346,543)**
Operating Revenue														
Recurrent Revenue														
Preventative Services - Meat Inspection	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Preventative Services - Health Administration & In	18,865	16,331	19,130	19,130	19,894	20,860	21,896	22,941	24,058	25,329	26,636	28,022	29,496	31,091
Preventative Services - Pest Control	0	0	500	500	500	515	530	546	563	580	597	615	633	652
Other Health	0	0	500	500	500	524	550	577	605	637	669	704	741	781
Total Recurrent Revenue	**18,865**	**16,331**	**20,130**	**20,130**	**20,894**	**21,899**	**22,976**	**24,064**	**25,225**	**26,545**	**27,902**	**29,341**	**30,871**	**32,525**
Non-Recurrent Revenue														
Preventative Services - Health Administration & In	0	0	0	0	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
Preventative Services - Pest Control	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Health	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Revenue	**0**	**0**	**0**	**0**	**50,000**	**51,500**	**53,045**	**54,636**	**56,275**	**57,964**	**59,703**	**61,494**	**63,339**	**65,239**
Total Operating Revenue	**18,865**	**16,331**	**20,130**	**20,130**	**70,894**	**73,399**	**76,021**	**78,701**	**81,500**	**84,509**	**87,605**	**90,835**	**94,209**	**97,763**

Account Number	Job / Plant Number	Schedule 7 - Health	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		MATERNAL & INFANT HEALTH														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		OPERATING REVENUE														
		Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Account Number	Job / Plant Number	Schedule 7 - Health	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		PREVENTATIVE SERVICES														
		HEALTH ADMINISTRATION & INSPECTIONS														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
116230		Salaries - Environmental Health	(149,748)	(150,366)	(40,440)	(40,440)	(162,581)	(167,459)	(172,482)	(177,657)	(182,986)	(188,476)	(194,130)	(199,954)	(205,953)	(212,131)
180320		Accrued Salaries - Environmental Health	0	0	0	0	0	0	0	0	0	0	0	0	0	0
112720		Superannuation - Environmental & Health	0	0	(4,253)	(4,253)	(20,091)	(20,694)	(21,315)	(21,955)	(22,613)	(23,292)	(23,990)	(24,710)	(25,451)	(26,215)
113920		Other Employee Costs - Environmental & Health	(33)	0	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
115520		Health Analytical Services	(2,674)	(2,856)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
115650		Subscriptions - Legislation	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
113020		Staff Training / Conferences / Profesional Development	0	0	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
115700		Sundry Expenditure	0	0	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
115750		Fringe Benefits Tax	0	0	(100)	(100)	(100)	(103)	(106)	(109)	(113)	(116)	(119)	(123)	(127)	(130)
111020		Vehicle Expenses - Health Administration	0	0	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
107220		Telephone Allowance	0	0	(350)	(350)	(350)	(361)	(371)	(382)	(394)	(406)	(418)	(430)	(443)	(457)
106120		Equipment Maintenance - Environment & Health	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
113420		Depreciation - Environment & Health	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
113820		Insurance - Environment & Health	0	0	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
166320		Allocation of Administration Overheads	(46,774)	(53,243)	(50,184)	(50,184)	(53,132)	(54,816)	(56,628)	(58,487)	(61,685)	(62,465)	(64,566)	(66,747)	(70,481)	(71,370)
		Sub Total - Recurrent Expenditure	**(199,229)**	**(206,466)**	**(105,827)**	**(105,827)**	**(246,755)**	**(254,248)**	**(262,042)**	**(270,064)**	**(279,609)**	**(286,926)**	**(295,762)**	**(304,878)**	**(315,756)**	**(324,004)**
		Non-Recurrent Expenditure														
113150		Minor Assets < $5,000 - Health	0	0	(500)	(500)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)
199030		Profit / (Loss) on Asset Disposals - Health	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(500)**	**(500)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,030)**	**(1,061)**	**(1,093)**	**(1,126)**	**(1,159)**	**(1,194)**
		TOTAL OPERATING EXPENDITURE	**(199,229)**	**(206,466)**	**(106,327)**	**(106,327)**	**(247,755)**	**(255,248)**	**(263,042)**	**(271,064)**	**(280,639)**	**(287,987)**	**(296,855)**	**(306,004)**	**(316,915)**	**(325,198)**

		OPERATING REVENUE														
		Recurrent Revenue														
113850		Food Act Fees	18,865	16,331	18,630	18,630	19,394	20,335	21,345	22,365	23,453	24,692	25,966	27,318	28,755	30,309
113860		Sundry Fees & Charges - GST Free	0	0	500	500	500	524	550	577	605	637	669	704	741	781
		Sub Total - Recurrent Revenue	**18,865**	**16,331**	**19,130**	**19,130**	**19,894**	**20,860**	**21,896**	**22,941**	**24,058**	**25,329**	**26,636**	**28,022**	**29,496**	**31,091**
		Non-Recurrent Revenue														
113870		Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
113880		Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
XXXX	NEW GL	Resource Sharing EHO - Contibution	0	0	0	0	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**50,000**	**51,500**	**53,045**	**54,636**	**56,275**	**57,964**	**59,703**	**61,494**	**63,339**	**65,239**
		Resource Sharing Building Surveyor - Contibution														
		TOTAL OPERATING REVENUE	**18,865**	**16,331**	**19,130**	**19,130**	**69,894**	**72,360**	**74,941**	**77,578**	**80,333**	**83,293**	**86,338**	**89,516**	**92,834**	**96,329**

			2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Account Number	**Job / Plant Number**	**Schedule 7 - Health**	**Actual**	**Actual**	**Budget**	**Forecast**	**Budget Estimate**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		PREVENTATIVE SERVICES														
		PEST CONTROL														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
113890		Pest Control	0	0	(1,000)	(15,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,487)	(11,041)	(11,610)	(12,215)	(12,857)	(13,552)
		Sub Total - Recurrent Expenditure	**0**	**0**	**(1,000)**	**(15,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,487)**	**(11,041)**	**(11,610)**	**(12,215)**	**(12,857)**	**(13,552)**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**0**	**0**	**(1,000)**	**(15,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,487)**	**(11,041)**	**(11,610)**	**(12,215)**	**(12,857)**	**(13,552)**
		OPERATING REVENUE														
		Recurrent Revenue														
113900	NEW GL	Sundry Fees & Charges - Taxable	0	0	250	250	250	258	265	273	281	290	299	307	317	326
113910	NEW GL	Sundry Fees & Charges - GST Free	0	0	250	250	250	258	265	273	281	290	299	307	317	326
		Sub Total - Recurrent Revenue	**0**	**0**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**	**615**	**633**	**652**
		Non-Recurrent Revenue														
113940	NEW GL	Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
113960	NEW GL	Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**	**615**	**633**	**652**
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER HEALTH														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
182190		COVID-19	0	0	(250)	(250)	(250)	(250)	(250)	(250)	(262)	(276)	(290)	(305)	(321)	(339)
115560		Analytical Expenses	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(524)	(552)	(581)	(611)	(643)	(678)
		Sub Total - Recurrent Expenditure	**0**	**0**	**(750)**	**(750)**	**(750)**	**(750)**	**(750)**	**(750)**	**(786)**	**(828)**	**(871)**	**(916)**	**(964)**	**(1,016)**
		Non-Recurrent Expenditure														
115580	NEW GL	Environmental Health & Demolition Costs	0	0	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,243)	(5,520)	(5,805)	(6,107)	(6,429)	(6,776)
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,243)**	**(5,520)**	**(5,805)**	**(6,107)**	**(6,429)**	**(6,776)**
		TOTAL OPERATING EXPENDITURE	**0**	**0**	**(750)**	**(750)**	**(5,750)**	**(5,750)**	**(5,750)**	**(5,750)**	**(6,030)**	**(6,348)**	**(6,676)**	**(7,023)**	**(7,393)**	**(7,793)**

	OPERATING REVENUE															
	Recurrent Revenue															
114240	Sundry Fees & Charges - Taxable	0	0	250	250	250	262	275	288	302	318	335	352	371	391	
114250	Sundry Fees & Charges - GST Free	0	0	250	250	250	262	275	288	302	318	335	352	371	391	
	Sub Total - Recurrent Revenue	**0**	**0**	**500**	**500**	**500**	**524**	**550**	**577**	**605**	**637**	**669**	**704**	**741**	**781**	
	Non-Recurrent Revenue															
114260	Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
114270	Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	
	TOTAL OPERATING REVENUE	**0**	**0**	**500**	**500**	**500**	**524**	**550**	**577**	**605**	**637**	**669**	**704**	**741**	**781**	

Account Number	Job / Plant Number	Schedule 7 - Health	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$
		NOTES TO SCHEDULE 7 - HEALTH										
07 1 4501		**74.1 Consultants - Health Administration**										
		Public Health Plan	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 8 - Education & Welfare	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
EDUCATION & WELFARE - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Other Education	0	0	(500)	0	0	0	0	0	0	0	0	0	0	0
Aged & Disabled - Senior Citizens Centres	(71,321)	(65,065)	(74,685)	(74,685)	(77,747)	(80,079)	(82,482)	(84,956)	(87,505)	(90,130)	(92,834)	(95,619)	(98,488)	(101,442)
Aged & Disabled - Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Welfare	(4,104)	74	(9,285)	(9,285)	(11,500)	(6,500)	(6,500)	(6,500)	(6,695)	(6,896)	(7,103)	(7,316)	(7,535)	(7,761)
Total Recurrent Expenditure	**(75,425)**	**(64,991)**	**(84,470)**	**(83,970)**	**(89,247)**	**(86,579)**	**(88,982)**	**(91,456)**	**(94,200)**	**(97,026)**	**(99,937)**	**(102,935)**	**(106,023)**	**(109,204)**
Non-Recurrent Expenditure														
Other Education	0	0	(500)	(500)	0	0	0	0	0	0	0	0	0	0
Aged & Disabled - Senior Citizens Centres	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aged & Disabled - Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Welfare	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Total Non-Recurrent Expenditure	**0**	**0**	**(5,500)**	**(5,500)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**
Total Operating Expenditure	**(75,425)**	**(64,991)**	**(89,970)**	**(89,470)**	**(94,247)**	**(91,579)**	**(93,982)**	**(96,456)**	**(99,200)**	**(102,026)**	**(104,937)**	**(107,935)**	**(111,023)**	**(114,204)**
Operating Revenue														
Recurrent Revenue														
Other Education	0	0	500	500	0	0	0	0	0	0	0	0	0	0
Aged & Disabled - Senior Citizens Centres	0	0	500	500	500	500	500	500	515	530	546	563	580	597
Aged & Disabled - Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Welfare	4,104	79,201	12,285	33,285	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Recurrent Revenue	**4,104**	**79,201**	**13,285**	**34,285**	**10,500**	**5,500**	**5,500**	**5,500**	**5,515**	**5,530**	**5,546**	**5,563**	**5,580**	**5,597**
Non-Recurrent Revenue														
Other Education	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aged & Disabled - Senior Citizens Centres	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Welfare	0	0	5,000	5,000	1,000	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194
Total Non-Recurrent Revenue	**0**	**0**	**5,000**	**5,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,030**	**1,061**	**1,093**	**1,126**	**1,159**	**1,194**
Total Operating Revenue	**4,104**	**79,201**	**18,285**	**39,285**	**11,500**	**6,500**	**6,500**	**6,500**	**6,545**	**6,591**	**6,639**	**6,688**	**6,739**	**6,791**

Account Number	Job / Plant Number	Schedule 8 - Education & Welfare	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER EDUCATION														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
181500		Early Childhood Development Programme Grant Exp - to Sch11			(500)	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Expenditure	**0**	**0**	**(500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
18160		Minor Assets < $5,000	0	0	(500)	(500)	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(500)**	**(500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**0**	**0**	**(1,000)**	**(500)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		OPERATING REVENUE														
		Recurrent Revenue														
182500		Grants - Early Childhood Development Programme - to Sch11			0	0	0	0	0	0	0	0	0	0	0	0
182550		Sundry Fees & Charges - Taxable	0	0	500	500	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**0**	**0**	**500**	**500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Revenue														
182560		Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**500**	**500**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

Account Number	Job / Plant Number	Schedule 8 - Education & Welfare	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		AGED & DISABLED - SENIOR CITIZENS CENTRES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
116140	BAM009	Senior Citizens Building Maintenance	(24,742)	(18,486)	(25,511)	(25,511)	(26,557)	(27,354)	(28,174)	(29,019)	(29,890)	(30,787)	(31,710)	(32,662)	(33,642)	(34,651)
116820		Depreciation - Margaretta Wilson Centre	(46,579)	(46,579)	(49,174)	(49,174)	(51,190)	(52,726)	(54,308)	(55,937)	(57,615)	(59,343)	(61,124)	(62,957)	(64,846)	(66,792)
		Sub Total - Recurrent Expenditure	**(71,321)**	**(65,065)**	**(74,685)**	**(74,685)**	**(77,747)**	**(80,079)**	**(82,482)**	**(84,956)**	**(87,505)**	**(90,130)**	**(92,834)**	**(95,619)**	**(98,488)**	**(101,442)**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(71,321)**	**(65,065)**	**(74,685)**	**(74,685)**	**(77,747)**	**(80,079)**	**(82,482)**	**(84,956)**	**(87,505)**	**(90,130)**	**(92,834)**	**(95,619)**	**(98,488)**	**(101,442)**
		OPERATING REVENUE														
		Recurrent Revenue														
116830		Sundry Fees & Charges - Taxable	0	0	500	500	500	500	500	500	515	530	546	563	580	597
		Sub Total - Recurrent Revenue	**0**	**0**	**500**	**500**	**500**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**
		Non-Recurrent Revenue														
116850		Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
116860		Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**500**	**500**	**500**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**
			$	$												

	OTHER WELFARE														
	OPERATING EXPENDITURE														
	Recurrent Expenditure														
139330	Welfare Programmes	0	0	(2,000)	(2,000)	(6,500)	(6,500)	(6,500)	(6,500)	(6,695)	(6,896)	(7,103)	(7,316)	(7,535)	(7,761)
139310	Local Drug Action Teams (LDAT) - Grant Expenditure	(4,104)	74	(7,285)	(7,285)	(5,000)	0	0	0	0	0	0	0	0	0
	Sub Total - Recurrent Expenditure	**(4,104)**	**74**	**(9,285)**	**(9,285)**	**(11,500)**	**(6,500)**	**(6,500)**	**(6,500)**	**(6,695)**	**(6,896)**	**(7,103)**	**(7,316)**	**(7,535)**	**(7,761)**
	Non-Recurrent Expenditure														
139340	Community Services - Projects Expenditure (Grant Funded)	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
	Sub Total - Non Recurrent Expenditure	**0**	**0**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**	**(5,000)**
	TOTAL OPERATING EXPENDITURE	**(4,104)**	**74**	**(14,285)**	**(14,285)**	**(16,500)**	**(11,500)**	**(11,500)**	**(11,500)**	**(11,695)**	**(11,896)**	**(12,103)**	**(12,316)**	**(12,535)**	**(12,761)**
	OPERATING REVENUE														
	Recurrent Revenue														
193910	Local Drug Action Teams (LDAT) - Grant Income	4,104	0	7,285	7,285	5,000	0	0	0	0	0	0	0	0	0
193920	Community Service Projects - Grant	0	79,201	5,000	26,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	Sub Total - Recurrent Revenue	**4,104**	**79,201**	**12,285**	**33,285**	**10,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
	Non-Recurrent Revenue														
193930	Donations & Contributions	0	0	5,000	5,000	1,000	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194
	Sub Total - Non Recurrent Revenue	**0**	**0**	**5,000**	**5,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,030**	**1,061**	**1,093**	**1,126**	**1,159**	**1,194**
	TOTAL OPERATING REVENUE	**4,104**	**79,201**	**17,285**	**38,285**	**11,000**	**6,000**	**6,000**	**6,000**	**6,030**	**6,061**	**6,093**	**6,126**	**6,159**	**6,194**

Account Number	Job / Plant Number	Schedule 8 - Education & Welfare	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
		NOTES TO SCHEDULE 8 - EDUCATION & WELFARE	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
3933	139330	**87.1 Welfare Programs - Grant Funded Expenditure**										
		Collie Community Safety & Wellbeing Committee	(5,000)	0	0	0	0	0	0	0	0	0
		Minor / Community Event Assistance	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
		Reconciliation Action Plan	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
		Disability Access & Inclusion Plan	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
		Minor Community Activities	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
			(11,500)	(6,500)	(6,500)	(6,500)	(6,695)	(6,896)	(7,103)	(7,316)	(7,535)	(7,761)
		87.2 Local Drug Action Teams (LDAT) - Grant Income										
		Collie Community Safety & Wellbeing Committee										
9391	193910	Grant - $7,284.35	5,000	0	0	0	0	0	0	0	0	0
		Other	0	0	0	0	0	0	0	0	0	0
			5,000	0	0	0	0	0	0	0	0	0
9392	193920	**87.3 Community Service Projects - Grant Income**										
		Other	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
9393	193930	**87.4 Community Services - Grants Funded Project Expenditure**										
		Projects partically funds staff wages	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
			(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 9 - Housing	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
HOUSING - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Other Housing	(5,580)	(5,383)	(6,569)	(28,769)	(34,800)	(35,844)	(36,919)	(38,027)	(39,168)	(40,343)	(41,553)	(42,800)	(44,084)	(45,406)
Total Recurrent Expenditure	**(5,580)**	**(5,383)**	**(6,569)**	**(28,769)**	**(34,800)**	**(35,844)**	**(36,919)**	**(38,027)**	**(39,168)**	**(40,343)**	**(41,553)**	**(42,800)**	**(44,084)**	**(45,406)**
Non-Recurrent Expenditure														
Other Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Operating Expenditure	**(5,580)**	**(5,383)**	**(6,569)**	**(28,769)**	**(34,800)**	**(35,844)**	**(36,919)**	**(38,027)**	**(39,168)**	**(40,343)**	**(41,553)**	**(42,800)**	**(44,084)**	**(45,406)**
Operating Revenue														
Recurrent Revenue														
Other Housing	6,089	6,537	6,293	11,293	11,000	11,330	11,670	12,020	12,381	12,752	13,135	13,529	13,934	14,353
Total Recurrent Revenue	**6,089**	**6,537**	**6,293**	**11,293**	**11,000**	**11,330**	**11,670**	**12,020**	**12,381**	**12,752**	**13,135**	**13,529**	**13,934**	**14,353**
Non-Recurrent Revenue														
Other Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Operating Revenue	**6,089**	**6,537**	**6,293**	**11,293**	**11,000**	**11,330**	**11,670**	**12,020**	**12,381**	**12,752**	**13,135**	**13,529**	**13,934**	**14,353**

Account Number	Job / Plant Number	Schedule 9 - Housing	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER HOUSING														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
125220	BAM016	Caretakers Cottage	(5,580)	(5,383)	(6,569)	(6,569)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
117020	1702 / BAM015	Elouera Road House	0	0	0	0	0	0	0	0	0	0	0	0	0	0
199980	NEW GL	Staffing Rental Accommodation Expenses	0	0	0	(22,200)	(33,800)	(34,814)	(35,858)	(36,934)	(38,042)	(39,183)	(40,359)	(41,570)	(42,817)	(44,101)
117110		Depreciation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Expenditure	**(5,580)**	**(5,383)**	**(6,569)**	**(28,769)**	**(34,800)**	**(35,844)**	**(36,919)**	**(38,027)**	**(39,168)**	**(40,343)**	**(41,553)**	**(42,800)**	**(44,084)**	**(45,406)**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(5,580)**	**(5,383)**	**(6,569)**	**(28,769)**	**(34,800)**	**(35,844)**	**(36,919)**	**(38,027)**	**(39,168)**	**(40,343)**	**(41,553)**	**(42,800)**	**(44,084)**	**(45,406)**
		OPERATING REVENUE														
		Recurrent Revenue														
149930		Caretaker Cottage Rental	6,089	6,537	6,293	6,293	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
149940		Elouera Road Rental	0	0	0	0	0	0	0	0	0	0	0	0	0	0
149970	NEW GL	Staffing Rental Accommodation Rent	0	0	0	5,000	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
149950		Sundry Fees & Charges - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**6,089**	**6,537**	**6,293**	**11,293**	**11,000**	**11,330**	**11,670**	**12,020**	**12,381**	**12,752**	**13,135**	**13,529**	**13,934**	**14,353**
		Non-Recurrent Revenue														
149960		Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**6,089**	**6,537**	**6,293**	**11,293**	**11,000**	**11,330**	**11,670**	**12,020**	**12,381**	**12,752**	**13,135**	**13,529**	**13,934**	**14,353**

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 10 - Community Amenities	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
COMMUNITY AMENITIES - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Sanitation - Household	(2,438,542)	(2,636,325)	(2,434,633)	(2,631,404)	(2,805,978)	(2,888,487)	(2,973,981)	(3,061,640)	(3,158,038)	(3,246,313)	(3,343,032)	(3,442,779)	(3,552,532)	(3,652,036)
Sanitation - Other & Sewerage	(108,910)	(82,327)	(86,514)	(86,514)	(90,561)	(93,263)	(96,046)	(98,912)	(101,880)	(104,936)	(108,084)	(111,327)	(114,666)	(118,106)
Protection of Environment	(274,281)	(366,644)	(12,131)	(32,131)	(31,675)	(32,427)	(33,262)	(34,102)	(35,476)	(37,350)	(39,277)	(41,322)	(43,495)	(45,847)
Town Planning & Regional Development	(836,462)	(666,278)	(456,209)	(449,289)	(559,351)	(570,668)	(582,652)	(600,131)	(621,503)	(637,649)	(657,310)	(677,597)	(701,965)	(720,165)
Other Community Amenities	(360,823)	(438,229)	(348,562)	(444,151)	(502,028)	(523,746)	(547,210)	(571,344)	(599,526)	(627,783)	(658,563)	(691,153)	(727,677)	(762,991)
Total Recurrent Expenditure	**(4,019,017)**	**(4,189,802)**	**(3,338,049)**	**(3,643,489)**	**(3,989,594)**	**(4,108,591)**	**(4,233,150)**	**(4,366,129)**	**(4,516,422)**	**(4,654,031)**	**(4,806,266)**	**(4,964,177)**	**(5,140,335)**	**(5,299,146)**
Non-Recurrent Expenditure														
Sanitation - Household	(4,059)	(55,278)	(18,100)	(21,100)	(18,100)	(18,580)	(19,074)	(19,584)	(20,144)	(20,730)	(21,330)	(21,949)	(22,586)	(23,246)
Sanitation - Other & Sewerage	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Protection of Environment	(4,894)	(9,426)	(5,500)	(5,500)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)
Town Planning & Regional Development	0	0	(11,500)	(21,500)	(21,500)	(21,500)	(21,500)	(21,500)	(22,145)	(22,809)	(23,494)	(24,198)	(24,924)	(25,672)
Other Community Amenities	(24,053)	(20,902)	250	(20,000)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
Total Non-Recurrent Expenditure	**(33,006)**	**(85,605)**	**(34,850)**	**(68,100)**	**(41,100)**	**(41,580)**	**(42,074)**	**(42,584)**	**(43,834)**	**(45,130)**	**(46,463)**	**(47,835)**	**(49,250)**	**(50,710)**
Total Operating Expenditure	**(4,052,024)**	**(4,275,408)**	**(3,372,899)**	**(3,711,589)**	**(4,030,694)**	**(4,150,171)**	**(4,275,224)**	**(4,408,713)**	**(4,560,256)**	**(4,699,162)**	**(4,852,729)**	**(5,012,012)**	**(5,189,585)**	**(5,349,855)**
Operating Revenue														
Recurrent Revenue														
Sanitation - Household	2,018,932	2,101,745	2,139,646	2,124,680	2,211,792	2,278,146	2,346,490	2,416,885	2,489,391	2,564,073	2,640,995	2,720,225	2,801,832	2,885,887
Sanitation - Other & Sewerage	1,509	3,540	3,000	3,000	3,000	3,000	3,000	3,000	3,146	3,312	3,483	3,664	3,857	4,066
Protection of Environment	4,894	43,837	5,600	5,600	1,100	1,100	1,100	1,100	1,133	1,167	1,202	1,238	1,275	1,313
Town Planning & Regional Development	131,551	85,054	77,056	99,606	103,512	108,528	113,907	119,338	125,135	131,734	138,518	145,715	153,365	161,643
Other Community Amenities	94,138	38,146	36,690	76,440	94,523	97,321	100,203	103,172	106,267	109,455	112,738	116,121	119,604	123,192
Total Recurrent Revenue	**2,251,024**	**2,272,322**	**2,261,992**	**2,309,326**	**2,413,926**	**2,488,094**	**2,564,700**	**2,643,494**	**2,725,072**	**2,809,741**	**2,896,937**	**2,986,963**	**3,079,934**	**3,176,101**
Non-Recurrent Revenue														
Sanitation - Household	0	0	50,000	0	55,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
Sanitation - Other & Sewerage	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Protection of Environment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Town Planning & Regional Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Community Amenities	0	0	0	48,561	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Revenue	**0**	**0**	**50,000**	**48,561**	**55,000**	**5,150**	**5,305**	**5,464**	**5,628**	**5,796**	**5,970**	**6,149**	**6,334**	**6,524**
Total Operating Revenue	**2,251,024**	**2,272,322**	**2,311,992**	**2,357,887**	**2,468,926**	**2,493,244**	**2,570,005**	**2,648,958**	**2,730,699**	**2,815,538**	**2,902,907**	**2,993,113**	**3,086,268**	**3,182,625**

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
			Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		SANITATION - HOUSEHOLD														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
186220		Salaries & Wages - Waste Management	0	0	(59,602)	(59,602)	(120,666)	(122,839)	(125,184)	(127,342)	(129,649)	(132,524)	(135,302)	(138,200)	(141,231)	(144,532)
186420		Superannuation - Waste Management	(35,516)	(32,207)	(43,033)	(43,033)	(50,845)	(51,760)	(52,748)	(53,658)	(54,630)	(55,841)	(57,012)	(58,233)	(59,510)	(60,901)
186020		Uniform & PPE - Waste	(1,943)	(1,368)	(1,000)	(1,000)	(2,000)	(2,036)	(2,075)	(2,111)	(2,149)	(2,197)	(2,243)	(2,291)	(2,341)	(2,396)
186720		Training - Waste	0	0	(1,000)	(1,000)	(1,000)	(1,018)	(1,037)	(1,055)	(1,074)	(1,098)	(1,121)	(1,145)	(1,170)	(1,198)
117720	1772 / 1773	Waste Site (Main) Collie	(376,159)	(350,147)	(257,618)	(172,618)	(179,695)	(185,086)	(190,639)	(196,358)	(202,249)	(208,316)	(214,566)	(221,003)	(227,633)	(234,462)
117220		Telephone - Waste	0	0	0	0	0	0	0	0	0	0	0	0	0	0
186820		Insurance Workers Compensation - Waste	0	0	0	0	0	0	0	0	0	0	0	0	0	0
196820		Insurance Workers Compensation - Waste	(17,028)	(18,089)	(18,722)	(19,596)	(20,399)	(21,011)	(21,642)	(22,291)	(22,960)	(23,649)	(24,358)	(25,089)	(25,841)	(26,617)
117920		Insurance - Waste	(680)	(680)	(704)	(704)	(733)	(755)	(777)	(801)	(825)	(850)	(875)	(901)	(928)	(956)
118620	1862 / 1863 / 1864 / 2681 / BAM027	Waste Transfer Station	(649,320)	(774,898)	(631,015)	(631,015)	(756,887)	(779,593)	(802,981)	(827,070)	(851,883)	(877,439)	(903,762)	(930,875)	(958,801)	(987,565)
185190		Waste Refuse Contract	(383,803)	(387,033)	(420,000)	(514,000)	(535,074)	(551,126)	(567,660)	(584,690)	(602,231)	(620,297)	(638,906)	(658,074)	(677,816)	(698,150)
185200		Recycling Contract	(404,325)	(412,008)	(388,125)	(388,125)	(404,038)	(416,159)	(428,644)	(441,503)	(454,748)	(468,391)	(482,443)	(496,916)	(511,823)	(527,178)
185210		Recycling Promotional Material	0	0	0	0	0	0	0	0	0	0	0	0	0	0
185220		Regional Waste Education Program	(17,582)	(20,882)	(19,665)	(19,665)	(20,471)	(21,085)	(21,718)	(22,370)	(23,041)	(23,732)	(24,444)	(25,177)	(25,932)	(26,710)
185230		Organics Contract	(322,087)	(361,873)	(352,250)	(352,250)	(356,692)	(367,393)	(378,415)	(389,767)	(401,460)	(413,504)	(425,909)	(438,686)	(451,847)	(465,402)
185250		Bin Maintenance Cost	(54,110)	(83,255)	(36,225)	(25,000)	(26,025)	(26,806)	(27,610)	(28,438)	(29,291)	(30,170)	(31,075)	(32,007)	(32,968)	(33,957)
185620		Water Sampling & Bore	(55,220)	(54,242)	(46,750)	(46,750)	(48,667)	(50,127)	(51,631)	(53,179)	(54,775)	(56,418)	(58,111)	(59,854)	(61,650)	(63,499)
117420		Depreciation - Waste	(31,698)	(34,199)	(33,464)	(33,464)	(34,836)	(35,881)	(36,958)	(38,066)	(39,208)	(40,384)	(41,596)	(42,844)	(44,129)	(45,453)
166520		Allocation of Administration Overheads	(89,071)	(105,444)	(125,460)	(323,582)	(247,950)	(255,810)	(264,263)	(272,940)	(287,865)	(291,502)	(301,310)	(311,485)	(328,910)	(333,060)
		Sub Total - Recurrent Expenditure	**(2,438,542)**	**(2,636,325)**	**(2,434,633)**	**(2,631,404)**	**(2,805,978)**	**(2,888,487)**	**(2,973,981)**	**(3,061,640)**	**(3,158,038)**	**(3,246,313)**	**(3,343,032)**	**(3,442,779)**	**(3,552,532)**	**(3,652,036)**
		Non-Recurrent Expenditure														
186300		Legal Expenses			(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
186310		Consultants			(5,000)	(5,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
186320		Waste Management Plan	(909)	(55,278)	0	(8,000)	0	0	0	0	0	0	0	0	0	0
186330		Building Major Maintenance - Refuse Site			(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
186340		Provision for Refuse Site Rehabilitation			(5,000)	0	0	0	0	0	0	0	0	0	0	0
186350		Bad & Doubtful Debts Expense - Refuse Site			(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
186360		Minor Assets < $5,000 - Waste Management	0	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,018)	(1,041)	(1,063)	(1,085)	(1,109)	(1,135)
111860		Waste Management Grant Expenditure	(3,150)	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,018)	(1,041)	(1,063)	(1,085)	(1,109)	(1,135)
		Sub Total - Non Recurrent Expenditure	**(4,059)**	**(55,278)**	**(18,100)**	**(21,100)**	**(18,100)**	**(18,580)**	**(19,074)**	**(19,584)**	**(20,144)**	**(20,730)**	**(21,330)**	**(21,949)**	**(22,586)**	**(23,246)**
		TOTAL OPERATING EXPENDITURE	**(2,442,601)**	**(2,691,603)**	**(2,452,733)**	**(2,652,504)**	**(2,824,078)**	**(2,907,067)**	**(2,993,056)**	**(3,081,223)**	**(3,178,182)**	**(3,267,043)**	**(3,364,362)**	**(3,464,728)**	**(3,575,118)**	**(3,675,282)**
		OPERATING REVENUE														
		Recurrent Revenue														
176430		Transfer Station Fees	203,939	206,435	206,650	206,650	215,123	221,576	228,224	235,070	242,122	249,386	256,868	264,574	272,511	280,686
176440		Charges - Recycling (Scrap Metal)	70,928	83,963	51,750	31,750	33,052	34,043	35,065	36,117	37,200	38,316	39,466	40,649	41,869	43,125
118730		Three (3) Bin System Pensioner Charges	451,118	500,407	517,500	552,500	575,153	592,407	610,179	628,485	647,339	666,759	686,762	707,365	728,586	750,444
118630		Three (3) Bin System Charges	1,103,684	1,138,928	1,172,966	1,158,000	1,205,478	1,241,642	1,278,892	1,317,258	1,356,776	1,397,479	1,439,404	1,482,586	1,527,063	1,572,875
176730		Additional Rubbish Bins	157,116	141,556	153,180	143,180	149,050	153,522	158,128	162,871	167,758	172,790	177,974	183,313	188,813	194,477
118130		Rural Levy Charges Waste	28,998	30,456	32,600	32,600	33,937	34,955	36,003	37,083	38,196	39,342	40,522	41,738	42,990	44,280
119150		Waste Management Grant	3,150	0	5,000	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**2,018,932**	**2,101,745**	**2,139,646**	**2,124,680**	**2,211,792**	**2,278,146**	**2,346,490**	**2,416,885**	**2,489,391**	**2,564,073**	**2,640,995**	**2,720,225**	**2,801,832**	**2,885,887**
		Non-Recurrent Revenue														
NEW GL		Grants - Taxable	0	0	0	0	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
NEW GL		Grants / Contributions - GST Free	0	0	50,000	0	50,000	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**50,000**	**0**	**55,000**	**5,150**	**5,305**	**5,464**	**5,628**	**5,796**	**5,970**	**6,149**	**6,334**	**6,524**
		TOTAL OPERATING REVENUE	**2,018,932**	**2,101,745**	**2,189,646**	**2,124,680**	**2,266,792**	**2,283,296**	**2,351,795**	**2,422,348**	**2,495,019**	**2,569,869**	**2,646,965**	**2,726,374**	**2,808,166**	**2,892,411**

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		SANITATION - OTHER & SEWERAGE														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
119020	1902	Litter Control & Public Bins	(86,973)	(60,502)	(65,358)	(65,358)	(68,038)	(70,079)	(72,181)	(74,347)	(76,577)	(78,874)	(81,241)	(83,678)	(86,188)	(88,774)
119220		Tidy Towns	0	0	0	0	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
199320		Depreciation - Public Toilets	(21,937)	(21,824)	(21,156)	(21,156)	(22,023)	(22,684)	(23,365)	(24,066)	(24,788)	(25,531)	(26,297)	(27,086)	(27,899)	(28,736)
		Sub Total - Recurrent Expenditure	**(108,910)**	**(82,327)**	**(86,514)**	**(86,514)**	**(90,561)**	**(93,263)**	**(96,046)**	**(98,912)**	**(101,880)**	**(104,936)**	**(108,084)**	**(111,327)**	**(114,666)**	**(118,106)**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(108,910)**	**(82,327)**	**(86,514)**	**(86,514)**	**(90,561)**	**(93,263)**	**(96,046)**	**(98,912)**	**(101,880)**	**(104,936)**	**(108,084)**	**(111,327)**	**(114,666)**	**(118,106)**
		OPERATING REVENUE														
		Recurrent Revenue														
119930		Septic Tank Application	801	1,770	1,500	1,500	1,500	1,500	1,500	1,500	1,573	1,656	1,742	1,832	1,929	2,033
120430		Septic Tank Inspection	708	1,770	1,500	1,500	1,500	1,500	1,500	1,500	1,573	1,656	1,742	1,832	1,929	2,033
		Sub Total - Recurrent Revenue	**1,509**	**3,540**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,146**	**3,312**	**3,483**	**3,664**	**3,857**	**4,066**
		Non-Recurrent Revenue														
NEW GL		Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NEW GL		Grants - GST Free	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**1,509**	**3,540**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**3,146**	**3,312**	**3,483**	**3,664**	**3,857**	**4,066**
		PROTECTION OF ENVIRONMENT														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
182130		Admin Office - Environmental	(266,539)	(316,387)	(5,000)	(25,000)	(25,000)	(26,214)	(27,516)	(28,830)	(30,233)	(31,830)	(33,472)	(35,215)	(37,067)	(39,071)
120720	2072 / 2123	River - Maintenance Works	(4,652)	(48,056)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,243)	(5,520)	(5,805)	(6,107)	(6,429)	(6,776)
159560		Interest on Loan 121	(3,090)	(2,201)	(2,131)	(2,131)	(1,675)	(1,213)	(746)	(273)	0	0	0	0	0	0
182280		Depreciation - Environment & Health	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Expenditure	**(274,281)**	**(366,644)**	**(12,131)**	**(32,131)**	**(31,675)**	**(32,427)**	**(33,262)**	**(34,102)**	**(35,476)**	**(37,350)**	**(39,277)**	**(41,322)**	**(43,495)**	**(45,847)**
		Non-Recurrent Expenditure														
121230		South32 River Rehabilitation Grant Expenditure	(4,894)	(9,426)	(5,000)	(5,000)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
109230		Collaborative Blackberry Control Expenditure	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
		Sub Total - Non Recurrent Expenditure	**(4,894)**	**(9,426)**	**(5,500)**	**(5,500)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,000)**	**(1,030)**	**(1,061)**	**(1,093)**	**(1,126)**	**(1,159)**	**(1,194)**
		TOTAL OPERATING EXPENDITURE	**(279,175)**	**(376,069)**	**(17,631)**	**(37,631)**	**(32,675)**	**(33,427)**	**(34,262)**	**(35,102)**	**(36,506)**	**(38,411)**	**(40,370)**	**(42,447)**	**(44,655)**	**(47,041)**
		OPERATING REVENUE														
		Recurrent Revenue														
109210		Collaborative Blackberry Control Grant	0	0	500	500	500	500	500	500	515	530	546	563	580	597
121240		South32 River Rehabilitation Grant	4,894	43,837	5,000	5,000	500	500	500	500	515	530	546	563	580	597
121260	NEW GL	Sundry Fees & Charges - Taxable	0	0	100	100	100	100	100	100	103	106	109	113	116	119
		Sub Total - Recurrent Revenue	**4,894**	**43,837**	**5,600**	**5,600**	**1,100**	**1,100**	**1,100**	**1,100**	**1,133**	**1,167**	**1,202**	**1,238**	**1,275**	**1,313**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**4,894**	**43,837**	**5,600**	**5,600**	**1,100**	**1,100**	**1,100**	**1,100**	**1,133**	**1,167**	**1,202**	**1,238**	**1,275**	**1,313**

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		TOWN PLANNING & REGIONAL DEVELOPMENT														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
121120		Salaries & Wages - Planning	(323,378)	(443,561)	(214,658)	(214,658)	(309,033)	(318,304)	(327,853)	(337,689)	(347,819)	(358,254)	(369,002)	(380,072)	(391,474)	(403,218)
180620		Accrued Salaries - Planning	0	0	0	0	0	0	0	0	0	0	0	0	0	0
121220		Superannuation - Planning	(39,694)	(60,787)	(27,197)	(27,197)	(39,189)	(40,365)	(41,576)	(42,823)	(44,108)	(45,431)	(46,794)	(48,198)	(49,644)	(51,133)
121520		Insurance Workers Compensation - Planning	(21,033)	(22,344)	(23,126)	(24,206)	(25,198)	(25,954)	(26,733)	(27,535)	(28,361)	(29,212)	(30,088)	(30,991)	(31,921)	(32,878)
121540		Long Service Leave	0	0	0	0	0	0	0	0	0	0	0	0	0	0
121550		Fringe Benefits Tax	0	0	(12,000)	(12,000)	(12,000)	(12,360)	(12,731)	(13,113)	(13,506)	(13,911)	(14,329)	(14,758)	(15,201)	(15,657)
121560		Staff Uniforms	0	0	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
121570		Subscriptions & Memberships	0	0	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
170120		Other Employee Costs - Planning	(1,960)	(8,016)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
121820		Training & Development - Planning	(3,673)	(2,827)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
121620	PLANT	Vehicle Expenses - Planning	(9,668)	0	(5,175)	(5,175)	(5,387)	(5,549)	(5,715)	(5,887)	(6,063)	(6,245)	(6,433)	(6,626)	(6,824)	(7,029)
131720		Review Local Planning Strategy/Scheme	(7,321)	(131)	(5,000)	(5,000)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
155020		Town Planning - P/L	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
138220		Legal Advice	(329,854)	(11,976)	(10,000)	(2,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
181630		Entry Statement Signage	0	(10,826)	0	0	0	0	0	0	0	0	0	0	0	0
181650		Public Open Space & Community Recreation Facilities Strategy	(6,400)	0	(10,000)	(10,000)	(10,000)	(5,000)	0	0	0	0	0	0	0	0
132720		Heritage Upgrade Scheme	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
132820		Regional Heritage Advisory	0	(540)	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
132920		Collie Heritage Inventory	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
121320		Depreciation - Planning	(10,982)	(10,982)	(11,593)	(11,593)	(12,068)	(12,430)	(12,803)	(13,187)	(13,583)	(13,990)	(14,410)	(14,843)	(15,288)	(15,746)
166420		Allocation of Administration Overheads	(82,499)	(94,289)	(125,460)	(125,460)	(123,975)	(127,905)	(132,131)	(136,470)	(143,932)	(145,751)	(150,655)	(155,742)	(164,455)	(166,530)
		Sub Total - Recurrent Expenditure	**(836,462)**	**(666,278)**	**(456,209)**	**(449,289)**	**(559,351)**	**(570,668)**	**(582,652)**	**(600,131)**	**(621,503)**	**(637,649)**	**(657,310)**	**(677,597)**	**(701,965)**	**(720,165)**
		Non-Recurrent Expenditure														
121580	NEW GL	Consultants - Strategic Town Planning	0	0	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
132730		Heritage Upgrade Scheme - Revenue	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NEW GL		Land Development Expenses	0	0	0	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)
NEW GL		Rural Street Numbering	0	0	0	0	0	0	0	0	0	0	0	0	0	0
121590	NEW GL	Minor Assets < $5,000 - Town Planning	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
121630	NEW GL	Contract Relief Staff	0	0	(1,000)	(11,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
NEW GL		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(11,500)**	**(21,500)**	**(21,500)**	**(21,500)**	**(21,500)**	**(21,500)**	**(22,145)**	**(22,809)**	**(23,494)**	**(24,198)**	**(24,924)**	**(25,672)**
		TOTAL OPERATING EXPENDITURE	**(836,462)**	**(666,278)**	**(467,709)**	**(470,789)**	**(580,851)**	**(592,168)**	**(604,152)**	**(621,631)**	**(643,648)**	**(660,458)**	**(680,803)**	**(701,795)**	**(726,889)**	**(745,837)**

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		TOWN PLANNING & REGIONAL DEVELOPMENT														
		OPERATING REVENUE														
		Recurrent Revenue														
123450		Reimbursements	0	0	500	500	500	515	530	546	563	580	597	615	633	652
123460		Sundry Fees & Charges - Taxable	0	0	500	500	500	524	550	577	605	637	669	704	741	781
122130		Development Application Fees	128,709	82,583	72,450	95,000	98,895	103,696	108,846	114,044	119,594	125,913	132,409	139,302	146,628	154,557
122230		Subdivision Fees	1,545	1,025	1,553	1,553	1,617	1,695	1,779	1,864	1,955	2,058	2,165	2,277	2,397	2,527
122330		Home Occupation Fees	1,297	1,447	1,553	1,553	1,500	1,573	1,651	1,730	1,814	1,910	2,008	2,113	2,224	2,344
123470		Fines & Penalties	0	0	500	500	500	524	550	577	605	637	669	704	741	781
		Sub Total - Recurrent Revenue	**131,551**	**85,054**	**77,056**	**99,606**	**103,512**	**108,528**	**113,907**	**119,338**	**125,135**	**131,734**	**138,518**	**145,715**	**153,365**	**161,643**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**131,551**	**85,054**	**77,056**	**99,606**	**103,512**	**108,528**	**113,907**	**119,338**	**125,135**	**131,734**	**138,518**	**145,715**	**153,365**	**161,643**

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
			Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER COMMUNITY AMENITIES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
132040	3204	Christmas Decorations	(2,516)	(22,808)	(10,000)	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,243)	(5,520)	(5,805)	(6,107)	(6,429)	(6,776)
165530		Australia Day	0	0	0	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,292)	(6,624)	(6,966)	(7,329)	(7,714)	(8,131)
123120	2312 / 2313	Cemetery Maintenance	(88,413)	(119,822)	(59,336)	(59,336)	(77,499)	(81,261)	(85,297)	(89,370)	(93,720)	(98,672)	(103,762)	(109,164)	(114,905)	(121,118)
123220	2322	Cemetery Plaque Expenses	(8,533)	(9,796)	(9,315)	(9,315)	(9,697)	(10,168)	(10,673)	(11,182)	(11,726)	(12,346)	(12,983)	(13,659)	(14,377)	(15,155)
123020	2302	Grave Digging	0	0	(5,000)	(51,500)	(56,399)	(59,137)	(62,074)	(65,038)	(68,203)	(71,807)	(75,512)	(79,443)	(83,621)	(88,142)
120520	2052 / 2056 / 2057 / 2082 / BAM005 / BAM008 / BAM012 / BAM013 / BAM014 / BAM017 / BAM022 / BAM026 / BAM030 / BAM032	Public Toilets & Waste Disposal Mtce	(197,467)	(216,317)	(181,911)	(225,000)	(269,434)	(282,515)	(296,545)	(310,707)	(325,827)	(343,043)	(360,741)	(379,520)	(399,481)	(421,081)
120760		Street Furniture Mtce & Minor Works	0	3,310	(1,000)	(1,000)	(1,000)	(1,049)	(1,101)	(1,153)	(1,209)	(1,273)	(1,339)	(1,409)	(1,483)	(1,563)
159430		Interest on Loan 118	(1,702)	(1,249)	(986)	(986)	(624)	(251)	0	0	0	0	0	0	0	0
159530		Interest on Loan 119	(2,210)	(1,615)	(1,421)	(1,421)	(1,038)	(648)	(250)	0	0	0	0	0	0	0
123520		Depreciation - Cemetery	(4,089)	(4,089)	(4,317)	(4,317)	(4,494)	(4,629)	(4,768)	(4,911)	(5,058)	(5,210)	(5,366)	(5,527)	(5,693)	(5,864)
166620		Allocation of Administration Overheads	(55,892)	(65,843)	(75,276)	(75,276)	(70,843)	(73,089)	(75,504)	(77,983)	(82,247)	(83,286)	(86,088)	(88,996)	(93,974)	(95,160)
		Sub Total - Recurrent Expenditure	**(360,823)**	**(438,229)**	**(348,562)**	**(444,151)**	**(502,028)**	**(523,746)**	**(547,210)**	**(571,344)**	**(599,526)**	**(627,783)**	**(658,563)**	**(691,153)**	**(727,677)**	**(762,991)**
		Non-Recurrent Expenditure														
121610		Community Development Grant Expenditure	(24,053)	(20,902)	250	(20,000)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
NEW GL		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**(24,053)**	**(20,902)**	**250**	**(20,000)**	**(500)**	**(500)**	**(500)**	**(500)**	**(515)**	**(530)**	**(546)**	**(563)**	**(580)**	**(597)**
		TOTAL OPERATING EXPENDITURE	**(384,875)**	**(459,131)**	**(348,312)**	**(464,151)**	**(502,528)**	**(524,246)**	**(547,710)**	**(571,844)**	**(600,041)**	**(628,313)**	**(659,109)**	**(691,715)**	**(728,257)**	**(763,588)**
		OPERATING REVENUE														
		Recurrent Revenue														
120380		Sundry Fees & Charges - Taxable	0	0	500	500	500	500	500	500	515	530	546	563	580	597
120390		Fees & Charges Taxable - Cemeteries	0	0	250	250	250	250	250	250	258	265	273	281	290	299
121600		Community Development Grants	31,688	1,953	500	500	500	500	500	500	515	530	546	563	580	597
123030		Income - Plaques & Plots	11,677	13,632	12,420	12,420	12,929	13,317	13,717	14,128	14,552	14,989	15,438	15,901	16,378	16,870
123130		Cemetery Fees - GST Free	0	0	250	10,000	10,410	10,722	11,044	11,375	11,717	12,068	12,430	12,803	13,187	13,583
123130		Cemetery Fees - Taxed	50,773	22,561	22,770	52,770	69,934	72,032	74,193	76,418	78,711	81,072	83,504	86,009	88,590	91,247
		Sub Total - Recurrent Revenue	**94,138**	**38,146**	**36,690**	**76,440**	**94,523**	**97,321**	**100,203**	**103,172**	**106,267**	**109,455**	**112,738**	**116,121**	**119,604**	**123,192**
		Non-Recurrent Revenue														
116670		LIA Entry Grant - Dept of Industry & Resources	0	0	0	48,561	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**48,561**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**94,138**	**38,146**	**36,690**	**125,001**	**94,523**	**97,321**	**100,203**	**103,172**	**106,267**	**109,455**	**112,738**	**116,121**	**119,604**	**123,192**

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 11 - Recreation & Culture	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
RECREATION & CULTURE - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Public Hall, Civic Centres	(112,229)	(105,665)	(102,617)	(102,417)	(112,978)	(115,792)	(118,701)	(121,708)	(124,872)	(128,540)	(132,396)	(136,368)	(140,459)	(144,672)
Other Recreation & Sport - Parks, Gardens, Reserves	(1,358,271)	(1,520,102)	(2,600,237)	(1,622,072)	(2,439,805)	(2,511,811)	(2,586,512)	(2,663,384)	(2,751,943)	(2,824,690)	(2,909,113)	(2,996,152)	(3,096,682)	(3,178,510)
Other Recreation & Sport - Recreation Centre	(636,669)	(725,505)	(691,726)	(709,466)	(680,521)	(700,777)	(721,812)	(743,468)	(768,794)	(789,501)	(813,687)	(838,633)	(867,602)	(890,934)
Libraries - Collie Library	(555,556)	(605,845)	(474,677)	(481,641)	(503,143)	(523,154)	(544,533)	(566,249)	(593,015)	(615,210)	(641,680)	(669,537)	(703,023)	(730,251)
Other Culture	(880,989)	(793,471)	(840,426)	(1,010,567)	(1,027,576)	(1,059,853)	(1,088,257)	(1,117,500)	(1,154,018)	(1,186,418)	(1,222,483)	(1,259,662)	(1,301,042)	(1,337,533)
Total Recurrent Expenditure	**(3,543,714)**	**(3,750,588)**	**(4,709,683)**	**(3,926,163)**	**(4,764,024)**	**(4,911,388)**	**(5,059,816)**	**(5,212,309)**	**(5,392,642)**	**(5,544,359)**	**(5,719,359)**	**(5,900,352)**	**(6,108,807)**	**(6,281,901)**
Non-Recurrent Expenditure														
Public Hall, Civic Centres	(73,077)	(74,189)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(77,250)	(79,568)	(81,955)	(84,413)	(86,946)	(89,554)
Other Recreation & Sport - Parks, Gardens, Reserves	(3,965)	(9,242)	(10,000)	(10,000)	(20,000)	(20,300)	(20,609)	(20,927)	(21,555)	(22,202)	(22,868)	(23,554)	(24,260)	(24,988)
Other Recreation & Sport - Recreation Centre	(36,676)	(134,045)	(15,000)	(120,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,150)	(10,305)	(10,464)	(10,628)	(10,796)	(10,970)
Libraries - Collie Library	0	(4,241)	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)	(6,500)	(6,695)	(6,896)	(7,103)	(7,316)	(7,535)	(7,761)
Other Culture	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Expenditure	**(113,718)**	**(221,718)**	**(106,500)**	**(211,500)**	**(111,500)**	**(111,800)**	**(112,109)**	**(112,427)**	**(115,650)**	**(118,970)**	**(122,389)**	**(125,910)**	**(129,538)**	**(133,274)**
Total Operating Expenditure	**(3,657,432)**	**(3,972,306)**	**(4,816,183)**	**(4,137,663)**	**(4,875,524)**	**(5,023,188)**	**(5,171,925)**	**(5,324,736)**	**(5,508,292)**	**(5,663,328)**	**(5,841,747)**	**(6,026,262)**	**(6,238,345)**	**(6,415,175)**
Operating Revenue														
Recurrent Revenue														
Public Hall, Civic Centres	0	0	250	250	32,601	33,324	34,151	35,001	34,874	35,787	36,725	37,690	38,681	39,700
Other Recreation & Sport - Parks, Gardens, Reserves	23,115	46,500	57,152	68,675	56,248	58,148	58,017	57,856	57,663	57,436	57,172	56,868	56,522	56,130
Other Recreation & Sport - Recreation Centre	87,102	170,868	103,500	94,000	93,500	96,305	99,194	102,170	105,235	108,392	111,644	114,993	118,443	121,996
Libraries - Collie Library	23,213	21,561	24,050	19,550	21,550	21,550	21,550	21,550	22,197	22,862	23,548	24,255	24,982	25,732
Other Culture	104,693	120,383	100,472	134,247	109,031	112,302	115,671	119,141	122,715	126,397	130,189	134,094	138,117	142,261
Total Recurrent Revenue	**238,124**	**359,311**	**285,424**	**316,722**	**312,930**	**321,629**	**328,583**	**335,718**	**342,684**	**350,874**	**359,278**	**367,901**	**376,746**	**385,819**
Non-Recurrent Revenue														
Public Hall, Civic Centres	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Recreation & Sport - Parks, Gardens, Reserves	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Recreation & Sport - Recreation Centre	47,835	89,539	10,000	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Libraries - Collie Library	0	0	0	0	0	500	500	500	515	530	546	563	580	597
Other Culture	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Revenue	**47,835**	**89,539**	**10,000**	**10,000**	**5,000**	**5,500**	**5,500**	**5,500**	**5,515**	**5,530**	**5,546**	**5,563**	**5,580**	**5,597**
Total Operating Revenue	**285,959**	**448,850**	**295,424**	**326,722**	**317,930**	**327,129**	**334,083**	**341,218**	**348,199**	**356,405**	**364,825**	**373,463**	**382,326**	**391,416**

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		PUBLIC HALLS, CIVIC CENTRES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
	BAM001 / BAM021 / BAM023 / BAM025 / BAM029 / BAM033 /															
110020	BAM036	Halls & Public Buildings - Mtce & Minor Works	(29,521)	(28,378)	(30,869)	(30,869)	(42,135)	(43,399)	(44,701)	(46,042)	(47,423)	(48,846)	(50,311)	(51,820)	(53,375)	(54,976)
125020	BAM035	Art Gallery	(21,821)	(13,346)	(15,045)	(15,045)	(12,662)	(13,042)	(13,433)	(13,836)	(14,251)	(14,679)	(15,119)	(15,572)	(16,040)	(16,521)
130220	3053 / BAM024	Hertage Group Building	(7,469)	(2,863)	(3,105)	(2,905)	(3,024)	(3,115)	(3,208)	(3,305)	(3,404)	(3,506)	(3,611)	(3,719)	(3,831)	(3,946)
111320	1133	Insurance - Halls	0	0	0	0	0	0	0	0	0	0	0	0	0	0
159570		Interest on Loan 122	(3,706)	(2,563)	(2,606)	(2,606)	(2,099)	(1,587)	(1,069)	(547)	(76)	0	0	0	0	0
159580		Interest on Loan 123	(486)	(208)	(23)	(23)	0	0	0	0	0	0	0	0	0	0
124720		Depreciation - Halls	(49,225)	(58,308)	(50,969)	(50,969)	(53,059)	(54,650)	(56,290)	(57,979)	(59,718)	(61,510)	(63,355)	(65,256)	(67,213)	(69,230)
		Sub Total - Recurrent Expenditure	**(112,229)**	**(105,665)**	**(102,617)**	**(102,417)**	**(112,978)**	**(115,792)**	**(118,701)**	**(121,708)**	**(124,872)**	**(128,540)**	**(132,396)**	**(136,368)**	**(140,459)**	**(144,672)**
		Non-Recurrent Expenditure														
124120	BAP010	Museum Building	(6,077)	(5,189)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,180)	(6,365)	(6,556)	(6,753)	(6,956)	(7,164)
130420		Coalfields Museum Operating Grant	(67,000)	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)	(69,000)	(71,070)	(73,202)	(75,398)	(77,660)	(79,990)	(82,390)
		Sub Total - Non Recurrent Expenditure	**(73,077)**	**(74,189)**	**(75,000)**	**(75,000)**	**(75,000)**	**(75,000)**	**(75,000)**	**(75,000)**	**(77,250)**	**(79,568)**	**(81,955)**	**(84,413)**	**(86,946)**	**(89,554)**
		TOTAL OPERATING EXPENDITURE	**(185,306)**	**(179,855)**	**(177,617)**	**(177,417)**	**(187,978)**	**(190,792)**	**(193,701)**	**(196,708)**	**(202,122)**	**(208,107)**	**(214,350)**	**(220,781)**	**(227,404)**	**(234,226)**
		OPERATING REVENUE														
		Recurrent Revenue														
NEW GL		Lease Fees & Reimbursements	0	0	0	0	32,351	33,066	33,886	34,728	34,592	35,497	36,427	37,382	38,365	39,374
111340		Sundry Fees & Charges - Taxable	0	0	250	250	250	258	265	273	281	290	299	307	317	326
		Sub Total - Recurrent Revenue	**0**	**0**	**250**	**250**	**32,601**	**33,324**	**34,151**	**35,001**	**34,874**	**35,787**	**36,725**	**37,690**	**38,681**	**39,700**
		Non-Recurrent Revenue														
NEW GL		Grants - Taxable	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**250**	**250**	**32,601**	**33,324**	**34,151**	**35,001**	**34,874**	**35,787**	**36,725**	**37,690**	**38,681**	**39,700**

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER RECREATION & SPORT														
		PARKS GARDENS, RESERVES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
126920	0801 / 0802 / 0803 / 0804 / 0805 / 0806 / 0807 / 0808 / 0810 / 08141 / 0812 / 0813 / 08915 / 0816 / 0817 / 0818 / 0819 / 0823 / 0824 / 0830 / 0834 / 0835 / 0836 / 0837 / 0838 / 083+9 / 0841 / 0842 / 0854 / 0855 / 0856 / 0857	Public Parks - Passive Mtce	(652,678)	(645,001)	(1,363,748)	(655,000)	(1,207,895)	(1,244,132)	(1,281,456)	(1,319,899)	(1,359,496)	(1,400,281)	(1,442,289)	(1,485,558)	(1,530,125)	(1,576,029)
196920	0692 / 0693 / 0694 / 0695 / 0696 / 0698 / 0699 / 0700 / 0701 / 0702 / 2092	Public Parks - Active Mtce	(323,725)	(359,151)	(644,539)	(375,000)	(484,421)	(498,954)	(513,922)	(529,340)	(545,220)	(561,577)	(578,424)	(595,777)	(613,650)	(632,060)
XXX	NEW GL	Mtce & Minor Works - Sporting Buildings			0	0	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
132220		Youth Activities - Collie Skate Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0
121720		Black Diamond	(7,733)	(15,451)	(15,215)	(15,215)	(15,839)	(16,314)	(16,803)	(17,308)	(17,827)	(18,362)	(18,912)	(19,480)	(20,064)	(20,666)
159600		Interest on Loan 125 (SSL - Collie Golf Club)	0	(15,172)	(30,124)	(30,124)	(29,200)	(28,224)	(27,195)	(26,110)	(24,964)	(23,756)	(22,482)	(21,137)	(19,719)	(18,223)
128820		Depreciation - Passive	(53,210)	(56,080)	(43,695)	(43,695)	(45,486)	(46,851)	(48,257)	(49,704)	(51,195)	(52,731)	(54,313)	(55,943)	(57,621)	(59,350)
130120		Depreciation - Active	(109,162)	(157,953)	(112,587)	(112,587)	(117,203)	(120,719)	(124,341)	(128,071)	(131,913)	(135,870)	(139,947)	(144,145)	(148,469)	(152,923)
138520		Depreciation - Equipment Parks & Gardens	(20,924)	(65,026)	(22,089)	(22,089)	(22,995)	(23,684)	(24,395)	(25,127)	(25,881)	(26,657)	(27,457)	(28,281)	(29,129)	(30,003)
193220		Depreciation - I/A Parks & Gardens	(111,132)	(114,019)	(117,321)	(117,321)	(122,131)	(125,795)	(129,569)	(133,456)	(137,460)	(141,583)	(145,831)	(150,206)	(154,712)	(159,353)
166920		Allocation of Administration Overheads	(79,709)	(92,247)	(250,919)	(251,041)	(389,635)	(401,987)	(415,270)	(428,906)	(452,359)	(458,075)	(473,487)	(489,476)	(516,858)	(523,380)
		Sub Total - Recurrent Expenditure	**(1,358,271)**	**(1,520,102)**	**(2,600,237)**	**(1,622,072)**	**(2,439,805)**	**(2,511,811)**	**(2,586,512)**	**(2,663,384)**	**(2,751,943)**	**(2,824,690)**	**(2,909,113)**	**(2,996,152)**	**(3,096,682)**	**(3,178,510)**
		Non-Recurrent Expenditure														
XXX	NEW GL	Upgrades - Parks, Gardens, Reserves	0	0	0	0	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
XXX	NEW GL	Building Major Maintenance - Sporting Facilities	0	0	0	0	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
132190		Minor Assets < $5,000 - Parks & Gardens	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
132060		Parks - Small Tool Replacement	(3,965)	(9,242)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	
		Sub Total - Non Recurrent Expenditure	**(3,965)**	**(9,242)**	**(10,000)**	**(10,000)**	**(20,000)**	**(20,300)**	**(20,609)**	**(20,927)**	**(21,555)**	**(22,202)**	**(22,868)**	**(23,554)**	**(24,260)**	**(24,988)**
		TOTAL OPERATING EXPENDITURE	**(1,362,236)**	**(1,529,344)**	**(2,610,237)**	**(1,632,072)**	**(2,459,805)**	**(2,532,111)**	**(2,607,121)**	**(2,684,311)**	**(2,773,498)**	**(2,846,891)**	**(2,931,980)**	**(3,019,706)**	**(3,120,942)**	**(3,203,499)**
		OPERATING REVENUE														
		Recurrent Revenue														
132200		Fees & Charges	0	0	1,500	0	500	515	530	546	563	580	597	615	633	652
128270		Reimburse Interest on Loan 125 (SSL - Collie Golf Club)	0	20,623	28,224	41,247	27,195	28,224	27,195	26,110	24,964	23,756	22,482	21,137	19,719	18,223
128230		Sporting Bodies - Ground Mtce Fees	23,115	25,876	27,428	27,428	28,553	29,409	30,291	31,200	32,136	33,100	34,093	35,116	36,170	37,255
		Sub Total - Recurrent Revenue	**23,115**	**46,500**	**57,152**	**68,675**	**56,248**	**58,148**	**58,017**	**57,856**	**57,663**	**57,436**	**57,172**	**56,868**	**56,522**	**56,130**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**23,115**	**46,500**	**57,152**	**68,675**	**56,248**	**58,148**	**58,017**	**57,856**	**57,663**	**57,436**	**57,172**	**56,868**	**56,522**	**56,130**

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		ROCHE PARK RECREATION CENTRE														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
127020	/ 0171	Salaries & Wages - Roche Park	(258,933)	(304,779)	(336,222)	(290,000)	(210,345)	(216,656)	(223,155)	(229,850)	(236,746)	(243,848)	(251,163)	(258,698)	(266,459)	(274,453)
180820		Accrued Salaries - Roche Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0
120820		Superannuation - Roche Park	(31,019)	(36,847)	(41,744)	(41,744)	(37,195)	(38,311)	(39,460)	(40,644)	(41,863)	(43,119)	(44,413)	(45,745)	(47,118)	(48,531)
138630		Insurance Workers Compensation - Roche Park	(18,729)	(19,896)	(20,592)	(21,554)	(22,438)	(23,111)	(23,804)	(24,518)	(25,254)	(26,011)	(26,792)	(27,596)	(28,423)	(29,276)
127220		Training & Development - Roche Park	(518)	(286)	(518)	(518)	(539)	(555)	(572)	(589)	(607)	(625)	(644)	(663)	(683)	(704)
156320		Admin Office - Roche Park	(57,192)	(65,643)	(10,000)	(65,000)	(67,665)	(69,695)	(71,786)	(73,939)	(76,158)	(78,442)	(80,796)	(83,219)	(85,716)	(88,287)
128720		Phone - Roche Park	(1,246)	(8,417)	(1,500)	(1,500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)	(1,845)	(1,900)	(1,957)
122320	/ 0160	Cleaning - Roche Park	(38,440)	(61,861)	(4,000)	(12,000)	(16,160)	(16,645)	(17,144)	(17,658)	(18,188)	(18,734)	(19,296)	(19,875)	(20,471)	(21,085)
120420	0103 / 0104 / 0161	Office Expenses & Equipment	(7,908)	(1,833)	(2,500)	(2,500)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)
120920	/ 0178	Sundry Expenses - Roche Park	(88)	437	(300)	(300)	(300)	(300)	(300)	(300)	(309)	(318)	(328)	(338)	(348)	(358)
193320		Roche Park Seniors Fitness Activity	0	0	0	0	0	0	0	0	0	0	0	0	0	0
171020		Freight - Roche Park	0	0	(100)	(100)	(100)	(100)	(100)	(100)	(103)	(106)	(109)	(113)	(116)	(119)
171220		Marketing - Roche Park	0	0	(250)	(250)	(250)	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)
123820		Insurance - Roche Park	0	0	(250)	(250)	(250)	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)
126620	BAM011	Building Maintenance - Roche Park	(76,236)	(58,617)	(50,056)	(50,056)	(52,108)	(53,672)	(55,282)	(56,940)	(58,648)	(60,408)	(62,220)	(64,087)	(66,009)	(67,990)
128620	/ 0164	Utilities - Roche Park	(13,033)	(15,923)	(14,490)	(14,490)	(15,084)	(15,537)	(16,003)	(16,483)	(16,977)	(17,487)	(18,011)	(18,552)	(19,108)	(19,681)
159550		Interest on Loan 120	(1,036)	(1,182)	(1,125)	(1,125)	(887)	(645)	(399)	(150)	0	0	0	0	0	0
121920	/ 0116	Kiosk Expenses - Roche Park	(15,452)	(29,555)	(15,000)	(15,000)	(15,000)	(15,450)	(15,914)	(16,391)	(16,883)	(17,389)	(17,911)	(18,448)	(19,002)	(19,572)
124920		Promotions & Special Events - Roche Park	(36)	0	(100)	(100)	(100)	(100)	(100)	(100)	(103)	(106)	(109)	(113)	(116)	(119)
125320	0240 / 0249	Roche Park Program	(18,592)	(21,894)	(20,000)	(20,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)	(24,597)	(25,335)	(26,095)
116320		Depreciation - Roche Park	(98,209)	(99,210)	(97,703)	(97,703)	(101,709)	(104,760)	(107,903)	(111,140)	(114,474)	(117,908)	(121,446)	(125,089)	(128,842)	(132,707)
169780	NEW GL	Allocation of Administration Overheads	0	0	(75,276)	(75,276)	(116,891)	(120,596)	(124,581)	(128,672)	(135,708)	(137,423)	(142,046)	(146,843)	(155,057)	(157,014)
		Sub Total - Recurrent Expenditure	**(636,669)**	**(725,505)**	**(691,726)**	**(709,466)**	**(680,521)**	**(700,777)**	**(721,812)**	**(743,468)**	**(768,794)**	**(789,501)**	**(813,687)**	**(838,633)**	**(867,602)**	**(890,934)**
		Non-Recurrent Expenditure														
181500		Early Childhood Development Programme Grant Exp - from Sch8	0	(63,077)	(10,000)	(82,000)	0	0	0	0	0	0	0	0	0	0
112610	RC06	Recreation & Culture Grants Expenditure (excluding wages)	(36,676)	(70,968)	0	(33,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
NEW GL		Building Major Maintenance - Rec Centre	0	0	0	0	0	0	0	0	0	0	0	0	0	0
118170	NEW GL	Minor Assets < $5,000 - Recreation Centre	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
NEW GL		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**(36,676)**	**(134,045)**	**(15,000)**	**(120,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,150)**	**(10,305)**	**(10,464)**	**(10,628)**	**(10,796)**	**(10,970)**
		TOTAL OPERATING EXPENDITURE	**(673,345)**	**(859,550)**	**(706,726)**	**(829,466)**	**(690,521)**	**(710,777)**	**(731,812)**	**(753,468)**	**(778,944)**	**(799,806)**	**(824,151)**	**(849,261)**	**(878,398)**	**(901,905)**

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER RECREATION & SPORT														
		ROCHE PARK RECREATION CENTRE														
		OPERATING REVENUE														
		Recurrent Revenue														
112930	0244 / 0245 / 0246 / 0247 / 0248	Roche Park Program Revenue	42,550	42,023	42,000	42,000	42,000	43,260	44,558	45,895	47,271	48,690	50,150	51,655	53,204	54,800
126870		Roche Park Venue Hire Revenue	25,571	34,458	30,000	30,000	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
11 2 4009	0008 / 0010 / 0011	Roche Park Court / Equipment Hire Revenue	3,607	4,577	4,500	4,500	4,500	4,635	4,774	4,917	5,065	5,217	5,373	5,534	5,700	5,871
126850	/ 0282	Roche Park - Kiosk Revenue	15,375	17,082	17,000	17,000	17,000	17,510	18,035	18,576	19,134	19,708	20,299	20,908	21,535	22,181
182500		Grants - Early Childhood Development Programme - to Sch11	0	72,727	10,000	500	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**87,102**	**170,868**	**103,500**	**94,000**	**93,500**	**96,305**	**99,194**	**102,170**	**105,235**	**108,392**	**111,644**	**114,993**	**118,443**	**121,996**
		Non-Recurrent Revenue														
112600		Recreation & Culture Grants	47,835	89,539	10,000	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
		Sub Total - Non Recurrent Revenue	**47,835**	**89,539**	**10,000**	**10,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
		TOTAL OPERATING REVENUE	**134,938**	**260,406**	**113,500**	**104,000**	**98,500**	**101,305**	**104,194**	**107,170**	**110,235**	**113,392**	**116,644**	**119,993**	**123,443**	**126,996**

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	2023/24 Actual	2023/24 Actual	2025/26 Budget	2025/26 Estimated Actual	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		LIBRARIES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
129020		Salaries & Wages - Library	(288,320)	(358,114)	(268,288)	(268,288)	(211,126)	(221,376)	(232,369)	(243,466)	(255,314)	(268,805)	(282,673)	(297,388)	(313,029)	(329,955)
180920		Accrued Salaries - Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
129120		Superannuation - Library	(49,178)	(45,222)	(32,912)	(32,912)	(24,721)	(25,921)	(27,208)	(28,507)	(29,895)	(31,474)	(33,098)	(34,821)	(36,652)	(38,634)
138820		Insurance Workers Compensation - Library	(15,616)	(16,589)	(17,170)	(17,972)	(18,709)	(19,617)	(20,591)	(21,575)	(22,625)	(23,820)	(25,049)	(26,353)	(27,739)	(29,239)
111520		Other Employee Costs - Library	(265)	87	(1,033)	(1,035)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,053)	(1,107)	(1,165)	(1,226)	(1,292)
109820		Postage & Office Equipment	(89)	0	(250)	(250)	(250)	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)
138920		Library Resources & Office Costs	(12,465)	(11,817)	(12,420)	(12,420)	(12,929)	(13,557)	(14,230)	(14,910)	(15,635)	(16,461)	(17,311)	(18,212)	(19,170)	(20,206)
138720		Training & Development - Library	(681)	(305)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)
129320		Telephone - Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
109520		Library Events & Activities	(10,623)	(7,327)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
188920		Children's Activities - Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
029720	/ 2971	Library Gardens Maintenance	(6,322)	(8,704)	(9,005)	(9,005)	(8,734)	(8,996)	(9,266)	(9,544)	(9,830)	(10,125)	(10,429)	(10,742)	(11,064)	(11,396)
109720		Photocopier Service Plan - Library	(4,440)	(4,273)	(4,000)	(4,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)	(4,919)	(5,067)	(5,219)
129520		Book Costs & Transfers - Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
188320		Library Management System	(31,580)	(12,170)	(12,938)	(19,098)	(19,881)	(20,477)	(21,092)	(21,725)	(22,376)	(23,048)	(23,739)	(24,451)	(25,185)	(25,940)
187120		Subscriptions - Library	(1,157)	(1,725)	(1,553)	(1,553)	(1,500)	(1,500)	(1,500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)
189820		Groceries/Refreshments - Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
129620		Insurance - Library	0	0	0	0	0	0	0	0	0	0	0	0	0	0
129730	2973 / BAM007	Building Maintenance - Library	(42,895)	(43,572)	(18,801)	(18,801)	(29,572)	(30,459)	(31,373)	(32,314)	(33,283)	(34,282)	(35,310)	(36,370)	(37,461)	(38,585)
137220		Local History - Library	(959)	(1,124)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,236)	(1,273)	(1,311)	(1,351)	(1,391)	(1,433)
130020		Depreciation - Library	(13,101)	(13,102)	(13,831)	(13,831)	(14,398)	(14,830)	(15,275)	(15,733)	(16,205)	(16,691)	(17,192)	(17,708)	(18,239)	(18,786)
166820		Allocation of Administration Overheads	(77,863)	(81,889)	(75,276)	(75,276)	(149,124)	(153,852)	(158,935)	(164,154)	(173,130)	(175,318)	(181,216)	(187,336)	(197,816)	(200,312)
		Sub Total - Recurrent Expenditure	**(555,556)**	**(605,845)**	**(474,677)**	**(481,641)**	**(503,143)**	**(523,154)**	**(544,533)**	**(566,249)**	**(593,015)**	**(615,210)**	**(641,680)**	**(669,537)**	**(703,023)**	**(730,251)**
		Non-Recurrent Expenditure														
125050		Library Small Grants & Donations - Expenditure	0	(4,241)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
187140	NEW GL	Minor Assets < $5,000 - Collie Library	0	0	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,545)	(1,591)	(1,639)	(1,688)	(1,739)	(1,791)
		Sub Total - Non Recurrent Expenditure	**0**	**(4,241)**	**(6,500)**	**(6,500)**	**(6,500)**	**(6,500)**	**(6,500)**	**(6,500)**	**(6,695)**	**(6,896)**	**(7,103)**	**(7,316)**	**(7,535)**	**(7,761)**
		TOTAL OPERATING EXPENDITURE	**(555,556)**	**(610,086)**	**(481,177)**	**(488,141)**	**(509,643)**	**(529,654)**	**(551,033)**	**(572,749)**	**(599,710)**	**(622,106)**	**(648,783)**	**(676,853)**	**(710,558)**	**(738,013)**
		OPERATING REVENUE														

	Recurrent Revenue															
129530	Library Event Revenue	2,563	3,010	3,000	3,000	3,000	3,000	3,000	3,000	3,090	3,183	3,278	3,377	3,478	3,582	
116630	Reimbursement - Lost / Damaged Items	508	333	300	300	300	300	300	300	309	318	328	338	348	358	
129630	Library Services Revenue	250	3,694	1,500	1,500	1,000	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	
155630	Library Internet Revenue	147	0	250	250	250	250	250	250	258	265	273	281	290	299	
129930	Library Photocopier Revenue	8,559	9,810	9,000	9,000	9,000	9,000	9,000	9,000	9,270	9,548	9,835	10,130	10,433	10,746	
125030	Library Hazard Perception Test (HPT) Revenue	5,380	3,307	5,000	3,500	3,000	3,000	3,000	3,000	3,090	3,183	3,278	3,377	3,478	3,582	
125040	Library Small Grants & Donations	5,808	1,407	5,000	2,000	5,000	5,000	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	
	Sub Total - Recurrent Revenue	**23,213**	**21,561**	**24,050**	**19,550**	**21,550**	**21,550**	**21,550**	**21,550**	**22,197**	**22,862**	**23,548**	**24,255**	**24,982**	**25,732**	
	Non-Recurrent Revenue															
	Nil	0	0	0	0	0	500	500	500	515	530	546	563	580	597	
	Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**500**	**500**	**500**	**515**	**530**	**546**	**563**	**580**	**597**	
	TOTAL OPERATING REVENUE	**23,213**	**21,561**	**24,050**	**19,550**	**21,550**	**22,050**	**22,050**	**22,050**	**22,712**	**23,393**	**24,095**	**24,817**	**25,562**	**26,329**	

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	2023/24 Actual	2023/24 Actual	2025/26 Budget	2025/26 Estimated Actual	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER CULTURE / SWIMMING AREAS & BEACHES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
177320		Salaries - Pool	(222,763)	(210,186)	(223,623)	(223,623)	(281,827)	(290,281)	(298,990)	(307,959)	(317,198)	(326,714)	(336,516)	(346,611)	(357,009)	(367,720)
177330		Accrued Salaries - Pool	0	0	0	0	0	0	0	0	0	0	0	0	0	0
125520		Superannuation - Pool	(20,379)	(22,644)	(24,753)	(24,753)	(31,310)	(32,249)	(33,217)	(34,213)	(35,240)	(36,297)	(37,386)	(38,507)	(39,663)	(40,852)
138320		Insurance - Workers Compensation - Swimming Pool	(12,483)	(13,261)	(13,725)	(14,366)	(14,955)	(15,404)	(15,866)	(16,342)	(16,832)	(17,337)	(17,857)	(18,393)	(18,945)	(19,513)
109320		Equipment Maintenance - Pool	(28,836)	(5,370)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
120020	0982 / P001	Uniform & PPE - Pool	(864)	(795)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)
122620		Training & Development - Pool	(1,375)	(3,303)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,605)	(3,713)	(3,825)	(3,939)	(4,057)	(4,179)
132050		Program Expenses - Swimming Pool	0	(1,035)	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
125620	2462 / 2562 / Bam004 / BAM037	Pool Maintenance	(97,935)	(39,230)	(58,500)	(218,000)	(104,000)	(112,120)	(115,484)	(118,948)	(122,517)	(126,192)	(129,978)	(133,877)	(137,893)	(142,030)
125650		Swimming Pool Kiosk Expenses	(10,422)	(13,733)	(14,000)	(14,000)	(14,000)	(14,420)	(14,853)	(15,298)	(15,757)	(16,230)	(16,717)	(17,218)	(17,735)	(18,267)
125720		Telephone - Pool	0	0	0	0	0	0	0	0	0	0	0	0	0	0
125820		Utilities (electricity) - Pool	(159,810)	(134,518)	(170,000)	(170,000)	(177,520)	(182,846)	(188,331)	(193,981)	(199,801)	(205,795)	(211,969)	(218,328)	(224,878)	(231,624)
125920		Pool Chemicals	(21,977)	(16,637)	(21,000)	(21,000)	(21,861)	(22,517)	(23,192)	(23,888)	(24,605)	(25,343)	(26,103)	(26,886)	(27,693)	(28,524)
126120		Depreciation - Pool	(113,601)	(128,601)	(119,929)	(119,929)	(124,846)	(128,591)	(132,449)	(136,423)	(140,515)	(144,731)	(149,073)	(153,545)	(158,151)	(162,896)
110320	BAM006	Collie Community Radio Building - Mtce & Minor Works	(3,644)	(2,868)	(3,229)	(3,229)	(3,361)	(3,462)	(3,566)	(3,673)	(3,783)	(3,897)	(4,014)	(4,134)	(4,258)	(4,386)
110220		Depreciation - Radio Station	(1,443)	(1,444)	(1,524)	(1,524)	(1,586)	(1,634)	(1,683)	(1,734)	(1,786)	(1,839)	(1,894)	(1,951)	(2,010)	(2,070)
102560	2560 / BAM020	Railway Institute Building	(8)	(158)	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
130620	3062 / C4668 / C4674 / C4702 / C4712	Community Works	(11,253)	(22,253)	(9,660)	(19,660)	(11,581)	(11,581)	(11,581)	(11,581)	(11,928)	(12,286)	(12,655)	(13,035)	(13,426)	(13,828)
130720	/ 3072	Celebrations	(100)	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
131000		Festiv Arty Contribution	0	0	0	0	0	0	0	0	0	0	0	0	0	0
131020		Donations	(4,450)	(2,450)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)
131030		South West Academy of Sport Donation	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)
131080		Youth Care Contribution	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
131100		Collie Agricultural Society Contribution	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)
131110		Christmas Pagaent Contribution	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)
131120		Community Cultural Activites	0	(291)	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
131180		Collie Rotary Club Contribution	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)
131190		Collie Combined Churches Carol Contribution	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)
131320		Youth Apprentice of the Year	0	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,236)	(1,273)	(1,311)	(1,351)	(1,391)	(1,433)
146320		Radio Hut & Mast	(6,310)	(5,911)	(6,549)	(6,549)	(6,818)	(7,022)	(7,233)	(7,450)	(7,673)	(7,903)	(8,140)	(8,385)	(8,636)	(8,895)
165520		Garden Competition	0	0	0	0	0	0	0	0	0	0	0	0	0	0
159330		Art Gallery Operating Grant	(80,000)	(80,000)	(82,800)	(82,800)	(82,800)	(82,800)	(82,800)	(82,800)	(85,284)	(87,843)	(90,478)	(93,192)	(95,988)	(98,868)
166720		Allocation of Administration Overheads	(57,335)	(66,584)	(50,184)	(50,184)	(110,161)	(113,653)	(117,408)	(121,263)	(127,894)	(129,510)	(133,868)	(138,388)	(146,130)	(147,974)
			(880,989)	**(793,471)**	**(840,426)**	**(1,010,567)**	**(1,027,576)**	**(1,059,853)**	**(1,088,257)**	**(1,117,500)**	**(1,154,018)**	**(1,186,418)**	**(1,222,483)**	**(1,259,662)**	**(1,301,042)**	**(1,337,533)**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(880,989)**	**(793,471)**	**(840,426)**	**(1,010,567)**	**(1,027,576)**	**(1,059,853)**	**(1,088,257)**	**(1,117,500)**	**(1,154,018)**	**(1,186,418)**	**(1,222,483)**	**(1,259,662)**	**(1,301,042)**	**(1,337,533)**
		OPERATING REVENUE														
		Recurrent Revenue														
126230		Swimming Pool Revenue	87,806	87,623	89,793	75,000	89,793	92,487	95,261	98,119	101,063	104,095	107,218	110,434	113,747	117,159
126240		Swimming Pool Kiosk Income	15,978	10,318	10,679	18,000	18,738	19,300	19,879	20,476	21,090	21,722	22,374	23,045	23,737	24,449
126730		Swimming Pool Utility Reimbursement	0	0	0	0	0	0	0	0	0	0	0	0	0	0
193130		Sport 4 All - Kidsport	909	1,818	0	0	500	515	530	546	563	580	597	615	633	652
128270		Contribution Self Supporting Loan interest	0	20,623	0	41,247	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**104,693**	**120,383**	**100,472**	**134,247**	**109,031**	**112,302**	**115,671**	**119,141**	**122,715**	**126,397**	**130,189**	**134,094**	**138,117**	**142,261**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**104,693**	**120,383**	**100,472**	**134,247**	**109,031**	**112,302**	**115,671**	**119,141**	**122,715**	**126,397**	**130,189**	**134,094**	**138,117**	**142,261**

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 12 - Transport	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
TRANSPORT - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Streets, Roads, Bridges, Depots	(3,720,819)	(4,009,699)	(4,791,453)	(4,706,453)	(5,104,887)	(5,267,995)	(5,437,930)	(5,613,384)	(5,806,588)	(5,987,921)	(6,187,737)	(6,395,296)	(6,624,754)	(6,835,877)
Road Plant Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Control & Parking Facilities	(6,671)	(10,870)	(11,150)	(11,150)	(11,150)	(11,995)	(12,918)	(13,887)	(14,941)	(16,136)	(17,407)	(18,786)	(20,284)	(21,930)
Total Recurrent Expenditure	**(3,727,491)**	**(4,020,569)**	**(4,802,603)**	**(4,717,603)**	**(5,116,037)**	**(5,279,990)**	**(5,450,847)**	**(5,627,271)**	**(5,821,530)**	**(6,004,058)**	**(6,205,144)**	**(6,414,082)**	**(6,645,038)**	**(6,857,807)**
Non-Recurrent Expenditure														
Streets, Roads, Bridges, Depots	(1,456)	(10,602)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,450)	(15,914)	(16,391)	(16,883)	(17,389)	(17,911)
Road Plant Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Control & Parking Facilities	(53,465)	(6,381)	(2,000)	(2,000)	(2,800)	(2,861)	(2,927)	(2,996)	(3,224)	(3,482)	(3,756)	(4,053)	(4,377)	(4,732)
Total Non-Recurrent Expenditure	**(54,921)**	**(16,982)**	**(17,000)**	**(17,000)**	**(17,800)**	**(17,861)**	**(17,927)**	**(17,996)**	**(18,674)**	**(19,395)**	**(20,147)**	**(20,936)**	**(21,766)**	**(22,643)**
Total Operating Expenditure	**(3,782,412)**	**(4,037,551)**	**(4,819,603)**	**(4,734,603)**	**(5,133,837)**	**(5,297,851)**	**(5,468,774)**	**(5,645,268)**	**(5,840,204)**	**(6,023,453)**	**(6,225,290)**	**(6,435,018)**	**(6,666,804)**	**(6,880,450)**
Operating Revenue														
Recurrent Revenue														
Streets, Roads, Bridges, Depots	150,350	185,946	187,138	176,138	183,349	188,850	194,515	200,351	206,361	212,552	218,929	225,497	232,262	239,229
Road Plant Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Control & Parking Facilities	8,415	0	500	500	10,500	10,435	10,634	10,817	11,013	11,257	11,493	11,739	11,997	12,277
Total Recurrent Revenue	**158,765**	**185,946**	**187,638**	**176,638**	**193,849**	**199,284**	**205,149**	**211,168**	**217,374**	**223,810**	**230,422**	**237,236**	**244,258**	**251,507**
Non-Recurrent Revenue														
Streets, Roads, Bridges, Depots	781,521	16,528	906,921	406,921	923,605	1,151,313	1,185,852	1,221,428	1,258,071	1,295,813	1,334,687	1,374,728	1,415,970	1,458,449
Road Plant Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Control & Parking Facilities	0	0	0	0	0	0	0	0	0	500	500	500	500	500
Total Non-Recurrent Revenue	**781,521**	**16,528**	**906,921**	**406,921**	**923,605**	**1,151,313**	**1,185,852**	**1,221,428**	**1,258,071**	**1,296,313**	**1,335,187**	**1,375,228**	**1,416,470**	**1,458,949**
Total Operating Revenue	**940,285**	**202,474**	**1,094,559**	**583,559**	**1,117,454**	**1,350,597**	**1,391,001**	**1,432,596**	**1,475,445**	**1,520,122**	**1,565,609**	**1,612,464**	**1,660,728**	**1,710,455**

Account Number	Job / Plant Number	Schedule 12 - Transport	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		STREETS, ROADS, BRIDGES, DEPOTS														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
XXX	NEW GL	Salaries & Wages - Operations	0	0	0	0	(384,087)	(397,530)	(411,444)	(425,844)	(438,620)	(451,778)	(465,332)	(479,292)	(493,670)	(508,480)
XXX	NEW GL	Superannuation - Operations	0	0	0	0	(49,086)	(50,804)	(52,582)	(54,423)	(56,055)	(57,737)	(59,469)	(61,253)	(63,091)	(64,984)
133600	3335 .....R947	Road Maintenance Refer to Transport Construction Budget	(1,034,872)	(891,059)	(1,597,260)	(1,197,260)	(987,882)	(1,017,519)	(1,048,044)	(1,079,486)	(1,111,870)	(1,145,226)	(1,179,583)	(1,214,971)	(1,251,420)	(1,288,962)
134400	1076.....3440	Bridges Refer to Transport Construction Budget	(142,733)	(42,480)	(55,461)	(135,461)	(136,875)	(140,981)	(145,211)	(149,567)	(154,054)	(158,676)	(163,436)	(168,339)	(173,389)	(178,591)
134500	3450.....3452	Verge Maintenance Refer to Transport Construction Budget	(185,608)	(280,844)	(287,548)	(337,548)	(366,850)	(377,856)	(389,191)	(400,867)	(412,893)	(425,280)	(438,038)	(451,179)	(464,715)	(478,656)
134520	1345 3472.....	Pathway Maintenance Refer to Transport Construction Budget	(27,565)	(12,487)	(55,732)	(55,732)	(55,900)	(57,577)	(59,304)	(61,083)	(62,916)	(64,803)	(66,748)	(68,750)	(70,812)	(72,937)
134700	BAM003 2295 / 3430 / 3431 / 3530 /	Depot Maintenance Refer to Transport Construction Budget	(182,019)	(125,661)	(123,400)	(123,400)	(91,900)	(94,657)	(97,497)	(100,422)	(103,434)	(106,537)	(109,733)	(113,025)	(116,416)	(119,909)
156270	3531 / 3532	Drainage Maintenance Refer to Transport Construction Budget	0	(74,156)	(36,225)	(116,225)	(113,850)	(117,266)	(120,783)	(124,407)	(128,139)	(131,983)	(135,943)	(140,021)	(144,222)	(148,548)
134800	3480	Street Trees Refer to Transport Construction Budget	(80,884)	(166,758)	(87,670)	(167,670)	(187,700)	(193,331)	(199,131)	(205,105)	(211,258)	(217,596)	(224,124)	(230,847)	(237,773)	(244,906)
134900		Depot - Parks & Gardens Refer to Transport Construction Budget	(469)	(52)	0	0	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
160020	6002	Laneway Maintenance Refer to Transport Construction Budget	(15,983)	(37,377)	(23,470)	(23,470)	(1,398)	(1,439)	(1,483)	(1,527)	(1,573)	(1,620)	(1,669)	(1,719)	(1,770)	(1,823)
161020	6102	Street Sweeping Refer to Transport Construction Budget	(37,820)	(141)	(49,143)	(74,143)	(55,900)	(57,577)	(59,304)	(61,083)	(62,916)	(64,803)	(66,748)	(68,750)	(70,812)	(72,937)
134220	4450	Salaries & Wages - Other (Works & Pa Budget	(100,020)	(104,290)	(119,543)	(119,543)	(113,250)	(116,648)	(120,147)	(123,751)	(127,464)	(131,288)	(135,226)	(139,283)	(143,462)	(147,766)
132300		Crossovers	(450)	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
134200		Lighting of Streets	(230,579)	(198,273)	(238,550)	(238,550)	(255,830)	(275,224)	(296,386)	(318,626)	(342,816)	(370,233)	(399,393)	(431,031)	(465,400)	(503,177)
136400		Asset Management Software	(316)	(264)	0	0	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
134620		Insurance - Bridges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
159420		Interest on Loan 117	(28,686)	(23,090)	(20,643)	(20,643)	(16,534)	(12,263)	(7,822)	(3,206)	0	0	0	0	0	0
189320		Depreciation - Transport	(29,593)	(200,043)	(31,241)	(31,241)	(32,522)	(33,498)	(34,502)	(35,538)	(36,604)	(37,702)	(38,833)	(39,998)	(41,198)	(42,434)
153820		Depreciation - Infrstructure Assets	(1,623,223)	(1,852,725)	(1,688,687)	(1,688,687)	(1,757,923)	(1,810,661)	(1,864,981)	(1,920,930)	(1,978,558)	(2,037,915)	(2,099,052)	(2,162,024)	(2,226,884)	(2,293,691)
169790		Allocation of Administration Overheads	0	0	(376,380)	(376,380)	(495,900)	(511,620)	(528,525)	(545,880)	(575,730)	(583,005)	(602,619)	(622,969)	(657,820)	(666,119)
		Sub Total - Recurrent Expenditure	**(3,720,819)**	**(4,009,699)**	**(4,791,453)**	**(4,706,453)**	**(5,104,887)**	**(5,267,995)**	**(5,437,930)**	**(5,613,384)**	**(5,806,588)**	**(5,987,921)**	**(6,187,737)**	**(6,395,296)**	**(6,624,754)**	**(6,835,877)**
		Non-Recurrent Expenditure														
149920		Works - Small Tool Replacement	(436)	(9,861)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
134720		Minor Assets < $5,000 - Transport	(1,020)	(741)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
		Sub Total - Non Recurrent Expenditure	**(1,456)**	**(10,602)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,450)**	**(15,914)**	**(16,391)**	**(16,883)**	**(17,389)**	**(17,911)**
		TOTAL OPERATING EXPENDITURE	**(3,722,275)**	**(4,020,301)**	**(4,806,453)**	**(4,721,453)**	**(5,119,887)**	**(5,282,995)**	**(5,452,930)**	**(5,628,384)**	**(5,822,038)**	**(6,003,835)**	**(6,204,128)**	**(6,412,178)**	**(6,642,143)**	**(6,853,787)**
		OPERATING REVENUE														
		Recurrent Revenue														
132700		Sundry Fees & Charges - Taxable	0	0	250	250	250	258	265	273	281	290	299	307	317	326
132710		Main Roads Direct Grant	149,121	189,607	186,888	175,888	183,099	188,592	194,250	200,078	206,080	212,262	218,630	225,189	231,945	238,903
199830		Profit / (Loss) on Asset Disposals I Plant	1,229	(3,660)	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**150,350**	**185,946**	**187,138**	**176,138**	**183,349**	**188,850**	**194,515**	**200,351**	**206,361**	**212,552**	**218,929**	**225,497**	**232,262**	**239,229**
		Non-Recurrent Revenue														
NEW GL		Grants - Black Spots	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NEW GL		Grants - Bridge Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
153030		Grants - Regional Road Group	132,645	0	500,000	0	500,000	715,000	736,450	758,544	781,300	804,739	828,881	853,747	879,360	905,741
135220		Grants - LGGC Special Projects (Bridges)	135,356	0	0	0	0	0	0	0	0	0	0	0	0	0
155030	0226 / 0227 /	Grants - Roads to Recovery	267,697	0	406,921	406,921	423,605	436,313	449,402	462,884	476,771	491,074	505,806	520,980	536,610	552,708
101930	0228	Grants - Local Roads & Community Infra (LRCI - Phase 4)	245,822	16,528	0	0	0	0	0	0	0	0	0	0	0	0
154030		Grants - Pathways Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NEW GL		Contribution to Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**781,521**	**16,528**	**906,921**	**406,921**	**923,605**	**1,151,313**	**1,185,852**	**1,221,428**	**1,258,071**	**1,295,813**	**1,334,687**	**1,374,728**	**1,415,970**	**1,458,449**
		TOTAL OPERATING REVENUE	**931,870**	**202,474**	**1,094,059**	**583,059**	**1,106,954**	**1,340,163**	**1,380,368**	**1,421,779**	**1,464,432**	**1,508,365**	**1,553,616**	**1,600,224**	**1,648,231**	**1,697,678**

Account Number	Job / Plant Number	Schedule 12 - Transport	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		ROAD PLANT														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
NEW GL		Interest on Loans	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure														
NEW GL		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		OPERATING REVENUE														
		Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TRAFFIC CONTROL & PARKING FACILITIES / AERODROMES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
137520	3752	Maintenance - Aerodrome	(6,671)	(10,870)	(11,150)	(11,150)	(11,150)	(11,995)	(12,918)	(13,887)	(14,941)	(16,136)	(17,407)	(18,786)	(20,284)	(21,930)
		Sub Total - Recurrent Expenditure	**(6,671)**	**(10,870)**	**(11,150)**	**(11,150)**	**(11,150)**	**(11,995)**	**(12,918)**	**(13,887)**	**(14,941)**	**(16,136)**	**(17,407)**	**(18,786)**	**(20,284)**	**(21,930)**
		Non-Recurrent Expenditure														
181670		Busselton Margaret River Regional Airport Contribution	(3,100)	0	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,152)	(2,324)	(2,507)	(2,706)	(2,921)	(3,158)
133650		Aerodrome Development Grant Expenditure	(50,365)	0	0	0	0	0	0	0	0	0	0	0	0	0
137600		EV Charging Station - Expenditure	0	(6,381)	0	0	(800)	(861)	(927)	(996)	(1,072)	(1,158)	(1,249)	(1,348)	(1,455)	(1,573)
		Sub Total - Non Recurrent Expenditure	**(53,465)**	**(6,381)**	**(2,000)**	**(2,000)**	**(2,800)**	**(2,861)**	**(2,927)**	**(2,996)**	**(3,224)**	**(3,482)**	**(3,756)**	**(4,053)**	**(4,377)**	**(4,732)**
		TOTAL OPERATING EXPENDITURE	**(60,136)**	**(17,250)**	**(13,150)**	**(13,150)**	**(13,950)**	**(14,856)**	**(15,844)**	**(16,883)**	**(18,165)**	**(19,618)**	**(21,163)**	**(22,839)**	**(24,660)**	**(26,662)**
		OPERATING REVENUE														
		Recurrent Revenue														
133660		Fines & Penalties - Traffic	0	0	250	250	250	255	259	264	269	275	280	286	293	299
133300		EV Charging Station - Revenue	0	0	0	0	10,000	10,180	10,374	10,553	10,744	10,983	11,213	11,453	11,704	11,978
133670		Contribution - Cash in lieu car parking	0	0	250	250	250	0	0	0	0	0	0	0	0	0
133630		Aerodrome Development Grant	8,415	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**8,415**	**0**	**500**	**500**	**10,500**	**10,435**	**10,634**	**10,817**	**11,013**	**11,257**	**11,493**	**11,739**	**11,997**	**12,277**
		Non-Recurrent Revenue														
NEW GL		Grants - Road Wise	0	0	0	0	0	0	0	0	0	500	500	500	500	500
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**500**	**500**	**500**	**500**	**500**
		TOTAL OPERATING REVENUE	**8,415**	**0**	**500**	**500**	**10,500**	**10,435**	**10,634**	**10,817**	**11,013**	**11,757**	**11,993**	**12,239**	**12,497**	**12,777**

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 13 - Economic Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
ECONOMIC SERVICES - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Tourism & Area Promotion	(256,982)	(309,373)	(277,245)	(277,245)	(274,820)	(279,032)	(287,521)	(296,258)	(307,070)	(314,854)	(324,603)	(334,666)	(347,014)	(355,791)
Building Control	(336,843)	(366,124)	(393,371)	(359,178)	(355,453)	(366,238)	(377,447)	(388,984)	(402,579)	(413,228)	(425,928)	(439,031)	(454,510)	(466,512)
Other Economic Services	(4,653)	(3,044)	(15,500)	(16,070)	(15,000)	(15,060)	(15,122)	(15,185)	(15,641)	(16,110)	(16,594)	(17,091)	(17,604)	(18,132)
Total Recurrent Expenditure	**(598,479)**	**(678,541)**	**(686,116)**	**(652,493)**	**(645,273)**	**(660,329)**	**(680,090)**	**(700,427)**	**(725,290)**	**(744,192)**	**(767,125)**	**(790,788)**	**(819,129)**	**(840,436)**
Non-Recurrent Expenditure														
Tourism & Area Promotion	(148,630)	(249,086)	(350,000)	(350,000)	(320,000)	(320,000)	(320,000)	(320,000)	(329,600)	(339,488)	(349,673)	(360,163)	(370,968)	(382,097)
Building Control	0	0	(28,200)	(28,200)	(7,500)	(7,743)	(8,003)	(8,266)	(8,622)	(9,018)	(9,426)	(9,857)	(10,312)	(10,799)
Other Economic Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Expenditure	**(148,630)**	**(249,086)**	**(378,200)**	**(378,200)**	**(327,500)**	**(327,743)**	**(328,003)**	**(328,266)**	**(338,222)**	**(348,506)**	**(359,099)**	**(370,020)**	**(381,279)**	**(392,896)**
Total Operating Expenditure	**(747,108)**	**(927,627)**	**(1,064,316)**	**(1,030,693)**	**(972,773)**	**(988,072)**	**(1,008,093)**	**(1,028,693)**	**(1,063,511)**	**(1,092,699)**	**(1,126,224)**	**(1,160,807)**	**(1,200,408)**	**(1,233,332)**
Operating Revenue														
Recurrent Revenue														
Tourism & Area Promotion	145,502	288,487	353,955	353,955	325,281	326,024	326,790	327,579	337,406	347,528	357,954	368,693	379,754	391,146
Building Control	79,346	77,649	82,800	88,800	92,441	96,929	101,742	106,601	111,789	117,696	123,768	130,210	137,059	144,470
Other Economic Services	153,618	9,690	10,833	10,833	61,236	61,573	61,920	62,278	12,646	13,026	13,417	13,819	14,234	14,661
Total Recurrent Revenue	**378,466**	**375,826**	**447,588**	**453,588**	**478,958**	**484,526**	**490,453**	**496,458**	**461,841**	**478,250**	**495,138**	**512,722**	**531,046**	**550,277**
Non-Recurrent Revenue														
Tourism & Area Promotion	0	0	500,000	0	1,200,000	0	0	0	0	0	0	0	0	0
Building Control	0	0	0	0	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
Other Economic Services	0	0	0	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Non-Recurrent Revenue	**0**	**0**	**500,000**	**0**	**1,330,000**	**130,900**	**131,827**	**132,782**	**133,765**	**134,778**	**135,822**	**136,896**	**138,003**	**139,143**
Total Operating Revenue	**378,466**	**375,826**	**947,588**	**453,588**	**1,808,958**	**615,426**	**622,280**	**629,240**	**595,607**	**613,028**	**630,960**	**649,619**	**669,049**	**689,420**

Account Number	Job / Plant Number	Schedule 13 - Economic Services	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		TOURISM & AREA PROMOTION														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
178420		Tourism - Functions	0	0	0	0	0	0	0	0	0	0	0	0	0	0
187420		Tourism and Marketing	(2,773)	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)
139520		Visitor Centre Operating Grant	(123,000)	(133,000)	(133,000)	(133,000)	(135,000)	(135,000)	(139,050)	(143,222)	(147,518)	(151,944)	(156,502)	(161,197)	(166,033)	(171,014)
124420	2442 / 2443 / BAM019	Visitor Centre & Mine	(20,736)	(21,583)	(8,489)	(8,489)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)	(24,597)	(25,335)	(26,095)
126420	BAM031	Caravan Park Building Maintenance	(15,756)	(27,367)	(11,799)	(11,799)	(12,283)	(12,651)	(13,031)	(13,422)	(13,824)	(14,239)	(14,666)	(15,106)	(15,559)	(16,026)
124820		Collie River Valley Marketing	0	0	0	0	0	0	0	0	0	0	0	0	0	0
150120		Collie River Valley Number Plates Expenditure	(1,200)	(400)	(1,200)	(1,200)	(450)	(450)	(450)	(450)	(464)	(477)	(492)	(506)	(522)	(537)
199820		Shire of Collie Housing Incentive	(4,560)	(23,620)	0	0	0	0	0	0	0	0	0	0	0	0
19822		Depreciation - Tourism	(31,344)	(36,342)	(31,935)	(31,935)	(33,244)	(34,242)	(35,269)	(36,327)	(37,417)	(38,539)	(39,695)	(40,886)	(42,113)	(43,376)
167020		Allocation of Administration Overheads	(57,613)	(67,061)	(87,822)	(87,822)	(70,843)	(73,089)	(75,504)	(77,983)	(82,247)	(83,286)	(86,088)	(88,996)	(93,974)	(95,160)
		Sub Total - Recurrent Expenditure	**(256,982)**	**(309,373)**	**(277,245)**	**(277,245)**	**(274,820)**	**(279,032)**	**(287,521)**	**(296,258)**	**(307,070)**	**(314,854)**	**(324,603)**	**(334,666)**	**(347,014)**	**(355,791)**
		Non-Recurrent Expenditure														
198330		Regional Tourism Development Strategy	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)
198350		Council Tourism & Marketing Advisory	0	0	0	0	0	0	0	0	0	0	0	0	0	0
198370		South32 Tourism Partnership	(128,630)	(216,023)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(309,000)	(318,270)	(327,818)	(337,653)	(347,782)	(358,216)
101580		Minningup Pool River Area Grant Expenditure	0	(13,063)	(30,000)	(30,000)	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**(148,630)**	**(249,086)**	**(350,000)**	**(350,000)**	**(320,000)**	**(320,000)**	**(320,000)**	**(320,000)**	**(329,600)**	**(339,488)**	**(349,673)**	**(360,163)**	**(370,968)**	**(382,097)**
		TOTAL OPERATING EXPENDITURE	**(405,611)**	**(558,459)**	**(627,245)**	**(627,245)**	**(594,820)**	**(599,032)**	**(607,521)**	**(616,258)**	**(636,670)**	**(654,342)**	**(674,276)**	**(694,829)**	**(717,982)**	**(737,888)**
		OPERATING REVENUE														
		Recurrent Revenue														
139830	3983	Caravan Park Income	15,346	23,891	23,805	23,805	24,781	25,524	26,290	27,079	27,891	28,728	29,590	30,478	31,392	32,334
140130		Sale of Collie River Valley Number Plates	1,527	509	150	150	500	500	500	500	515	530	546	563	580	597
198360		South 32 Tourism Partnership	128,630	264,087	300,000	300,000	300,000	300,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216
101570		Minningup Pool River Area Grant	0	0	30,000	30,000	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**145,502**	**288,487**	**353,955**	**353,955**	**325,281**	**326,024**	**326,790**	**327,579**	**337,406**	**347,528**	**357,954**	**368,693**	**379,754**	**391,146**
		Non-Recurrent Revenue														
NEW GL		Grant - Collie Visitor Centre Expansion	0	0	500,000	0	1,200,000	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**500,000**	**0**	**1,200,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**145,502**	**288,487**	**853,955**	**353,955**	**1,525,281**	**326,024**	**326,790**	**327,579**	**337,406**	**347,528**	**357,954**	**368,693**	**379,754**	**391,146**

Account Number	Job / Plant Number	Schedule 13 - Economic Services	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		BUILDING CONTROL														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
140620		Salaries & Wages - Building Department	(158,252)	(169,724)	(255,441)	(225,441)	(224,048)	(230,769)	(237,693)	(244,823)	(252,168)	(259,733)	(267,525)	(275,551)	(283,817)	(292,332)
181120		Accrued Salaries - Building Department	0	0	0	0	0	0	0	0	0	0	0	0	0	0
140720		Superannuation - Building Department	(35,886)	(35,972)	(32,853)	(27,853)	(28,929)	(29,797)	(30,691)	(31,612)	(32,560)	(33,537)	(34,543)	(35,579)	(36,647)	(37,746)
140820		Telehone - Building Department	0	0	0	0	0	0	0	0	0	0	0	0	0	0
141420		Other Employee Costs - Building Department	(276)	(2,976)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
142720	1036	Uniform & PPE - Building Department	(129)	(155)	(350)	(350)	(350)	(361)	(371)	(382)	(394)	(406)	(418)	(430)	(443)	(457)
141720		Training & Development - Building Department	(653)	(350)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
141120	PLANT	Vehicle Expenses - Building Department	(4,611)	0	(4,140)	(4,140)	(4,310)	(4,439)	(4,572)	(4,709)	(4,851)	(4,996)	(5,146)	(5,300)	(5,459)	(5,623)
142730		Subscriptions - Building Department	0	(90)	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
187720		Insurance Workers Compensation - Building Department	(15,711)	(16,690)	(17,274)	(18,081)	(18,822)	(19,387)	(19,969)	(20,568)	(21,185)	(21,820)	(22,475)	(23,149)	(23,844)	(24,559)
141020		Insurance - Building Department	0	0	0	0	0	0	0	0	0	0	0	0	0	0
114320		Depreciation - Building Vehicle	(2,640)	(2,640)	(2,787)	(2,787)	(2,901)	(2,988)	(3,078)	(3,170)	(3,265)	(3,363)	(3,464)	(3,568)	(3,675)	(3,785)
167120		Allocation of Administration Expenses	(118,685)	(137,526)	(75,276)	(75,276)	(70,843)	(73,089)	(75,504)	(77,983)	(82,247)	(83,286)	(86,088)	(88,996)	(93,974)	(95,160)
		Sub Total - Recurrent Expenditure	**(336,843)**	**(366,124)**	**(393,371)**	**(359,178)**	**(355,453)**	**(366,238)**	**(377,447)**	**(388,984)**	**(402,579)**	**(413,228)**	**(425,928)**	**(439,031)**	**(454,510)**	**(466,512)**
		Non-Recurrent Expenditure														
141840		Swimming Pool Inspections	0	0	(20,700)	(20,700)	0	0	0	0	0	0	0	0	0	0
141850		Contract Relief Staff - Building Control	0	0	(5,000)	(5,000)	(5,000)	(5,243)	(5,503)	(5,766)	(6,047)	(6,366)	(6,694)	(7,043)	(7,413)	(7,814)
141860		Minor Assets < $5,000 - Building Control	0	0	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)
NEW GL		Profit / (Loss) on Asset Disposals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(28,200)**	**(28,200)**	**(7,500)**	**(7,743)**	**(8,003)**	**(8,266)**	**(8,622)**	**(9,018)**	**(9,426)**	**(9,857)**	**(10,312)**	**(10,799)**
		TOTAL OPERATING EXPENDITURE	**(336,843)**	**(366,124)**	**(421,571)**	**(387,378)**	**(362,953)**	**(373,980)**	**(385,450)**	**(397,250)**	**(411,200)**	**(422,246)**	**(435,355)**	**(448,887)**	**(464,822)**	**(477,311)**

Account Number	Job / Plant Number	Schedule 13 - Economic Services	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		BUILDING CONTROL														
		OPERATING REVENUE														
		Recurrent Revenue														
141530		Building Permit Fees	53,908	52,620	56,925	56,925	59,259	62,136	65,222	68,336	71,662	75,448	79,341	83,471	87,861	92,612
141630		Swimming Pool Inspection Fee	19,931	20,220	20,700	26,700	27,795	29,144	30,591	32,052	33,612	35,388	37,214	39,151	41,210	43,439
141730		Kerb Damage Inspection Fee	4,381	3,522	4,140	4,140	4,310	4,519	4,743	4,970	5,212	5,487	5,770	6,071	6,390	6,735
141540		BCITF & Building Services Levy Commissions	1,126	1,287	1,035	1,035	1,077	1,130	1,186	1,242	1,303	1,372	1,443	1,518	1,597	1,684
		Sub Total - Recurrent Revenue	**79,346**	**77,649**	**82,800**	**88,800**	**92,441**	**96,929**	**101,742**	**106,601**	**111,789**	**117,696**	**123,768**	**130,210**	**137,059**	**144,470**
		Non-Recurrent Revenue														
XXXX	NEW GL	Resource Sharing Building Surveyor - Contibution	0	0	0	0	30,000	30,900	31,827	32,782	33,765	34,778	35,822	36,896	38,003	39,143
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**30,000**	**30,900**	**31,827**	**32,782**	**33,765**	**34,778**	**35,822**	**36,896**	**38,003**	**39,143**
		TOTAL OPERATING REVENUE	**79,346**	**77,649**	**82,800**	**88,800**	**122,441**	**127,829**	**133,569**	**139,383**	**145,554**	**152,474**	**159,589**	**167,107**	**175,062**	**183,613**

Account Number	Job / Plant Number	Schedule 13 - Economic Services	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		OTHER ECONOMIC SERVICES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
142320	4232	Sand & Gravel Pits	(304)	(1,216)	(2,000)	(2,570)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
142520	4252	Water Stand Pipes	(3,850)	(1,327)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)
198340		Economic Development	(500)	(500)	(10,500)	(10,500)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
		Sub Total - Recurrent Expenditure	**(4,653)**	**(3,044)**	**(15,500)**	**(16,070)**	**(15,000)**	**(15,060)**	**(15,122)**	**(15,185)**	**(15,641)**	**(16,110)**	**(16,594)**	**(17,091)**	**(17,604)**	**(18,132)**
		Non-Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(4,653)**	**(3,044)**	**(15,500)**	**(16,070)**	**(15,000)**	**(15,060)**	**(15,122)**	**(15,185)**	**(15,641)**	**(16,110)**	**(16,594)**	**(17,091)**	**(17,604)**	**(18,132)**
		OPERATING REVENUE														
		Recurrent Revenue														
138840		Extractive Industry Licenses	0	0	500	500	500	515	530	546	563	580	597	615	633	652
13225		Lease of Sites for Communications Towers	9,407	9,690	9,833	9,833	10,236	10,543	10,860	11,185	11,521	11,867	12,223	12,589	12,967	13,356
116660		Collie Urban Infill Toolkit	0	0	0	0	0	0	0	0	0	0	0	0	0	0
138830		Economic Development Grant	144,211	0	0	0	0	0	0	0	0	0	0	0	0	0
138870	NEW GL	Sale of Sand	0	0	0	0	50,000	50,000	50,000	50,000	0	0	0	0	0	0
138850		Sale of Standpipe Water	0	0	500	500	500	515	530	546	563	580	597	615	633	652
		Sub Total - Recurrent Revenue	**153,618**	**9,690**	**10,833**	**10,833**	**61,236**	**61,573**	**61,920**	**62,278**	**12,646**	**13,026**	**13,417**	**13,819**	**14,234**	**14,661**
		Non-Recurrent Revenue														
138860	NEW GL	Community Benefit Fund Contribution	0	0	0	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
		TOTAL OPERATING REVENUE	**153,618**	**9,690**	**10,833**	**10,833**	**161,236**	**161,573**	**161,920**	**162,278**	**112,646**	**113,026**	**113,417**	**113,819**	**114,234**	**114,661**

Account Number	Job / Plant Number	Schedule 13 - Economic Services	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$
		NOTES TO SCHEDULE 13 - ECONOMIC SERVICES										
9833		**131.1 Regional Tourism Development Strategy**										
		Bunbury Geographe Tourism Partnership	0	0	0	0	0	0	0	0	0	0
		Regional Tourism initiatives	(20,000)	(20,000)	(20,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)
			(20,000)	(20,000)	(20,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)
9834		**131.2 Economic Development**										
		Bunbury Geographe Group of Councils	0	0	0	0	0	0	0	0	0	0
		Economic Development initiatives	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
			(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)

Summary	2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Schedule 14 - Other Property & Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$	$	$
OTHER PROPERTY & SERVICES - SUMMARY														
Operating Expenditure														
Recurrent Expenditure														
Private Works	(1,239)	(2,400)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
Administration Overheads	3,086	(193,896)	(52,603)	(70,521)	0	0	0	0	0	0	0	0	0	0
Public Works Overheads	(643,123)	(703,035)	(3,948)	(513)	45,570	0	0	0	0	0	0	0	0	0
Plant Operation	37,555	(256,928)	2,086	(85,645)	(44,985)	(46,425)	(47,984)	(49,585)	(52,516)	(53,020)	(54,838)	(56,727)	(60,160)	(60,740)
Salaries & Wages	(86,915)	(264,165)	0	0	0	0	0	0	0	0	0	0	0	0
Unclassified	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Recurrent Expenditure	**(690,637)**	**(1,420,423)**	**(56,465)**	**(158,679)**	**(1,415)**	**(48,485)**	**(50,106)**	**(51,770)**	**(54,767)**	**(55,339)**	**(57,226)**	**(59,187)**	**(62,694)**	**(63,349)**
Non-Recurrent Expenditure														
Private Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Administration Overheads	0	(12,860)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,450)	(15,914)	(16,391)	(16,883)	(17,389)	(17,911)
Public Works Overheads	0	225	(3,000)	(3,923)	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)
Plant Operation	0	0	(5,000)	(5,000)	(5,000)	(7,500)	(7,500)	(7,500)	(7,725)	(7,957)	(8,195)	(8,441)	(8,695)	(8,955)
Salaries & Wages	(368,426)	(270,799)	(255,000)	(200,046)	(255,000)	(255,150)	(255,305)	(255,464)	(263,128)	(271,021)	(279,152)	(287,527)	(296,152)	(305,037)
Unclassified	0	0	(5,000)	(44,000)	(5,000)	(5,075)	(5,152)	(5,232)	(5,389)	(5,550)	(5,717)	(5,888)	(6,065)	(6,247)
Total Non-Recurrent Expenditure	**(368,426)**	**(283,434)**	**(283,000)**	**(267,969)**	**(283,000)**	**(285,725)**	**(285,957)**	**(286,195)**	**(294,781)**	**(303,625)**	**(312,733)**	**(322,116)**	**(331,779)**	**(341,732)**
Total Operating Expenditure	**(1,059,064)**	**(1,703,857)**	**(339,465)**	**(426,648)**	**(284,415)**	**(334,210)**	**(336,063)**	**(337,965)**	**(349,548)**	**(358,963)**	**(369,960)**	**(381,302)**	**(394,473)**	
Operating Revenue														
Recurrent Revenue														
Private Works	896	4,716	2,400	2,400	2,400	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131
Administration Overheads	0	0	2,000	0	2,000	2,000	2,000	2,000	2,060	2,122	2,185	2,251	2,319	2,388
Public Works Overheads	12,340	3,060	6,500	6,500	6,500	6,515	6,530	6,546	6,743	6,945	7,153	7,368	7,589	7,817
Plant Operation	18,216	0	20,700	35,700	37,164	38,279	39,427	40,610	41,828	43,083	44,375	45,707	47,078	48,490
Salaries & Wages	340,662	281,978	255,000	122,676	255,000	255,150	255,305	255,464	263,128	271,021	279,152	287,527	296,152	305,037
Unclassified	62,346	90,049	60,000	60,000	60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792	76,006	78,286
Total Recurrent Revenue	**434,459**	**379,804**	**346,600**	**227,276**	**363,064**	**366,216**	**369,462**	**372,806**	**383,990**	**395,510**	**407,375**	**419,596**	**432,184**	**445,150**
Non-Recurrent Revenue														
Private Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Administration Overheads	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Works Overheads	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Plant Operation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Salaries & Wages	0	0	0	0	0	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
Unclassified	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Non-Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**5,150**	**5,305**	**5,464**	**5,628**	**5,796**	**5,970**	**6,149**	**6,334**	**6,524**
Total Operating Revenue	**434,459**	**379,804**	**346,600**	**227,276**	**363,064**	**371,366**	**374,767**	**378,270**	**389,618**	**401,306**	**413,345**	**425,746**	**438,518**	

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		PRIVATE WORKS														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
142820	W1500 / W5104	Private Works	(1,239)	(2,400)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
		Sub Total - Recurrent Expenditure	**(1,239)**	**(2,400)**	**(2,000)**	**(2,000)**	**(2,000)**	**(2,060)**	**(2,122)**	**(2,185)**	**(2,251)**	**(2,319)**	**(2,388)**	**(2,460)**	**(2,534)**	**(2,610)**
		Non-Recurrent Expenditure														
NEW GL		Private Works - Government	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING EXPENDITURE	**(1,239)**	**(2,400)**	**(2,000)**	**(2,000)**	**(2,000)**	**(2,060)**	**(2,122)**	**(2,185)**	**(2,251)**	**(2,319)**	**(2,388)**	**(2,460)**	**(2,534)**	**(2,610)**
		OPERATING REVENUE														
		Recurrent Revenue														
143230		Private Works Revenue	896	4,716	2,400	2,400	2,400	2,472	2,546	2,623	2,701	2,782	2,866	2,952	3,040	3,131
		Sub Total - Recurrent Revenue	**896**	**4,716**	**2,400**	**2,400**	**2,400**	**2,472**	**2,546**	**2,623**	**2,701**	**2,782**	**2,866**	**2,952**	**3,040**	**3,131**
		Non-Recurrent Revenue														
NEW GL		Fees & Charges - Private Works (Government)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**896**	**4,716**	**2,400**	**2,400**	**2,400**	**2,472**	**2,546**	**2,623**	**2,701**	**2,782**	**2,866**	**2,952**	**3,040**	**3,131**

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		ADMINISTRATION OVERHEADS														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
102720		Salaries & Wages - Administration	(805,767)	(1,140,406)	(1,497,150)	(1,497,150)	(1,370,007)	(1,411,107)	(1,453,441)	(1,497,044)	(1,541,955)	(1,588,214)	(1,635,860)	(1,684,936)	(1,735,484)	(1,787,549)
187920		Accrued Salaries - Administration	0	0	0	0	0	0	0	0	0	0	0	0	0	0
102820		Superannuation - Admin	(89,907)	(94,599)	(196,256)	(196,256)	(186,294)	(191,883)	(197,639)	(203,568)	(209,675)	(215,966)	(222,445)	(229,118)	(235,991)	(243,071)
104910		Other Employee Costs - Admin	(18,577)	(2,203)	(15,000)	(20,000)	(25,000)	(25,750)	(26,523)	(27,318)	(28,138)	(28,982)	(29,851)	(30,747)	(31,669)	(32,619)
159590		Interest Expense on Loan 124	(1,004)	(202)	(53)	(433)	0	0	0	0	0	0	0	0	0	0
102920		Insurance - Admin	(100,650)	(73,505)	(75,856)	(82,206)	(85,083)	(88,487)	(92,026)	(95,707)	(99,535)	(103,517)	(107,657)	(111,964)	(116,442)	(121,100)
183920		Insurance - Workers Compensation - Admin	(41,481)	(44,066)	(45,476)	(47,738)	(49,409)	(51,385)	(53,441)	(55,578)	(57,801)	(60,113)	(62,518)	(65,019)	(67,619)	(70,324)
102220	0222 / 0224	Administration Photocopier Maintenance	(19,559)	(21,186)	(18,782)	(23,782)	(24,614)	(25,353)	(26,113)	(26,897)	(27,704)	(28,535)	(29,391)	(30,273)	(31,181)	(32,116)
100540		Depreciation - Right of Use Asset (moved from Sch 4)	(50,936)	(36,035)	(51,750)	(51,750)	(53,872)	(55,488)	(57,153)	(58,867)	(60,633)	(62,452)	(64,326)	(66,255)	(68,243)	(70,290)
100550		Interest - Right of Use Asset (moved from Sch 4)	(1,799)	(1,485)	(853)	(1,168)	(1,216)	(1,252)	(1,290)	(1,329)	(1,368)	(1,410)	(1,452)	(1,495)	(1,540)	(1,586)
104120	0422 / 1422 / 2422 / 3422 / 3622 / 5422 / 7422 / 8422	Postage	(14,509)	(15,025)	(14,448)	(16,448)	(17,024)	(17,850)	(18,737)	(19,631)	(20,587)	(21,675)	(22,793)	(23,979)	(25,240)	(26,605)
104220		Information Technology - Admin	(182,681)	(225,401)	(273,400)	(273,400)	(309,609)	(299,514)	(314,388)	(329,402)	(405,432)	(363,685)	(382,448)	(402,356)	(493,519)	(446,419)
141220		HR / Payroll Costs	(1,751)	(22,610)	0	(7,770)	(40,000)	(41,200)	(42,436)	(43,709)	(45,020)	(46,371)	(47,762)	(49,195)	(50,671)	(52,191)
141240		HR / Recruitment Costs	0	0	(28,896)	(18,000)	(18,630)	(19,189)	(19,765)	(20,358)	(20,968)	(21,597)	(22,245)	(22,913)	(23,600)	(24,308)
103820	1382 / 3382 / 5382	Printing & Stationery	(12,930)	(13,125)	(13,455)	(13,455)	(14,007)	(14,687)	(15,416)	(16,152)	(16,938)	(17,833)	(18,753)	(19,730)	(20,767)	(21,890)
102610		Training & Development - Administration	(34,545)	(11,851)	(29,943)	(29,943)	(27,400)	(28,222)	(29,069)	(29,941)	(30,839)	(31,764)	(32,717)	(33,699)	(34,710)	(35,751)
102620	2262 / 4262	Conference - Administration	0	0	(8,000)	(8,000)	(8,000)	(8,240)	(8,487)	(8,742)	(9,004)	(9,274)	(9,552)	(9,839)	(10,134)	(10,438)
104140		Subscriptions / Memberships	0	0	(11,175)	(11,175)	(11,175)	(11,510)	(11,856)	(12,211)	(12,578)	(12,955)	(13,344)	(13,744)	(14,156)	(14,581)
104320		Vehicle Expense - Admin	(13,719)	0	(10,350)	(10,350)	(10,774)	(11,098)	(11,431)	(11,773)	(12,127)	(12,490)	(12,865)	(13,251)	(13,649)	(14,058)
103620	0361 / 0364 / BAM002	Administration Building	(66,572)	(84,346)	(45,003)	(60,003)	(68,500)	(70,555)	(72,672)	(74,852)	(77,097)	(79,410)	(81,793)	(84,246)	(86,774)	(89,377)
103680	213	Administration Centre Gardens	0	(292)	(5,000)	(5,000)	(2,244)	(2,311)	(2,381)	(2,452)	(2,526)	(2,601)	(2,679)	(2,760)	(2,843)	(2,928)
102420		Admin Cost Other	6,112	957	(20,000)	(20,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
103920	0392 / 1392 / 1393	Telephone - Admin	(10,108)	(9,212)	(25,000)	(25,000)	(20,000)	(42,590)	(44,104)	(45,651)	(47,267)	(49,002)	(50,786)	(52,648)	(54,592)	(56,639)
187620		Employee Assistance Program (closed - transferred from Sch4 - new 8762)	(3,390)	(3,320)	0	0	0	0	0	0	0	0	0	0	0	0
187630		Employee Assistance Program	0	0	(10,000)	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,243)	(5,520)	(5,805)	(6,107)	(6,429)	(6,776)
188850		Staff Discount Scheme (Pool pass, etc) (closed - transferred from Sch4 - new 8885)	(1,734)	(3,346)	0	0	0	0	0	0	0	0	0	0	0	0

188870		Staff Discount Scheme (Pool pass, etc)	0	0	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,622)	(2,760)	(2,903)	(3,054)	(3,214)	(3,388)
105620		Administration Freight	(315)	(630)	(621)	(621)	(646)	(666)	(686)	(706)	(728)	(749)	(772)	(795)	(819)	(843)
187520		Regional Risk Coordination	(14,439)	(7,502)	(15,530)	(15,530)	(15,530)	(15,996)	(16,476)	(16,970)	(17,479)	(18,004)	(18,544)	(19,100)	(19,673)	(20,263)
181220		Records Management Resources (closed - transferred from Sch4 - new 8126)	(2,076)	(3,068)	0	0	0	0	0	0	0	0	0	0	0	0
181260		Records Management Resources	0	0	(20,000)	(20,000)	(20,000)	(20,600)	(21,218)	(21,855)	(22,510)	(23,185)	(23,881)	(24,597)	(25,335)	(26,095)
105420		Depreciation	(121,454)	(210,694)	(127,305)	(127,305)	(132,525)	(136,500)	(140,595)	(144,813)	(149,157)	(153,632)	(158,241)	(162,988)	(167,878)	(172,914)
		Sub Total	***(1,603,791)***	***(2,023,152)***	***(2,561,802)***	***(2,594,983)***	***(2,529,059)***	***(2,609,233)***	***(2,695,449)***	***(2,783,954)***	***(2,936,188)***	***(2,973,290)***	***(3,073,324)***	***(3,177,107)***	***(3,354,841)***	***(3,397,170)***
155820		Less: Allocated to Schedules	1,606,877	1,829,257	2,509,199	2,524,462	2,529,059	2,609,233	2,695,449	2,783,954	2,936,188	2,973,290	3,073,324	3,177,107	3,354,841	3,397,170
		Sub Total - Recurrent Expenditure	**3,086**	**(193,896)**	**(52,603)**	**(70,521)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure														
104150		Contract Relief Staff	0	0	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)
104180		Minor Assets < $5,000 - Admin OH (includes minor IT equipment) - ICT Reserve funded	0	0	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
185930		Profit / (Loss) on Asset Disposals - Governance	0	(12,860)	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**(12,860)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,450)**	**(15,914)**	**(16,391)**	**(16,883)**	**(17,389)**	**(17,911)**
		TOTAL OPERATING EXPENDITURE	**3,086**	**(206,756)**	**(67,603)**	**(85,521)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,000)**	**(15,450)**	**(15,914)**	**(16,391)**	**(16,883)**	**(17,389)**	**(17,911)**

			2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		ADMINISTRATION OVERHEADS														
		OPERATING REVENUE														
		Recurrent Revenue														
NEW GL		Reimbursements - Sundry	0	0	1,000	0	1,000	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194
NEW GL		Reimbursements - Study Assistance	0	0	1,000	0	1,000	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194
		Sub Total - Recurrent Revenue	**0**	**0**	**2,000**	**0**	**2,000**	**2,000**	**2,000**	**2,000**	**2,060**	**2,122**	**2,185**	**2,251**	**2,319**	**2,388**
		Non-Recurrent Revenue														
NEW GL		Profit on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**0**	**0**	**2,000**	**0**	**2,000**	**2,000**	**2,000**	**2,000**	**2,060**	**2,122**	**2,185**	**2,251**	**2,319**	**2,388**

			2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		PUBLIC WORKS OVERHEADS														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
143320		Salaries & Wages - Public Works Overhead	(814,974)	(836,535)	(671,634)	(671,634)	(368,977)	(380,046)	(391,448)	(403,191)	(415,287)	(427,746)	(440,578)	(453,795)	(467,409)	(481,431)
181420		Accrued Salaries - Public Works Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0
141320		Superannuation - Engineering	(65,103)	(44,290)	(85,786)	(85,786)	(59,112)	(60,886)	(62,712)	(64,594)	(66,532)	(68,528)	(70,583)	(72,701)	(74,882)	(77,128)
143620		Superannuation - Public Works Overhead	(175,406)	(223,788)	(187,788)	(187,788)	(190,799)	(196,523)	(202,419)	(208,491)	(214,746)	(221,188)	(227,824)	(234,659)	(241,698)	(248,949)
144580		Allowances - Public Works Overhead	(114,584)	(120,231)	(118,594)	(118,594)	(123,456)	(127,160)	(130,975)	(134,904)	(138,951)	(143,120)	(147,413)	(151,836)	(156,391)	(161,083)
156920		Insurance Workers Compensation - Public Works Overhead	(139,278)	(147,957)	(173,362)	(160,287)	(166,859)	(171,865)	(177,020)	(182,331)	(187,801)	(193,435)	(199,238)	(205,215)	(211,372)	(217,713)
145420		Leave - Public Works Overhead	(333,248)	(370,278)	(202,634)	(202,634)	(208,088)	(214,330)	(220,760)	(227,383)	(234,204)	(241,231)	(248,467)	(255,921)	(263,599)	(271,507)
143520		Other Employee Costs - Public Works Overhead	(10,625)	(2,842)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)	(3,278)	(3,377)	(3,478)	(3,582)	(3,690)	(3,800)	(3,914)
104190		Consultants	0	0	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(2,319)	(2,388)	(2,460)	(2,534)	(2,610)
104920		Fringe Benefits Tax	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
143720		Telephone - Public Works Overhead	(10,779)	(9,962)	(9,833)	(9,833)	(10,236)	(10,543)	(10,860)	(11,185)	(11,521)	(11,867)	(12,223)	(12,589)	(12,967)	(13,356)
104200		Advertising	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
144520	0005....1104	Uniform & PPE - Public Works Overhead	(16,464)	(18,254)	(17,595)	(17,595)	(18,316)	(18,866)	(19,432)	(20,015)	(20,615)	(21,234)	(21,871)	(22,527)	(23,203)	(23,899)
144640		Work Health & Safety (WHS) Expenditure	(19,982)	(28,179)	(28,176)	(28,176)	(24,123)	(24,847)	(25,592)	(26,360)	(27,151)	(27,965)	(28,804)	(29,668)	(30,558)	(31,475)
NEW GL		Printing & Stationery	0	0	(500)	0	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
104210		Staff Training - Travel & Accomodation	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
144620	4463 / 4464	Training & Development - Public Works Overhead	(22,799)	(29,512)	(25,523)	(20,523)	(21,364)	(22,005)	(22,666)	(23,346)	(24,046)	(24,767)	(25,510)	(26,276)	(27,064)	(27,876)
145220	4522	Training - PWO	0	0	0	0	0	0	0	0	0	0	0	0	0	0
148920		Tech Services Software - Public Works Overhead	(15,696)	(10,747)	(10,000)	(10,000)	(14,000)	(14,420)	(14,853)	(15,298)	(15,757)	(16,230)	(16,717)	(17,218)	(17,735)	(18,267)
143920	PLANT	Vehicle Expenses - Public Works Overhead	(48,224)	(300)	(41,400)	(41,400)	(43,097)	(44,390)	(45,722)	(47,094)	(48,507)	(49,962)	(51,461)	(53,004)	(54,594)	(56,232)
148820		Survey Consumables - Public Works Overhead	(630)	0	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
104230		Sundry Expenditure - Public Works	0	0	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)	(1,093)	(1,126)	(1,159)	(1,194)	(1,230)	(1,267)	(1,305)
143330		Asset Management	0	0	0	0	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)	(12,299)	(12,668)	(13,048)
144420		Insurance - Public Works Overhead	0	0	0	0	0	0	0	0	0	0	0	0	0	0
144320		Depreciation - Public Works Overhead	(62,329)	(61,736)	(65,205)	(65,205)	(67,878)	(69,915)	(72,012)	(74,173)	(76,398)	(78,690)	(81,050)	(83,482)	(85,986)	(88,566)

167220		Allocation of Administration Overheads	(134,153)	(146,931)	(50,184)	(65,324)	(45,310)	(46,747)	(48,291)	(49,877)	(52,604)	(53,269)	(55,061)	(56,920)	(60,105)	(60,863)
		Sub Total	***(1,984,272)***	***(2,051,542)***	***(1,696,714)***	***(1,693,279)***	***(1,380,617)***	***(1,422,113)***	***(1,464,918)***	***(1,509,003)***	***(1,555,504)***	***(1,601,256)***	***(1,649,487)***	***(1,699,180)***	***(1,751,632)***	***(1,803,136)***
174220		Less: Allocated to Works	1,341,149	1,348,507	1,692,766	1,692,766	1,426,187	1,422,113	1,464,918	1,509,003	1,555,504	1,601,256	1,649,487	1,699,180	1,751,632	1,803,136
		Sub Total - Recurrent Expenditure	**(643,123)**	**(703,035)**	**(3,948)**	**(513)**	**45,570**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure Unallocated														
104240	NEW GL	Minor Assets < $5,000 - Public Works	0	225	(2,500)	(3,423)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)
104250	NEW GL	Contracted Relief Staff - Public Works	0	0	(500)	(500)	(500)	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)
199330		Profit / (Loss) on Asset Disposals - PWO	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Expenditure	**0**	**225**	**(3,000)**	**(3,923)**	**(3,000)**	**(3,000)**	**(3,000)**	**(3,000)**	**(3,090)**	**(3,183)**	**(3,278)**	**(3,377)**	**(3,478)**	**(3,582)**
		TOTAL OPERATING EXPENDITURE	**(643,123)**	**(702,810)**	**(6,948)**	**(4,436)**	**42,570**	**(3,000)**	**(3,000)**	**(3,000)**	**(3,090)**	**(3,183)**	**(3,278)**	**(3,377)**	**(3,478)**	**(3,582)**

			2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		PUBLIC WORKS OVERHEADS														
		OPERATING REVENUE														
		Recurrent Revenue														
101330		Apprentice & Traineeship Funding	5,899	3,060	6,000	6,000	6,000	6,000	6,000	6,000	6,180	6,365	6,556	6,753	6,956	7,164
199330		Profit on Asset Disposals - PW Overhead	6,441	0	0	0	0	0	0	0	0	0	0	0	0	0
199340	NEW GL	Fees & Charges	0	0	500	500	500	515	530	546	563	580	597	615	633	652
		Sub Total - Recurrent Revenue	**12,340**	**3,060**	**6,500**	**6,500**	**6,500**	**6,515**	**6,530**	**6,546**	**6,743**	**6,945**	**7,153**	**7,368**	**7,589**	**7,817**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**12,340**	**3,060**	**6,500**	**6,500**	**6,500**	**6,515**	**6,530**	**6,546**	**6,743**	**6,945**	**7,153**	**7,368**	**7,589**	**7,817**
		PLANT OPERATION														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
149820	PLANT	Fuel & Oil	(142,968)	(125,188)	(155,250)	(130,250)	(215,590)	(222,058)	(228,720)	(235,581)	(242,649)	(249,928)	(257,426)	(265,149)	(273,103)	(281,296)
149840	PLANT	Fuel Purchases - Unleaded	(2,712)	(2,968)	(2,070)	(2,070)	(4,000)	(4,120)	(4,244)	(4,371)	(4,502)	(4,637)	(4,776)	(4,919)	(5,067)	(5,219)
149850	NEW GL	Tyres & Tubes	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
149860	NEW GL	Parts & Repairs	0	0	(500)	(500)	(500)	(515)	(530)	(546)	(563)	(580)	(597)	(615)	(633)	(652)
144720	PLANT	Salaries & Wages - Plant Operations Cost	(55,225)	(76,178)	(115,265)	(116,452)	(95,890)	(98,766)	(101,729)	(104,781)	(107,925)	(111,162)	(114,497)	(117,932)	(121,470)	(125,114)
144740	PLANT	Wages - Plant Operations Cost	0	0	(18,842)	(37,047)	(38,566)	(39,723)	(40,915)	(42,142)	(43,406)	(44,708)	(46,050)	(47,431)	(48,854)	(50,320)
146420	PLANT	Superannuation - Plant Operating Costs	(10,792)	(14,967)	(15,428)	(15,428)	(15,468)	(15,932)	(16,410)	(16,903)	(17,410)	(17,932)	(18,470)	(19,024)	(19,595)	(20,183)
146720	1065	Uniform & PPE - Plant Operating Costs	(826)	(2,856)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
146820	PLANT	Training & Development - Plant Operating Costs	(69)	(3,837)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
142020	PLANT	Insurance Workers Compensation - Public operations	(5,580)	(5,928)	(6,135)	(6,135)	(6,387)	(6,578)	(6,775)	(6,979)	(7,188)	(7,404)	(7,626)	(7,855)	(8,090)	(8,333)
145920	PLANT	Licenses & Vehicle Registrations	(228)	(230)	(20,700)	(20,700)	(21,549)	(22,195)	(22,861)	(23,547)	(24,253)	(24,981)	(25,730)	(26,502)	(27,297)	(28,116)
144920	PLANT	Insurance - Plant Operations Costs	(87,112)	(84,308)	(87,259)	(89,860)	(93,544)	(96,351)	(99,241)	(102,218)	(105,285)	(108,443)	(111,697)	(115,048)	(118,499)	(122,054)
145020	PLANT	Utilities - Public Operation Costs (POC)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
159820	PLANT	Apprentice Tool Purchases	(763)	0	(250)	(250)	(250)	(258)	(265)	(273)	(281)	(290)	(299)	(307)	(317)	(326)
168020	PLANT	Plant Maintenance Cost	(435,922)	(312,000)	(272,956)	(381,000)	(285,263)	(293,821)	(302,636)	(311,715)	(321,066)	(330,698)	(340,619)	(350,838)	(361,363)	(372,204)
145820	PLANT	Depreciation - Plant Operating Costs	(88,626)	(189,332)	(93,702)	(93,702)	(97,544)	(100,470)	(103,484)	(106,589)	(109,786)	(113,080)	(116,472)	(119,967)	(123,566)	(127,273)
167320	PLANT	Allocation of Administration Overheads	(109,111)	(106,088)	(50,184)	(50,184)	(53,132)	(54,816)	(56,628)	(58,487)	(61,685)	(62,465)	(64,566)	(66,747)	(70,481)	(71,370)
		Sub Total	***(939,931)***	***(923,879)***	***(846,541)***	***(951,578)***	***(935,683)***	***(963,843)***	***(992,926)***	***(1,022,874)***	***(1,055,004)***	***(1,085,583)***	***(1,118,378)***	***(1,152,172)***	***(1,188,469)***	***(1,222,898)***
145120		Less: Allocated to Works	977,486	666,952	848,627	865,933	890,698	917,418	944,941	973,289	1,002,488	1,032,563	1,063,539	1,095,446	1,128,309	1,162,158
		Sub Total - Recurrent Expenditure	**37,555**	**(256,928)**	**2,086**	**(85,645)**	**(44,985)**	**(46,425)**	**(47,984)**	**(49,585)**	**(52,516)**	**(53,020)**	**(54,838)**	**(56,727)**	**(60,160)**	**(60,740)**
		Non-Recurrent Expenditure														
149870	NEW GL	Minor Assets < $5,000 - Plant	0	0	(5,000)	(5,000)	(5,000)	(7,500)	(7,500)	(7,500)	(7,725)	(7,957)	(8,195)	(8,441)	(8,695)	(8,955)
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(5,000)**	**(5,000)**	**(5,000)**	**(7,500)**	**(7,500)**	**(7,500)**	**(7,725)**	**(7,957)**	**(8,195)**	**(8,441)**	**(8,695)**	**(8,955)**
		TOTAL OPERATING EXPENDITURE	**37,555**	**(256,928)**	**(2,914)**	**(90,645)**	**(49,985)**	**(53,925)**	**(55,484)**	**(57,085)**	**(60,241)**	**(60,977)**	**(63,034)**	**(65,168)**	**(68,855)**	**(69,695)**
		OPERATING REVENUE														
		Recurrent Revenue														
149830		Fuel Rebate Scheme	18,216	0	20,700	35,700	37,164	38,279	39,427	40,610	41,828	43,083	44,375	45,707	47,078	48,490
		Sub Total - Recurrent Revenue	**18,216**	**0**	**20,700**	**35,700**	**37,164**	**38,279**	**39,427**	**40,610**	**41,828**	**43,083**	**44,375**	**45,707**	**47,078**	**48,490**

		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**18,216**	**0**	**20,700**	**35,700**	**37,164**	**38,279**	**39,427**	**40,610**	**41,828**	**43,083**	**44,375**	**45,707**	**47,078**	**48,490**

			2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		SALARIES & WAGES														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
		Sub Total	**(5,695,846)**	**(6,010,236)**	**(6,369,618)**	**(5,958,810)**	**(6,109,489)**	**(6,353,869)**	**(6,608,023)**	**(6,872,344)**	**(7,112,876)**	**(7,361,827)**	**(7,619,491)**	**(7,886,173)**	**(8,162,189)**	**(8,447,866)**
145900		Less: Salaries Allocated	0	0	0	0	0	0	0	0	0	0	0	0	0	0
146000		Less: Allocated	0	0	6,369,618	5,958,810	6,109,489	6,353,869	6,608,023	6,872,344	7,112,876	7,361,827	7,619,491	7,886,173	8,162,189	8,447,866
		Sub Total - Recurrent Expenditure	**(86,915)**	**(264,165)**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure														
146120		Salaries & Wages - Workers Compensation Allocated	(368,426)	(270,799)	(250,000)	(200,046)	(250,000)	(250,000)	(250,000)	(250,000)	(257,500)	(265,225)	(273,182)	(281,377)	(289,819)	(298,513)
151650		Salaries & Wages - Govt Paid Parental Leave	0	0	(5,000)	0	(5,000)	(5,150)	(5,305)	(5,464)	(5,628)	(5,796)	(5,970)	(6,149)	(6,334)	(6,524)
		Sub Total - Non Recurrent Expenditure	**(368,426)**	**(270,799)**	**(255,000)**	**(200,046)**	**(255,000)**	**(255,150)**	**(255,305)**	**(255,464)**	**(263,128)**	**(271,021)**	**(279,152)**	**(287,527)**	**(296,152)**	**(305,037)**
		TOTAL OPERATING EXPENDITURE	**(455,341)**	**(534,964)**	**(255,000)**	**(200,046)**	**(255,000)**	**(255,150)**	**(255,305)**	**(255,464)**	**(263,128)**	**(271,021)**	**(279,152)**	**(287,527)**	**(296,152)**	**(305,037)**
		OPERATING REVENUE														
		Recurrent Revenue					0									
146130		Reimbursements - Workers Compensation	334,763	278,918	250,000	122,676	250,000	250,000	250,000	250,000	257,500	265,225	273,182	281,377	289,819	298,513
151640		Reimbursements - Salaries & Wages - Govt Paid Parental Leave	0	0	5,000	0	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
101330		Apprentice & Traineeship Funding	5,899	3,060	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Revenue	**340,662**	**281,978**	**255,000**	**122,676**	**255,000**	**255,150**	**255,305**	**255,464**	**263,128**	**271,021**	**279,152**	**287,527**	**296,152**	**305,037**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**5,150**	**5,305**	**5,464**	**5,628**	**5,796**	**5,970**	**6,149**	**6,334**	**6,524**
		TOTAL OPERATING REVENUE	**340,662**	**281,978**	**255,000**	**122,676**	**255,000**	**260,300**	**260,609**	**260,927**	**268,755**	**276,818**	**285,122**	**293,676**	**302,486**	**311,561**

			2023/24	2024/25	2025/26		2026/27	Forward Estimate								
Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Actual	Actual	Budget	Forecast	Budget Estimate	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$	$	$
		UNCLASSIFIED														
		OPERATING EXPENDITURE														
		Recurrent Expenditure														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Recurrent Expenditure	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		Non-Recurrent Expenditure														
102930	4115 / 4118	Insurance Claims Expenditure (closed - transferred from Sch5 - new 0291)	0	0	(2,500)	(37,500)	0	0	0	0	0	0	0	0	0	0
102910		Insurance Claims Expenditure	0	0	0	0	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)	(3,075)	(3,167)	(3,262)
183940	NEW GL	Insurance Claim Excess Expense	0	0	(2,500)	(6,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)	(2,732)	(2,814)	(2,898)	(2,985)
		Sub Total - Non Recurrent Expenditure	**0**	**0**	**(5,000)**	**(44,000)**	**(5,000)**	**(5,075)**	**(5,152)**	**(5,232)**	**(5,389)**	**(5,550)**	**(5,717)**	**(5,888)**	**(6,065)**	**(6,247)**
		TOTAL OPERATING EXPENDITURE	**0**	**0**	**(5,000)**	**(44,000)**	**(5,000)**	**(5,075)**	**(5,152)**	**(5,232)**	**(5,389)**	**(5,550)**	**(5,717)**	**(5,888)**	**(6,065)**	**(6,247)**
		OPERATING REVENUE														
		Recurrent Revenue														
126430		Insurance Reimbursements - Admin	62,346	90,049	60,000	60,000	0	0	0	0	0	0	0	0	0	0
126440		Insurance Reimbursements - Admin (closed - transferred from Sch5 - new 2643)	0	0	0	0	60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792	76,006	78,286
		Sub Total - Recurrent Revenue	**62,346**	**90,049**	**60,000**	**60,000**	**60,000**	**61,800**	**63,654**	**65,564**	**67,531**	**69,556**	**71,643**	**73,792**	**76,006**	**78,286**
		Non-Recurrent Revenue														
		Nil	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Sub Total - Non Recurrent Revenue	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
		TOTAL OPERATING REVENUE	**62,346**	**90,049**	**60,000**	**60,000**	**60,000**	**61,800**	**63,654**	**65,564**	**67,531**	**69,556**	**71,643**	**73,792**	**76,006**	**78,286**

Long Term Financial Plan
2026/27
LAND DEVELOPMENT & BUILDING CONSTRUCTION

Job #	Description	Notes	Salaries & Wages	Overheads 125%	Plant	Stores Issues	Good & Services	TOTAL	Building Reserve 4 7011 0	C/fwd Project Reserve 4 7011 0	New Borrowings	Grant New - Sch13	Sale of Land	Contributions New - Sch10	Total Income	Net Cost	Sundry Notes
Summary Per Building Asset Management Plan																	
	Project Management Salaries - 10% of capital works		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Purchase of Lot 6 Cockie Bend, Collie (vacant land adjacent to Shire depot) - Council Res 9713 - 9Dec25 - funded from the New Initiatves Reserve						180,000	180,000	0	180,000	0	0	0	0	180,000	0	Source: New Inititives Reserve Council res: 9713 - 9 Dec 2025
BAP002	Shire Administration - Repairs and refurbishment Includes Caried Over from 24/25 of $26,000.	Improvements / Upgrades	0	0	0	0	51,000	51,000	25,000	26,000	0	0	0	0	51,000	0	Source: Building Asset Plan
1144	Waste Transfer Station Shed Includes Waste Transfer Station Security funds Carried Over from 24/25 of $45,000 and $245,000 25/26 Carry Over. Waste Transfer Station - Concrete wall repair/upgrade. New steel plate protection barrier for the front of the existing damaged concrete retaining wall.	New	0	0	0	0	495,000	495,000	155,000	290,000	0	0	0	50,000	495,000	0	Source: Building Reserve; Carried Forward Projects Reserve
							50,000	50,000	50,000	0	0	0	0	0	50,000	0	Source: Waste Site Reserve
	Swimming Club Storage Shed	New - Election Commmitmen	25,000				225,000	250,000	0	0	0	250,000	0	0	250,000	0	Source: Building Asset Plan
	Speedway Toilets	New - Election Commmitmen	45,000				405,000	450,000	0	0	0	450,000	0	0	450,000	0	Source: Building Asset Plan
	Cardiff Hall - Kitchen upgrade	Preservation / Renewal					30,000	30,000	30,000	0	0	0	0	0	30,000	0	Source: Building Asset Plan
	Staff Housing - Senior Execuitve (new loan)						850,000	850,000	50,000	0	800,000	0	0	0	850,000	0	Source: Building Asset Plan
	Staff Housing - Manager (new loan)						700,000	700,000	50,000	0	650,000	0	0	0	700,000	0	Source: Building Asset Plan
	Collie Visitor Centre Expansion	New - Election Commmitmen	50,000				450,000	500,000	0	0	0	500,000	0	0	500,000	0	Source: Building Asset Plan
								3,556,000									
TOTAL			**120,000**	**0**	**0**	**0**	**3,436,000**	**3,556,000**	**360,000**	**496,000**	**1,450,000**	**1,200,000**	**0**	**50,000**	**3,556,000**	**0**	

Forward Estimate
+ 2 Years
2027/28
LAND DEVELOPMENT & BUILDING CONSTRUCTION

Job #	Description	Notes	Salaries & Wages	Overheads 122%	Plant	Stores Issues	Good & Services	TOTAL	Building Reserve 4 7011 0	C/fwd Project Reserve 11 4 4001	New Borrowings	Grant 11 2 1501	Sale of Land Append H	Contributions 11 2 1001	Total Income	Net Cost	Sundry Notes
Summary Per Building Asset Management Plan																	
J14322	Improvements / Upgrades		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Building Asset Plan
J14322	New		0	0	0	0	0	0	0	0	0	0	0	0	0	0	New Admin/Library Building
J14321	Preservation / Renewal		0	0	0	0	550,000	550,000	300,000	0	0	0	0	0	300,000	250,000	Source: Building Asset Plan
	Carried Over Projects		0	0	0	0	50,000	50,000	0	50,000	0	0	0	0	50,000	0	
	Project Management Salaries - 10% of capital works			0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Building Asset Plan
TOTAL			**0**	**0**	**0**	**0**	**600,000**	**600,000**	**300,000**	**50,000**	**0**	**0**	**0**	**0**	**350,000**	**250,000**	

Forward Estimate
+ 3 Years
2028/29
LAND DEVELOPMENT & BUILDING CONSTRUCTION

Job #	Description	Notes	Salaries & Wages	Overheads 122%	Plant	Stores Issues	Good & Services	TOTAL	Building Reserve 4 7011 0	C/fwd Project Reserve 11 4 4001	New Borrowings	Grant 11 2 1501	Sale of Land Append H	Contributions 11 2 1001	Total Income	Net Cost	Sundry Notes
Summary Per Building Asset Management Plan																	
	Improvements / Upgrades		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Building Asset Plan
	New		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Building Asset Plan
	Preservation / Renewal		0	0	0	0	650,000	650,000	300,000	0	0	0	0	0	300,000	350,000	Source: Building Asset Plan
	Carried Over Projects		0	0	0	0	50,000	50,000	0	50,000	0	0	0	0	50,000	0	
	Project Management Salaries - 6% of capital works			0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL			**0**	**0**	**0**	**0**	**700,000**	**700,000**	**300,000**	**50,000**	**0**	**0**	**0**	**0**	**350,000**	**350,000**	

Forward Estimate
+ 4 Years
2029/30
LAND DEVELOPMENT & BUILDING CONSTRUCTION

Job #	Description	Notes	Salaries & Wages	Overheads 122%	Plant	Stores Issues	Good & Services	TOTAL	Building Reserve 4 7011 0	C/fwd Project Reserve 11 4 4001	New Borrowings	Grant 11 2 1501	Sale of Land Append H	Contributions 11 2 1001	Total Income	Net Cost	Sundry Notes
Summary Per Building Asset Management Plan																	
	Improvements / Upgrades		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Building Asset Plan
	New		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Building Asset Plan
	Preservation / Renewal		0	0	0	0	750,000	750,000	300,000	0	0	0	0	0	300,000	450,000	Source: Building Asset Plan
	Carried Over Projects		0	0	0	0	50,000	50,000	0	50,000	0	0	0	0	50,000	0	
	Project Management Salaries - 10% of capital works			0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL			**0**	**0**	**0**	**0**	**800,000**	**800,000**	**300,000**	**50,000**	**0**	**0**	**0**	**0**	**350,000**	**450,000**	

2026/27
Budget Estimate
TRANSPORT CAPITAL UPGRADES

	Employee Costs	Overheads 125%	Plant 55%	Stores Issues	Materials & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	JTPS#1	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGGC Spec Pro	Contrib to Works	Total Income	Net Cost to Council
Upgrades - Roads																			
Carried Forward Projects: Capital Upgrades	0	0	0	0	0		0	0										0	0
Expenditure per RAMP	0	0	0	0	0		0	0	0			0	0	0			0	0	0
Project Management Salaries - 43%	0	0	0	0	0		0	0	0									0	0
	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Upgrades - Bridges																			
NIL	0	0	0	0	0		0	0										0	0
	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Upgrades - Ancillary																			
NIL	0	0	0	0	0		0	0	0									0	0
	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Sub Total - Upgrades	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0

Definition - Upgrades
Provides a higher level of service to users.

Examples
Gravelling a road that was not previously gravelled
Sealing a road not previously sealed
Road Widening

2026/27
Budget Estimate
TRANSPORT CAPITAL EXPANSION

	Employee Costs	Overheads 125%	Plant 55%	Stores Issues	Goods & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	JTPS#1	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGGC Spec Pro	Contrib to Works	Total Income	Net Cost to Council
Capital Expansion - Roads																			
NIL **New Extension**	0	0	0	0	0		0	0	0									0	0
					0			0	0									0	0
	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Bridges																			
NIL	0	0	0	0	0		0	0										0	0
																		0	0
	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Ancillary																			
Installation of six (6) new bores and bunding at the Waste site, as per DWER licence requirements	0	0	0	0	60,000		0	60,000	0								60,000	60,000	0
Carried Forward Projects - Ancillary																			
	0	0	0	0	0		0	0		0							0	0	0
	0	0	0	0	60,000		0	60,000	0	0	0	0	0	0	0	0	60,000	60,000	0
Capital Expansion - Dual Use Paths																			
Carried Forward Projects:																			
1 Wittenoom Street (86m Pathway link). Estimated cost $25,700. Grant application for 50% to be submitted to WABN. If successful then to be considered by Council at the mid-year budget review.	0	0	0	0	0		0	0	0		0		0		0	0	0	0	0
2 Hodgson Terrace (750m Pathway link). Estimated cost $200,000. Grant application for 50% to be submitted to WABN. If successful then to be considered by Council at the mid-year budget review.	0	0	0	0	0		0	0	0		0		0		0	0	0	0	0
3 Watson Street (150m Pathway link). Estimated cost $45,000. Grant application for 50% to be submitted to WABN. If successful then to be considered by Council at the mid-year budget review.	0	0	0	0	0		0	0	0		0		0		0	0	0	0	0
	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Drainage																			
Carried Forward Projects:																			
3533 *Forrest St (Design & Construct - Provision of Bio-Retention Basin at Margaretta Wilson Centre Carpark)*	5,000	6,225	2,750	0	7,275		0	21,250	0								21,250	21,250	0
Cemetery Drainage (Expand drainage infrastructure to accommodate new roads) - Carried Forward to 26/27	0	0	0	0	0		0	0	0									0	0
	5,000	6,225	2,750	0	7,275		0	21,250	0	0	0	0	0	0	0	0	21,250	21,250	0
Sub Total - Capital Expansion	5,000	6,225	2,750	0	67,275		0	81,250	0	0	0	0	0	0	0	0	81,250	81,250	0

Definition - Capital Expansion
Extending the road network.

Examples
Constructing a road that previously did not exist. Can be formed, gravelled or sealed
Constructing new footpaths

2026/27
Budget Estimate
TRANSPORT MAINTENANCE

		Employee Costs	Overheads 125%	Plant 55%	Stores Issues	Materials & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	Royalties 4 Regions	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGGC Spec Pro	Contrib to Works	Total Income	Net Cost to Council
Maintenance - Roads																				
	Rural																			
3360	Road Maintenance - Gravel Roads	174,020	216,655	95,711	0	50,000		0	536,385										0	536,385
Refer RM	Road Maintenance - Sealed Roads	0	0	0	0	0		0	0										0	0
Refer RM	Road Maintenance - Formed Roads	0	0	0	0	0		0	0										0	0
	Townsites																			
Refer RM	Road Maintenance - Townsites	54,203	67,483	29,812	0	300,000		0	451,497										0	451,497
	Total	228,223	284,137	125,522	0	350,000	0	0	987,882	0	0	0	0	0	0	0	0	0	0	987,882
	Maintenance - Bridges																			
3440	Bridge Maintenance - Rural	25,000	31,125	13,750	0	50,000	17,000	0	136,875										0	136,875
	Bridge Maintenance - Townsites	0	0	0	0	0		0	0										0	0
	Total	25,000	31,125	13,750	0	50,000	17,000	0	136,875	0	0	0	0	0	0	0	0	0	0	136,875
	Maintenance - Ancillary																			
	Rural																			
	Verge Maintenance	0	0	0	0	0		0	0										0	0
		0	0	0	0	0		0	0										0	0
	Townsites																			
3422	Ancillary Maintenance	50,000	62,250	0	0	1,000		0	113,250										0	113,250
3452	Dual Use Paths / Pathways Maintenance	20,000	24,900	11,000	0	0		0	55,900										0	55,900
3450	Verge Maintenance	130,000	161,850	71,500	0	0		3,500	366,850										0	366,850
5627	Drainage Maintenance	30,000	37,350	16,500	0	30,000		0	113,850										0	113,850
6002	Laneway Maintenance	500	623	275	0	0		0	1,398										0	1,398
3480	Street Trees	60,000	74,700	33,000	0	20,000		0	187,700										0	187,700
6102	Street Sweeping	20,000	24,900	11,000	0	0		0	55,900										0	55,900
3337	Street Sweeping - Job	0	0	0	0	0		0	0										0	0
3470	Depot Maintenance	20,000	24,900	11,000	0	0	6,000	30,000	91,900										0	91,900
3490	Depot - Parks & Gardens	0	0	0	0	500		0	500										0	500
	Total	330,500	411,473	154,275	0	51,500	6,000	33,500	987,248	0	0	0	0	0	0	0	0	0	0	987,248
	Directional Signage																			
		0	0	0	0	0		0	0	0									0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub Total - Maintenance	583,723	726,735	293,547	0	451,500	23,000	33,500	2,112,005	0	0	0	0	0	0	0	0	0	0	2,112,005

Budget Estimate

TRANSPORT RENEWALS

		Employee Costs	Overheads 125%	Plant 55%	Stores Issues	Goods & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	LRCI	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGGC Spec Pro	Contrib to Works	Total Income	Net Cost to Council
	Renewals - Roads																			
	Carried Forward Projects: Road Renewals	0	0	0	0	0		0	0										0	0
4021	*Throssell St Mungalup Intersection (in front of Unity Bank) – paving upgrade*	0	0	0	0	17,000		0	17,000	17,000									17,000	0
8047	*Forrest Street – Traffic Island Remediation - Carry Over of $172,500 to be submitted to the mid-year budget review in Feb 2026 if ready. Design documentation delay with WML.*	0	0	0	0	0		0	0	0			0						0	0
3080	Harris River Road - $11,649.00 - Carbone Retention Sum (12-month Defect Liability provision with contractor – Due June 2026)	0	0	0	0	0		0	0	0										
3099	Mornington Road - $9,950.80 - RCA Retention Sum (12-month Defect Liability provision with contractor – due November 2025)	0	0	0	0	0		0	0	0										
3098	Gastaldo Road - $10,769.56 - RCA Retention Sum (12-month Defect Liability provision with contractor – due November 2025)	0	0	0	0	0		0	0	0									0	0
	Expenditure per RAMP:																			
3080	Harris River Road (SLK 1.05 -5.05) - Widen & seal shoulders to 0.5m, reaseal and install audible edge line 30003532 RPG-24-COL-Harris River Road SLK 1.0 - CARRIED OVER FROM 25/26 into 26/27	8,000	9,960	5,478	0	726,562		0	750,000	0	250,000			500,000					750,000	0
	Project Preliminaries	0	0	0	0	0		0	0	0									0	0
	Project Management Salaries	29,745	4,462	0	0			0	34,206	0	28,940								28,940	5,266
	Total	37,745	14,422	5,478	0	743,562		0	801,206	17,000	278,940	0	0	500,000	0	0	0	0	795,940	5,266
	Renewals - Bridges																			
	Carried Forward Projects:																			
8051	*Swinging Bridge (remedial work)*	0	0	0	0	60,000		0	60,000	0									0	60,000
	Total	0	0	0	0	60,000		0	60,000	0	0	0	0	0	0	0	0	0	0	60,000
	Renewals - Pathways																			
	Expenditure per PAMP	0						0	0	0									0	0
	Total	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub Total - Renewals	37,745	14,422	5,478	0	803,562		0	861,206	17,000	278,940	0	0	500,000	0	0	0	0	795,940	65,266

Definition - Capital Renewal
Increases the life of the asset or its service potential

Examples
Resealing aggregate and asphalt roads
Regravelling existing gravel roads
Replacement of Lighting, street signs
Reconstructing footpaths

	TOTAL	626,467	747,381	301,775	0	1,322,337		33,500	3,054,461	17,000	278,940	0	0	500,000	0	0	0	81,250	877,190	2,177,271
	Total (Excl Maintenance)	42,745	20,647	8,228	0	870,837		0	942,456	17,000	278,940	0	0	500,000	0	0	0	81,250	877,190	65,266

Long Term Financial Plan
2026/27

PARKS & RESERVES CONSTRUCTION EXPENDITURE

Job #	Description	Notes	Salaries & Wages	Overheads 125%	Plant	Stores Issues	Good & Services	TOTAL	P&G Reserve 4 7202 0	C/fwd Project Reserve	LRCI	Trust	Grants/Contrib.	Spec Area Rate	Total Income	Net Cost	Sundry Notes
Summary Per Parks & Reseves Asset Management Plan																	
	Carry Forward Projects																
	New	**New**	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Parks & Reserves Asset Plan
	Soldiers Park Playground – Carry Over project of approx $1.65m from committed re-allocated State Government funding from the former heated swimming pool election commitment. Swimming Club storage shed/meeting room approx $150k. To be submitted to the mid-year budget review in Feb 2026 if ready.	New - Election Commmitment	155,000	0	0	0	1,395,000	1,550,000	0	0	0	0	1,550,000	0	1,550,000	0	
	Preservation / Renewal	**Renewal**	0	0	0	0	25,000	25,000	25,000	0	0	0	0	0	25,000	0	Source: Parks & Reserves Asset Plan
	River Revitalisation Strategy – Project of approx $100,000 subject to external grant funding or contribution. To be submitted to the mid-year budget review in Feb 2026 if externalk funding secured.	**Renewal**	0	0	0	0	100,000	100,000	0	0	0	0	100,000	0	100,000	0	
	Expansion / Improvements / Upgrade	**Expansion**	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Parks & Reserves Asset Plan
TOTAL			**155,000**	**0**	**0**	**0**	**1,520,000**	**1,675,000**	**25,000**	**0**	**0**	**0**	**1,650,000**	**0**	**1,675,000**	**0**	

Forward Estimate
+ 2 Years
2027/28

PARKS & RESERVES CONSTRUCTION EXPENDITURE

Job #	Description	Notes	Salaries & Wages	Overheads 344%	Plant	Stores Issues	Good & Services	TOTAL	P&G Reserve 4 7202 0	C/fwd Project Reserve	Unspent SAR Reserve	Trust	Grants/Contrib.	Spec Area Rate 03 2 0041	Total Income	Net Cost	Sundry Notes
Summary Per Parks & Reseves Asset Management Plan																	
	New		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Parks & Reserves Asset Plan
	Preservation / Renewal		0	0	0	0	100,000	100,000	100,000	0	0	0	0	0	100,000	0	Source: Parks & Reserves Asset Plan
	Expansion / Improvements / Upgrade		0	0	0	0	0	0	0	0	0	0	0		0	0	Source: Parks & Reserves Asset Plan
TOTAL			***0***	**0**	**0**	**0**	**100,000**	**100,000**	**100,000**	**0**	**0**	**0**	**0**	**0**	**100,000**	**0**	

Forward Estimate
+ 3 Years
2028/29

PARKS & RESERVES CONSTRUCTION EXPENDITURE

Job #	Description	Notes	Salaries & Wages	Overheads 335%	Plant	Stores Issues	Good & Services	TOTAL	P&G Reserve 4 7202 0	Project Reserve	Unspent SAR Reserve	Trust	Grants/Contrib.	Spec Area Rate	Total Income	Net Cost	Sundry Notes
Summary Per Parks & Reseves Asset Management Plan																	
	New		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Parks & Reserves Asset Plan
	Preservation / Renewal		0	0	0	0	100,000	100,000	100,000	0	0	0	0	0	100,000	0	Source: Parks & Reserves Asset Plan
	Expansion / Improvements / Upgrade		0	0	0	0	0	0	0	0	0	0	0		0	0	Source: Parks & Reserves Asset Plan
TOTAL			**0**	**0**	**0**	**0**	**100,000**	**100,000**	**100,000**	**0**	**0**	**0**	**0**	**0**	**100,000**	**0**	

Forward Estimate
+ 4 Years
2029/30

PARKS & RESERVES CONSTRUCTION EXPENDITURE

Job #	Description	Notes	Salaries & Wages	Overheads 302%	Plant	Stores Issues	Good & Services	TOTAL	P&G Reserve 4 7202 0	C/fwd Project Reserve	Unspent SAR Reserve	Trust	Grants/Contrib.	Spec Area Rate	Total Income	Net Cost	Sundry Notes
Summary Per Parks & Reseves Asset Management Plan																	
	New		0	0	0	0	0	0	0	0	0	0	0	0	0	0	Source: Parks & Reserves Asset Plan
	Preservation / Renewal		0	0	0	0	100,000	100,000	100,000	0	0	0	0	0	100,000	0	Source: Parks & Reserves Asset Plan
	Expansion / Improvements / Upgrade		0	0	0	0	0	0	0	0	0	0	0		0	0	Source: Parks & Reserves Asset Plan
TOTAL			**0**	**0**	**0**	**0**	**100,000**	**100,000**	**100,000**	**0**	**0**	**0**	**0**	**0**	**100,000**	**0**	

FURNITURE & FITTINGS
ACQUISITIONS EXPENDITURE

Account Number	Description	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
		$	$	$	$	$	$	$	$	$	$	$	$
	Schedule 4 - Members of Council												
	Sundry Furniture & Equipment	0	0	(5,000)	(5,500)	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)
		0	0	(5,000)	(5,500)	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)
	Schedule 5 - Ranger Services												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 7 - Health Administration												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 8 - Education												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 8 - Other Welfare												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 10 - Town Planning												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 11 - Public Halls												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 11 - Recreation Centre												
	Equipment per 10yr Recreation Centre Asset Plan	0	0	0	0	(40,000)	0	0	0	0	(40,000)	0	0
	Sundry Furniture & Equipment	0	0	0	(5,500)	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)	(6,500)
		0	0	0	(5,500)	(45,500)	(5,500)	(6,000)	(6,000)	(6,000)	(46,000)	(6,500)	(6,500)
	Schedule 11 - Library												
	Furniture	0	0	0	(5,500)	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)	(6,500)
		0	0	0	(5,500)	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)	(6,500)
	Schedule 11 - Other Culture												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 13 - Building Control												
	Nil			0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 14 - Administration Overheads												
	IT Equipment per 10 Year IT Asset Plan (Reserve funded)	0	0	(30,000)	(30,000)	(30,000)	(50,000)	(30,000)	(30,000)	(30,000)	(60,000)	(30,000)	(30,000)
	IT Equipment per 10 Year IT Asset Plan - ERP (loan funded)			0	0	0	(200,000)	(200,000)	(100,000)	0			
	Office / Library IT Expenditure	0	0	0	0	0	0	0	0	0	0	0	0
	Furniture & Equipment	0	0	(5,000)	(5,500)	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)	(6,500)
		(50,500)	(50,500)	(35,000)	(35,500)	(35,500)	(255,500)	(236,000)	(136,000)	(36,000)	(66,000)	(36,500)	(36,500)
	Schedule 14 - Public Works Overheads												
	Survey Equipment			0	0	0	0	0	0	0	0	0	0
	Sundry Furniture & Equipment	0	0	0	0	0	0	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)
		0	0	0	0	0	0	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)
	TOTAL	**(50,500)**	**(50,500)**	**(40,000)**	**(52,000)**	**(92,000)**	**(272,000)**	**(259,500)**	**(160,000)**	**(60,000)**	**(130,000)**	**(61,500)**	**(62,500)**

VEHICLE ACQUISITIONS EXPENDITURE

Account Number				Existing Vehicle	New Vehicle		2025/26 Budget $	2025/26 Forecast $	2026/27 Budget Estimate $	Forward Estimate 2027/28 $	2028/29 $	2029/30 $	2030/31 $	2031/32 $	2032/33 $	2033/34 $	2034/35 $	2035/36 $
XXXX	**Schedule 5 - Fire Prevention**																	
	BFB Appliance																	
						0	0	0	0	0	0	0	0	0	0	0	0	0
	DFES Funded BFB Appliance (not included in Reserve)								0	0	0	0	0	0	0	0	0	0
18840	**Schedule 5 - Ranger Services**																	
Ute	Ranger 1 - Shaun	97,053	111CO	2023 Ford Ranger	Isuzu Dmax	Currently 111CO	0	0	(76,000)	0	0	(83,600)	0	0	(91,960)	0	0	(101,156)
Ute	Ranger 2 - Alyce	190,876	112CO	2015 Holden Colorado	Isuzu Dmax	Currently 112CO	(75,000)	(75,000)	0	0	0	0	(82,500)	0	0	0	0	(90,750)
						0	(75,000)	(75,000)	(76,000)	0	0	(83,600)	(82,500)	0	(91,960)	0	0	(191,906)
XXXX	**Schedule 7 - Health Administration**																	
	Principal EHO						0	0	0	0	0	0	0	0	0	0	0	0
							0	0	0	0	0	0	0	0	0	0	0	0
XXXX	**Schedule 8 - Community & Recreation**																	
	Manager Community & Recreation	187,451	106CO	2014 Holden Wagon	Subaru Forestor	Currently 106CO	(45,000)	(45,000)	0	0	0	(49,500)	0	0	0	(54,450)	0	0
							(45,000)	(45,000)	0	0	0	(49,500)	0	0	0	(54,450)	0	0
108880	**Schedule 10 - Waste Management**																	
	Landfill Compactor		PXXXX				(800,000)	(800,000)	0	0	0	0	0	0	0	0	(880,000)	0
						0	(800,000)	(800,000)	0	0	0	0	0	0	0	0	(880,000)	0
XXXX	**Schedule 10 - Town Planning**																	
					Subaru Outback or Isuzu													
	Director Development Services	110,559	102CO	2020 Holden Calais	MUX	Currently 102CO	(70,000)	(70,000)	0	0	0	(77,000)	0	0	0	(84,700)	0	0
	Manager Planning & Development	120,967	104CO	2016 Holden Captiva	Mazda CX5	Currently 107CO			(50,000)	0	0	0	(55,000)	0	0	0	(60,500)	0
							(70,000)	(70,000)	(50,000)	0	0	(77,000)	(55,000)	0	0	(84,700)	(60,500)	0
XXXX	**Schedule 11 - Parks & Reserves**																	
Ute	P & G Supervisor (Mark)	15,852	109CO	2023 Ford Ranger	Ford Ranger	Currently 109CO			0	0	(60,500)	0	0	0	(66,550)	0	0	0
	Parks Ute (Brock)	133,345	CO53	2014 Colorado Dual Cab	Ford Ranger	Currently CO53			(45,000)	0	0	0	0	(49,500)	0	0	0	0
	Parks Ute (Shane)	59,936	CO31533	2019 Colorado Single Cab	Ford Ranger	Currently CO31533			0	(47,000)	0	0	0	0	(51,700)	0	0	0
	Parks Ute (Bruce)	151,972	CO485	2014 Colorado Dual Cab	Ford Ranger	Currently CO485	(44,000)	(44,000)	0	0	0	0	(48,400)	0	0	0	0	(53,240)
	Parks / Retic Ute (David)	242,979	113CO	2015 MUX 4x2	Ford Ranger	Currently 113CO	(44,000)	(44,000)	0	0	0	0	(48,400)	0	0	0	0	(53,240)
	Parks / Handyman (Jake)	138,274	CO702	2019 Colorado Single Cab	Ford Ranger	Currently CO702			(45,000)	0	0	0	0	(49,500)	0	0	0	0
	Trailer - Tandem Plant Trailer		PXXXX			0	0	0	0	0	0	0	0	0	0	0	0	0
	Trailer - Dual Axle (mowing/bobcat)		PXXXX				0	0	0	0	0	0	0	0	0	0	0	0
	Tractor		PXXXX			0	0	0	0	0	0	0	0	0	0	0	0	0
						0	(88,000)	(88,000)	(90,000)	(47,000)	(60,500)	0	(96,800)	(99,000)	(118,250)	0	0	(106,480)
	Schedule 11 - Recreation Centre																	
	Manager Recreation Centre								0	0	0	0	0	0	0	0	0	0
							0	0	0	0	0	0	0	0	0	0	0	0
XXXX	**Schedule 12 - Transport**																	
					2019 Holden Colorado 4x4													
Ute	Works Supervisor	116,896	117CO	2016 Colorado Single Cab	(was Mechanics)	Currently 117CO			0	0	(60,000)	0	0	0	0	(66,000)	0	0
					2023 Ford Ranger from Ranger		0	0	0	0	0	0	0	0	0	0	0	0
	Street Sweeper						(550,000)	0	(550,000)	0	0	0	0	0	(600,000)	0	0	0
							(550,000)	0	(550,000)	0	(60,000)	0	0	0	(600,000)	(66,000)	0	0
XXXX	**Schedule 13 - Building Control**																	
Ute	Principal Building Surveyor								0	0	0	0	0	0	0	0	0	0
							0	0	0	0	0	0	0	0	0	0	0	0
XXXX	**Schedule 14 - Administration Overheads**																	
	CEO (Private Novated Lease)		100CO	2020 Nissan Navara	Isuzu MUX	Currently Private			0	0	(80,000)	0	0	0	(88,000)	0	0	0
					Subaru Outback or Isuzu													
	Director Corporate & Community Services	72,895	101CO	2015 Holden Colorado	MUX	Currently 105CO			0	(70,000)	0	0	(77,000)	0	0	(84,700)	0	0
	Manager ICT		106CO		Subaru Forestor		(45,000)	(45,000)	0	0	0	(49,500)	0	0	0	(54,450)	0	0
						Currently pay a MV												
	Coordinator Finance & Business Excellence				Subaru Forestor	Allowance	0	0	0	0	(48,000)	0	0	0	(52,800)	0	0	0
							(45,000)	(45,000)	0	(70,000)	(128,000)	(49,500)	(77,000)	0	(140,800)	(139,150)	0	0
XXXX	**Schedule 14 - Public Works Overheads**	Km's - Mar 25																
					Subaru Outback or Isuzu													
	Director Operations	38,299	103CO	2023 MAZDA CX5	MUX	Currently 100CO	0	0	0	(70,000)	0	0	0	(77,000)	0	0	0	(84,700)
	Manager Operations	239,421	105CO	2023 MAZDA CX5	Isuzu Dmax	Currently 104CO	(60,000)	(60,000)	0	0	0	(66,000)	0	0	(72,600)	0	0	0
	Mechanic	xxx	108CO	2019 Holden Colorado	Isuzu Dmax	Currently 108CO	0	0	(60,000)	0	0	0	0	(66,000)	0	0	0	0
							(60,000)	(60,000)	(60,000)	(70,000)	0	(66,000)	0	(143,000)	0	(72,600)	0	(84,700)
						0	**(1,733,000)**	**(1,183,000)**	**(826,000)**	**(187,000)**	**(248,500)**	**(325,600)**	**(311,300)**	**(242,000)**	**(951,010)**	**(416,900)**	**(940,500)**	**(383,086)**

PLANT & EQUIPMENT
ACQUISITIONS EXPENDITURE

Account Number	Description	YTD	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
			$	$	$	$	$	$	$	$	$	$	$	$
	Schedule 5 - Fire Prevention (DFES Funded)	0												
	Nil				0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 5 - Fire Prevention (DFES Funded $1,000 - $2,999)													
					0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 10 - Sanitation / Refuse Site													
	Small Plant & Equipment Pl Growth		0	0	0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0
	Schedule 11 - Parks & Reserves													
	Small Plant & Equipment Plan				(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
		0	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)	(11,593)	(11,941)
	Schedule 12 - Roads													
	Sundry Equipment		0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0
	TOTAL	**0**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,000)**	**(10,300)**	**(10,609)**	**(10,927)**	**(11,255)**	**(11,593)**	**(11,941)**

New Borrowings

Account Number			2021/22 Actual	2022/23 Actual	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
XXXX	Depot Relocation - WATC ID# 50149	117	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Truck Bay - WATC ID# 50364	118	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Various Projects - WATC ID# 50427	119	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Roche Park Court 3 - WATC ID# 74741	120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Venn St River Stop - WATC ID# 77248	121	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Building Capital Works - WATC ID# 138026	122	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Solar Panels - WATC ID# 138027	123	0	0	0	0			0	0	0	0	0	0	0	0	0	0
	Server Upgrade - WATC ID# 140864	124	70,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	New ERP System to replace SynergySoft		0	0	0	0	0	0	0	0	0	200,000	200,000	100,000	0	0	0	0
	Staff Housing - Senior Execuitve								800,000	0	0	0	0	0	0	0	0	0
	Staff Housing - Manager								650,000	0	0	0	0	0	0	0	0	0
			70,000	0	0	0	0	0	1,450,000	0	0	200,000	200,000	100,000	0	0	0	0

New Community / Self Supporting Loans

Account Number			2021/22 Actual	2022/23 Actual	2023/24 Actual	2024/25 Actual	2025/26 Budget	2025/26 Forecast	2026/27 Budget Estimate	Forward Estimate 2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
XXXX	SSL - Collie Golf Club - WATC ID# 259626	125	0	0	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0
			0	0	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0

* SSL = Self Supporting Loan

- Debt Service Cover Ratio ideally is not less than 200%
- Debt Service Ratio does not exceed 10%
- Gross Debt to Revenue Ratio ideally not exceed 60%

Where any of these ratios are outside these limits, Council may consider the deferment or a reduction in borrowings to meet these adopted indicators.

Definitions

Debt Service Cover Ratio

Operating Surplus (excluding grants for the development of assets) before Interest and Depreciation as a % of Principal and Interest repayments (includes Govt Guarantee fee). Measures a Council's a

Debt Service Ratio

Debt Service Cost (Total borrowing repayments) as a % of Available Operating Revenue (Operating Revenue + Self Supporting Loan Principal *less* Specific purpose grants of a capital nature).

Gross Debt to Revenue Ratio

Gross Debt (All borrowing and overdrafts) as a % of Total Revenue (Total operating Revenue less specific purpose grants).

Appendix 11.7.A

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SCHEDULE OF FEES AND CHARGES 2026/2027

Definition:

Community Group is defined as:
Any not-for-profit sporting, recreational or community organisation that is involved in activities that benefits the Collie community.

Family is defined as:
Two(2) named adults and children aged under 18 years of age residing at the same address as at least one of the named adults.

Shire of Collie
Explore. Discover. Connect.

Development Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
1	Not more than $50,000	Statutory	*Planning and Development Regulations 2009*	GST Free	$147.00	$147
2	Between $50,000 and $500,000	Statutory	*Planning and Development Regulations 2009*	GST Free	0.32% of estimated cost of development	0.32% of estimated cost of development
3	Between $500,000 and $2.5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$1,700 plus 0.257% for every $1 in excess of $500,000	$1,700 plus 0.257% for every $1 in excess of $500,000
4	Between $2.5m and $5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$7,161 plus 0.206% for every $1 in excess of $2.5 million	$7,161 plus 0.206% for every $1 in excess of $2.5 million
5	Between $5m and $21.5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$12,633 plus 0.123% for every $1 in excess of $5 million	$12,633 plus 0.123% for every $1 in excess of $5 million
6	More than $21.5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$34,196.00	$34,196
7	Where the development has commenced or been carried out (other than extractive industry)	Statutory	*Planning and Development Regulations 2009*	GST Free	Development Application Fee plus, by way of penalty, twice that fee	Development Application Fee plus, by way of penalty, twice that fee
	Residential Design Code (R-Code) Variation (Minor)	Council	*Planning and Development Regulations 2009*	GST Charged	$160.00	$152
	Residential Design Code (R-Code) Variation (Major)	Council	*Planning and Development Regulations 2009*	GST Charged	$320.00	$303
8	Extractive Industry	Statutory	*Planning and Development Regulations 2009*	GST Free	$739.00	$739

9	Extractive Industry - where the development has commenced or been carried out	Statutory	*Planning and Development Regulations 2009*	GST Free	Extractive Industry Fee plus, by way of penalty, twice that fee	Extractive Industry Fee plus, by way of penalty, twice that fee
10	Determining an application for exchange of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply, where the change or the alteration, extension or change has not commenced or been carried out	Statutory	*Planning and Development Regulations 2009*	GST Free	$295.00	$295
11	Determining an application for a change of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply, where the change or the alteration, extension or change has commenced or been carried out	Statutory	*Planning and Development Regulations 2009*	GST Free	Fee above plus, by way of penalty, twice that fee	Fee above plus, by way of penalty, twice that fee
12	Cancellation or amendment charges	Statutory	*Planning and Development Regulations 2009*	GST Free	$295.00	$295

Subdivisions

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
13	Clearance less than 5 lots	Statutory	*Planning and Development Regulations 2009*	GST Free	$73 per lot	$73 per lot
14	Clearance between 5 and 195 lots	Statutory	*Planning and Development Regulations 2009*	GST Free	$73 for the first 5 lots and $35 per lot thereafter	$73 for the first 5 lots and $35 per lot thereafter
15	Clearance more than 195 lots	Statutory	*Planning and Development Regulations 2009*	GST Free	$7,393.00	$7,393
16	Supervision Fee- when an engineer has been consulted	Statutory	*Planning and Development Act 2005 (s 158)*	GST Charged	1.50% of total roads and drains	1.50% of total roads and drains
17	Supervision Fee - when an engineer has not been consulted	Statutory	*Planning and Development Act 2005 (s 158)*	GST Charged	3.00% of total roads and drains	3.00% of total roads and drains
18	Defects Maintenance Bond	Statutory		GST Free	$0	$0

Home Occupation

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
19	Initial Application Fee	Statutory	*Planning and Development Regulations 2009*	GST Free	$222	$222
20	Fee - where home occupation has commenced without approval	Statutory	*Planning and Development Regulations 2009*	GST Free	The Initial Application Fee plus, by way of penalty, twice that fee	The Initial Application Fee plus, by way of penalty, twice that fee
21	Annual Renewal	Statutory	*Planning and Development Regulations 2009*	GST Free	$73.00	$73
22	Annual Renewal - where application is made after the approval has expired	Statutory	*Planning and Development Regulations 2009*	GST Free	The Annual Renewal Fee plus, by way of penalty, twice that fee	The Annual Renewal Fee plus, by way of penalty, twice that fee

Scheme Amendment/Structure Plan

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
23	Request to initiate	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$372
24	Processing fee - base/standard	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$1,801
25	Processing fee - complex	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$3,493
26	Lodgement of Structure Plan/Local Development Plan (Initial charge, based on 12hrs; final charge is subject to hours required on application)	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$1,090
27	Director/ Manager/ Shire Planner (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$88
28	Environmental Health Officer (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$37
29	Administrative Assistant (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)	$30
30	Advertising for Scheme Amendment/Structure Plan	Council		GST Charged	Cost plus 10%	Cost plus 10%
31	Lodgement of a Notification on the Title	Council		GST Free	$220.00	$181

Miscellaneous Planning Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
32	Document Search - Residential	Council		GST Charged	$65.00	$62
33	Document Search - Commercial (per hour, min 1 hour)	Council		GST Charged	$93.00	$77
34	Providing a Zoning Certificate	Statutory	*Planning and Development Regulations 2009*	GST Free	$73.00	$73
35	Replying to a property settlement questionnaire	Statutory	*Planning and Development Regulations 2009*	GST Free	$73.00	$73
36	Providing written planning advice	Statutory	*Planning and Development Regulations 2009*	GST Free	$73.00	$73
37	Advertising of Development Applications-1 Advertisement	Council		GST Charged	Cost + 10%	$160
38	Advertising of Development Applications-2 Advertisements	Council		GST Charged	Cost + 10%	$320
39	Shipping Containers for Storage Bond	Council		GST Free	$1,000.00	$1,000
40	Issue of Section 40 Certificate (Liquor Act)	Council		GST Charged	$167.00	$160

41	South West Joint Design Review Panel Sitting Fees	Council	GST Charged	$2,195 per meeting	$2,100 per meeting

Camp Sites

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
42	Application/Renewal of a license (Reg 45)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	Minimum $200 or site fee multiply by number of sites per application	Minimum $200 or site fee multiply by number of sites per application
43	Long Stay Site (Fee to be multiplied by number of sites)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$6.00	$6
44	Short Stay Site (Fee to be multiplied by number of sites)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$6.00	$6
45	Camp Site (Fee to be multiplied by number of sites)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$3.00	$3
46	Overflow Site (Fee to be multiplied by number of sites)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$1.50	$2
47	Additional Fee by way of Penalty for Renewal after Expiry	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$20.00	$2
48	Transfer of Licence	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$100.00	$100
49	Appeal to Minister	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$100.00	
50	Approval of Park Homes and Other Structures on Caravan Parks	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$183.00	
51	Application for approval for Camping on Private Land (Regulation 11)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	$183.00	$100

Building Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
52	Certified Application - Class 1 and 10	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	0.19% of value min $110	0.19% of value min $110
53	Uncertified Application - Class 1 and 10	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	0.32% of value min $110	0.32% of value min $110
54	Certified Application - Class 2 to 9	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	0.09% of value min $110	0.09% of value min $110

Demolition Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
55	Class 1 and 10	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	$110.00	$110
56	Class 2 to 9 (per storey)	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	$110.00	$110

Occupancy Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
57	Occupancy Permits, Temporary Occupancy Permits, Modifications and Replacements	Statutory	*Building Act 2011 (s46 , s47, s48, s49, s52)*	GST Free	$110.00	$110

Extension of Time Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
58	BA22 – Application to extend a building or demolition permit.	Statutory	*Building Act 2011 (s46 , s47, s48, s49, s52)*	GST Free	$110.00	$110

Unauthorised Work Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
59	Retrospective Building Approval Certificate	Statutory	*Building Act 2011 (s51 (3))*	GST Free	0.38% of value min $110	0.38% of value min $110
60	Retrospective Occupancy Permit - Class 2 to 9	Statutory	*Building Act 2011 (s51 (2))*	GST Free	0.38% of value min $110	0.38% of value min $110
61	Building Approval Certificate where Unauthorised Work has not been done	Statutory	*Building Act 2011 (s52 (2))*	GST Free	$110.00	$110

Regulatory Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
62	Building Services Levy - Building and Demolition Permits	Statutory	*Building Act 2011*	GST Free	0.137% of value min $61.65	$61.65
63	Building Services Levy - Occupancy Permits and Building Approval Certificates(excluding s46 & s48)	Statutory	*Building Act 2011*	GST Free	$61.65	$61.65
64	Building Services Levy - Occupancy Permits and Building Approval Certificates for unauthorised work	Statutory	*Building Act 2011*	GST Free	0.274% of value min $123.30	$123.30
65	BCITF Levy (if over $20,000)	Statutory		GST Free	0.20% of estimated value	0.20% of estimated value
66	Swimming Pool Inspections (Annual fee)	Statutory	*Building Act 2011 (regulation 53)*	GST Charged	$60.00	$60

Miscellaneous Building Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
67	Plan Search Request – Residential (per property)	Council		GST Charged	$65.00	$62
68	Plan Search Request – Commercial (per property)(per hour, min 1 hour)	Council		GST Charged	$93.00	$77
69	Written Information from Building Surveyor or Site inspection	Council		GST Charged	$130.00	$124
70	Application to Amend Building Standard	Statutory	*Building Act 2011 (regulation 31)*	GST Free	$2,160.15	$2,160.15
71	Application for a park home	Council	*Caravan and Camping Ground Act*	GST Free	$200.00	$134
72	Second-Hand Dwellings and Buildings Bond	Council		GST Free	$5,000.00	$5,000
73	Verge/Footpath Damage Bond - Building Works	Council		GST Free	$1,025.00	$1,025
74	Verge/Footpath Damage Bond – Civil Works	Council		GST Free	$2,150.00	$2,150
75	Verge/Footpath Damage Inspection Fee	Council		GST Charged	$115.00	$108
76	Application for approval of battery powered smoke alarms	Statutory	*Building Act 2011 (regulation 61)*	GST Free	$179.40	$179.40
77	Swimming Pool Inspection (upon request)	Council		GST Charged	$312.00	$186
78	New Swimming Pool Barrier Inspection	Council		GST Charged	$312.00	$124
79	Building Licences/Permits Report (Current property owner only)	Council		GST Charged	$33.00	$31
80	Building Approval List - 12 Months	Council		GST Free	$100.00	$62

Building Certification Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
81	BA3 Certification Service for Class 2-9 Buildings (up to 500m2)	Council		GST Charged	0.20% of value min $350	0.20% of value min $350
82	BA17 Certificate of Construction Compliance (per hour)	Council		GST Charged	$180 per hour min $350	$171 per hour min $350
83	BA18 Certificate of Construction Compliance (per hour)	Council		GST Charged	$180 per hour min $350	$171 per hour min $350

Food Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
84	Food Premises Notification fee	Council		GST Free	$75.00	$57
85	Food Premises Registration fee	Council		GST Free	$150.00	$139
86	Multiple Premises Assessment Fee (i.e. supermarkets)	Council		GST Free	$598.00	
87	Annual High Risk Assessment Fee	Council		GST Free	$350.00	$325
88	Annual Medium Risk Assessment Fee	Council		GST Free	$280.00	$268
89	Annual Low Risk Assessment Fee	Council		GST Free	$173.00	$165
90	Audit Review Fee	Council		GST Free	$75.00	
91	Settlement Enquiry of a Food Business	Council		GST Charged	$100.00	$165
92	Alteration to existing Food Business Registration Certificate	Council		GST Charged	$45.00	

Trading in Public Places

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
93	Application Fee (Commercial/For profit only)	Council		GST Free	$87.00	
94	Licence Fee - Daily	Council		GST Free	$20.00	$36
95	Licence Fee - Weekly (Continuous)	Council		GST Free	$80.00	$67
96	Licence Fee - Monthly (Continuous)	Council		GST Free	$240.00	$119
97	Licence Fee - Annually (Continuous)	Council		GST Free	$2,000.00	$516
98	Not for Profit Organisations	Council		GST Free	$50.00	$50
99	Collie Community Groups & Local Fund Raising	Council		GST Free	Free	$50
100	Permit - Signage - 1 Year	Council		GST Free	$150.00	
101	Permit - Alfresco Area - 1 Year	Council		GST Free	$150.00	
102	Application to Amend a Trading in Public place or Alfresco Permit	Council		GST Charged	$87.00	

Public Buildings

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
103	Applications under Health (Public Building) Regulations 1992	Statutory	*Health (Public Building) Regulations 1992*	GST Free	$55 per hour to a maximum of $871	$55 per hour to a maximum of $871
104	Public Building (including Events) Application Fees - 1 up to 50	Council		GST Free	$115.00	
105	Public Building (including Events) Application Fees - 51 up to 200	Council		GST Free	$248.00	
106	Public Building (including Events) Application Fees - Over 200	Council		GST Free	$415.00	
107	Application to extend or alter a Public Building	Council		GST Free	$115.00	
108	Lodging house fee - Less than 100	Council		GST Free	$150.00	$144
109	Lodging house fee - More than 100	Council		GST Free	$350.00	$144

Treatment of Sewage and Disposal of Effluent and Liquid Waste

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
110	Application for approval of waste water apparatus	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$118.00	$118
111	Inspect and Issue 'Permit to use apparatus'	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$118.00	$118
112	Apparatus re-inspection fee	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$118.00	$118
113	Additional fee for renewal after expiry	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$20.00	$20
114	Local Government report fee (for large apparatus)	Council		GST Charged	$250.00	$170

Dog Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
115	Sterilised - 1 Year (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$20.00	$20
116	Sterilised - 3 Years (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$42.50	$43
117	Sterilised - Lifetime (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$100.00	$100
118	Unsterilised - 1 Year (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$50.00	$50
119	Unsterilised - 3 Years (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$120.00	$120
120	Unsterilised - Lifetime (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$250.00	$250
121	Registration of dog kept in an approved kennel establishment (per establishment)	Statutory	*Dog Regulations 2013*	GST Charged	$200.00	$200
122	Registration of Dangerous Dog - 1 year	Statutory	*Dog Regulations 2013*	GST Charged	$50.00	$50
123	Annual Kennel Inspection Fee	Council		GST Charged	$140.00	$130

Cat Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
124	Sterilised - 1 Year (pensioner discount-50%)	Statutory	*Cat Regulations 2012*	GST Free	$20.00	$20
125	Sterilised - 3 Years (pensioner discount-50%)	Statutory	*Cat Regulations 2012*	GST Free	$42.50	$43
126	Sterilised - Lifetime (pensioner discount-50%)	Statutory	*Cat Regulations 2012*	GST Free	$100.00	$100
127	Application to Breed Cats (per breeding cat)	Statutory	*Cat Regulations 2012*	GST Charged	$100.00	$100

Ranger Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
128	Dog Pound Fee	Council		GST Free	$65.00	$65
129	Dog Sustenance charge (per day)	Council		GST Charged	$38.00	$36
130	Surrender of Dog	Council		GST Charged	$165.00	$120
131	Permit to keep more than 2 dogs (including inspection fee)	Council		GST Charged	$130.00	$125
132	Cat Pound Fee	Council		GST Free	$115.00	$65
133	Cat Sustenance charge (per day)	Council		GST Charged	$38.00	$36
134	Surrender of Cat	Council		GST Charged	$165.00	$120
135	Stock Impound Fee	Council		GST Charged	$200 per head	$65 per head
136	Stock Sustenance charge (per day)	Council		GST Charged	$50 per head	$45 per head
137	Impounded Vehicle towing	Council		GST Charged	Towing at cost + 10%	Towing at cost
138	Impounded Vehicle Fee	Council		GST Charged	$100.00	$75
139	Impounded Vehicle storage fee (per day)	Council		GST Charged	$15.00	$35
140	Final Demand Fees	Council		GST Charged	$27.00	$25

Swimming Pool Single Entry

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
141	General Admission (Adult)	Council		GST Charged	$8.00	$7
142	Student (primary school 4+ years and high school aged) (Age 10+ must produce proof of enrolment/student status)	Council		GST Charged	$5.50	$5
143	Concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	$5.50	$5
144	Age 3 and under	Council		GST Charged	Free	Free

Swimming Pool Season Tickets

Pool season ticket half price from 31 January 2025

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
145	Family*	Council		GST Charged	$390.00	$377
146	Family* Concession (Family Health Care Card)	Council		GST Charged	$225.00	$217
147	Individual	Council		GST Charged	$184.00	$175
148	Student & Senior Cards Concession (Age 10+ must produce proof of enrolment/student status)	Council		GST Charged	$140.00	$134
149	Concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	$92.00	$88

Swimming Pool Miscellaneous Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
150	Spectators (Swimming lessons and carnivals)	Council		GST Charged	Free	Free
151	Spectators (Non swimming- excluding Swimming lessons and carnivals)	Council		GST Charged	Free	Free
152	Participants (Swimming lessons and carnivals)	Council		GST Charged	$5.50 Free for school in term swimming lessons	$5 Free for school in term swimming lessons
153	Book of 10 single entry tickets - General Admission (Adult)	Council		GST Charged	$68.00	$60
154	Book of 10 single entry tickets - student & concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	$47.00	$45
155	Aqua Fitness Class ($6.50 discount with a season pass)	Council		GST Charged	$17.50	$10 - $17
156	Aqua Fitness concession ($6.50 discount with a season pass)	Council		GST Charged	$15.50	$8 - $15
157	Aqua Fitness with Season Ticket ($6.50 discount with a season pass)	Council		GST Charged	$13.50	$5 -$13
158	Aqua Fitness 10 visit pass ($55.00 discount with a season pass)	Council		GST Charged	$148.50	$85 - $140
159	Aqua Fitness 10 visit pass - concession ($55.00 discount with a season pass)	Council		GST Charged	$131.50	$68 - $125
160	Special Event Days	Council		GST Charged	Free	Free
161	Promotional and Other Events	Council		GST Charged	up to $20 per participant	up to $20 per participant
162	Inflatable Hire - large (includes lifeguards)	Council		GST Charged	$150 per hour	$150 per hour
163	Swimming Pool Kiosk	Council		GST Charged	Prices as marked	Prices as marked
164	Lifeguard Hire	Council		GST Charged	$55 per hour	$50 per hour
165	Pool Manager Hire				$80 per hour	$75 per hour
166	Lane Hire	Council		GST Charged	$25 per hour	$20 per hour

Library Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
166	Library replacement card	Council		GST Charged	$5.00	$3-$10
167	Sale of second hand books	Council		GST Charged	Prices as marked	Prices as marked
168	Computer Use	Council		GST Charged	$5 per hour	Free
169	Library events	Council		GST Charged	$10.00-$25.00	$10.00-$25.00
170	Lost/damaged Items (as per State Library determination)	Council		GST Charged	Cost plus 10%	Cost

Library Hire Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
171	Meeting Room per hour or part thereof (free for community groups)	Council		GST Charged	$60.00	$40
172	Meeting Room (4 hours) (free for community groups)	Council		GST Charged	$180.00	$80
173	Meeting Room Full Day (free for community groups)	Council		GST Charged	$300.00	$145

Roche Park Stadium & Court Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
174	Stadium: Major per day - Court 1 & 2	Council		GST Charged	$380 per day	$360 per day
175	Stadium: Major multi day -Court 1 & 2	Council		GST Charged	$280 per day	$270 per day
176	Stadium: Minor per day -Court 3	Council		GST Charged	$225 per day	$215 per day
177	Stadium: Minor multi day -Court 3				$160 day	$155 day
178	Stadium: Full Court	Council		GST Charged	$65 per hour	$60 per hour
179	Stadium: Half Court	Council		GST Charged	$45 per hour	$40 per hour
180	Courts: Casual Use	Council		GST Charged	$2-$12 per person (manager to determine based on staffing arrangements and use availability)	$2-$12 per person (manager to determine based on staffing arrangements and use availability)

Roche Park Association Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
181	Stadium Full Court (Juniors) - Games	Council		GST Charged	$30 per hour	$26 per hour
182	Stadium Full Court (Seniors) - Games	Council		GST Charged	$50 per hour	$47 per hour
183	Stadium Half Court (Juniors) - Games	Council		GST Charged	$20 per hour	$16 per hour
184	Stadium Half Court (Seniors) - Games	Council		GST Charged	$30 per hour	$26 per hour
185	Stadium (Juniors & Seniors) - Training	Council		GST Charged	Half Court: $20 per hour Full Court : $30 per hour	Half Court: $16 per hour Full Court : $26 per hour

Roche Park School Bookings

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
186	Major Stadium	Council		GST Charged	$195 per day	$185 per day
187	Minor Stadium	Council		GST Charged	$145 per day	$140 per day
188	Stadium Hire -individual students	Council		GST Charged	$2 per student per hour	$2 per student per hour

Roche Park Facility Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
189	Additional Staffing	Council		GST Charged	$68 per hour	$65 per hour
190	Birthday Party (includes room and setup) - 4 hour max.	Council		GST Charged	$50 per event	$48 per event
191	Birthday Party (includes room and setup with cleaning) - 4 hour max.	Council		GST Charged	$120 per event	
192	Function Room (includes room, kitchen and setup) - 2 hour min.	Council		GST Charged	$250 per day or $50 per hour	$165 per day or $34 per hour
193	Function Room (includes room, kitchen and setup with cleaning) - 2 hour min.	Council		GST Charged	$320 per day or $120 per hour	
194	Small Meeting Room (free for community groups)	Council		GST Charged	$140 per day or $25 per hour	$135 per day or $24 per hour
195	Kiosk and/or Kitchen	Council		GST Charged	$170 per day or $35 per hour	$165 per day or $34 per hour
196	Room Setup	Council		GST Charged	$75.00	$72
197	Tea/Coffee	Council		GST Charged	$2 per person	$2 per person
198	External Toilets and/or Changerooms	Council		GST Charged	$35 per day or $120 with cleaning	$33 per day

Roche Park Fitness Classes

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
199	Group Fitness (per person)	Council		GST Charged	$14.00	$10- $16 per person
200	Group Fitness (Concession) (per person)	Council		GST Charged	$10.00	$5- $12 person
201	Group Fitness (10 visit pass) (per person	Council		GST Charged	$120.00	$105 per person
202	Group Fitness (12 Months Membership)	Council		GST Charged	$760 per person (Monthly Direct Debit-$80/month)	$750 per person (Monthly Direct Debit-$80/month)
203	Senior Fitness Session	Council		GST Charged	$5-$12 (depends on the fitness class)	$5-$12 (depends on the fitness class)
204	Senior Fitness Assessment (per person)	Council		GST Charged	$70.00	$68 per person

Roche Park Recreation Programs

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
205	Events and Programs (per person)	Council		GST Charged	Price set at launch	$2-$26 per person

Roche Park Other Fees & Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
	Team Sports					
206	Weekly Team Fee	Council		GST Charged	$37- $47	$36- $46
207	Team Nomination Fee	Council		GST Charged	$40 - $55	$40 - $55
208	Forfeit -greater than 24 hours notice	Council		GST Charged	$50	$50
209	Forfeit -less than 24 hours notice	Council		GST Charged	$70	$70
210	Forfeit - No notice of forfeit	Council		GST Charged	$95	$95
	Individual Sports					
211	Individual Sport program - session fee	Council		GST Charged	$7.50	$7
212	Individual Sport program - registration fee	Council		GST Charged	$7.50	$7
	Others					
213	Roche Park Kiosk Items	Council		GST Charged	Prices as marked	Prices as marked

Sport and Recreation Ground Single Use Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/276 (inc GST)	2025/26 (inc GST)2
214	Recreation Ground - per day (Day Fee)	Council		GST Charged	$250.00	$211
215	Recreation Ground - per day (Night Fee)	Council		GST Charged	$320.00	$303
216	Wallsend Ground - per day (Day Fee)	Council		GST Charged	$215.00	$211
217	Wallsend Ground - per day (Night Fee)	Council		GST Charged	$305.00	$303
218	South West Football League (Per Day)	Council		GST Charged	$250.00	$211

Sport and Recreation Ground Annual Maintenance Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
219	Collie River Valley Little Athletics	Council		GST Charged	$480.00	$461
220	Collie Eagles Football Club	Council		GST Charged	$3,650.00	$3,495
221	Collie Fossils	Council		GST Charged	$560.00	$536
222	Collie Motorcycle Club	Council		GST Charged	Cost	Cost
223	Collie Cricket Association	Council		GST Charged	$3,175.00	$3,039
224	Collie Lawn Tennis	Council		GST Charged	$2,080.00	$1,994
225	Collie Soccer Club	Council		GST Charged	$3,175.00	$3,039
226	Collie Swimming Club (Includes lighting)	Council		GST Charged	$1,415.00	$1,355
227	Collie Underwater Hockey Association (Includes lighting)	Council		GST Charged	$1,415.00	$1,355
228	Western Riding Association	Council		GST Charged	$1,140.00	$1,094
229	Collie Harness Racing Club	Council		GST Charged	$1,140.00	$1,094

Grants of Right of Burial

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
230	Issue of Grant of Right of Burial	Council		GST Free	$625.00	$595
231	Transfer of Grant of Right of Burial	Council		GST Free	$50.00	Free
232	Renewal of Grant of Right of Burial	Council		GST Free	$625.00	$595
233	Copy of Grant of Right of Burial	Council		GST Free	$50.00	Free

Burial Sites

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
234	Reservation of grave (non refundable)	Council		GST Charged	$195.00	$160
235	Interment of an adult grave (other than an infant)	Council		GST Charged	$1,495.00	$1,424
236	Interment of an infant grave	Council		GST Charged	$475.00	$439
237	Interment of a cremated ashes in gravesite	Council		GST Charged	$175.00	$165
238	Interment surcharge for after 2pm	Council		GST Charged	$345.00	$330
239	Interment without notice	Council		GST Charged	$575.00	$552
240	Interment surcharge for weekends and public holidays	Council		GST Charged	$575.00	$552
241	Reopening of a grave	Council		GST Charged	$2,055.00	$1,966
242	Exhumation	Council		GST Charged	$1,370.00	$1,311

Niche Wall & Modular Niche

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
243	Reservation of Niche Wall or Modular Niche (non refundable)	Council		GST Charged	$195.00	$160
244	Placement of a cremated ashes into Niche Wall or Modular Niche (including affixing plaque)	Council		GST Charged	$195.00	$165
245	Affixing plaque to Niche Wall or Modular Niche	Council		GST Charged	$195.00	$165
246	Single plaque (Niche Wall and Modular Niche)	Council		GST Charged	$455.00	$439
247	Double plaque (Niche Wall only)	Council		GST Charged	$685.00	$655
248	Second Standard Inscription for a double plaque (Niche Wall only)	Council		GST Charged	$345.00	$330

Memorial Garden

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
249	Reservation of interment Memorial Garden (non refundable)	Council		GST Charged	$195.00	$160
250	Interment of a cremated ashes into Memorial Garden (including affixing plaque)	Council		GST Charged	$195.00	$165
251	Affixing plaque to Memorial Garden	Council		GST Charged	$195.00	$165
252	Single plaque for Memorial Garden (including cement plinth)	Council		GST Charged	$575.00	$552

Cemetery License Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
253	Undertaker's annual license fee	Council		GST Charged	$345.00	$330
254	Undertaker's single licence fee for one interment	Council		GST Charged	$115.00	$100
255	Monumental Mason annual license fee	Council		GST Charged	$335.00	$320
256	Monumental Mason single license fee	Council		GST Charged	$115.00	$100
257	Permit to erect headstone	Council		GST Charged	$175.00	$165
258	Permit to construct a vault	Council		GST Charged	$175.00	$165
259	Cemetery search fee	Council		GST Charged	$50.00	$46

Residential Kerbside Collection

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
260	Annual 3 bin service for residential property	Council		GST Charged	$458.00	$439
261	Annual 3 bin service for residential property (pensioners only)	Council		GST Charged	$439.00	$420
262	Annual rural waste charge	Council		GST Charged	$203.00	$194
263	Additional annual general waste service for residental property (per bin)	Council		GST Charged	$223.00	$213
264	Additional annual recycling service for residental property (per bin)	Council		GST Charged	$93.00	$89
265	Additional annual FOGO recycling service for residental property (per bin)	Council		GST Charged	$143.00	$137

Non Residential Kerbside Collection

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
266	Annual non residential general waste service (per bin) Pickup five times in a week	Council		GST Charged	$866.00	$829
267	Annual non residential general waste service (per bin) Pickup once in a week	Council		GST Charged	$251.00	$241
268	Annual non residential recycling service (per bin) Pickup 5 times a week every 2nd week	Council		GST Charged	$866.00	$829
269	Annual non residential recycling service (per bin) Pickup once a fortnight	Council		GST Charged	$251.00	$241
270	Annual non residential FOGO service (per bin) Pickup five times in a week	Council		GST Charged	$804.00	$769
271	Annual non residential FOGO service (per bin) Pickup once in a week	Council		GST Charged	$188.00	$180

Domestic Waste -no tip pass presented

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
272	Car, station wagon, small enclosed vehicle (Excluding asbestos disposal)	Council		GST Charged	$28 per load $5 concession for Collie residents	$20 per load
273	Light vehicle - ute, van or small trailer not exceeding 2.1m x 1.2m (excluding asbestos disposal)	Council		GST Charged	$32 per load $6 concession for Collie residents	$25 per load
274	Large trailer exceeding 2.1m x 1.2m - including dual axle, float, trailers with sides exceeding 600mm (excluding asbestos disposal)	Council		GST Charged	$55 per load $7 concession for Collie residents	$45 per load
275	Utility/van with small trailer not exceeding 2.1m x 1.2m (excluding asbestos disposal)	Council		GST Charged	$55 per load $7 concession for Collie residents	$45 per load
276	Utility/van with large trailer exceeding 2.1m x 1.2m - including dual axle, float, trailers with sides exceeding 600mm (excluding asbestos disposal)	Council		GST Charged	$85 per load $10 concession for Collie residents	$70 per load

Commercial / Industrial Waste

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
277	General and Co Mingled Waste (subject to inspection by gate attendant as it requires compliance with Shire of Collie landfill license)	Council		GST Charged	Ute, van or small trailer not exceeding 2.1m x 1.2m: $45 per load ($5 concession for Collie residents) Others (i.e, ute/van with trailer, trucks and skip bins) $150 per tonne or part thereof (sorted) ($30 concession for Collie residents) $250 per tonne or part thereof (unsorted) ($30 concession for Collie residents)	Ute, van or small trailer not exceeding 2.1m x 1.2m: $30 per load Others (i.e, ute/van with trailer, trucks and skip bins) $100 per tonne or part thereof (sorted) $200 per tonne or part thereof (unsorted)
278	Clean fill - non contaminated subject to inspection by gate attendant	Council		GST Charged	Free	Free
279	Non contaminated and sorted scrap metal	Council		GST Charged	$15 per tonne or part thereof	$15 per tonne or part thereof

280	Light Green Waste (prunings, grass clippings etc)	Council	GST Charged	Ute/van or small trailer: $32 per load ($5 concession for Collie residents) Others (i.e, ute/van with trailer, trucks and skip bins) $55 per tonne or part thereof ($7 concession for Collie residents)	Ute/van or small trailer: $25 per load Others (i.e, ute/van with trailer, trucks and skip bins) $35 per tonne or part thereof
281	Heavy Green Waste (branches, stumps, greater than 300mm diameter)	Council	GST Charged	Ute/van or small trailer: $45 per load ($6 concession for Collie residents) Others (i.e, ute/van with trailer, trucks and skip bins) $75 per tonne or part thereof ($9 concession for Collie residents)	Car, station wagon, small enclosed vehicle $10 per load Ute or small trailer: $30 per load Others (i.e, ute/van with trailer, trucks and skip bins) $60 per tonne or part thereof
282	Non contaminated Construction Waste rubble, concrete and brick waste)	Council	GST Charged	$120 per tonne or part thereof ($50 concession for Collie residents)	$50 per tonne or part thereof
283	Co Mingled Recycling including bulk cardboard	Council	GST Charged	Ute/van or small trailer: $40 per load ($6 concession for Collie residents) Others (i.e, ute/van with trailer, trucks and skip bins) $85 per tonne or part thereof ($9 concession for Collie residents)	Ute/van or small trailer: $30 per load Others (i.e, ute/van with trailer, trucks and skip bins) $70 per tonne or part thereof

Other disposals - not covered by tip pass

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
284	Tyres - car , motorbike and 4WD (each)	Council		GST Charged	$10.45	$10
285	Tyres - car , motorbike and 4WD with rims attached (each)	Council		GST Charged	$20.90	$20
285	Tyres - truck (each)	Council		GST Charged	$41.80	$40
286	Tyres - truck with rims attached (each)	Council		GST Charged	$52.25	$50
287	Vehicle bodies	Council		GST Charged	$80.00	$50
288	Mattresses	Council		GST Charged	1 tip pass punch per mattress Non tip pass holder: $98 per item (Shire of Collie residents/property owners only)	1 tip pass punch per mattress Non tip pass holder: $95 per item (Shire of Collie residents/property owners only)
289	Quarantine waste -asbestos	Council		GST Charged	$25 per sheet or $250 per tonne or part thereof (Shire of Collie residents/property owners only)	$22 per sheet or $200 per tonne or part thereof (Shire of Collie residents/property owners only)
290	E-waste	Council		GST Charged	$11 per large item ie: tv's, computers small items free ie: phones	$10 per large item ie: tv's, computers small items free ie: phones
291	White Goods	Council		GST Charged	1 tip pass punch per refridgerated white good Residential non-tip pass holder: $11 per item Commercial: $25 per item	1 tip pass punch per refridgerated white good Residential non-tip pass holder: $10 per item Commercial: $20 per item
292	Empty gas bottles up to 9kg	Council		GST Charged	Free	Free
293	Batteries (household and vehicle)	Council		GST Charged	Free	Free
294	Paint & thinners	Council		GST Charged	Free	Free
323	Fluorescent tubes	Council		GST Charged	Free	Free
295	Hydrocarbon container	Council		GST Charged	$6 per drum	$5 per drum
296	Waste Oil (more than 200 litre drum)	Council		GST Charged	$45 per drum	$40 per drum
297	Small Animals (less than 50kg)	Council		GST Charged	$42.00	$40
298	Medium Animals (50kg - 100kg)	Council		GST Charged	$125.00	$120
299	Large Animals (larger than 100kg)	Council		GST Charged	$265.00	$250

Other Transfer Station Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
300	Weigh Bridge Weighing (per weigh)	Council		GST Charged	$31.35	$30
301	Re-use Shop Items	Council		GST Charged	Prices as marked	Prices as marked

Rate Fees and Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
302	Interest Charge on Instalments	Council		GST Free	5.00%	5.00%
303	Administration Charge on Instalments (each instalment)	Council		GST Free	$18.00	$18
304	Overdue Rates Interest Charge	Council		GST Free	10.00%	10.00%
305	Annual Direct Debit Arrangement fee	Council		GST Free	$25.00	$25
306	Dishonoured Payment Administration fee	Council		GST Free	$15.00	$10
307	Rate notice reissue (including instalment and final reminders)	Council		GST Free	$15.00	$15
308	Debt Recovery Costs - Court Filing Fees Plus Associated Travel Fees (as per Legal Fees incurred by Council)	Council		GST Free	At cost	At cost
309	Council Administration Charge - Issue of Court Claim	Council		GST Free	$150.00	$150
310	Administration Charge - Intention to Summons Letter	Council		GST Free	At cost	At cost

Property Search Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
311	Rate & Property Inquiry	Council		GST Free	$45.00	$40
312	Rates, Orders & Requisitions	Council		GST Free	$245.00	$240
313	Government Agency Rates Enquiry Fee	Council		GST Free	Refer to Officer Hourly Rate Charge	Refer to Officer Hourly Rate Charge
314	Non Commercial Use Property Listing - Electronic	Council		GST Charged	$350.00	$350

Administration Building Hire Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
315	Council Chambers - per hour (free for community groups)	Council	*Policy CS1.2*	GST Charged	charge not required as retain for community purposes	charge not required as retain for community purposes
316	Display Boards - 2 week period (free for community groups)	Council		GST Charged	charge not required as retain for community purposes	charge not required as retain for community purposes
317	Meeting Room - per hour	Council		GST Charged	$50.00	$30

Central Park Event Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2

318	Hire of Stage (free for community groups and free events)	Council		GST Charged	$150 per hour	$110 per hour
319	Additional cleaning of toilet facilities (if required)	Council		GST Charged	$75 per hour	$65 per hour
320	Bond for commercial event	Council		GST Charged	$1,000.00	$1,000

Other general charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)	2025/26 (inc GST)2
321	Collie River Valley Number Plate	Council		GST Charged	$280	$280
322	Verification of street numbers (per block)	Council		GST Charged	Free	Free
322	Photocopying & printing - black & white (A4) (discount of 50% to community group)	Council		GST Charged	$0.35 each	$0.35 each
323	Photocopying & printing - black & white (A3) (discount of 50% to community group)	Council		GST Charged	$0.40 each	$0.40 each
324	Photocopying & printing - Colour A4 (discount of 50% to community group)	Council		GST Charged	$2.20 each	$2.20 each
325	Photocopying & printing - Colour A3 (discount of 50% to community group)	Council		GST Charged	$3.20 each	$3.20 each
326	Photocopying - black & white A2 (discount of 50% to community group)	Council		GST Charged	$7.50 each	$7.50 each
327	Photocopying - Colour A2 (discount of 50% to community group)	Council		GST Charged	$10.00 each	$10.00 each
328	Photocopying - black & white A1 (discount of 50% to community group)	Council		GST Charged	$15 each	$15 each
329	Photocopying - Colour A1 (discount of 50% to community group)	Council		GST Charged	$20 each	$20 each
330	Laminating - A4	Council		GST Charged	$1.20 each	$1.20 each
331	Binding (only for community group at the library)	Council		GST Charged	$7.50 per document	$7.50 per document
332	Private Works	Council		GST Charged	150% of cost plus GST	150% of cost plus GST
333	Mowing of school ovals	Council		GST Charged	75% of private works cost plus GST	50% of private works cost plus GST
334	Shopping Trolley pick up (per incident)	Council		GST Charged	$115	$110
335	Eddie Woods Toilets-Shower	Council		GST Charged	$4 per shower	$4 per shower
336	Electric Vehicle Charging	Council		GST Charged	$0.65 per kw	$0.65 per kw
337	Election Nomination Fee	Statutory	*Local Government Act 1995*	GST Free	$100 per nomination	$100 per nomination
338	Event fees, tickets and programs not defined in the fees & charges (the charge will depend on cost of the delivery of the event/ program)	Council		GST Charged	$2.00 to $500	$2.00 to $500
339	Key bond for Shire managed assets	Council		GST Free	$50.00	$50
340	Freedom of Information - Application	Statutory		GST Free	$30.00	$30
	Freedom of Information - Investigation Fee (per hour)	Statutory		GST Free	$65.00	$30

Freedom of Information - Photocopying (per copy)	Statutory	GST Free	$0.25	$0.20

SCHEDULE OF FEES AND CHARGES
2025/2026

Definition:

Community Group is defined as:
Any not-for-profit sporting, recreational or community organisation that is involved in activities that benefits the Collie community.

Family is defined as:
Two(2) named adults and children aged under 18 years of age residing at the same address as at least one of the named adults.

Shire of Collie
Explore. Discover. Connect.

Development Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
1	Not more than $50,000	Statutory	*Planning and Development Regulations 2009*	GST Free	$147
2	Between $50,000 and $500,000	Statutory	*Planning and Development Regulations 2009*	GST Free	0.32% of estimated cost of development
3	Between $500,000 and $2.5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$1,700 plus 0.257% for every $1 in excess of $500,000
4	Between $2.5m and $5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$7,161 plus 0.206% for every $1 in excess of $2.5 million
5	Between $5m and $21.5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$12,633 plus 0.123% for every $1 in excess of $5 million
6	More than $21.5m	Statutory	*Planning and Development Regulations 2009*	GST Free	$34,196
7	Where the development has commenced or been carried out (other than extractive industry)	Statutory	*Planning and Development Regulations 2009*	GST Free	Development Application Fee plus, by way of penalty, twice that fee
8	Residential Design Code (R-Code) Variation (Minor)	Council	*Planning and Development Regulations 2009*	GST Charged	$152
9	Residential Design Code (R-Code) Variation (Major)	Council	*Planning and Development Regulations 2009*	GST Charged	$303
10	Extractive Industry	Statutory	*Planning and Development Regulations 2009*	GST Free	$739
11	Extractive Industry - where the development has commenced or been carried out	Statutory	*Planning and Development Regulations 2009*	GST Free	Extractive Industry Fee plus, by way of penalty, twice that fee
12	Determining an application for exchange of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply, where the change or the alteration, extension or change has not commenced or been carried out	Statutory	*Planning and Development Regulations 2009*	GST Free	$295
13	Determining an application for a change of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply, where the change or the alteration, extension or change has commenced or been carried out	Statutory	*Planning and Development Regulations 2009*	GST Free	Fee above plus, by way of penalty, twice that fee
14	Cancellation or amendment charges	Statutory	*Planning and Development Regulations 2009*	GST Free	$295

Subdivisions

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
15	Clearance less than 5 lots	Statutory	*Planning and Development Regulations 2009*	GST Free	$73 per lot
16	Clearance between 5 and 195 lots	Statutory	*Planning and Development Regulations 2009*	GST Free	$73 for the first 5 lots and $35 per lot thereafter
17	Clearance more than 195 lots	Statutory	*Planning and Development Regulations 2009*	GST Free	$7,393
18	Supervision Fee- when an engineer has been consulted	Statutory	*Planning and Development Act 2005 (s 158)*	GST Charged	1.50% of total roads and drains
19	Supervision Fee - when an engineer has not been consulted	Statutory	*Planning and Development Act 2005 (s 158)*	GST Charged	3.00% of total roads and drains
20	Defects Maintenance Bond	Statutory		GST Free	$0

Home Occupation

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
21	Initial Application Fee	Statutory	*Planning and Development Regulations 2009*	GST Free	$222
22	Fee - where home occupation has commenced without approval	Statutory	*Planning and Development Regulations 2009*	GST Free	The Initial Application Fee plus, by way of penalty, twice that fee
23	Annual Renewal	Statutory	*Planning and Development Regulations 2009*	GST Free	$73
24	Annual Renewal - where application is made after the approval has expired	Statutory	*Planning and Development Regulations 2009*	GST Free	The Annual Renewal Fee plus, by way of penalty, twice that fee

Scheme Amendment/Structure Plan

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
25	Request to initiate	Council		GST Free	$372
26	Processing fee - base/standard	Council		GST Free	$1,801
27	Processing fee - complex	Council		GST Free	$3,493
28	Lodgement of Structure Plan/Local Development Plan (Initial charge, based on 12hrs; final charge is subject to hours required on application)	Council		GST Free	$1,090
29	Director/ Manager/ Shire Planner (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Free	$88
30	Environmental Health Officer (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Free	$37
31	Administrative Assistant (hourly rate)	Statutory	*Planning and Development Regulations 2009*	GST Free	$30
32	Advertising for Scheme Amendment/Structure Plan	Council		GST Free	Cost plus 10%
33	Lodgement of a Notification on the Title	Council		GST Free	$181

Miscellaneous Planning Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
34	Document Search - Basic (plus copying fees)	Council		GST Charged	$62
35	Document Search - Complex (plus copying fees)	Council		GST Charged	$77
36	Providing a Zoning Certificate	Statutory	*Planning and Development Regulations 2009*	GST Free	$73
37	Replying to a property settlement questionnaire	Statutory	*Planning and Development Regulations 2009*	GST Free	$73
38	Providing written planning advice	Statutory	*Planning and Development Regulations 2009*	GST Free	$73
39	Advertising of Development Applications-1 Advertisement	Council		GST Free	$160
40	Advertising of Development Applications-2 Advertisements	Council		GST Free	$320
41	Shipping Containers for Storage Bond	Council		GST Free	$1,000
42	Issue of Section 40 Certificate (Liquor Act)	Council		GST Charged	$160
43	South West Joint Design Review Panel Sitting Fees	Council		GST Free	$2,100 per meeting

Camp Sites

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
44	Application for grant or renewal of license (Reg 45)	Statutory	*Caravan Park and Camping Grounds Regulations 1997*	GST Free	Minimum $200 or site fee multiply by number of sites per application
45	Long Stay Sites (per site)	Statutory	*Caravan Park and Camping Grounds Regulations 1998*	GST Free	$6
46	Short Stay Sites (per site)	Statutory	*Caravan Park and Camping Grounds Regulations 1999*	GST Free	$6
47	Camp Site (per site)	Statutory	*Caravan Park and Camping Grounds Regulations 2000*	GST Free	$3
48	Overflow Site (per site)	Statutory	*Caravan Park and Camping Grounds Regulations 2001*	GST Free	$2
49	Temporary Licence	Statutory	*Caravan Park and Camping Grounds Regulations 2002*	GST Free	Minimum $100.00 or pro rata of license application fee for applicable period
50	Transfer of Licence	Statutory	*Caravan Park and Camping Grounds Regulations 2003*	GST Free	$100

Building Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
51	Certified Application - Class 1 and 10	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	0.19% of value min $110
52	Uncertified Application - Class 1 and 10	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	0.32% of value min $110
53	Certified Application - Class 2 to 9	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	0.09% of value min $110

Demolition Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
54	Class 1 and 10	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	$110
55	Class 2 to 9 (per storey)	Statutory	*Building Act 2011 (s 16 (1))*	GST Free	$110

Occupancy Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
56	Occupancy Permits, Temporary Occupancy Permits, Modifications and Replacements	Statutory	*Building Act 2011 (s46 , s47, s48, s49, s52)*	GST Free	$110

Extension of Time Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
57	BA22 – Application to extend a building or demolition permit.	Statutory	*Building Act 2011 (s46 , s47, s48, s49, s52)*	GST Free	$110

Unauthorised Work Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
58	Retrospective Building Approval Certificate	Statutory	*Building Act 2011 (s51 (3))*	GST Free	0.38% of value min $110
59	Retrospective Occupancy Permit - Class 2 to 9	Statutory	*Building Act 2011 (s51 (2))*	GST Free	0.38% of value min $110
60	Building Approval Certificate where Unauthorised Work has not been done	Statutory	*Building Act 2011 (s52 (2))*	GST Free	$110

Regulatory Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
61	Building Services Levy - Building and Demolition Permits $45,000 or less (greater than $45,000; 0.137% of value)	Statutory	*Building Act 2011*	GST Free	$61.65
62	Building Services Levy - Occupancy Permits and Building Approval Certificates(excluding s46 & s48)	Statutory	*Building Act 2011*	GST Free	$61.65
63	Building Services Levy - Occupancy Permits and Building Approval Certificates for unauthorised work $45,000 or less (greater than $45,000; 0.274% of value)	Statutory	*Building Act 2011*	GST Free	$123.30
64	BCITF Levy (if over $20,000)	Statutory		GST Free	0.20% of estimated value
65	Swimming Pool Inspections (Annual fee)	Statutory	*Building Act 2011 (regulation 53)*	GST Charged	$78

Miscellaneous Building Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
66	Plan Search Request – Residential (per property)	Council		GST Charged	$62
67	Plan Search Request – Commercial (per property)	Council		GST Charged	$77
68	Written Information from Building Surveyor or Site inspection	Council		GST Charged	$124
69	BA19 Request to amend Building Permit (applies where added value is <$20,000 only)	Council		GST Free	Free
70	Re-issue of Building Permit with changed details	Council		GST Free	Free
71	Application to Amend Building Standard	Statutory	*Building Act 2011 (regulation 31)*	GST Free	$2,160.15
72	Application for a park home	Council	*Caravan and Camping Ground Act*	GST Free	$134
73	Second-Hand Dwellings and Buildings Bond	Council		GST Free	$5,000
74	Verge/Footpath Damage Bond - Building Works	Council		GST Free	$1,025
75	Verge/Footpath Damage Bond – Civil Works	Council		GST Free	$2,150
76	Verge/Footpath Damage Inspection Fee	Council		GST Charged	$108
77	Building Specification Booklet (at cost; pack of two)	Council		GST Charged	$108
78	Application for approval of battery powered smoke alarms	Statutory	*Building Act 2011 (regulation 61)*	GST Free	$179.40
79	Swimming Pool Inspection (upon request)	Council		GST Charged	$186
80	New Swimming Pool Barrier Inspection	Council		GST Charged	$124
81	Building Licences/Permits Report (Current property owner only)	Council		GST Charged	$31
80	Building Approval List - 6 Months	Council		GST Charged	$52
81	Building Approval List - 12 Months	Council		GST Charged	$62

Building Certification Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
82	BA3 Certification Service for Class 2-9 Buildings (up to 500m2)	Council		GST Charged	0.20% of value min $350
83	BA17 Certificate of Construction Compliance (per hour)	Council		GST Charged	$171 per hour min $350
84	BA18 Certificate of Construction Compliance (per hour)	Council		GST Charged	$171 per hour min $350

Food Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
85	Food Premises Notification fee	Council		GST Free	$57
86	Food Premises Registration fee	Council		GST Free	$139
87	Annual High Risk Assessment Fee	Council		GST Free	$325
88	Annual Medium Risk Assessment Fee	Council		GST Free	$268
89	Annual Low Risk Assessment Fee	Council		GST Free	$165
90	Settlement Enquiry of a Food Business	Council		GST Free	$165

Trading in Public Places

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
91	Permit - 1 day	Council		GST Free	$36
92	Permit - 1 week	Council		GST Free	$67
93	Permit - 1 month	Council		GST Free	$119
94	Permit - 3 months	Council		GST Free	$201
95	Permit - 6 months	Council		GST Free	$304
96	Permit - 1 year	Council		GST Free	$516
97	Permit - Local Community Groups, Not for Profit & Local Fundraising	Council		GST Free	Free

Miscellaneous Trading Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
98	Stall adjoining normal place of business of applicant	Council		GST Free	$52
99	Annual Permit Application Fee, signs (including directional)	Council		GST Free	$144
100	Annual Permit Application Fee, outdoor eating facilities in public places	Council		GST Free	$144
101	Application to amend trading permit	Council		GST Free	$52

Public Buildings

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
102	Applications under Health (Public Building) Regulations 1992	Statutory	*Health (Public Building) Regulations 1992*	GST Free	$55 per hour to a maximum of $871
103	Lodging house fee	Council		GST Free	$144

Treatment of Sewage and Disposal of Effluent and Liquid Waste

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
104	Application for approval of waste water apparatus	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$118
105	Inspect and Issue 'Permit to use apparatus'	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$118
106	Apparatus re-inspection fee	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Charged	$118
107	Additional fee for renewal after expiry	Statutory	*Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974*	GST Free	$20
108	Local Government report fee (for large apparatus)	Council		GST Free	$170

Offensive Trades Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)

109	Various Offensive Trade Fees	Statutory	*Offensive Trades Regulations 1976*	GST Free	No longer applicable

Dog Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
110	Sterilised - 1 Year (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$20
111	Sterilised - 3 Years (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$43
112	Sterilised - Lifetime (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$100
113	Unsterilised - 1 Year (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$50
114	Unsterilised - 3 Years (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$120
115	Unsterilised - Lifetime (pensioner discount-50%)	Statutory	*Dog Regulations 2013*	GST Free	$250
116	Registration of dog kept in an approved kennel establishment (per establishment)	Statutory	*Dog Regulations 2013*	GST Charged	$200
117	Registration of Dangerous Dog - 1 year	Statutory	*Dog Regulations 2013*	GST Charged	$50
118	Annual Kennel Inspection Fee	Council		GST Charged	$130

Cat Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
119	Sterilised - 1 Year (pensioner discount-50%)	Statutory	*Cat Regulations 2012*	GST Free	$20
120	Sterilised - 3 Years (pensioner discount-50%)	Statutory	*Cat Regulations 2012*	GST Free	$43
121	Sterilised - Lifetime (pensioner discount-50%)	Statutory	*Cat Regulations 2012*	GST Free	$100
122	Application to Breed Cats (per breeding cat)	Statutory	*Cat Regulations 2012*	GST Charged	$100

Ranger Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
123	Dog Pound Fee	Council		GST Free	$130
124	Dog Sustenance charge (per day)	Council		GST Charged	$15
125	Surrender of Dog	Council		GST Charged	$120
126	Permit to keep more than 2 dogs (including inspection fee)	Council		GST Charged	$125
127	Cat Pound Fee	Council		GST Free	$65
128	Cat Sustenance charge (per day)	Council		GST Charged	$36
129	Surrender of Cat	Council		GST Charged	$120
130	Stock Impound Fee	Council		GST Charged	$65 per head
131	Stock Sustenance charge (per day)	Council		GST Charged	$45 per head
132	Impounded Vehicle towing	Council		GST Charged	Towing at cost
133	Impounded Vehicle storage fee (first day)	Council		GST Charged	$75
134	Impounded Vehicle storage fee (per day)	Council		GST Charged	$35
135	Final Demand Fees	Council		GST Charged	$25

Swimming Pool Single Entry

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
136	General Admission (Adult)	Council		GST Charged	$7
137	Student (primary school 4+ years and high school aged) (Age 10+ must produce proof of enrolment/student status)	Council		GST Charged	$5
138	Concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	$5
139	Age 3 and under	Council		GST Charged	Free

Swimming Pool Season Tickets

Pool season ticket half price from 31 January 2025

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
140	Family*	Council		GST Charged	$377
141	Family* Concession (Family Health Care Card)	Council		GST Charged	$217
142	Individual	Council		GST Charged	$175
143	Student & Senior Cards Concession (Age 10+ must produce proof of enrolment/student status)	Council		GST Charged	$134
144	Concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	$88

Swimming Pool Miscellaneous Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
145	Spectators (Swimming lessons and carnivals)	Council		GST Charged	Free
146	Spectators (Non swimming- excluding Swimming lessons and carnivals)	Council		GST Charged	Free
147	Participants (Swimming lessons and carnivals)	Council		GST Charged	$5 Free for school in term swimming lessons
148	Book of 10 single entry tickets - General Admission (Adult)	Council		GST Charged	$60
149	Book of 10 single entry tickets - student & concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	$45
150	Aqua Fitness Class	Council		GST Charged	$10 - $17
151	Aqua Fitness concession	Council		GST Charged	$8 - $15
152	Aqua Fitness with Season Ticket	Council		GST Charged	$5 -$13
153	Aqua Fitness 10 visit pass	Council		GST Charged	$85 - $140
154	Aqua Fitness 10 visit pass (concession)	Council		GST Charged	$68 - $125
155	Special Event Days	Council		GST Charged	Free
156	Promotional and Other Events	Council		GST Charged	up to $20 per participant
157	Inflatable Hire - large (includes lifeguards)	Council		GST Charged	$150 per hour
158	Swimming Pool Kiosk	Council		GST Charged	Prices as marked
159	Lifeguard Hire	Council		GST Charged	$50 per hour
160	Pool Manager Hire				$75 per hour
161	Lane Hire	Council		GST Charged	$20 per hour

Library Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
162	Library Bags	Council		GST Charged	$3-$10
163	Sale of second hand books	Council		GST Charged	Prices as marked
164	Internet - Web Browsing	Council		GST Charged	Free
165	External loans (outside Western Australia but within Australia)	Council		GST Charged	Fee not required
166	3D printing setup fee (includes 1-hour printing time in standard colour)	Council		GST Charged	$15
167	3D Additional print hours or part thereof	Council		GST Charged	$5 per hour
168	Library events	Council		GST Charged	$10.00-$25.00
169	Disc cleaning	Council		GST Charged	$0
170	Lost/damaged Items (as per State Library determination)	Council		GST Charged	Cost

Library Hire Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
171	Meeting Room per hour or part thereof (free for community groups)	Council		GST Charged	$40
172	Meeting Room Half Day (free for community groups)	Council		GST Charged	$80
173	Meeting Room Full Day (free for community groups)	Council		GST Charged	$145
174	Teleconferencing facility in Meeting Room	Council		GST Charged	$40
175	Library undercoft office use fee (free for community groups)	Council		GST Charged	33% of meeting room charges

Roche Park Stadium & Court Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
176	Stadium: Major per day - Court 1 & 2	Council		GST Charged	$360 per day
177	Stadium: Major multi day -Court 1 & 2	Council		GST Charged	$270 per day
178	Stadium: Minor per day -Court 3	Council		GST Charged	$215 per day
179	Stadium: Minor multi day -Court 3				$155 day
180	Stadium: Full Court	Council		GST Charged	$60 per hour
181	Stadium: Half Court	Council		GST Charged	$40 per hour
182	Courts: Casual Use	Council		GST Charged	$2-$12 per person (manager to determine based on staffing arrangements and use availability)

Roche Park Association Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
183	Stadium Full Court (Juniors) - Games	Council		GST Charged	$26 per hour
184	Stadium Full Court (Seniors) - Games	Council		GST Charged	$47 per hour
185	Stadium Half Court (Juniors) - Games	Council		GST Charged	$16 per hour
186	Stadium Half Court (Seniors) - Games	Council		GST Charged	$26 per hour
187	Stadium (Juniors & Seniors) - Training	Council		GST Charged	Half Court: $16 per hour Full Court : $26 per hour

Roche Park School Bookings

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
188	Major Stadium	Council		GST Charged	$185 per day
189	Minor Stadium	Council		GST Charged	$140 per day
190	Stadium Hire -individual students	Council		GST Charged	$2 per student per hour

Roche Park Facility Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
191	Additional Staffing (including cleaning)	Council		GST Charged	$65 per hour
192	Birthday Party (includes room and setup)	Council		GST Charged	$48 per event
193	Function Room	Council		GST Charged	$165 per day or $34 per hour
194	Small Meeting Room (free for community groups)	Council		GST Charged	$135 per day or $24 per hour
195	Kiosk and/or Kitchen	Council		GST Charged	$165 per day or $34 per hour
196	Room Setup	Council		GST Charged	$72
197	Tea/Coffee	Council		GST Charged	$2 per person
198	External Toilets and/or Changerooms	Council		GST Charged	$33 per day

Roche Park Fitness Classes

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
199	Group Fitness	Council		GST Charged	$10- $16 per person
200	Group Fitness (Concession)	Council		GST Charged	$5- $12 person
201	Group Fitness (10 visit pass)	Council		GST Charged	$105 per person
202	Group Fitness (5 visit pass)	Council		GST Charged	$45 per person
203	Group Fitness (1 Month Membership)	Council		GST Charged	$115 per person
204	Group Fitness (3 Months Membership)	Council		GST Charged	$315 per person
205	Group Fitness (12 Months Membership)	Council		GST Charged	$750 per person (Monthly Direct Debit-$80/month)
206	Senior Fitness Session	Council		GST Charged	$5-$12 (depends on the fitness class)
207	Senior Fitness Assessment	Council		GST Charged	$68 per person

Roche Park Recreation Programs

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
208	Events and Programs	Council		GST Charged	$2-$26 per person

Roche Park Other Fees & Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
	Team Sports				
209	Weekly Team Fee	Council		GST Charged	$36- $46
210	Team Nomination Fee	Council		GST Charged	$40 - $55
211	Forfeit -greater than 24 hours notice	Council		GST Charged	$50
212	Forfeit -less than 24 hours notice	Council		GST Charged	$70
213	Forfeit - No notice of forfeit	Council		GST Charged	$95
	Individual Sports				
214	Individual Sport program - session fee	Council		GST Charged	$7
215	Individual Sport program - registration fee	Council		GST Charged	$7
	Others				
216	Roche Park Kiosk Items	Council		GST Charged	Prices as marked

Sport and Recreation Ground Single Use Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
217	Recreation Ground - per day (Day Fee)	Council		GST Charged	$211
218	Recreation Ground - per day (Night Fee)	Council		GST Charged	$303
219	Wallsend Ground - per day (Day Fee)	Council		GST Charged	$211
220	Wallsend Ground - per day (Night Fee)	Council		GST Charged	$303
221	South West Football League (Per Day)	Council		GST Charged	$211

Sport and Recreation Ground Annual Maintenance Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
222	Collie River Valley Little Athletics	Council		GST Charged	$461
223	Collie Eagles Football Club	Council		GST Charged	$3,495
224	Collie Fossils	Council		GST Charged	$536
225	Collie Motorcycle Club	Council		GST Charged	Cost
226	Collie Cricket Association	Council		GST Charged	$3,039
227	Collie Lawn Tennis	Council		GST Charged	$1,994
228	Collie Soccer Club	Council		GST Charged	$3,039
229	Collie Swimming Club (Includes lighting)	Council		GST Charged	$1,355
230	Collie Underwater Hockey Association (Includes lighting)	Council		GST Charged	$1,355
231	Western Riding Association	Council		GST Charged	$1,094
232	Collie Harness Racing Club	Council		GST Charged	$1,094

Grants of Right of Burial

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
233	Issue of Grant of Right of Burial	Council		GST Free	$595
234	Transfer of Grant of Right of Burial	Council		GST Free	Free
235	Renewal of Grant of Right of Burial	Council		GST Free	$595
236	Copy of Grant of Right of Burial	Council		GST Free	Free

Burial Sites

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
237	Reservation of grave (non refundable)	Council		GST Charged	$160
238	Interment of an adult grave (other than an infant)	Council		GST Charged	$1,424
239	Interment of an infant grave	Council		GST Charged	$439
240	Interment of a cremated ashes in gravesite	Council		GST Charged	$165
241	Interment surcharge for after 2pm	Council		GST Charged	$330
242	Interment without notice	Council		GST Charged	$552
243	Interment surcharge for weekends and public holidays, subject to prior booking and staff availability	Council		GST Charged	$1,400
244	Reopening of a grave	Council		GST Charged	$1,966
245	Exhumation	Council		GST Charged	$1,311

Niche Wall & Modular Niche

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
246	Reservation of Niche Wall or Modular Niche (non refundable)	Council		GST Charged	$160
247	Placement of a cremated ashes into Niche Wall or Modular Niche (including affixing plaque)	Council		GST Charged	$165
248	Affixing plaque to Niche Wall or Modular Niche	Council		GST Charged	$165
249	Single plaque (Niche Wall and Modular Niche)	Council		GST Charged	$439
250	Double plaque (Niche Wall only)	Council		GST Charged	$655
251	Second Standard Inscription for a double plaque (Niche Wall only)	Council		GST Charged	$330

Memorial Garden

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
252	Reservation of interment Memorial Garden (non refundable)	Council		GST Charged	$160
253	Interment of a cremated ashes into Memorial Garden (including affixing plaque)	Council		GST Charged	$165
254	Affixing plaque to Memorial Garden	Council		GST Charged	$165
255	Single plaque for Memorial Garden (including cement plinth)	Council		GST Charged	$552

Cemetery License Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
256	Undertaker's annual license fee	Council		GST Free	$330
257	Undertaker's single licence fee for one interment	Council		GST Free	$100
257	Monumental Mason annual license fee	Council		GST Free	$320
258	Monumental Mason single license fee	Council		GST Free	$100
259	Permit to erect headstone	Council		GST Free	$165
260	Permit to construct a vault	Council		GST Free	$165
261	Cemetery search fee	Council		GST Charged	$46

Residential Kerbside Collection

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
262	Annual 3 bin service for residential property	Council		GST Free	$439
263	Annual 3 bin service for residential property (pensioners only)	Council		GST Free	$420
264	Annual rural waste charge	Council		GST Free	$194
265	Additional annual general waste service for residental property (per bin)	Council		GST Free	$213
266	Additional annual recycling service for residental property (per bin)	Council		GST Free	$89
267	Additional annual FOGO recycling service for residental property (per bin)	Council		GST Free	$137

Non Residential Kerbside Collection

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
268	Annual non residential general waste service (per bin) Pickup five times in a week	Council		GST Charged	$829
269	Annual non residential general waste service (per bin) Pickup once in a week	Council		GST Charged	$241
270	Annual non residential recycling service (per bin) Pickup 5 times a week every 2nd week	Council		GST Charged	$829
271	Annual non residential recycling service (per bin) Pickup once a fortnight	Council		GST Charged	$241
272	Annual non residential FOGO service (per bin) Pickup five times in a week	Council		GST Charged	$769
273	Annual non residential FOGO service (per bin) Pickup once in a week	Council		GST Charged	$180

Domestic Waste -no tip pass presented

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
274	Car, station wagon, small enclosed vehicle (Excluding asbestos disposal)	Council		GST Charged	$20 per load
275	Light vehicle - ute, van or small trailer not exceeding 2.1m x 1.2m (excluding asbestos disposal)	Council		GST Charged	$25 per load
276	Large trailer exceeding 2.1m x 1.2m - including dual axle, float, trailers with sides exceeding 600mm (excluding asbestos disposal)	Council		GST Charged	$45 per load
277	Utility/van with small trailer not exceeding 2.1m x 1.2m (excluding asbestos disposal)	Council		GST Charged	$45 per load
278	Utility/van with large trailer exceeding 2.1m x 1.2m - including dual axle, float, trailers with sides exceeding 600mm (excluding asbestos disposal)	Council		GST Charged	$70 per load

Commercial / Industrial Waste

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
279	General and Co Mingled Waste (subject to inspection by gate attendant as it requires compliance with Shire of Collie landfill license)	Council		GST Charged	Ute, van or small trailer not exceeding 2.1m x 1.2m: $30 per load Others (i.e, ute/van with trailer, trucks and skip bins) $100 per tonne or part thereof (sorted) $200 per tonne or part thereof (unsorted)
280	Clean fill -non contaminated subject to inspection by gate attendant	Council		GST Charged	Free
281	Non contaminated and sorted scrap metal	Council		GST Charged	$15 per tonne or part thereof
282	Light Green Waste (prunings, grass clippings etc)	Council		GST Charged	Ute/van or small trailer: $25 per load Others (i.e, ute/van with trailer, trucks and skip bins) $35 per tonne or part thereof

283	Heavy Green Waste (branches, stumps, greater than 300mm diameter)	Council		GST Charged	Car, station wagon, small enclosed vehicle $10 per load Ute or small trailer: $30 per load Others (i.e, ute/van with trailer, trucks and skip bins) $60 per tonne or part thereof
284	Non contaminated Construction Waste rubble, concrete and brick waste)	Council		GST Charged	$50 per tonne or part thereof
285	Co Mingled Recycling including bulk cardboard	Council		GST Charged	Ute/van or small trailer: $30 per load Others (i.e, ute/van with trailer, trucks and skip bins) $70 per tonne or part thereof

Other disposals - not covered by tip pass

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
286	Tyres - car , motorbike and 4WD (each)	Council		GST Charged	$10
287	Tyres - car , motorbike and 4WD with rims attached (each)	Council		GST Charged	$20
287	Tyres - truck (each)	Council		GST Charged	$40
288	Tyres - truck with rims attached (each)	Council		GST Charged	$50
289	Vehicle bodies	Council		GST Charged	$50
290	Mattresses	Council		GST Charged	1 tip pass punch per mattress Non tip pass holder: $95 per item (Shire of Collie residents/property owners only)
291	Quarantine waste -asbestos	Council		GST Charged	$22 per sheet or $200 per tonne or part thereof (Shire of Collie residents/property owners only)
292	E-waste	Council		GST Charged	$10 per large item ie: tv's, computers small items free ie: phones

293	White Goods	Council		GST Charged	1 tip pass punch per refridgerated white good Residential non-tip pass holder: $10 per item Commercial: $20 per item
294	Empty gas bottles up to 9kg	Council		GST Charged	Free
295	Batteries (household and vehicle)	Council		GST Charged	Free
296	Paint & thinners	Council		GST Charged	Free
323	Fluorescent tubes	Council		GST Charged	Free
297	Hydrocarbon container	Council		GST Charged	$5 per drum
298	Waste Oil (more than 200 litre drum)	Council		GST Charged	$40 per drum
299	Small Animals (less than 50kg)	Council		GST Charged	$40
300	Medium Animals (50kg - 100kg)	Council		GST Charged	$120
301	Large Animals (larger than 100kg)	Council		GST Charged	$250

Other Transfer Station Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
302	Weigh Bridge Weighing (per weigh)	Council		GST Charged	$30
303	Re-use Shop Items	Council		GST Charged	Prices as marked
348	Sale of Sand (per tonne)	Council		GST Charged	$15

Rate Fees and Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
304	Interest Charge on Instalments	Council		GST Free	5.00%
305	Administration Charge on Instalments (each instalment)	Council		GST Free	$18
306	Overdue Rates Interest Charge	Council		GST Free	10.00%
307	Annual Direct Debit Arrangement fee	Council		GST Free	$25
308	Dishonoured Payment Administration fee	Council		GST Free	$10
309	Rate notice reissue (including instalment and final reminders)	Council		GST Free	$15
310	Debt Recovery Costs - Court Filing Fees Plus Associated Travel Fees (as per Legal Fees incurred by Council)	Council		GST Free	At cost
311	Council Administration Charge - Issue of Court Claim	Council		GST Free	$150
312	Administration Charge - Intention to Summons Letter	Council		GST Free	At cost

Property Search Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
313	Rate & Property Inquiry	Council		GST Free	$40
314	Rates, Orders & Requisitions	Council		GST Free	$240
315	Government Agency Rates Enquiry Fee	Council		GST Free	Refer to Officer Hourly Rate Charge
316	Non Commercial Use Property Listing - Electronic	Council		GST Charged	$350

Administration Building Hire Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
317	Council Chambers - per hour (free for community groups)	Council	*Policy CS1.2*	GST Charged	charge not required as retain for community purposes
318	Display Boards - 2 week period (free for community groups)	Council		GST Charged	charge not required as retain for community purposes
319	Meeting Room - per hour	Council		GST Charged	$30

Central Park Event Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
320	Hire of Stage (free for community groups and free events)	Council		GST Charged	$110 per hour
321	Additional cleaning of toilet facilities (if required)	Council		GST Charged	$65 per hour
322	Bond for commercial event	Council		GST Free	$1,000

Other general charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2025/26 (inc GST)
323	Organics Kitchen Caddy	Council		GST Charged	service no longer provided
324	Organics Bin Liners (per roll)	Council		GST Charged	service no longer provided
325	Collie River Valley Number Plate	Council		GST Charged	$280
326	Verification of street numbers (per block)	Council		GST Charged	Free
326	Photocopying & printing - black & white (A4) (discount of 50% to community group)	Council		GST Charged	$0.35 each
327	Photocopying & printing - black & white (A3) (discount of 50% to community group)	Council		GST Charged	$0.40 each
328	Photocopying & printing - Colour A4 (discount of 50% to community group)	Council		GST Charged	$2.20 each
329	Photocopying & printing - Colour A3 (discount of 50% to community group)	Council		GST Charged	$3.20 each
330	Photocopying - black & white A2 (discount of 50% to community group)	Council		GST Charged	$7.50 each
331	Photocopying - Colour A2 (discount of 50% to community group)	Council		GST Charged	$10.00 each
332	Photocopying - -black & white A1 (discount of 50% to community group)	Council		GST Charged	$15 each
333	Photocopying - Colour A1 (discount of 50% to community group)	Council		GST Charged	$20 each
334	Laminating - A4	Council		GST Charged	$1.20 each
335	Fax (per page)	Council		GST Charged	service no longer provided
336	Binding (only for community group at the library)	Council		GST Charged	$7.50 per document

337	Private Works	Council		GST Charged	150% of cost plus GST
338	Mowing of school ovals	Council		GST Charged	50% of private works cost plus GST
339	Shopping Trolley pick up (per incident)	Council		GST Charged	$110
340	Eddie Woods Toilets-Shower	Council		GST Charged	$4 per shower
341	Electric Vehicle Charging	Council		GST Charged	$0.65 per kw
342	Election Nomination Fee	Statutory	*Local Government Act 1995*	GST Free	$100 per nomination
343	Event fees, tickets and programs not defined in the fees & charges (the charge will depend on cost of the delivery of the event/ program)	Council		GST Charged	$2.00 to $500
344	Key bond for Shire managed assets	Council		GST Free	$50
345	Freedom of Information - Application	Statutory		GST Free	$30
346	Freedom of Information - Investigation Fee (per hour)	Statutory		GST Free	$30
347	Freedom of Information - Photocopying (per copy)	Statutory		GST Charged	$0.20

Shire of Collie Code of Conduct for Council Members, Committee Members and Candidates ~~2021~~

~~**March 2021**~~
March 2026

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~~**Schedule 1 – Mode Code of Conduct**~~

Division 1 – Preliminary provisions

1. Citation

This is the *Shire of Collie Code of Conduct for Council Members, Committee Members and Candidates*.

2. Terms used

(1) In this code —

Act means the *Local Government Act 1995*;

candidate means a candidate for election as a council member;

complaint means a complaint made under clause 11(1);

publish includes to publish on a social media platform.

(2) Other terms used in this code that are also used in the Act have the same meaning as they have in the Act, unless the contrary intention appears.

Division 2 — General principles

3. Overview of Division

This Division sets out general principles to guide the behaviour of council members, committee members and candidates.

4. Personal integrity

(1) A council member, committee member or candidate should —

(a) act with reasonable care and diligence; and

(b) act with honesty and integrity; and

(c) act lawfully; and

(d) identify and appropriately manage any conflict of interest; and

(e) avoid damage to the reputation of the local government.

(2) A council member or committee member should —

(a) act in accordance with the trust placed in council members and committee members; and

(b) participate in decision-making in an honest, fair, impartial and timely manner; and

(c) actively seek out and engage in training and development opportunities to improve the performance of their role; and

(d) attend and participate in briefings, workshops and training sessions provided or arranged by the local government in relation to the performance of their role.

5. Relationship with others

(1) A council member, committee member or candidate should —

(a) treat others with respect, courtesy and fairness; and

(b) respect and value diversity in the community.

(2) A council member or committee member should maintain and contribute to a harmonious, safe and productive work environment.

6. Accountability

A council member or committee member should —

(a) base decisions on relevant and factually correct information; and

(b) make decisions on merit, in the public interest and in accordance with statutory obligations and principles of good governance and procedural fairness; and

(c) read all agenda papers given to them in relation to council or committee meetings; and

(d) be open and accountable to, and represent, the community in the district.

Division 3 — Behaviour

7. Overview of Division

This Division sets out —

(a) requirements relating to the behaviour of council members, committee members and candidates; and

(b) the mechanism for dealing with alleged breaches of those requirements.

8. Personal integrity

(1) A council member, committee member or candidate —

(a) must ensure that their use of social media and other forms of communication complies with this code; and

(b) must only publish material that is factually correct.

(2) A council member or committee member —

(a) must not be impaired by alcohol or drugs in the performance of their official duties; and

(b) must comply with all policies, procedures and resolutions of the local government.

9. Relationship with others

A council member, committee member or candidate —

(a) must not bully or harass another person in any way; and

(b) must deal with the media in a positive and appropriate manner and in accordance with any relevant policy of the local government; and

(c) must not use offensive or derogatory language when referring to another person; and

(d) must not disparage the character of another council member, committee member or candidate or a local government employee in connection with the performance of their official duties; and

(e) must not impute dishonest or unethical motives to another council member, committee member or candidate or a local government employee in connection with the performance of their official duties.

10. Council or committee meetings

When attending a council or committee meeting, a council member, committee member or candidate —

(a) must not act in an abusive or threatening manner towards another person; and

(b) must not make a statement that the member or candidate knows, or could reasonably be expected to know, is false or misleading; and

(c) must not repeatedly disrupt the meeting; and

(d) must comply with any requirements of a local law of the local government relating to the procedures and conduct of council or committee meetings; and

(e) must comply with any direction given by the person presiding at the meeting; and

(f) must immediately cease to engage in any conduct that has been ruled out of order by the person presiding at the meeting.

11. Complaint about alleged breach

(1) A person may make a complaint, in accordance with subclause (2), alleging a breach of a requirement set out in this Division.

(2) A complaint must be made —

(a) in writing in the form approved by the local government; and

(b) to a person authorised under subclause (3); and

(c) within 1 month after the occurrence of the alleged breach.

(3) The local government must, in writing, authorise 1 or more persons to receive complaints and withdrawals of complaints.

(4) A complaint must be dealt with under clauses 12 to 15 unless —

(a) the complaint is referred to the Inspector in accordance with subclause (5); and

(b) the Inspector refers the complaint to be dealt with under Part 8A Division 5 of the Act.

Note for this subclause: See section 5.105(1) of the Act.

(5) If the Local Government (Model Code of Conduct) Regulations 2021 regulation 3A applies to a complaint, a person authorised under subclause (3) must refer the complaint to the Inspector under section 5.105(3) of the Act.

(6) A complaint must also be dealt with under clauses 12 to 15 if the Inspector refers the complaint to the local government under the Local Government (Local Government Inspector) Regulations 2025 regulation 6.

12. Dealing with complaint

(1) After considering a complaint, the local government must, unless it dismisses the complaint under clause 13 or the complaint is withdrawn under clause 14(1), make a finding as to whether the alleged breach the subject of the complaint has occurred.
Note for this subclause: See also clause 14A in relation to the appointment of a monitor to assist the local government to deal with matters raised by a complaint.

(2) Before making a finding in relation to the complaint, the local government must give the

person to whom the complaint relates a reasonable opportunity to be heard.

(3) A finding that the alleged breach has occurred must be based on evidence from which it may be concluded that it is more likely that the breach occurred than that it did not occur.

(4) If the local government makes a finding that the alleged breach has occurred, the local government may —

(a) take no further action; or

(b) prepare and implement a plan to address the behaviour of the person to whom the complaint relates.

(5) When preparing a plan under subclause (4)(b), the local government must consult with the person to whom the complaint relates.

(6) A plan under subclause (4)(b) may include a requirement for the person to whom the complaint relates to do 1 or more of the following —

(a) engage in mediation;

(b) undertake counselling;

(c) undertake training;

(d) take other action the local government considers appropriate.

(7) If the local government makes a finding in relation to the complaint, the local government must give the complainant, and the person to whom the complaint relates, written notice of —

(a) its finding and the reasons for its finding; and

(b) if its finding is that the alleged breach has occurred — its decision under subclause (4).

13. Dismissal of complaint

(1) The local government must dismiss a complaint if it is satisfied that —

(a) the behaviour to which the complaint relates occurred at a council or committee meeting; and

(b) either —

(i) the behaviour was dealt with by the person presiding at the meeting; or

(ii) the person responsible for the behaviour has taken remedial action in accordance with a local law of the local government that deals with meeting procedures.

(2) If the local government dismisses a complaint, the local government must give the complainant, and the person to whom the complaint relates, written notice of its decision and the reasons for its decision.

14. Withdrawal of complaint

(1) A complainant may withdraw their complaint at any time before the local government makes a finding in relation to the complaint.

(2) The withdrawal of a complaint must be —

(a) in writing; and

(b) given to a person authorised under clause 11(3).

14A. Appointment of monitor

(1) The Inspector may appoint a monitor for the local government to assist the local government to deal with matters raised by a complaint.

(2) If the Inspector appoints a monitor —

(a) the Inspector may direct the local government to defer further dealing with the complaint until the monitor reports to the Inspector on the outcome of the monitoring assignment; and

(b) the local government must comply with the direction.

14B. Performance of local government's functions under cl. 12 and 13

(1) The local government's functions under clauses 12 and 13 must be performed by the council.

(2) Despite subclause (1), the council may, by resolution carried with an absolute majority of the council, authorise a committee of the council comprising council members only to perform a function for and on behalf of the local government.

(3) Despite subclause (1), the council may, by resolution carried with an absolute majority of the council, authorise a person who is none of the following to perform a function for and on behalf of the local government —

(a) a member of the council of any local government;

(b) a member of the governing body of any regional subsidiary;

(c) an employee of any local government or regional subsidiary;

(d) an employee of WALGA or the Local Government Professionals Australia (WA);

(e) a member of the governing body of, or an employee of, a body corporate the activities of which are, wholly or partly, advocating or otherwise acting for, or on behalf of, 1 or more of the following —

(i) local governments;

(ii) members of councils;

(iii) employees of local governments.

(4) A resolution made under subclause (3) must include the following —

(a) a statement to the effect that the council is satisfied that the person being authorised is suitably qualified and experienced to perform the function;

(b) an explanation as to why the council is satisfied as referred to in paragraph (a);

(c) a statement to the effect that the council is satisfied that the person being authorised is impartial and has no close association with any member of the council or any employee of the local government.

(5) Nothing in this clause prevents an employee of the local government from providing, in relation to the performance of a function, any advice or other assistance to the council, a committee authorised under subclause (2) or a person authorised under subclause (3).

15. Other provisions about complaints

(1) A complaint about an alleged breach by a candidate cannot be dealt with by the local government unless the candidate has been elected as a council member.

(2) The procedure for dealing with complaints may be determined by the local government to the extent that it is not provided for in this Division.

(3) Clauses 14A and 14B do not apply in relation to a complaint made before 1 January 2026.

Note for this clause: See also section 5.105(4) and (5) of the Act for restrictions on the activities of a person who makes a complaint or who is alleged to have breached a

requirement set out in this Division.

Division 4 — Rules of conduct

Notes for this Division:

1. ~~Under section 5.105(1) of the Act a council member commits a minor breach if the council member contravenes a rule of conduct. This extends to the contravention of a rule of conduct that occurred when the council member was a candidate.~~
2. ~~A minor breach is dealt with by a standards panel under section 5.110 of the Act.~~
1. Under section 8A.3(1) of the Act, a council member commits a conduct breach if the council member contravenes a rule of conduct. Section 8A.3(2) of the Act extends this to the contravention of a rule of conduct that occurred when the council member was a candidate.
2. A conduct breach is dealt with under Part 8A Division 5 of the Act.

16. Overview of Division

(1) This Division sets out rules of conduct for council members and candidates.

(2) A reference in this Division to a council member includes a council member when acting as a committee member.

17. Misuse of local government resources

(1) In this clause —

electoral purpose means the purpose of persuading electors to vote in a particular way at an election, referendum or other poll held under the Act, the *Electoral Act 1907* or the *Commonwealth Electoral Act 1918*;

resources of a local government includes —

(a) local government property; and

(b) services provided, or paid for, by a local government.

(2) A council member must not, directly or indirectly, use the resources of a local government for an electoral purpose or other purpose unless authorised under the Act, or by the local government or the CEO, to use the resources for that purpose.

18. Securing personal advantage or disadvantaging others

(1) A council member must not make improper use of their office —

(a) to gain, directly or indirectly, an advantage for the council member or any other person; or

(b) to cause detriment to the local government or any other person.

(2) Subclause (1) does not apply to conduct that contravenes section 5.93 of the Act or *The Criminal Code* section 83.

19. Prohibition against involvement in administration

(1) A council member must not undertake a task that contributes to the administration of the local government unless authorised by the local government or the CEO to undertake that task.

(2) Subclause (1) does not apply to anything that a council member does as part of the deliberations at a council or committee meeting.

20. Relationship with local government employees

(1) In this clause —

local government employee means a person —

(a) employed by a local government under section 5.36(1) of the Act; or

(b) engaged by a local government under a contract for services.

(2) A council member or candidate must not —

(a) direct or attempt to direct a local government employee to do or not to do anything in their capacity as a local government employee; or

(b) attempt to influence, by means of a threat or the promise of a reward, the conduct of a local government employee in their capacity as a local government employee; or

(c) act in an abusive or threatening manner towards a local government employee.

(3) Subclause (2)(a) does not apply to anything that a council member does as part of the deliberations at a council or committee meeting.

(4) If a council member or candidate, in their capacity as a council member or candidate, is attending a council or committee meeting or other organised event (for example, a briefing or workshop), the council member or candidate must not orally, in writing or by any other means —

(a) make a statement that a local government employee is incompetent or dishonest; or

(b) use an offensive or objectionable expression when referring to a local government employee.

(5) Subclause (4)(a) does not apply to conduct that is unlawful under *The Criminal Code* Chapter XXXV.

21. Disclosure of information

(1) In this clause —

closed meeting ~~means a council or committee meeting, or a part of a council or committee meeting, that is closed to members of the public under section 5.23(2) of the Act;~~

(a) means a part of a council or committee meeting that is closed to members of the public under section 5.23(2), (3) or (4) of the Act; and

(b) includes a council or committee meeting held before 1 January 2026, or a part of a council or committee meeting held before 1 January 2026, that was closed to members of the public under section 5.23(2) of the Act as in force before 1 January 2026;

confidential document means a document marked by the CEO, or by a person authorised by the CEO, to clearly show that the information in the document is not to be disclosed;

document includes a part of a document;

non-confidential document means a document that is not a confidential document.

(2) A council member must not disclose information that the council member —

(a) derived from a confidential document; or

(b) acquired at a closed meeting other than information derived from a non-confidential document.

(3) Subclause (2) does not prevent a council member from disclosing information —

(a) at a closed meeting; or

(b) to the extent specified by the council and subject to such other conditions as the council determines; or

(c) that is already in the public domain; or

(d) to an officer of the Department; or

(e) to the Minister; or

(f) to a legal practitioner for the purpose of obtaining legal advice; or

(g) if the disclosure is required or permitted by law.

22. Disclosure of interests

(1) In this clause —

interest —

(a) means an interest that could, or could reasonably be perceived to, adversely affect the impartiality of the person having the interest; and

(b) includes an interest arising from kinship, friendship or membership of an association.

(2) A council member who has an interest in any matter to be discussed at a council or committee meeting attended by the council member must disclose the nature of the interest —

(a) in a written notice given to the CEO before the meeting; or

(b) at the meeting immediately before the matter is discussed.

(3) Subclause (2) does not apply to an interest referred to in section 5.60 of the Act.

(4) Subclause (2) does not apply if a council member fails to disclose an interest because the council member did not know —

(a) that they had an interest in the matter; or

(b) that the matter in which they had an interest would be discussed at the meeting and the council member disclosed the interest as soon as possible after the discussion began.

(5) If, under subclause (2)(a), a council member discloses an interest in a written notice given to the CEO before a meeting, then —

(a) before the meeting the CEO must cause the notice to be given to the person who is to preside at the meeting; and

(b) at the meeting the person presiding must bring the notice and its contents to the attention of the persons present immediately before any matter to which the disclosure relates is discussed.

(6) Subclause (7) applies in relation to an interest if —

(a) under subclause (2)(b) or (4)(b) the interest is disclosed at a meeting; or

(b) under subclause (5)(b) notice of the interest is brought to the attention of the persons present at a meeting.

(7) The nature of the interest must be recorded in the minutes of the meeting.

23. Compliance with plan requirement

If a plan under clause 12(4)(b) in relation to a council member includes a requirement referred to in clause 12(6), the council member must comply with the requirement.

Defined terms

[This is a list of terms defined and the provisions where they are defined. The list is not part of the law.]

Defined term	Provision(s)
Act	Sch. 1 cl. 2(1)
candidate	Sch. 1 cl. 2(1)
closed meeting	Sch. 1 cl. 21(1)
complaint	Sch. 1 cl. 2(1)
confidential document	Sch. 1 cl. 21(1)
document	Sch. 1 cl. 21(1)
electoral purpose	Sch. 1 cl. 17(1)
interest	Sch. 1 cl. 22(1)
local government employee	Sch. 1 cl. 20(1)
non-confidential document	Sch. 1 cl. 21(1)
publish	Sch. 1 cl. 2(1)
resources of a local government	Sch. 1 cl. 17(1)

Structure Plan

Lot 1119 Prinsep Street North, Collie

PF1130 / 30 August 2025

Kanella Hope Pty Ltd trading as
Planned Focus ACN 630 552 466

DOCUMENT CONTROL

ISSUE	DATE	ISSUE DETAILS	APPROVED
Draft	June 2025	Client review	KH
Original	30 August 2025	Lodged to Shire of Collie	KH

COMMERCIAL IN CONFIDENCE

This document including any intellectual property is confidential and proprietary to Planned Focus and Marc and Richelle Pike and may not be disclosed in whole or in part to any third party nor used in any manner whatsoever other than for the purposes expressly consented to by Planned Focus and Marc and Richelle Pike in writing. Planned Focus reserves all legal rights and remedies in relation to any infringement of its rights in respect of its confidential and proprietary information.

This structure plan is prepared under the provisions of the Shire of Collie Local Planning Scheme Number 6.

IT IS CERTIFIED THAT THIS STRUCTURE PLAN WAS APPROVED BY RESOLUTION OF THE WESTERN AUSTRALIAN PLANNING COMMISSION ON:

[DATE]

_____

Signed for and on behalf of the Western Australian Planning Commission:

An officer of the Commission duly authorised by the Commission pursuant to section 16 of the Planning and Development Act 2005 for that purpose, in the presence of:

_____ Witness

_____ Date

_____ Date of Expiry

Table of Amendments

Amendment No.	Summary of the Amendment	Amendment Type	Date approved by the WAPC

Executive Summary

Planned Focus has been engaged by the landowners, Marc and Richelle Pike to prepare a Structure Plan for their property at Lot 1119 Prinsep Street North, Collie. The subject land comprises a single lot which is located approximately 2.0 kilometres north-east of the Collie town centre.

This Structure Plan provides the planning framework to guide and facilitate the subdivision and development of this land for residential purposes and has been prepared in accordance with the provisions of the Shire of Collie Local Planning Scheme No. 6 and the strategic recommendations of the Shire of Collie Local Planning Strategy 2020.

The Structure Plan includes two stages. The short term and initial stage will facilitate a 2-lot subdivision, and a long-term proposal provides for a minimum 18 dwellings plus a grouped dwelling lot.

The longer-term outlook relies upon the availability of infill sewerage to the area. It broadly aligns with the Shire of Colllie Local Planning Strategy that recommends a residential density of R15.

The site is vacant now but Stage 1 anticipates a single house on each lot. These dwellings will be serviced by onsite wastewater and located to avoid impact on the long-term subdivision potential, avoiding indicative future roads and lot boundaries.

This Structure Plan supersedes the North Collie Structure Plan as it presently applies to this land and forms part of the future residential growth area of Collie. This Structure Plan is cognisant of the residential development potential of the adjoining landholdings.

Table 1: Summary

Item	Data		Structure Plan Ref (section no.)
Total area covered by the structure plan	1.5593 hectares		
Estimated number of dwellings	Short term (onsite wastewater) Long term (with reticulated sewer)	2 dwellings 19+ dwellings	
Estimated residential site density	11.5 dwellings per hectare (minimum 18 lots created, excluding additional grouped dwellings)		
Estimated population (at 2.5 persons /dwelling)	45 persons (Minimum 18 lots created + grouped dwellings)		

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PART 1 IMPLEMENTATION

1. Structure Plan Area and Operation

This Structure Plan applies to Lot 1119 Prinsep Street North, Collie as shown in *Figure 1*, Structure Plan map.

The plan is in effect from the date stated on the cover and for a period of 10 years (or any other period approved by the Western Australian Planning Commission.

2. Staging

The subject land will be developed in stages, dependent on landowner aspiration, and ultimately future availability of reticulated sewer.

Short term

In the immediate short term, it is the intention of the Structure Plan to facilitate the subdivision of the subject land into 2 lots.

It is expected that a new residence with its associated outbuildings and effluent disposal system will be capable of development within a specified Building Envelope on each lot after the subdivision process has been completed.

The subdivision of the subject land into 2 lots with onsite effluent disposal is supported by the Soil and Site Evaluation and Geotechnical Report contained in Appendix 2.

Long term

The long-term outlook is further residential subdivision, yielding approximately 19+ residential lots, including a Grouped Dwelling lot.

To achieve the lot yield in the long-term outlook, the R15 density code shall apply.

This long-term outlook is contingent upon the ability to connect to reticulated sewerage, which is unlikely to become available in the short or even medium term and hence triggered the need for a phased subdivision approach.

Development of the subject land in the short term can proceed as set out without impacts or reliance upon the adjoining properties, (such as necessity to create shared roads) noting that the provision of reticulated sewer is effectively contingent on broader Government funding and other development advancing first.

The Public Open Space contribution resulting from the long-term subdivision proposal is likely to be by way of a cash contribution.

3. Subdivision and development requirements

Residential

The subject land is zoned Urban Development under the Shire's Local Planning Scheme No 6 and in accordance with the strategic recommendations of the Shire of Collie Local Planning Strategy.

The initial stage of the Structure Plan will facilitate the subdivision of 2 lots and include the development of two dwellings and associated outbuildings with effluent disposal system, positioned within Building Envelopes as depicted on the Structure Plan.

With consent of the Responsible Authority, the Development Envelopes can be varied.

The Structure Plan provides an indicative final subdivision outcome of at least 18 lots, noting potentially more dwellings on the indicative lot identified as a Grouped Housing site.

The subject land has road frontage and sufficient width to enable separate vehicular access to each lot from Prinsep Street North or Ewing Street.

Longer-term, the subdivision potential of both lots can generally accord with the residential density targets prescribed by the Shire of Collie Local Planning Strategy for land to the North of the Collie town centre as a range of lot sizes and housing options can be achieved.

4. Additional information

The following additional information is required at the subdivision and development stage:

1. Effluent disposal for the short term to satisfy the Government Sewerage policy, to the satisfaction of the Shire of Collie.
2. Any further subdivision beyond the short-term creation of 2 lots, is to be connected to a reticulated sewerage system.
3. Consider provision of public open space (or cash-in-lieu contribution) for any subdivision that occurs after the initial 2-lot subdivision.
4. As required for new habitable development, implement the Bushfire Management plan and ensure SPP3.7 is met.

PART 2 EXPLANATORY REPORT

1. Planning background

1.1 Introduction and purpose

Planned Focus has been engaged by the landowners, Marc and Richelle Pike to prepare a Structure Plan for Lot 1119 Prinsep Street North, Collie.

This Structure Plan provides the planning framework to guide and facilitate the development of this land for residential purposes and has been prepared in accordance with the provisions of the Shire of Collie Local Planning Scheme No. 6 and the strategic recommendations of the Shire of Collie Local Planning Strategy 2020.

1.2 Land Description

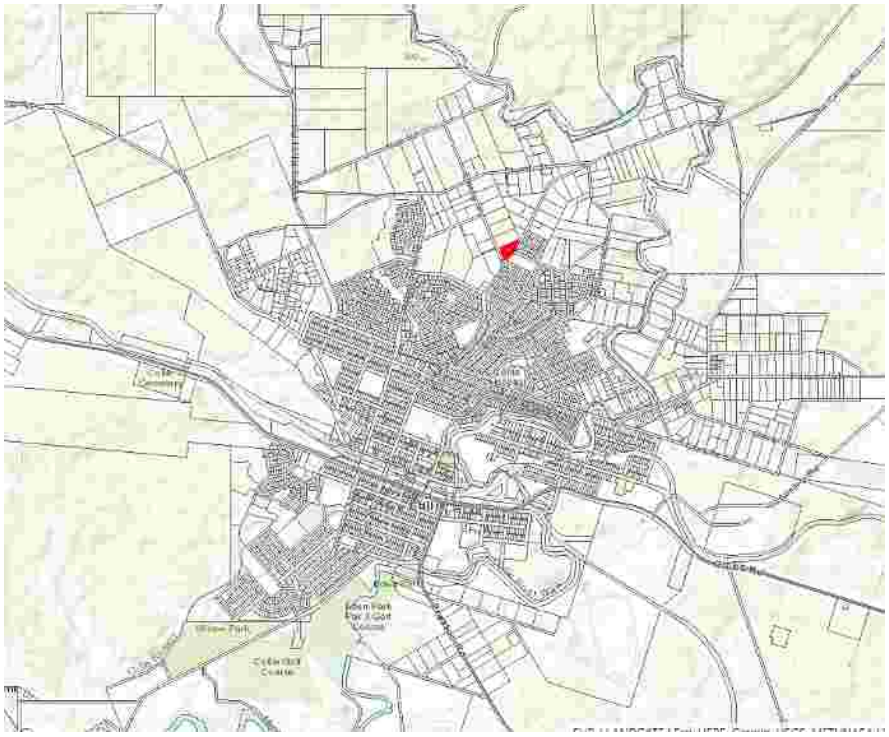
The subject land comprises approximately 1.5593 hectares. The Certificate of Title is provided at Appendix 1, noting there are no notifications listed.

1.2.1 Location

The subject land is located approximately 2.0 kilometres to the north-east of the Collie townsite. The subject land has a 224-metre frontage to Prinsep Street North and a 119-metre frontage to Ewing Street.

The surrounding area north contains Urban Development land of 0.5 hectare lots or greater, and beyond this, Rural Residential land. Land to the south includes residential R15 township development, open space and community purpose land.

Figure 2: Location Plan



Note, subject land identified in red

1.2.2 Area and Land Use

The subject land has historically been cleared for animal grazing and lifestyle purposes. The site is covered by pasture grass and does not contain dwelling, other structures or trees. The only vegetation of note is a tree that appears located within the Prinsep Street North Road reserve.

Access to the site can be obtained from both Prinsep North Street and Ewing Street.

The lot is serviced by a reticulated power and water supply however no reticulated wastewater is currently available. In the short term, an on-site wastewater system will be required for each lot.

2.Planning framework

2.1 Shire of Collie Local Planning Strategy

The Shire of Collie Local Planning Strategy was approved by the Western Australian Planning Commission (WAPC) in April 2020. The Strategy identifies the subject land as Urban Development with recognition of its inclusion within the North Collie Structure Plan.
The Strategy notes that the area was subdivided into mostly 1-hectare rural residential lots, resulting:

> *'…in rural residential land close to the town, which represents an under-utilisation of land which would be more appropriately used for denser residential subdivision (e.g., R15)'.*

Clause 6.2 of the Strategy includes the following planning implications for the subject land:

Land use constraints result in an urban growth front to the north of Collie.

Existing 'Residential Development' zone areas are to be used for Residential (i.e. R15) and not for low density residential or rural residential.

Clause 6.3 of the Strategy includes the following planning response:

> *Support the subdivision/development of land identified as urban development subject to proponent satisfying relevant zoning, structure planning, environmental, fire management and other planning considerations.*

Applicable actions identified by the Strategy are:

> *12. Unless specifically provided for in the Local Planning Strategy, all land identified as Urban shall be zoned and reserved under proposed Local Planning Scheme 6 consistent with its current zoning under existing Local Planning Scheme 5.*
>
> *15. Land zoned in the current Scheme as 'Residential Development' is to be zoned 'Urban Development' in accordance with the Planning and Development (Local Planning Schemes) Regulations 2015.*

This Structure Plan seeks to guide future subdivision and development of the subject land largely at a residential density of R15 in accordance with the strategic recommendations of the Shire of Collie Local Planning Strategy.

Although the initial stage of the Structure Plan is to facilitate the subdivision of the subject land into 2 lots, this will not impact on the future, intended use of the land for residential subdivision at a significantly greater residential density. The Building Envelopes are positioned to avoid future roads and align with a workable future lot layout.

2.2 Shire of Collie Local Planning Scheme No. 6

The subject land is presently zoned Urban Development by the Shire of Collie Local Planning Scheme No. 6. Refer Figure 3: Scheme extract plan

The objectives of the Urban Development zone are:

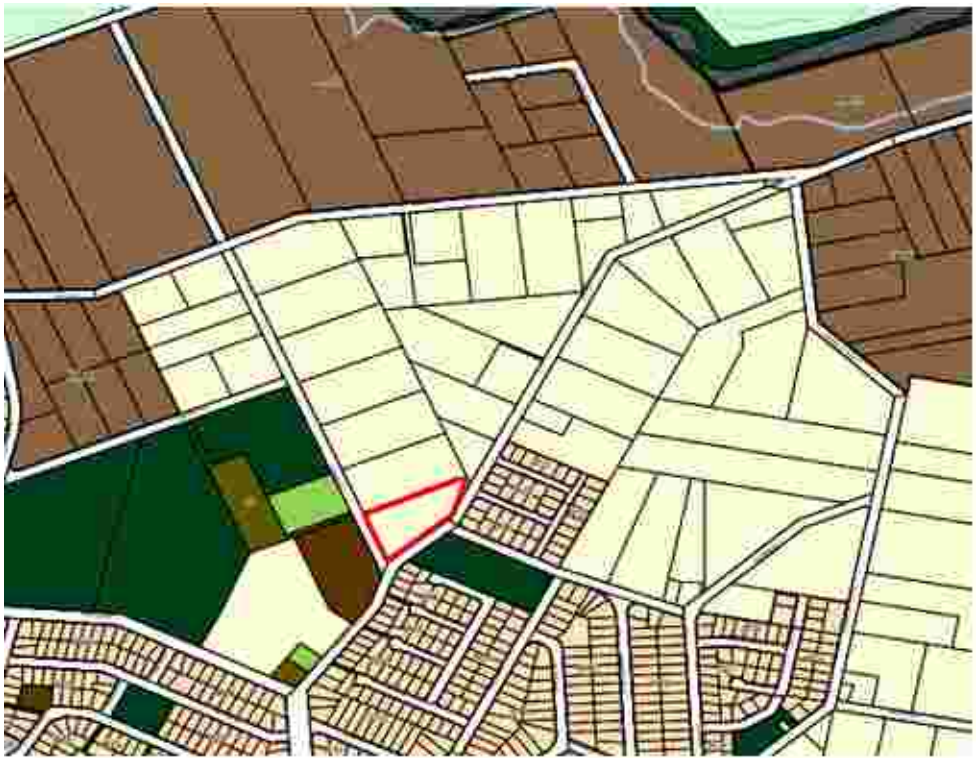
- *To provide an intention of future land use and a basis for more detailed structure planning in accordance with the provisions of this Scheme.*
- *To provide for a range of residential densities to encourage a variety of residential accommodation.*
- *To provide for the progressive and planned development of future urban areas for residential purposes and for commercial and other uses normally associated with residential development.*

Clause 33.7 of the Scheme includes the development and subdivision requirements for land within the Urban Development zone, requiring a structure plan to be prepared and approved in accordance with Part 4 of the Deemed Provisions.

Generally, these scheme provisions do not allow the approval of any substantial development or subdivision unless it is generally in accordance with a Structure Plan that has been prepared and approved pursuant to the Deemed Provisions of the *Planning and Development (Local Planning Schemes) Regulations* 2015.

Furthermore, residential development within the zone shall comply with the requirements of the Residential Design Codes as determined by the provisions of an approved Structure Plan.

Figure 3: Scheme extract plan



2.3 North Collie Structure Plan

The North Collie Structure Plan was endorsed by the WAPC in 2004. The subject land is included within the East section which is mostly unvegetated and provides for lot sizes in the vicinity of 1 hectare. Whilst some lots have been subdivided to the minimum of 1 hectare as indicated by the Structure Plan, it is noted that several are larger.

The subject land is identified within this for a 2-lot subdivision, but not for a more recent desired outcome of R15. This older Structure Plan indicates an equal split down the middle of the subject land, but this is not readily feasible in terms of a workable road and lot layout for a future R15 outcome.

The North Collie Structure Plan refers to future planning to address future road networks, infrastructure, and the provision of public open space, which this new Structure Plan speaks to. Furthermore, it states applications for subdivision within the structure plan area are to be accompanied by a Geotechnical Report demonstrating the capacity of the land to accommodate further development, which likewise, this Structure Plan has also addressed.

The North Collie Structure Plan has provided a framework for future detailed planning of the area for the last 19 years. However, with the endorsement of the more recent Shire of Collie Local Planning Strategy in 2020, the identification of land in this area north of the Collie town centre for future residential expansion at a density of R15 represents a significant shift and therefore the current Structure Plan over the subject land requires updating.

This Structure Plan demonstrates the capability of the site to accommodate 2 lots and associated infrastructure, including onsite effluent disposal in the short term, as well as protecting and demonstrating the potential in the long term for a higher density when reticulated sewer becomes available. The subject land has a street frontage to Prinsep Street North and Ewing Street which allows for the first stage of the Structure Plan to be developed using the existing road network.

From enquiries with the Shire of Collie, there is in principle support for this approach, largely given the absence of reticulated sewer and ability to demonstrate future development potential is not undermined. Were this area not already fragmented and was it not possible to be demonstrate this short-term development will preserve long term potential, the approach may be different.

Pursuit of this and other similar Structure Plans and subdivisions over individual lots does not prevent the Shire from still advancing a more global view of this area concerning future potential for fully serviced residential lots. Other land in vicinity has recently had the same approach applied with a single lot Structure Plan followed by short term subdivision approved by the WAPC.

In this regard, it is assumed:

- Subdivisions of 5 or more lots will attract either a land or cash contribution equivalent to 10%.
- For cash contributions, the WAPC and the Shire will determine where to expend this money to provide an adequate level of Public Open Space infrastructure suited to the Collie North community.
- There is existing public open space in vicinity of Collie North, including 2 large parks, as well as Public Purpose areas on Prinsep Street North (including immediately opposite the subject land), which may well be sufficient to service a future expanded population.
- The existing road reserve and road standard on Prinsep Street North and Ewing Street are ample to cater for an increase of 1 lot. They also appear sufficient to cater for an increase in traffic that may result from further subdivision in the future.
- Other utility servicing will be at the discretion of individual servicing authorities, with reticulated sewer discussed elsewhere in this report.

2.4 State Planning Policies

State Planning Policies that are applicable to the Structure Plan are:

State Planning Policy No. 3.0 – Urban Growth and Settlement

The Structure Plan addresses the objectives of SPP 3.0 through the application of the strategic recommendations of the Shire of Collie's Local Planning Strategy for this area.

Development of land for residential purposes within the northern extent of Collie will enable an existing community to be built upon and concentrate investment into the improvement of services and infrastructure, along with enhancing the quality of life within the community.

Development Control Policy 2.2 – Residential Subdivision

The Structure Plan has regard to DC 2.2, which provides general guidance to subdivision in Western Australia.

The subdivisions in both the short term and long-term subdivision proposals are logical creating new lots of regular shape and a workable road network, which also caters to different landowners advancing towards R15 at different points in time should they so choose.

Due to the extent of existing street frontages of the parent lot, both new lots in the short-term subdivision proposal have ample access to public streets.

With the potential for new street frontages as new roads are introduced into the greater area in the long term, each of the indicative future lots in the long-term subdivision plan can have direct access from a public street without the need for battle-axe access ways. The future plan also caters to a Grouped Dwelling lot and the overall indicative layout has some flexibility for various staged approaches should the sewer arrive.

Draft Liveable Neighbourhoods 2015 and Residential Design Codes (R-Codes)

The indicative future subdivision layout reflects present Liveable Neighbourhood and R-Code expectations for subdivision. Whilst this is predicated around retention of the 2 single houses that could be developed in the short term, the long-term subdivision proposal provides for a residential density slightly less than R15 with a minimum lot size of approximately 600m^2 and an average lot size of approximately 730m^2. This said, the layout does lend itself to increasing this density a little depending on the future landowner's aspirations at that time, within the road layout depicted.

State Planning Policy 3.7: Planning in Bushfire Prone Areas

Most of the site has been identified as being a Bushfire Prone Area 2. The only land that is not deemed to be at risk in the event of a bushfire is a portion of land along the site's northern and eastern boundaries.

This proposed structure plan is therefore supported by a Bushfire Management Plan. Although this plan was prepared in 2021 to support the initial site investigations, the circumstances on and near the site have remained unchanged.

The bushfire risk largely stems from abutting reserves which are public land managed as part of the Shire's open space as well as overarching Bush Fire Risk Management Plan and risk register for the Collie townsite.

It is considered reasonable that the principles of this plan and the earlier investigations remain current and valid for the purposes of this Structure Plan and forthcoming subdivision, but it is acknowledged that any subsequent development application will require an updated Bushfire Management plan ie when a single dwelling is constructed on each lot.

In any event, the Bushfire Management plan has concluded that development of the subject land can achieve BAL29 or lower, which meets expected obligations.

Figure 4: Bushfire Prone land



3 Site conditions and constraints

3.1 Environment

The subject land is predominately cleared and does not contain any existing trees.

The only tree near the site is along Prinsep Street North and this appears to be located within the road reserve. Its removal and the future long term lot layout should avoid impacts on this.

The site is not prone to flooding and is located approximately 1km from the Collie River.

3.2 Site and Soil Evaluation and Geotechnical Report

A Site and Soil Evaluation (SSE) and Geotechnical Report has been undertaken for the subject land.

The field work for the SSE was undertaken in August 2024 and confirms that the subject land can contain onsite wastewater disposal. The WAPC also recently approved a similar Structure Plan at 327 Prinsep Street North and 177 Booth Street, Collie North in similar circumstances.

The Geotechnical report also concluded that the site is capable of development subject to certain requirements at the time of development.

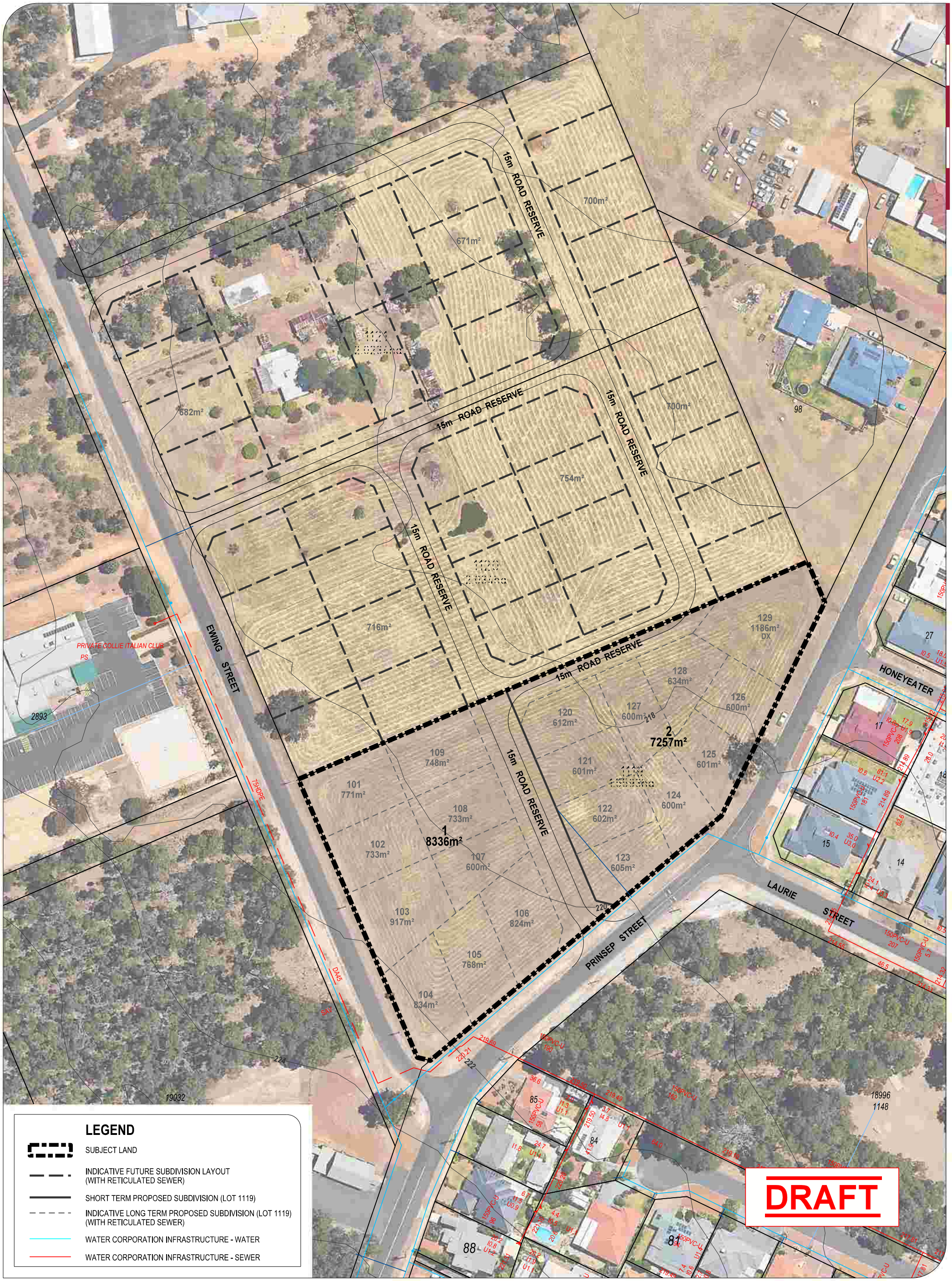
3.3 Impacts on adjoining lots

Figure 5 demonstrates an indicative future development layout for the subject land, and in context of abutting land to the north west.

The land immediately east, at 283 Prinsep Street North, is not considered impacted by this development. Its triangular shape lends to new lots fronting Prinsep Street North, or new road connections in hand with 280 Prinsep Street North, effectively disconnected to the subject land.

There is a logic of connectivity with Lot 1112 and 28 Ewing Street to the north west. The regular shape of these lots, and retaining the existing dwelling at 28 Ewing, up the vegetation at 38 Ewing, presents a logical, orderly and connected future R15 layout.

It will be up to these landowners, including vacant Lot 1112 to pursue their own subdivision or development outcome into the future. Intent of this plan is simply to demonstrate the proposal for the subject land does not disadvantage future R15 potential of abutting land and this is potential is planned for.



LEGEND

- SUBJECT LAND
- INDICATIVE FUTURE SUBDIVISION LAYOUT (WITH RETICULATED SEWER)
- SHORT TERM PROPOSED SUBDIVISION (LOT 1119)
- INDICATIVE LONG TERM PROPOSED SUBDIVISION (LOT 1119) (WITH RETICULATED SEWER)
- WATER CORPORATION INFRASTRUCTURE - WATER
- WATER CORPORATION INFRASTRUCTURE - SEWER

Planned Focus

Town planning & strategy

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Kanella Hope Pty Ltd
ACN: 630 552 466

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INDICATIVE FUTURE DEVELOPMENT PLAN

Lot 1119 Prinsep Street North, Collie

Plan No: 1130-1-002

Date:	25.8.2025
Rev:	C
Scale:	A3 @ 1:1,250
Co-ords:	MGA 50, GDA 94
Aerial:	24/12/2022

N

This plan has been prepared for planning purposes. Areas, contours and dimensions shown are subject to survey.

3 Conclusion

The Collie North area is presently a low-density neighbourhood but it is recognised for future development at R15 density subject effectively to reticulated sewer becoming available. In the interim, a subdivision and development pattern is possible that does not negate this potential, where wastewater can be retained on site for single dwellings on larger lots.

This transition from low density development to R15 will result in some compromises around existing development pattern and current landowner aspiration, and a gradual shift north from the Collie town centre as evidenced at the former Drive-In site immediately opposite (Honeyeater, Wagtail and Kingfisher Drive), and further south, as the sewer is extended.

The sewer has a considerable distance to travel to the subject land. The catchment is falls within relies on a sewer downhill nearer to the river, and even if this were built, capacity is not expected to reach the subject land in the short to medium term.

Accordingly, this structure plan adopts a staged approach with a two-lot subdivision in the short to medium term and outlook towards R15 subdivision in the long term, should reticulated sewer becomes available.

This Structure Plan has been prepared within the context of the statutory and strategic planning framework relevant to Collie North.

Overall, noting the site's characteristics, the strategic recommendations of the Shire of Collie Local Planning Strategy, potential layout options, and the conclusions of the supporting Site and Soil Evaluation, Geotechnical report and Bushfire Management Plan, the subject land is considered suitable for the purpose and layouts proposed by the Structure Plan.

APPENDICES

No.	Document title	Approval required or supporting document	Approval agency	Approval status
1	Certificate of Title	Supporting		
2	WML Site and Soil Evaluation	Supporting		
3	Geotechnical Report	Supporting		
4	Collie North Structure Plan	Supporting		
5	Bushfire Management Plan	Supporting		

REFERENCES

Shire of Collie, (2021) Shire of Collie Local Planning Scheme No. 6. Department of Planning Lands and Heritage, Perth Western Australia.

Shire of Collie, (2020) Shire of Collie Local Planning Strategy. Department of Planning Lands and Heritage, Perth, Western Australia.

Shire of Collie (2004) North Collie Structure Plan, Planning South West, Busselton, Western Australia

APPENDIX 1: CERTIFICATE OF TITLE

WESTERN AUSTRALIA

TITLE NUMBER	
Volume	Folio
1659	**517**

RECORD OF CERTIFICATE OF TITLE

UNDER THE TRANSFER OF LAND ACT 1893

The person described in the first schedule is the registered proprietor of an estate in fee simple in the land described below subject to the reservations, conditions and depth limit contained in the original grant (if a grant issued) and to the limitations, interests, encumbrances and notifications shown in the second schedule.

BGRoberts

REGISTRAR OF TITLES

LAND DESCRIPTION:

LOT 1119 ON DEPOSITED PLAN 222271

REGISTERED PROPRIETOR:
(FIRST SCHEDULE)

MARC WILLIAM PIKE
RICHELLE PIKE
BOTH OF 2 BUNBURY STREET COLLIE WA 6225
AS JOINT TENANTS

(T O594015) REGISTERED 22/12/2020

LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:
(SECOND SCHEDULE)

1. O594016 MORTGAGE TO COMMONWEALTH BANK OF AUSTRALIA REGISTERED 22/12/2020.

Warning: A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required. Lot as described in the land description may be a lot or location.

----------END OF CERTIFICATE OF TITLE----------

STATEMENTS:

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

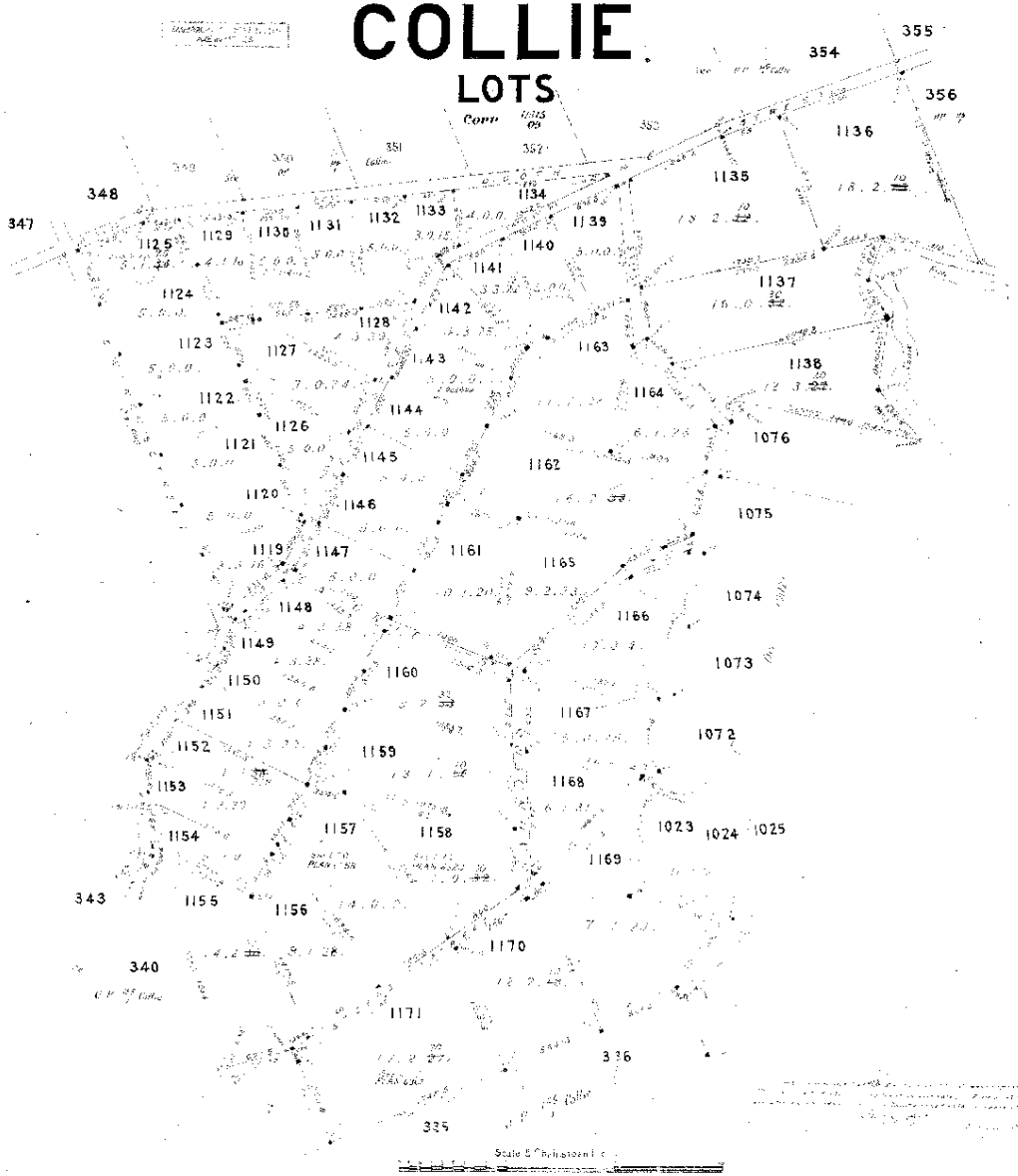
SKETCH OF LAND:	1659-517 (1119/DP222271)
PREVIOUS TITLE:	852-193
PROPERTY STREET ADDRESS:	NO STREET ADDRESS INFORMATION AVAILABLE.
LOCAL GOVERNMENT AUTHORITY:	SHIRE OF COLLIE

LANDGATE COPY OF ORIGINAL NOT TO SCALE 19/05/2025 10:56 AM Request number: 68210408

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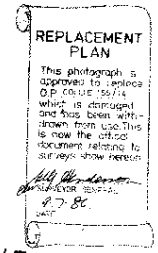
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www.landgate.wa.gov.au

PLAN OF COLLIE LOTS











COLLIE 155
14

COLLIE 155/14

APPENDIX 2: SITE & SOIL EVALUATION

Marc & Richelle Pike

1119 PRINSEP STREET NORTH, COLLIE

SITE-AND-SOIL-EVALUATION







October 2024
11589-G-R-002-0 SSE .docx

WML
Consulting Engineers

Document History and Status				
Revision	**Prepared By**	**Reviewed By**	**Purpose of Issue**	**Date**
A	A Hollier	A Gorczynska	Internal Draft	22/10/2024
0	A Hollier	A Gorczynska	Final V0 - Issue to client	23/10/2024

Issued to:	Marc & Richelle Pike
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WML Consultants Pty Ltd



Angus Hollier
Senior Geotechnical Engineer
Author

Aleksandra Gorczynska
Senior Geotechnical Engineer
Reviewer

For and on behalf of WML Consultants Pty Ltd

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Laboratory Testing

1 INTRODUCTION

Planned Focus engaged WML Consultants (WML) on behalf of their Client, Marc and Richelle Pike (Client) to undertake a geotechnical investigation and Site-and-Soil Evaluation (SSE) to support the proposed residential subdivision of 1119 Prinsep Street North, Collie, Western Australia (the Site). It is understood that the client intends to subdivide the existing site into up to three individual lots for a single dwelling on each.

The geotechnical report has been prepared as a separate document with the document reference 11589-G-R-001.

This report presents the results of the geotechnical investigation, laboratory testing, and provides a site-and-soil evaluation for the residential development of the Site in accordance with Government Sewerage Policy 2019 (GSP19) and the Australian Standard, AS1547:2012 "*On-site domestic wastewater management*".

1.1 Site description

The proposed subdivision is located at 1119 Prinsep Street North, Collie, Western Australia, approximately 47 km east of Bunbury City Centre. The Site covers an area of approximately 1.55 ha, and at the time of planning the field investigation, no detailed concept plan was available for the proposed lots. However, it is understood that the minimum Lot size will be 5,000 m^2.

Google Earth indicates that the elevation of the site ranges from 217 m AHD in the East and a 222 m AHD in the West, which provides an approximate slope gradient of 2-3% with an eastern aspect. The surface is covered by pasture grass, and historical imagery does not indicate any other historical land use.

A desktop review has been undertaken using the Department of Primary Industries and Regional Development (DPIRD) mapping service, 'Natural Resource Information (NRI)' which indicates that the Site is located within the Darling Plateau System locally consisting of the Dwellingup Ironstone Gravel phase including laterite sandy gravels and loamy gravels.

2 SITE ASSESSMENT

A desktop study of published and available information was undertaken to identify the site's key features in relation to the effective management of effluent at the site. The results of the study are summarised below:

- The site is not located within a sewerage-sensitive area in accordance with GSP19.
- The closest watercourse is the Collie River, which is approximately 1km to the east and north.
- The site is not located within a public drinking water source area or within 100 m of a public drinking water source area. The closest public drinking water source area is the Harris River Dam Catchment Area (P1) which is located approximately 10 km to the North.
- The site is not within 1 in 100 year or 1% Annual Exceedance Probability (AEP) Floodplain Area based on the available DWER published mapping.

Feature	Description	Level of Constraint	Mitigation Measures
Climate	Average annual rainfall 925.7 mm (BOM Collie Climate Station No 009628). Estimated average annual pan evaporation 1500 mm (BOM pan evaporation maps)	Low	Not Needed (NN)
Landform	The Site is located within Darling Range Plateau which consists of low valleys underlain by lateritic sandy gravels and gravelly sands.	Low	NN
Slope gradient	The Site has an approximate 2-3% slope.	Low	NN
Exposure & Aspect	The Site has an eastern aspect with no trees within the Lot boundary or along the perimeter.	Low	NN
Rock Outcrops	No rock outcrops were observed during the site investigation.	Nil	NN
Drainage	No surface water or visible signs of dampness were observed during the August 2024 site investigation. The site investigation indicated that the top 1.4 m are Lateritic Gravels with a moderate drainage potential	Low	NN
Watercourses	The closest watercourse is the Collie River approximately 1km to the north and east.	Low	NN
Surface waters	No surface water was noted during the site investigation on-site or within 100 m of the Site.	Low	NN
Erosion & Landslip	No erosion or landslip was noted during the site investigation.	Low	NN
Flooding	The subdivision is not within a Department of Water 1% AEP floodplain area.	Low	NN

Feature	Description	Level of Constraint	Mitigation Measures
Groundwater	The WML site investigation undertaken in August 2024 encountered groundwater at approximately 1.8 m below ground level.	Low	NN
Run-on & Runoff	Due to the moderate drainage potential of the near surface soils, minimal surface water run-on or run-off are expected.	Low	NN

3 SOIL ASSESSMENT

3.1 Fieldwork

Fieldwork was carried out on the 5th of August 2024 and comprised:

- Drilling of three (3) machine-augered boreholes (BH), designated BH1 to BH3, to a depth of 2.65 m below ground level (mBGL).
- Dynamic cone penetrometer (DCP) tests to a maximum depth of 2.10 mBGL adjacent to each borehole.
- One (1) in-situ permeability test was undertaken adjacent BH3 utlising a Talsma-Hallam permeameter.
- The collection of soil samples from boreholes for laboratory testing.

The site investigation was undertaken in general accordance with Australian Standard AS 1726:2017' *Geotechnical Site Investigations*'. Qualified geotechnical engineers from WML completed the fieldwork, logged the materials encountered in the boreholes, conducted in-situ testing, collected soil samples, and took record photographs. All boreholes were backfilled as close to the original conditions as possible. The approximate test locations are presented on the site map, 11589-G-D-001, and the soil logs are presented in Appendix A.

3.2 Encountered sub-surface profile

Generally, the subsurface conditions of the site can be described as thin topsoil over a 1.4 m thick layer of lateritic Clayey GRAVELS overlying a medium to high plasticity CLAY. The CLAY's are likely the top of the extremely weathered granite and the composition and stiffness of the layer may be variable across the site.

The soils encountered within each borehole indicated that the ground profile is typically consistent across the site and with the geological mapping of the area, therefore a generalised ground profile has been developed and presented in Table 1 below.

Table 1: Sub-surface soil profile

Soil/rock layer	Depth (mBGL)	Description
Topsoil	0.00 – 0.20	**(SM) Sandy SILT**: low plasticity, fine to medium grained sand, with fine to medium sized gravel, dark brown, soft to firm, dry.
Gravel	0.20 – 1.40	**(GC) Clayey GRAVEL**: fine to medium sized, subrounded to subangular, clay is medium to high plasticity, with fine to medium grained sand content varying at depths across the site, dark brown tending pale brown then red brown, medium dense to very dense, dry.
Clay	1.40 – 2.65	**(CI – CH) CLAY**: medium to high plasticity, orange-red brown slightly grey, dry to wet, stiff to hard. Possibly extremely weathered rock (XW)

3.3 Groundwater

Groundwater was observed at 1.8 mBGL within BH3 during the August 2024 investigation. No groundwater was encountered within BH1 or BH2.

Since the CLAY encountered between 1.2 m and 1.6 m below the surface will practically be impermeable, it can be expected that a perched groundwater may be experienced above the clay layer during periods of wet weather (winter months/wet season) or following heavy rainfall, and it should be a consideration for the proposed development.

3.4 Laboratory Testing

Laboratory testing was carried out by NATA-accredited laboratories Western Geotechnics (WGLS) to assist in evaluating geotechnical and geo-environmental soil parameters. The testing comprised the following:

- Particle size distribution on three (1) samples (AS 1289 3.6.1)
- Atterberg limits and linear shrinkage on two (1) samples (AS 1289 3.1.2, 3.2.1, 3.3.1, 3.4.1)

The testing results are summarised in Table 2 below, and the laboratory test certificates are presented in Appendix B.

Table 2: Summary of soil classification testing

Location ID	Depth (m)	PSD			Atterberg Limits's				[1)]Soil Classification (USCS)
		Fines (%)	Sand (%)	Gravel (%)	LL (%)	PL (%)	PI (%)	LS (%)	
BH1	0.5 – 1.0	11	15	74	25	15	10	5.5	**GP, GRVEL**

Notes:

Terminology - PSD = Particle Size Distribution; LL = Liquid Limit; PL = Plastic Limit; PI = Plasticity Index; LS = Linear Shrinkage;

[1)]Soil classifications based on the classification of fine and coarse-grained soils presented in Table 9 and Table 10 of AS1726:2017

3.5 Soil physical characteristics

Based on the sub-surface soil profile presented in Table 1, an assessment of the soils' suitability and capability to manage effluent has been undertaken in accordance with AS/NZS 1547. The assessment is summarised in Table 3 below.

Table 3: Physical soil characteristics

Feature	Assessment	Level of Constraint	Mitigation Measures
Phosphorous retentive ability	Based on the lateritic clayey GRAVELS encountered near the surface, it is expected that due to the iron oxide and clay content that the GRAVELs and the underlying CLAYs will have suitable nutrient retentive capability.	Low	Not needed (NN) The near surface soils have good nutrient-stripping properties.
Dispersive soils	The subsoils should be considered to have a low risk of dispersion	Low	NN
Rock Fragments	No rock fragments or outcrops were observed within the Site boundary.	Nil	NN
Soil depth	Topsoil ~ 0.2 m (with fine roots) Subsoil, GRAVELs: 0.2 – 1.4 m CLAYs (XW rock): 1.4 m+	Low	NN

Feature	Assessment	Level of Constraint	Mitigation Measures
Soil Category	GRAVELs: Category 2, weakly structured CLAY; Category 5	Low	NN
Soil Permeability	Saturated hydraulic conductivity for the GRAVELs was measured using a Talsma-Hallam permeameter. GRAVELs; k_{sat} = 1.0 m/day	Low	NN

NN = Not Needed
**Typical soil category based on soil texture and structure in accordance with AS/NZS 1547 Table 5.1*

4 RECOMMENDATIONS

The following sections provide an overview of the recommended on-site wastewater management system, relevant setback distances, and operation and monitoring recommendations.

The design and installation of the effluent management system should be carried out by a suitably qualified, licensed plumber or drainer experienced with on-site wastewater disposal systems, and an irrigation expert familiar with effluent irrigation equipment shall provide further design advice if required. The irrigation plan must ensure the even application of effluent throughout the entire application area.

4.1 Wastewater management system

Based on the results of the SSE investigation, the site can be considered capable of managing domestically generated effluent with a Primary or Secondary treatment system. It is recommended to utilise a sub-surface application system (irrigation or trenches and beds), however the final selection of the system should be made by the client from the list of Department of Health approved systems.

Defining site constraints:

- The site typically consists of Category 3 clayey GRAVELs, underlain by relatively impermeable clay at approximately 1.4 m below the natural surface.
- The GRAVELs have a permeability of 1.0 m/day.
- Groundwater was encountered at 1.8 m below ground level in August 2024.

Wastewater management system recommendations:

- The location for the Land Application Area (LAA) should meet the setback distances provided in Table 4.
- The installation of a sub-surface irrigation system is preferred, however if a trenches or beds application system is utilised the designer should consider incorporating a larger LAA and lower design loading rates.
- If fill material is required for the installation of the selected application system, this material should be imported and be defined as a Category 2 loamy SAND (SAND with a clay content between 10-20%) and achieve a minimum PRI of 20.
- Section 2 of Schedule 2 of the GSP 2019 has been used to determine the recommended size of the land application area. A generated wastewater load has been assumed based on connection to reticulated water and a maximum 6-person occupancy per dwelling, providing a maximum loading rate of 900 L/day, therefore if:
    - A Primary Treatment System is installed, the recommended LAA size is 340 m^2
    - A Secondary Treatment System is installed, the recommended LAA size is 180 m^2

4.2 Setback distances

Setback buffer distances from effluent land application areas and treatment systems are required to help prevent human contact, maintain public amenities, and protect sensitive environments. The following recommendations have been made in general accordance with GSP19 and AS/NZS 1547:2012. The recommended minimum setback distances have been provided for a Primary and Secondary treatment system based on a sub-surface application system disposing through Category 2 soil.

Table 4: Relevant setback distances in accordance with GSP19 and AS / NZS 1547:2012

Feature	Setback Distances	
	Primary treatment system	Secondary treatment system
Private bore for household/drinking water purposes	30 m	30 m
A drainage system that discharges directly into a waterway or wetland without treatment	100 m	100 m
Waterway/watercourse (measured from the edge of the wetland vegetation)	100 m	100 m
Vertical distance to peak groundwater levels[1)]	1.2 m	1.0 m
Vertical distance Hard pan or bedrock	1.2 m	0.8 m
Property boundary	20 m	2 m
Buildings/houses	4 m	2.0 m
Surface water	30 m	20.0 m
Recreational areas (children's play areas, swimming pools and so on)	8 m	4.0 m
In-ground water tank	9 m	5.0 m
Retaining wall and embankments, escarpments, cuttings	3 m or 45° angle from the toe of the wall (whichever is greatest)	

[1)] *Measured from the lowest discharge point of the application system.*

4.3 Monitoring, operation and maintenance

Maintenance is to be carried out in accordance with the DOH Approval of the selected primary or secondary treatment system and manufacturers' recommendations. The treatment system will only function adequately if appropriately and regularly maintained.

To ensure the treatment system functions adequately, residents must:

- Have a suitably qualified maintenance service technician for the primary or secondary treatment system at the frequency required by the manufacturer under the local government permit to use.
- Use household cleaning products that are suitable for septic tanks or STS's.
- Keep as much fat and oil out of the system as possible, and
- Conserve water (AAA-rated fixtures and appliances are recommended).

To ensure the land application system functions adequately, residents must:

- Regularly harvest/mow vegetation within the application area to maximise the uptake of nutrients.
- Monitor and maintain the application system following the manufacturer's recommendations, including flushing the drainage lines, and
- Regularly clean in-line filters.

5 CLOSURE

We trust that the information provided within this report satisfies your present requirements and meets with your approval. Should you have any queries, please do not hesitate to contact the author of this report.

We draw your attention to the attached "*Report Limitations*" included with this report. This information sheet is intended to provide additional information about this report and information included within it. This information is provided not to reduce the level of responsibility accepted by WML but to ensure that all parties that rely on this report, and the information contained herein, are aware of the responsibilities that each assumes in so doing.

6 REFERENCES

1. Bureau of Meteorology (BoM), Climate Data Online, 'Monthly rainfall for Collie WA Monitoring station 009628', (Accessed October 2024), http://www.bom.gov.au/jsp/ncc/cdio/weatherData/av?p_nccObsCode=136&p_display_type=dailyDataFile&p_startYear=&p_c=&p_stn_num=009628
2. Government of Western Australia (2019) 'Government Sewerage Policy'
3. Standard Australia / Standards New Zealand. 2012. '*On-site domestic-wastewater management.*' AS/NZS 1547:2012. SAI Global.
4. Standards Australia. 2017. *Geotechnical Site Investigations*. AS 1726:2017. SAI Global.

LIMITATIONS

REPORT LIMITATIONS

This geotechnical report is provided for the sole use by the Client. This report must not be applied for any other purpose or project except the one originally contemplated without written authorisation from WML. WML accepts no responsibility for the use of this report / document, in whole or in part, in other contexts or for any other purpose.

WML have undertaken investigations, performed consulting services, and prepared this report based on the Client's specific requirements, documents and information supplied, and previous experience. If changes occur in the nature or design of the project, however minor, it is recommended WML review this report to assess their impacts and provide additional recommendations, if any. WML does not assume any responsibility or liability for problems that arise due to developments on site of which we were not informed.

This report utilises data and information provided by third parties, including, but not limited to sub-consultants, published data, and the Client. This information has been assumed to be correct unless otherwise stated. WML assumes no responsibility for assessments made partly or entirely based on information provided by third parties or for the adequacy, incompleteness, inaccuracies, or reliability of any data provided by third parties.

It is the responsibility of the Client to transmit the information, recommendations, and limitations of this report to the appropriate organisations or people involved in design of the project, including, but not limited to developers, builders, owners, buyers, architects, engineers, and designers.

WML's opinions are based on upon information that existed at the time of the production of this report and ground conditions encountered at the time the site study was performed. This geotechnical report should not be relied upon if its adequacy has been affected by: the passage of time, by man-made events, such as construction on or adjacent to the site, or by natural events, such as floods, earthquakes, or groundwater fluctuations. In the event of the above changes, WML should be contacted to determine if this report is still reliable or whether additional testing is required.

The subsurface conditions identified within this report are based only upon investigation locations where subsurface tests have been conducted and / or samples obtained, which are explicitly representative of the specific sample or test location. Interpretation of conditions between such points cannot be assumed to represent actual subsurface information and unknowns or variations in ground conditions between test locations that cannot be inferred or predicted. Actual subsurface conditions may differ significantly from those indicated in this report. Specific warning is also given that many factors, either natural or artificial, may render ground conditions different from those which pertained at the time of the investigation. WML does not accept any responsibility for any variance in the ground conditions that may exist across the site. If unexpected subsurface conditions are encountered, WML shall be notified immediately to review those conditions and provide additional and/or modified recommendations, as necessary.

This geotechnical assessment is based upon judgment of the investigation data, visual observations of the site and materials encountered, along with the proposed land use and project specifications. The findings and recommendations presented within this report represent professional opinions and estimates and should not be taken as fact unless explicitally stated. In general, statements of fact are are limited to what was done and / or what was observed on site.

The recommendations provided in this report are preliminary only; final recommendations can only be given after observing the actual subsurface conditions revealed during construction. WML does not assume responsibility or liability for the recommendations in this report if construction observation has not been performed by a WML geotechnical engineer.

Our services did not include any contamination or environmental assessment of the site or adjacent sites. The equipment and techniques used to perform a geoenvironmental study differ from those used to perform a geotechnical investigation. If you require any geoenvironmental information for your project, WML can advise on further steps to be undertaken.

WML have performed our professional services in accordance with generally accepted geotechnical engineering principles and practices currently employed in the area; no warranty, expressed or implied, is made as to the professional advice included in this report.

DRAWINGS



SCALE

NOTE: *INDICATES SIGNATURES ON ORIGINAL ISSUE OF DRAWING OR LAST REVISION OF DRAWING.

A4

REVISIONS				
N°.	DESCRIPTION	APPROVED	DATE	DRAWN

WML Consulting Engineers

CLIENT
Marc & Richelle Pike

PROJECT
1119 Prinsep Street, North Collie, WA

DRAWING TITLE
Site map

DRAWING NUMBER
11589-G-D-001

APPROVED Jierong Liang

DATE 11/08/24

APPENDIX A

LOGS AND PHOTOGRAPHS

REPORT OF BOREHOLE: BH1

Job No	: 11589	Latitude	: -33.342171	Sheet	: 1 OF 1
Client	: Marc & Richelle Pike	Longitude	: 116.161635	Logged	: Jierong Liang
Project	: 1119 Prinsep St, North Collie	UTM	: 50H	Logged Date	: 05/08/2024
Location	: 1119 Prinsep St N, Collie WA, Australia	Drill Rig	: Drillman GT10	Checked	: Angus Hollier
Contractor	:	Inclination	:	Checked Date	: 11/08/2024

METHOD	WATER	DEPTH (m)	GRAPHIC LOG	USCS	SOIL/ROCK MATERIAL DESCRIPTION	MOISTURE CONDITION	CONSISTENCY/ DENSITY	IN-SITU TESTING SV (kPa)	SAMPLE
	Not encountered	0.3		ML	Gravelly sandy SILT ML: low plasticity, fine to medium sized gravel, fine to medium grained sand, trace medium plasticity clay, trace roots up to 50 mm, dark brown, soft to firm, dry.	D	S-F		
		1		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, with fine to medium grained sand, red brown slightly mottle orange, very dense, dry.	D	VD		D: 0.5-1 m:
		1.6		CI-CH	CLAY CI-CH: medium to high plasticity, trace fine to medium sized gravel, orange slightly mottled red brown, very stiff to hard, dry.	D	VSt-H		
		2			**BH1 Terminated at 2.65m (Target depth)**				

PSP TEST

0 5 10 15 20 25 30 35 40

DCP TEST

0 5 10 15 20 25 30 35 40



REPORT OF BOREHOLE: BH2

Job No	: 11589	Latitude	: -33.341693	Sheet	: 1 OF 1
Client	: Marc & Richelle Pike	Longitude	: 116.162160	Logged	: Jierong Liang
Project	: 1119 Prinsep St, North Collie	UTM	: 50H	Logged Date	: 05/08/2024
Location	: 1119 Prinsep St N, Collie WA, Australia	Drill Rig	: Drillman GT10	Checked	: Angus Hollier
Contractor	:	Inclination	:	Checked Date	: 11/08/2024

METHOD	WATER	DEPTH (m)	GRAPHIC LOG	USCS	SOIL/ROCK MATERIAL DESCRIPTION	MOISTURE CONDITION	CONSISTENCY/ DENSITY	IN-SITU TESTING SV (kPa)	SAMPLE
	Not encountered	0.2		SM	Sandy SILT SM: low plasticity, fine to medium grained sand, with fine to medium sized gravel, trace roots up to 50 mm, dark brown, soft to firm, dry.	D	S-F		
		0.6		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, with fine to medium grained sand, dark brown tending pale brown, medium dense to dense, dry.	D	MD-D		
		1		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, trace fine to medium grained sand, red brown slightly mottled orange, dense to very dense, dry.	D	D-VD		
		1.2		CI-CH	CLAY CI-CH: medium to high plasticity, trace fine to medium sized gravel, trace fine to medium grained sand, orange slightly mottled grey, very stiff to hard, dry.	D	VSt-H		
		1.8		CI-CH	CLAY CI-CH: medium to high plasticity, red brown mottled grey, very stiff to hard, dry.	D	VSt-H		
		2			**BH2 Terminated at 2.65m (Target depth)**				

PSP TEST
0 5 10 15 20 25 30 35 40

DCP TEST
0 5 10 15 20 25 30 35 40



REPORT OF BOREHOLE: BH3

Job No	: 11589	Latitude	: -33.341278	Sheet	: 1 OF 1
Client	: Marc & Richelle Pike	Longitude	: 116.162804	Logged	: Jierong Liang
Project	: 1119 Prinsep St, North Collie	UTM	: 50H	Logged Date	: 05/08/2024
Location	: 1119 Prinsep St N, Collie WA, Australia	Drill Rig	: Drillman GT10	Checked	: Angus Hollier
Contractor	:	Inclination	:	Checked Date	: 11/08/2024

METHOD	WATER	DEPTH (m)	GRAPHIC LOG	USCS	SOIL/ROCK MATERIAL DESCRIPTION	MOISTURE CONDITION	CONSISTENCY/ DENSITY	IN-SITU TESTING SV (kPa)	SAMPLE
		0.2		SM	Sandy SILT SM: low plasticity, fine to medium grained sand, with fine to medium sized gravel, dark brown, soft to firm, dry.	D	S-F		
		0.5		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium plasticity clay, trace fine to medium grained sand, dark brown tending pale brown, medium dense to dense, dry.	D	MD-D		
		1		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, red brown, dense to very dense, dry.	D	D-VD		
		1.4		CI-CH	CLAY CI-CH: medium to high plasticity, trace fine to medium grained sand, red brown, stiff, dry.	D	St		
	▽	1.6		CI-CH	CLAY CI-CH: medium to high plasticity, pale yellow, organic, dry tending to wet, stiff.	W	St		
		2		CI-CH	CLAY CI-CH: medium to high plasticity, red brown, stiff, wet.	W	St		
					BH3 Terminated at 2.65m (Target depth)				

PSP TEST
0 5 10 15 20 25 30 35 40

DCP TEST
0 5 10 15 20 25 30 35 40



PHOTOGRAPHIC RECORD

Client:	Marc & Richelle Pike
Job Number:	11589
Job Description:	1119 Prinsep Street North, Collie
Date:	05/08/2024



Figure 1: Photograph from BH1 facing east.



Figure 2: Photograph from BH1 facing north west.

APPENDIX B

LABORATORY TESTING

WESTERN GEOTECHNICAL & Laboratory Services

SOIL | AGGREGATE | CONCRETE | CRUSHING

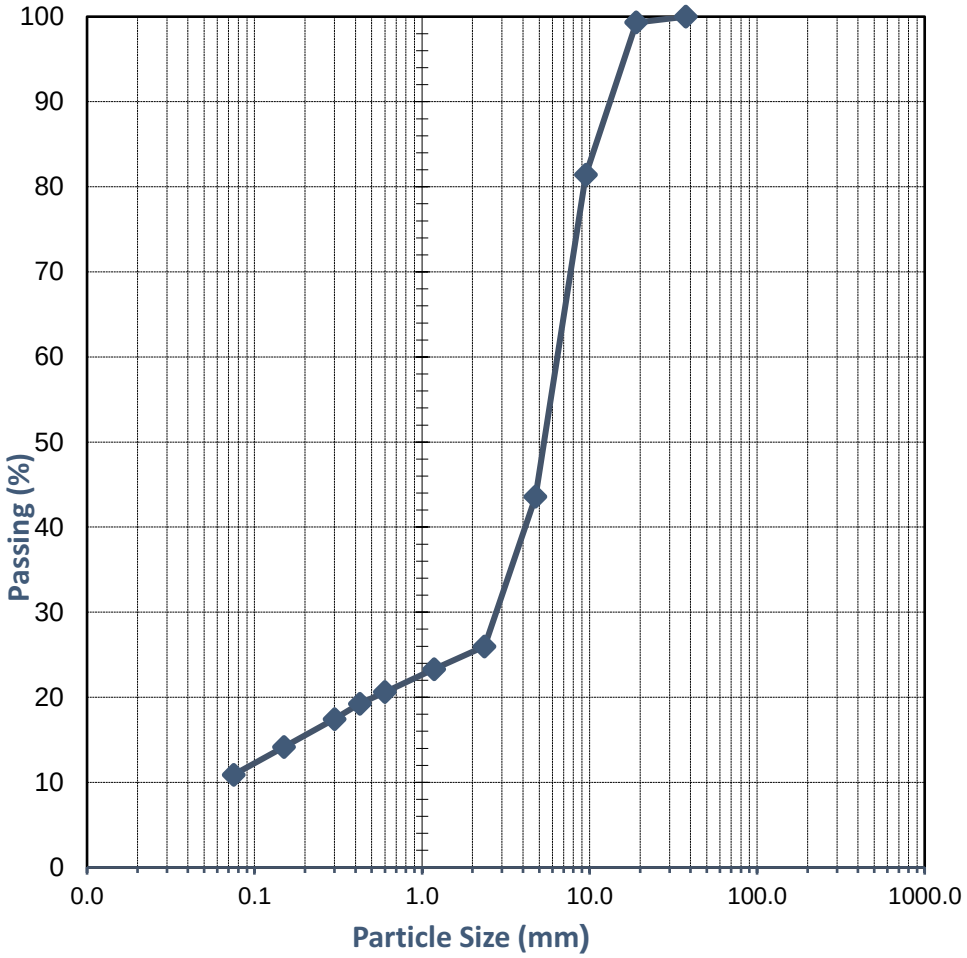
TEST REPORT - AS 1289.3.6.1

Client:	WML Consultants	*Ticket No.*	S14109
Client Address:	Level 2/91 Havelock Street, West Perth WA 6005	*Report No.*	WG24.12465_1_PSD
Project:	1119 Prinsep Street, North Collie	*Sample No.*	WG24.12465
Location:	1119 Prinsep Street, North Collie	*Date Sampled:*	5/08/2024
Sample Identification:	BH1 Red Brown Gravel	*Date Tested:*	13/08 - 14/08/2024

TEST RESULTS - Particle Size Distribution of Soil

Sampling Method: Sampled by Client, Tested as Received

Sieve Size (mm)	Percent Passing Sieve (%)
150.0	
100.0	
75.0	
37.5	100
19.0	99
9.5	81
4.75	44
2.36	26
1.18	23
0.600	21
0.425	19
0.300	17
0.150	14
0.075	11



Comments:

Approved Signatory: Cody O'Neill

Name: Cody O'Neill

Date: 15/August/2024

Accreditation No. 20599
Accredited for compliance with ISO/IEC 17025 - Testing

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TEST REPORT - AS 1289.3.1.1, 3.2.1, 3.3.1 & 3.4.1

Client:	WML Consultants	*Ticket No.*	S14109
Client Address:	Level 2/91 Havelock Street, West Perth WA 6005	*Report No.*	WG24.12465_1_PI
Project:	1119 Prinsep Street, North Collie	*Sample No.*	WG24.12465
Location:	1119 Prinsep Street, North Collie	*Date Sampled:*	5/08/2024
Sample Identification:	BH1 Red Brown Gravel	*Date Tested:*	14/08/2024

TEST RESULTS - Consistency Limits (Casagrande)

Sampling Method:	**Sampled by Client, Tested as Received**
History of Sample:	**Oven Dried <50°C**
Method of Preparation:	**Dry Sieved**

AS 1289.3.1.1	**Liquid Limit (%)**	**25**
AS 1289.3.2.1	**Plastic Limit (%)**	**15**
AS 1289.3.3.1	**Plasticity Index (%)**	**10**
AS 1289.3.4.1	**Linear Shrinkage (%)**	**5.5**
AS 1289.3.4.1	**Length of Mould (mm)**	**250**
AS 1289.3.4.1	**Condition of Dry Specimen:**	**-**

Comments:

Approved Signatory:

Name: Linda Chiu

Date: 15/August/2024

NATA

Accreditation No. 20599

Accredited for compliance with ISO/IEC 17025 - Testing

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APPENDIX 3: GEOTECHNICAL REPORT

Marc & Richelle Pike

1119 PRINSEP STREET, NORTH COLLIE

GEOTECHNICAL REPORT

October 2024
11589-G-R-001-0.docx







WML
Consulting Engineers

Document History and Status				
Revision	**Prepared By**	**Reviewed By**	**Purpose of Issue**	**Date**
A	J. Liang	A. Hollier	Internal draft for review	11/08/2024
B	A. Hollier	A. Gorczynska	Internal draft for review	22/10/2024
0	A. Hollier	A. Gorczynska	Final V0 - Issue to Client	23/10/2024

Issued to:	Marc & Richelle Pike
WML Project Number:	11589
Document Name:	11589-G-R-001-0.docx

WML Consultants Pty Ltd



Angus Hollier
Senior Geotechnical Engineer
Author

Aleksandra Gorczynska
Senior Geotechnical Engineer
Reviewer

For and on behalf of WML Consultants Pty Ltd

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1.2 Objectives of this report 5

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APPENDIX B

Laboratory Testing

1 INTRODUCTION

WML Consultants Pty Ltd (WML) was engaged by Marc and Richelle Pike (the Client) to undertake a geotechnical investigation for the proposed residential subdivision on 1119 Prinsep Street, North Collie, WA. This report presents the results of the geotechnical investigation and provides recommendations for site suitability, a preliminary bearing capacity and settlement assessment, and site preparation. Based on the client-supplied information, it is understood that the site is proposed to be subdivided into 2 or 3 residential lots, each of which is to be developed for a single dwelling.

The report and information presented herein must be read in conjunction with the attached *"Report Limitations"*.

1.1 Site description

The site is located at 1119 Prinsep Street North, in Collie, approximately 47 km east of the Bunbury CBD, Western Australia. At the time of the investigation fieldwork the site was a vacant lot covered by relatively dense low-height grass. . The historical aerial imagery and current condition of the lot indicate that it may have been used for agricultural purposes however, it has remained undeveloped since 1983. The available topographical information indicates that the lot slopes gently towards the east with an elevation ranging from 217 mAHD to 222 mAHD.

1.2 Objectives of this report

The objectives of the detailed geotechnical investigation were to:

- Assess the sub-surface soil conditions across the site.
- Provide a preliminary site classification in accordance with AS 2870.
- Undertake a preliminary bearing capacity and settlement analysis for typical shallow foundations.
- Provide site preparation and remediation recommendations.
- Provide geotechnical advice that could affect the design.

2 FIELD PROGRAMME

2.1 Fieldwork

Fieldwork was carried out on the 5th of August 2024 and comprised:

- Drilling of three (3) machine-augered boreholes (BH), designated BH1 to BH3, to a depth of 2.65 m below ground level (mBGL).
- Dynamic cone penetrometer (DCP) tests to a maximum depth of 2.10 mBGL adjacent to each borehole.
- The collection of soil samples from boreholes for laboratory testing.

The site investigation was undertaken in general accordance with Australian Standard AS 1726:2017' *Geotechnical Site Investigations*'. Qualified geotechnical engineers from WML completed the fieldwork, logged the materials encountered in the boreholes, conducted in-situ testing, collected soil samples, and took record photographs. All boreholes were backfilled as close to the original conditions as possible. The approximate test locations are presented on the site map, 11589-G-D-001, and the soil logs are presented in Appendix A.

Each location for intrusive ground investigation was checked for underground services against Dial-Before-You-Dig plans before any excavation works were conducted. The borehole locations were cleared using a Vivax MetroTech vScan locator before any intrusive investigation.

Table 1: Summary of fieldwork

Location ID	Equipment	Coordinates		Surface elevation (RL m AHD)	Termination Depth (m)	Date Completed
		Latitude	Longitude			
BH1	Solid flight auger	-33.342171	116.161635	221	2.65	05/08/2024
BH2		-33.341693	116.162160	220		
BH3		-33.341278	116.162804	218		

2.2 Dynamic cone penetrometer (DCP) testing

The Dynamic cone penetrometer (DCP) tests were completed in general accordance with AS 1289.6.3.2 *"Determination of Penetration Resistance of a Soil – Dynamic Cone Penetrometer Test"*. The DCPs were undertaken adjacent to each borehole location. The results are included on the borehole logs provided in Appendix A, and a summary of the results is presented in Table 2 below.

The DCP undertaken adjacent to BH2 was terminated at 1.35 mBGL due to no penetration at a high blow count, indicating that the clay encountered at 1.35 mBGL is in a hard state. However, the DCP's undertaken adjacent to BH1 and BH3 indicate that the encountered clay is stiff and the clayey gravel is in a very dense state.

Table 2: Summary of DCP tests

Start Depth (mBGL)	End Depth (mBGL)	BH1	BH2	BH3
0.00	0.15	3	1	2
0.15	0.30	4	5	3
0.30	0.45	8	4	2
0.45	0.60	20	5	9
0.60	0.75	22	16	24
0.75	0.90	55	20	31
0.90	1.05	50	26	44
1.05	1.20	25	37	40
1.20	1.35	15	50R	24
1.35	1.50	12	-	9
1.50	1.65	25	-	13
1.65	1.80	45	-	13
1.80	1.95	46	-	17
1.95	2.10	50	-	15

2.3 In-situ permeability test

One (1) in-situ permeability test was carried out at BH3 using the constant head Talsma-Hallam method per AS/NZS 1547:2012. A borehole of 90 mm in diameter was excavated to a depth of 0.9 mBGL and filled with water to saturate the surrounding soil. A constant head of water was applied within the borehole, and a known volume of water was timed to dissipate.

A summary of the test result is presented below in Table 3 which indicates that the clayey GRAVEL encountered on site has relatively moderate permeability.

Table 3: In-situ permeability test results

Location ID	Test Depth (mm BGL)	Test Material	In-situ Permeability Test	
			m/s	m/day
BH3	250 – 460	(GC) Clayey GRAVEL	1.29E-05	1.12

3 LABORATORY TESTING

To assist in the evaluation of geotechnical design parameters and for confirmation of the visual classification of the soils, laboratory testing was carried out by the NATA-accredited laboratory Western Geotechnics (WGLS). The testing comprised the following:

- Particle size distribution on one (1) sample (AS 1289 3.6.1)
- Atterberg limits and linear shrinkage on one (1) sample (AS 1289 3.1.2, 3.2.1, 3.3.1, 3.4.1)

The results of the testing are presented in the table below, and the laboratory test certificates are presented in Appendix B.

Table 4: Summary of soil classification testing

Location ID	Depth (m)	PSD			Atterberg Limits's				[1]Soil Classification (USCS)
		Fines (%)	Sand (%)	Gravel (%)	LL (%)	PL (%)	PI (%)	LS (%)	
BH1	0.5 – 1.0	11	15	74	25	15	10	5.5	**GP, GRAVEL**

Notes:
Terminology - PSD = Particle Size Distribution; LL = Liquid Limit; PL = Plastic Limit; PI = Plasticity Index; LS = Linear Shrinkage
[1]Soil classifications based on the classification of fine and coarse grained soils presented in Table 9 and Table 10 of AS1726:2017

4 SUBSURFACE CONDITIONS

4.1 Published geology

The 1:50,000 scale Geological Map 'Collie' indicates that the site is underlain by; G_2: GRAVEL – yellow-brown to dark reddish-brown, ferruginous or bauxitic, pisolitic and irregular shape poorly sorted, variable amounts of sand and silt in matrix and LA_1: Laterite – massive, friable to strongly indurated occasionally vesicular, iron rich, developed on granite.

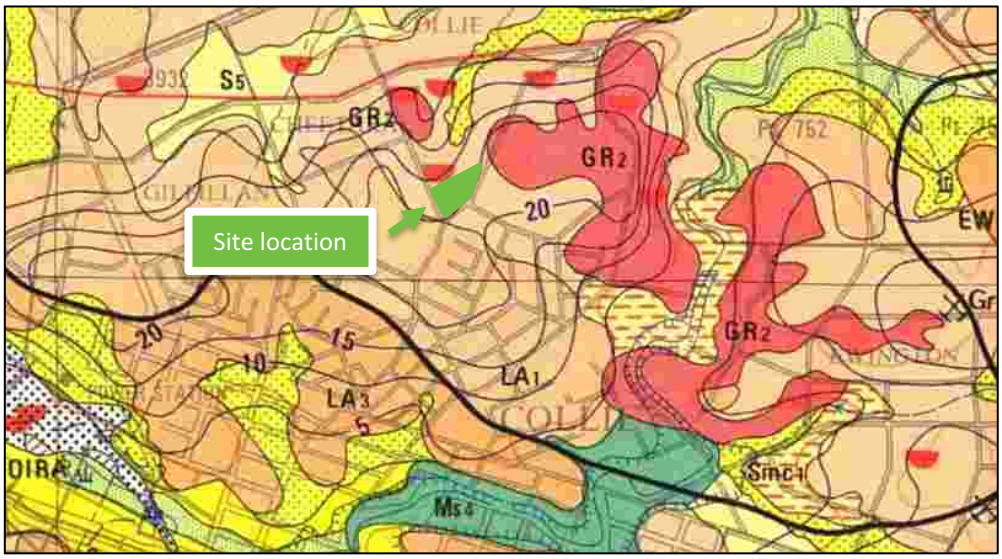


Figure 1: Extract from the 1:50,000 scale Geological Map "Collie"

4.2 Groundwater

Groundwater was observed at 1.8 mBGL within BH3 during the August 2024 investigation. No groundwater was encountered within BH1 or BH2.

Since the CLAY encountered between 1.2 m and 1.6 m below the surface will practically be impermeable, it can be expected that perched groundwater may be experienced above the CLAY layer during periods of wet weather (winter months/wet season) or following heavy rainfall, and it should be a consideration for the proposed development.

4.3 Interpreted subsurface profile

Based on the soils encountered during the site investigation, a generalised ground profile has been developed to characterise the site. This subsurface profile is presented in Table 5 below and is typically consistent across the site and with the geological mapping of the area.

This ground profile has been used as the basis for the geotechnical analysis and recommendations presented within this report.

Table 5: Sub-surface soil profile

Soil/rock layer	Depth (mBGL)	Description
Topsoil	0.00 – 0.20	**(SM) Sandy SILT**: low plasticity, fine to medium grained sand, with fine to medium sized gravel, dark brown, soft to firm, dry.
Gravel	0.20 – 1.40	**(GC) Clayey GRAVEL**: fine to medium sized, subrounded to subangular, clay is medium to high plasticity, with fine to medium grained sand content varying at depths across the site, dark brown tending pale brown then red brown, medium dense to very dense, dry.
Clay	1.40 – 2.65	**(CI – CH) CLAY**: medium to high plasticity, orange-red brown slightly grey, dry to wet, stiff to hard.

5 GEOTECHNICAL ASSESSMENT

WML considers that the site is geotechnically capable of supporting the proposed development founded on shallow footings, and the recommendations provided within this section shall remain relevant provided that the site preparation and remediation measures included in Section 6 are adopted.

5.1 Site classification

The site may be classified in accordance with AS 2870:2011 - "Residential Slabs and Footings", which requires an estimation of the expected surface movement due to the wetting and drying of a foundation. Due to the approximately 1.4 m thick layer of GRAVELs with a slightly reactive clay content overlying high plasticity CLAYs, a site classification of "**S**" is deemed suitable for each Lot. Final site classification should be confirmed at the completion of the bulk earthworks.

CLASSIFICATION BY CHARACTERISTIC SURFACE MOVEMENT (y_s)

Characteristic surface movement (y_s) mm	Site classification in accordance with Table 2.1
$0 < y_s \leq 20$	S
$20 < y_s \leq 40$	M
$40 < y_s \leq 60$	H1
$60 < y_s \leq 75$	H2
$y_s > 75$	E

Figure 2: Extract from AS2870:2011 (Table 2.3)

Sites with inadequate bearing strength or where ground movement may be significantly affected by factors other than reactive soil movements due to normal moisture conditions shall be classified as Class P. Class P sites include: the site contains uncontrolled or controlled fill as identified in AS 2870 Clause 2.5.3, soft or unstable foundations such as soft clay or silt or loose sands, landslip, mine subsidence, collapsing soils and soils subject to erosion, reactive sites subject to abnormal moisture conditions and sites that cannot be classified in accordance with AS 2870 Clause 2.1.2.

5.2 Bearing capacity and settlement

It is assumed that footings of the proposed residential developments will not carry significant eccentric loading, and groundwater has been assumed to be located at a depth of at least 1.4 m below the natural surface.

Pad and strip footings may be designed for an allowable bearing pressure of 100 kPa with an elastic settlement of up to 20 mm for isolated footings for a minimum embedment depth of 0.5 m. This recommendation is restricted to pad footings with widths between 0.3 m and 1.5 m and strip footings between 0.3 m and 1 m wide. If a larger applied bearing capacity or different sized footings are required, WML must be contacted to undertake additional assessments.

6 CONSTRUCTION CONSIDERATIONS

The earthworks should be constructed in accordance with AS 3798:2007 – Earthworks for Residential and Commercial Developments. The below construction and site preparation recommendations are considered minimum requirements; however, this report is not intended to be used as a specification for construction.

6.1 Site preparation

The following items should be considered when designing the earthwork levels and tendering the construction:

- The bearing characteristics of the ground and the recommended allowable bearing capacity rely on the adequate maintenance of the existing surface conditions, which is the responsibility of the contractor (during construction) and the owner (long-term). Remedial works should be expected during construction after periods of wet weather, following any significant rainfall or if surface water is present in the vicinity of the site at any time. If water is observed at the site during the construction works, or any other unexpected changes in the ground conditions are observed on site, WML must be notified immediately to verify the assessments provided in this report.
- Permanent embankment/cutting slopes (<3 high) should be no steeper than 1V:3H unless specific stability analysis is undertaken.
- Temporary slope angles such as trenches (<3 m high and open for no longer than two weeks) in in-situ gravel or imported granular fill should be no steeper than 1V:2.5H, and in clay should be no steeper than 1V:2H, provided groundwater is below the base of the trench. If groundwater is present, additional geotechnical advice should be sought.

The below construction and site preparation recommendations are considered minimum requirements for shallow foundations:

- Where topsoil/vegetation is encountered within the development footprint, stripping of vegetation, topsoil, and organics should be undertaken to a depth of 200 mm (including grubbing tree roots and root zones). Depressions formed by removing vegetation and tree roots should have all disturbed soil cleaned out and be backfilled with similar subgrade material to maintain layer consistency.
    - Any material recovered from topsoil stripping works should **not** be considered suitable for structural use unless otherwise approved. Stripped topsoil may be suitable for non-structural fill (e.g. landscaping) where waste materials do not contaminate the material.
    - If trees are removed within the building footprints, WML recommend grubbing out the root ball and all large roots up to 50 mm in diameter. The root ball should be backfilled using site won materials, recompacted and tested to the full depth of the disturbance zone, achieving the minimum compaction compliance stated below.
- Following removal of the topsoil, the base of the excavations shall be proof-rolled to identify any soft/loose areas.
    - Each area should be given several passes with suitable compaction equipment to idenfity any soft/loose areas.
    - Any loose/soft areas identified should be removed and replaced with suitable fill. Over-excavation and replacement of loose materials may be required where the minimum dry density ratios cannot be achieved.
- Any imported fill (if required for the building pads) shall be a free draining SAND with a fines content (<0.075 mm) and organic content less than 5% and 2% respectively, and should not contain particles greater than 50 mm.
- Imported fill shall be placed in even lifts with a maximum loose thickness of 300 mm.
- In-situ materials and imported fill prepared for supporting foundations should achieve the compaction compliance and testing frequency specified in Section 6.2.

6.2 Compaction compliance

As detailed in Table 8.1 of AS 3798:2007, the site can be considered to fall under the ***"Type 2"*** classification, and therefore, testing shall be carried out at the following frequency (whichever results in the most tests):

1. 1 test per layer per 1,000 m^2;
2. 1 test per 200 m^3 distributed reasonably evenly throughout full depth and area; or
3. 1 test per residential lot per layer.

The in-situ clayey GRAVEL shall meet a minimum compaction of 95% **MMDD** and ±2% OMC. Field density tests shall be used to check the compliance of the compacted material in accordance with methods presented within AS 1289.

For imported clean sand fill, a Perth Sand Penetrometer (PSP) may be used for compaction control. The following blow counts must be met as a minimum (if calibrated PSP test results indicate higher blows are required to meet the compaction requirements, then the higher blow counts are to be adopted).

Table 6: Minimum PSP blow counts for imported sand fill.

Depth	Blow count/300mm
150 – 450mm	8
450mm – 750mm	10
750mm – 1,050mm	12
1,050mm – 1,350mm	12+

6.3 Drainage

For the purpose of drainage design, the site should be considered to have an approximately 1.4 m thick layer of gravelly soils with a moderate permeability above practically impermeable CLAY. The in-situ permeability results for the clayey GRAVELS indicate that a hydraulic conductivity of 1m/day can be used as a basis for the drainage design.

The potential effect of the impermeable clays below the gravels must be taken in to consideration when designing on-site drainage. The design engineer shall take into account any variability of foundation conditions around the perimeter of the building structure. Drainage around the building should be adequate to redirect excess surface water away from the building.

7 CLOSURE

An assessment for the presence of historical underground mining activities has not been undertaken within the scope of this report. If advice regarding the potential for the voids or historical mine workings is, further study will be required.

We trust that the information provided within this report satisfies your present requirements and meets with your approval. Should you have any queries, please do not hesitate to contact the author of this report.

We draw your attention to the attached "*Report Limitations*" included with this report. This information sheet is intended to provide additional information about this report and information included within it. This information is provided not to reduce the level of responsibility accepted by WML but to ensure that all parties that rely on this report, and the information contained herein, are aware of the responsibilities that each assumes in so doing.

8 REFERENCES

1. Geological Series Map 1:250,000 Scale ‘Collie’
2. Standards Australia. 2017. *Geotechnical Site Investigations*. AS 1726:2017. SAI Global.
3. Standards Australia. 2011. *Residential Slabs and Footings*. AS 2870:2011. SAI Global.
4. Standards Australia. 2007. *Earthworks for Residential and Commercial Developments*. AS 3798:2007. SAI Global.
5. Standards Australia. 2007. Earth Retaining Structures. AS 4678:2002. SAI Global.
6. Carter M., Bentley S. P., Correlations of Soil Properties, 1991.

LIMITATIONS

REPORT LIMITATIONS

This geotechnical report is provided for the sole use by the Client. This report must not be applied for any other purpose or project except the one originally contemplated without written authorisation from WML. WML accepts no responsibility for the use of this report / document, in whole or in part, in other contexts or for any other purpose.

WML have undertaken investigations, performed consulting services, and prepared this report based on the Client's specific requirements, documents and information supplied, and previous experience. If changes occur in the nature or design of the project, however minor, it is recommended WML review this report to assess their impacts and provide additional recommendations, if any. WML does not assume any responsibility or liability for problems that arise due to developments on site of which we were not informed.

This report utilises data and information provided by third parties, including, but not limited to sub-consultants, published data, and the Client. This information has been assumed to be correct unless otherwise stated. WML assumes no responsibility for assessments made partly or entirely based on information provided by third parties or for the adequacy, incompleteness, inaccuracies, or reliability of any data provided by third parties.

It is the responsibility of the Client to transmit the information, recommendations, and limitations of this report to the appropriate organisations or people involved in design of the project, including, but not limited to developers, builders, owners, buyers, architects, engineers, and designers.

WML's opinions are based on upon information that existed at the time of the production of this report and ground conditions encountered at the time the site study was performed. This geotechnical report should not be relied upon if its adequacy has been affected by: the passage of time, by man-made events, such as construction on or adjacent to the site, or by natural events, such as floods, earthquakes, or groundwater fluctuations. In the event of the above changes, WML should be contacted to determine if this report is still reliable or whether additional testing is required.

The subsurface conditions identified within this report are based only upon investigation locations where subsurface tests have been conducted and / or samples obtained, which are explicitly representative of the specific sample or test location. Interpretation of conditions between such points cannot be assumed to represent actual subsurface information and unknowns or variations in ground conditions between test locations that cannot be inferred or predicted. Actual subsurface conditions may differ significantly from those indicated in this report. Specific warning is also given that many factors, either natural or artificial, may render ground conditions different from those which pertained at the time of the investigation. WML does not accept any responsibility for any variance in the ground conditions that may exist across the site. If unexpected subsurface conditions are encountered, WML shall be notified immediately to review those conditions and provide additional and/or modified recommendations, as necessary.

This geotechnical assessment is based upon judgment of the investigation data, visual observations of the site and materials encountered, along with the proposed land use and project specifications. The findings and recommendations presented within this report represent professional opinions and estimates and should not be taken as fact unless explicitally stated. In general, statements of fact are are limited to what was done and / or what was observed on site.

The recommendations provided in this report are preliminary only; final recommendations can only be given after observing the actual subsurface conditions revealed during construction. WML does not assume responsibility or liability for the recommendations in this report if construction observation has not been performed by a WML geotechnical engineer.

Our services did not include any contamination or environmental assessment of the site or adjacent sites. The equipment and techniques used to perform a geoenvironmental study differ from those used to perform a geotechnical investigation. If you require any geoenvironmental information for your project, WML can advise on further steps to be undertaken.

WML have performed our professional services in accordance with generally accepted geotechnical engineering principles and practices currently employed in the area; no warranty, expressed or implied, is made as to the professional advice included in this report.

DRAWINGS



SCALE

NOTE: *INDICATES SIGNATURES ON ORIGINAL ISSUE OF DRAWING OR LAST REVISION OF DRAWING.

A4

REVISIONS				
N°.	DESCRIPTION	APPROVED	DATE	DRAWN

WML Consulting Engineers

CLIENT
Marc & Richelle Pike

PROJECT
1119 Prinsep Street, North Collie, WA

DRAWING TITLE
Site map

DRAWING NUMBER
11589-G-D-001

APPROVED Jierong Liang

DATE 11/08/24

APPENDIX A

LOGS AND PHOTOGRAPHS

REPORT OF BOREHOLE: BH1

Job No	: 11589	Latitude	: -33.342171	Sheet	: 1 OF 1
Client	: Marc & Richelle Pike	Longitude	: 116.161635	Logged	: Jierong Liang
Project	: 1119 Prinsep St, North Collie	UTM	: 50H	Logged Date	: 05/08/2024
Location	: 1119 Prinsep St N, Collie WA, Australia	Drill Rig	: Drillman GT10	Checked	: Angus Hollier
Contractor	:	Inclination	:	Checked Date	: 11/08/2024

METHOD	WATER	DEPTH (m)	GRAPHIC LOG	USCS	SOIL/ROCK MATERIAL DESCRIPTION	MOISTURE CONDITION	CONSISTENCY/ DENSITY	IN-SITU TESTING SV (kPa)	SAMPLE
	Not encountered	0.3		ML	Gravelly sandy SILT ML: low plasticity, fine to medium sized gravel, fine to medium grained sand, trace medium plasticity clay, trace roots up to 50 mm, dark brown, soft to firm, dry.	D	S-F		
		1		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, with fine to medium grained sand, red brown slightly mottle orange, very dense, dry.	D	VD		D: 0.5-1 m:
		1.6		CI-CH	CLAY CI-CH: medium to high plasticity, trace fine to medium sized gravel, orange slightly mottled red brown, very stiff to hard, dry.	D	VSt-H		
		2			**BH1 Terminated at 2.65m (Target depth)**				

PSP TEST

0 5 10 15 20 25 30 35 40

DCP TEST

0 5 10 15 20 25 30 35 40



REPORT OF BOREHOLE: BH2

Job No	: 11589	Latitude	: -33.341693	Sheet	: 1 OF 1
Client	: Marc & Richelle Pike	Longitude	: 116.162160	Logged	: Jierong Liang
Project	: 1119 Prinsep St, North Collie	UTM	: 50H	Logged Date	: 05/08/2024
Location	: 1119 Prinsep St N, Collie WA, Australia	Drill Rig	: Drillman GT10	Checked	: Angus Hollier
Contractor	:	Inclination	:	Checked Date	: 11/08/2024

METHOD	WATER	DEPTH (m)	GRAPHIC LOG	USCS	SOIL/ROCK MATERIAL DESCRIPTION	MOISTURE CONDITION	CONSISTENCY/ DENSITY	IN-SITU TESTING SV (kPa)	SAMPLE
	Not encountered	0.2		SM	Sandy SILT SM: low plasticity, fine to medium grained sand, with fine to medium sized gravel, trace roots up to 50 mm, dark brown, soft to firm, dry.	D	S-F		
		0.6		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, with fine to medium grained sand, dark brown tending pale brown, medium dense to dense, dry.	D	MD-D		
		1		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, trace fine to medium grained sand, red brown slightly mottled orange, dense to very dense, dry.	D	D-VD		
		1.2		CI-CH	CLAY CI-CH: medium to high plasticity, trace fine to medium sized gravel, trace fine to medium grained sand, orange slightly mottled grey, very stiff to hard, dry.	D	VSt-H		
		1.8		CI-CH	CLAY CI-CH: medium to high plasticity, red brown mottled grey, very stiff to hard, dry.	D	VSt-H		
		2			**BH2 Terminated at 2.65m (Target depth)**				

PSP TEST
0 5 10 15 20 25 30 35 40

DCP TEST
0 5 10 15 20 25 30 35 40



REPORT OF BOREHOLE: BH3

Job No	: 11589	Latitude	: -33.341278	Sheet	: 1 OF 1
Client	: Marc & Richelle Pike	Longitude	: 116.162804	Logged	: Jierong Liang
Project	: 1119 Prinsep St, North Collie	UTM	: 50H	Logged Date	: 05/08/2024
Location	: 1119 Prinsep St N, Collie WA, Australia	Drill Rig	: Drillman GT10	Checked	: Angus Hollier
Contractor	:	Inclination	:	Checked Date	: 11/08/2024

METHOD	WATER	DEPTH (m)	GRAPHIC LOG	USCS	SOIL/ROCK MATERIAL DESCRIPTION	MOISTURE CONDITION	CONSISTENCY/ DENSITY	IN-SITU TESTING SV (kPa)	SAMPLE
		0.2		SM	Sandy SILT SM: low plasticity, fine to medium grained sand, with fine to medium sized gravel, dark brown, soft to firm, dry.	D	S-F		
		0.5		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium plasticity clay, trace fine to medium grained sand, dark brown tending pale brown, medium dense to dense, dry.	D	MD-D		
		1		GC	Clayey GRAVEL GC: fine to medium sized, sub-rounded to sub-angular, medium to high plasticity clay, red brown, dense to very dense, dry.	D	D-VD		
		1.4		CI-CH	CLAY CI-CH: medium to high plasticity, trace fine to medium grained sand, red brown, stiff, dry.	D	St		
	▽	1.6		CI-CH	CLAY CI-CH: medium to high plasticity, pale yellow, organic, dry tending to wet, stiff.	W	St		
		2		CI-CH	CLAY CI-CH: medium to high plasticity, red brown, stiff, wet.	W	St		
					BH3 Terminated at 2.65m (Target depth)				

PSP TEST
0 5 10 15 20 25 30 35 40

DCP TEST
0 5 10 15 20 25 30 35 40



PHOTOGRAPHIC RECORD

Client:	Marc & Richelle Pike
Job Number:	11589
Job Description:	1119 Prinsep Street North, Collie
Date:	05/08/2024



Figure 1: Photograph from BH1 facing east.



Figure 2: Photograph from BH1 facing north west.

APPENDIX B

LABORATORY TESTING

WESTERN GEOTECHNICAL & Laboratory Services

SOIL | AGGREGATE | CONCRETE | CRUSHING

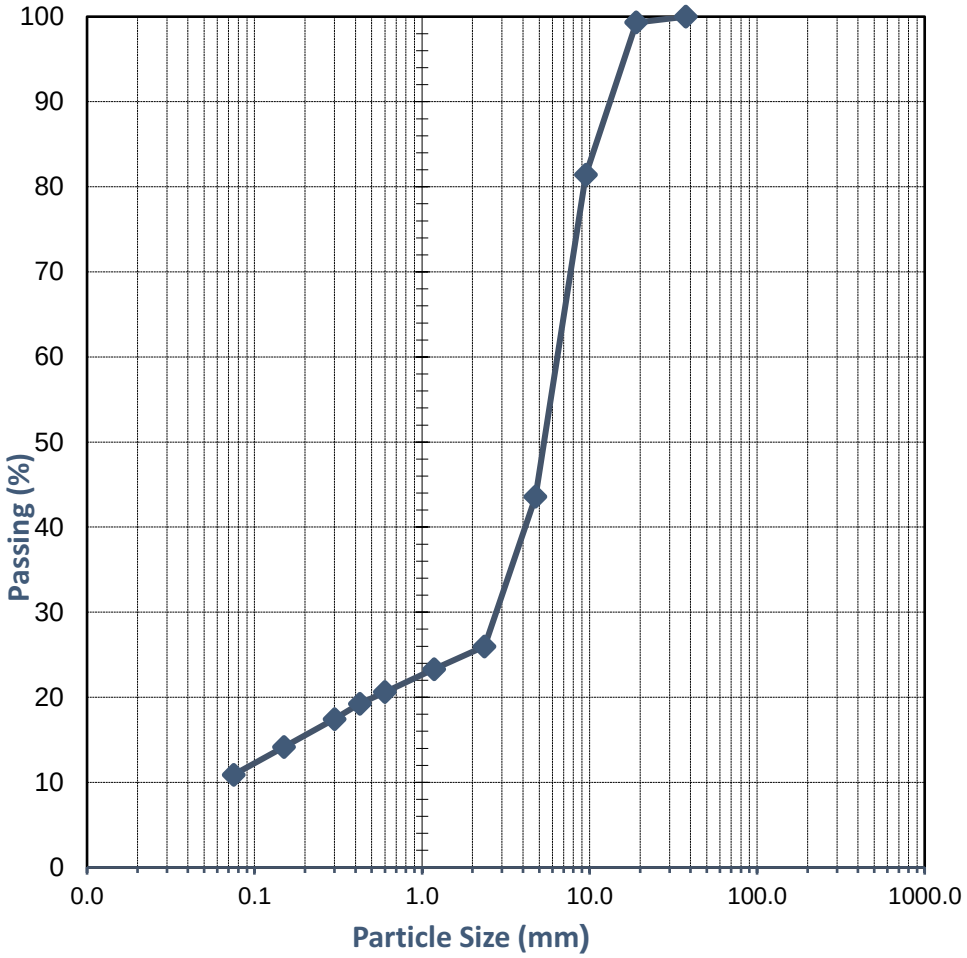
TEST REPORT - AS 1289.3.6.1

Client:	WML Consultants	*Ticket No.*	S14109
Client Address:	Level 2/91 Havelock Street, West Perth WA 6005	*Report No.*	WG24.12465_1_PSD
Project:	1119 Prinsep Street, North Collie	*Sample No.*	WG24.12465
Location:	1119 Prinsep Street, North Collie	*Date Sampled:*	5/08/2024
Sample Identification:	BH1 Red Brown Gravel	*Date Tested:*	13/08 - 14/08/2024

TEST RESULTS - Particle Size Distribution of Soil

Sampling Method: Sampled by Client, Tested as Received

Sieve Size (mm)	Percent Passing Sieve (%)
150.0	
100.0	
75.0	
37.5	100
19.0	99
9.5	81
4.75	44
2.36	26
1.18	23
0.600	21
0.425	19
0.300	17
0.150	14
0.075	11



Comments:

Approved Signatory: Cody O'Neill

Name: Cody O'Neill

Date: 15/August/2024

Accreditation No. 20599
Accredited for compliance with ISO/IEC 17025 - Testing

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TEST REPORT - AS 1289.3.1.1, 3.2.1, 3.3.1 & 3.4.1

Client:	WML Consultants	*Ticket No.*	S14109
Client Address:	Level 2/91 Havelock Street, West Perth WA 6005	*Report No.*	WG24.12465_1_PI
Project:	1119 Prinsep Street, North Collie	*Sample No.*	WG24.12465
Location:	1119 Prinsep Street, North Collie	*Date Sampled:*	5/08/2024
Sample Identification:	BH1 Red Brown Gravel	*Date Tested:*	14/08/2024

TEST RESULTS - Consistency Limits (Casagrande)

Sampling Method:	**Sampled by Client, Tested as Received**
History of Sample:	**Oven Dried <50°C**
Method of Preparation:	**Dry Sieved**

AS 1289.3.1.1	**Liquid Limit (%)**	**25**
AS 1289.3.2.1	**Plastic Limit (%)**	**15**
AS 1289.3.3.1	**Plasticity Index (%)**	**10**
AS 1289.3.4.1	**Linear Shrinkage (%)**	**5.5**
AS 1289.3.4.1	**Length of Mould (mm)**	**250**
AS 1289.3.4.1	**Condition of Dry Specimen:**	**-**

Comments:

Approved Signatory:

Name: Linda Chiu

Date: 15/August/2024

NATA

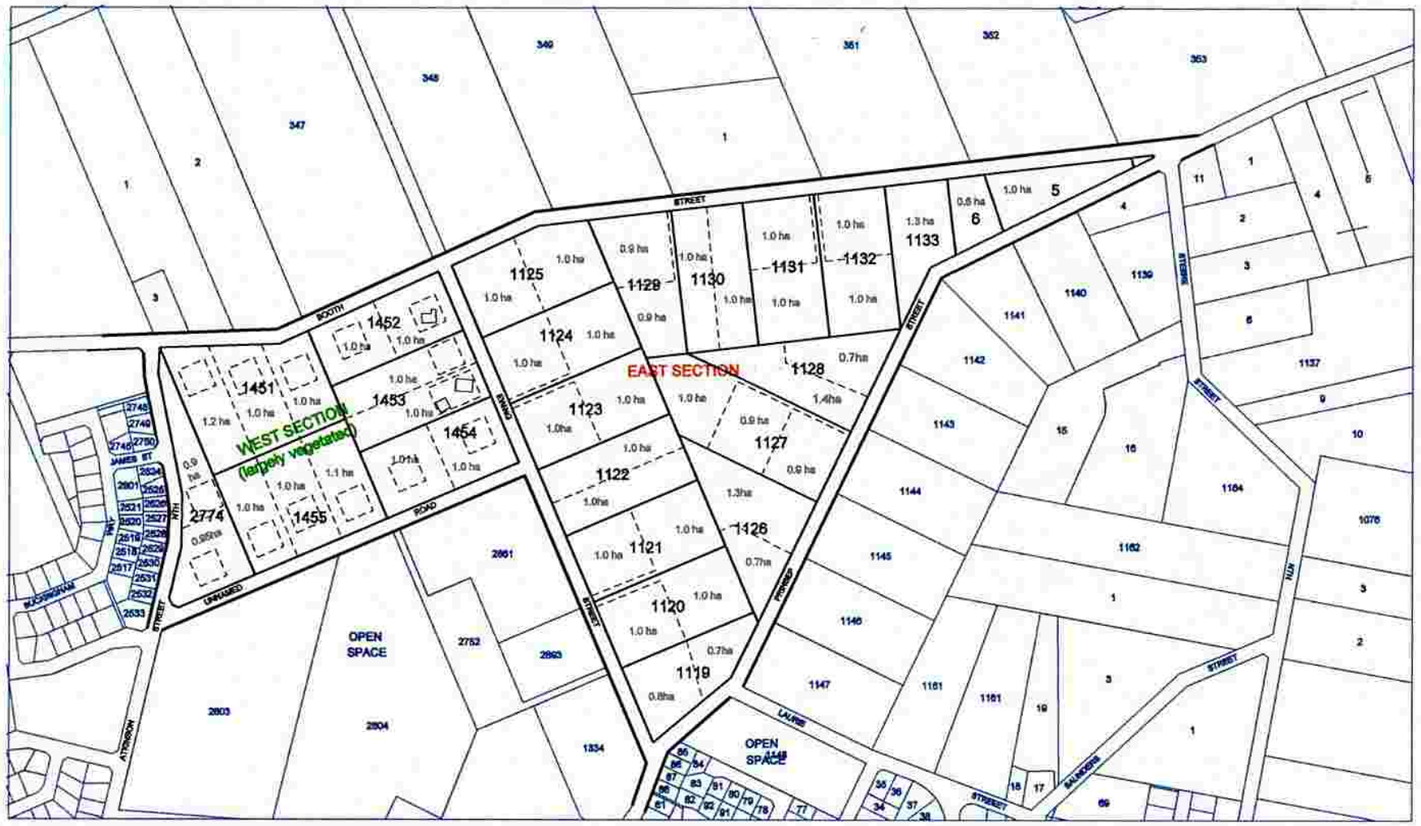
Accreditation No. 20599

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APPENDIX 4: COLLIE NORTH STRUCTURE PLAN

NORTH COLLIE STRUCTURE PLAN



SCHEDULE OF PLANNING PROVISIONS

The Structure Plan provides a framework for future detailed planning at the subdivision and development stage.

The Structure Plan and Schedule of Planning Provisions, provide planning criteria for the purposes of development control under the operative Town Planning Scheme.

1. Building Envelopes
All development on lots containing significant vegetation within the western portion of the plan is to be contained within Building Envelopes depicted on this plan.

Building Envelopes may be varied at the approval of the Shire of Collie and can be approved with out the need to vary this Structure Plan.

2. Fire Management
Applications for Subdivision are to be submitted with a Fire Management Plan compliant with FESWA and WAPC guidelines - 'Planning for Bush Fire Protection"

3. Vegetation Protection
The WA Planning Commission may at the subdivision stage impose a condition of approval a Section 70A notification to be lodged on the new titles to protect existing vegetation worthy of protection.

4.Geotechnical Analysis
Applications for subdivision within the Structure Plan Area are to be submitted with a Geotechnical Report demonstrating the capacity of the land to accommodate further development.

5. Future Planning
Subdivision at a density higher than that depicted by this Structure Plan will require comprehensive structure planning to address future road networks, infrastructure, and provision of Public Open Space.

6. Development Approvals
The issue of planning consent and building licences within the structure plan area are to be issued by Council with regard to the proposed subdivision boundaries depicted on this plan and should not be located to prejudice the further subdivision of any lot. The building setbacks for those lots east of Ewing Street shall be as per the R2 Code standards of the Residential Design Codes (2002). However, Council may approve a reduced setback where it is satisfied that the reduced setback will not prejudice the further subdivision of any lot or the future road network as depicted on figure 2: 'North Collie Structure Plan Possible Future Road Layouts'.

7. Subdivision Approvals:
This plan depicts possible subdivision boundaries and should not be construed as subdivision approval. Applications for subdivision approval are required to be lodged with the WA Planning Commission.

8. Full Scheme Contributions
Lots proposed to be 1ha or greater in area will be subject to the full cost of connecting to Water Corporation Services.

9. Road Construction
At the subdivision stage, landowners of lots 1455 and 1454 will be required to contribute towards the construction of the unmade road reserve in order to provide the newly created lots with frontage to a constructed road. Road construction is to be of a standard to the satisfaction of the Shire Engineer.

10. Battleaxe Lots
Alternative lot configurations to those shown on this Structure Plan which obviate the need for the creation of battleaxe lots will be encouraged. Consideration should be given at the subdivision stage to providing road frontage to lots via potential subdivision stage to providing road frontage to lots via potential subdivisional roads shown on Figure 2 - 'Possible Future Road Layouts' to eliminate the reliance upon battleaxe lot configurations.

ADOPTED BY COUNCIL ON 25/3/2003

CHIEF EXECUTIVE OFFICER ENDORSED

DATE 31/8/2004

WA PLANNING COMMISSION ENDORSED

DATE

ENDORSED STRUCTURE PLAN
To provide a framework for future detailed planning at the subdivision and development stage.

Date 23/8/04

Delegated under s.20 of WAPC Act 1985

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This concept has been prepared for the purpose of meeting client specifications. The drawing does not constitute an invitation agreement or contract (or any part thereof) of any kind whatsoever.

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Designer : Simon Hall
Drawn : Simon Hall
E Reference : nthcolliesp5.dgn

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Facsimile (08) 9754 1678
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8 Fairbairn Road
Busselton W.A.

NORTH COLLIE STRUCTURE PLAN
SHIRE OF COLLIE

COUNCIL REF: LUP/005
WAPC REF : 801-6-8-2

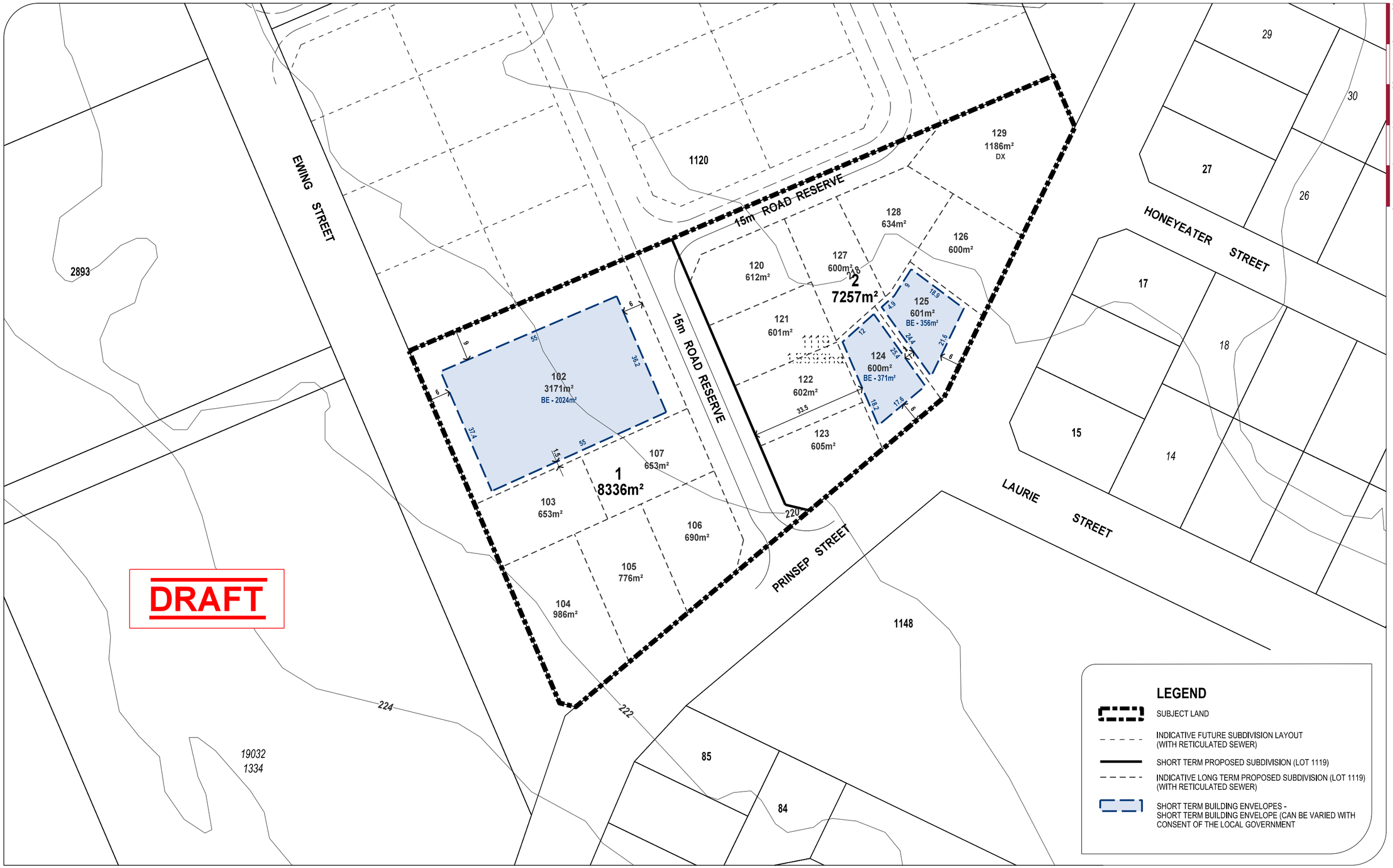
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Level Datum N/A
Horizontal Datum ASSUMED
JOB NUMBER 0405.012 | REV 5

APPENDIX 5: BUSHFIRE MANAGEMENT PLAN

Planned Focus

Kanella Hope Pty Ltd
Trading as Planned Focus
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ABN 773 722 49 856

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Planned Focus

Town planning & strategy

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ACN: 630 552 466

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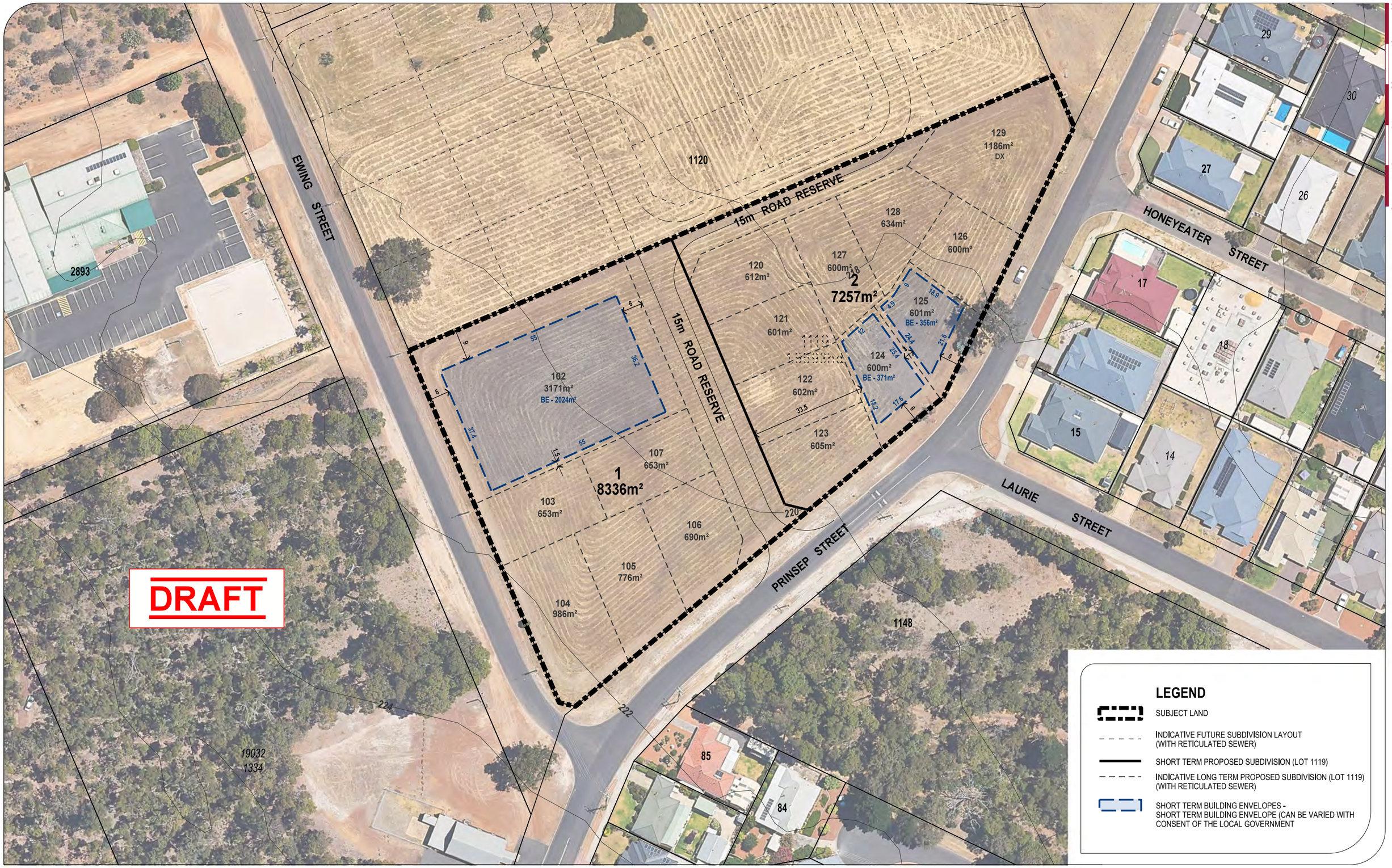
STRUCTURE PLAN

Lot 1119 Prinsep Street North, Collie

Plan No: 1130-2-001

Date:	25.2.2026
Rev:	E
Scale:	A3 @ 1:1,000
Co-ords:	MGA 50, GDA 94
Aerial:	24/12/2022

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ACN: 630 552 466

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STRUCTURE PLAN

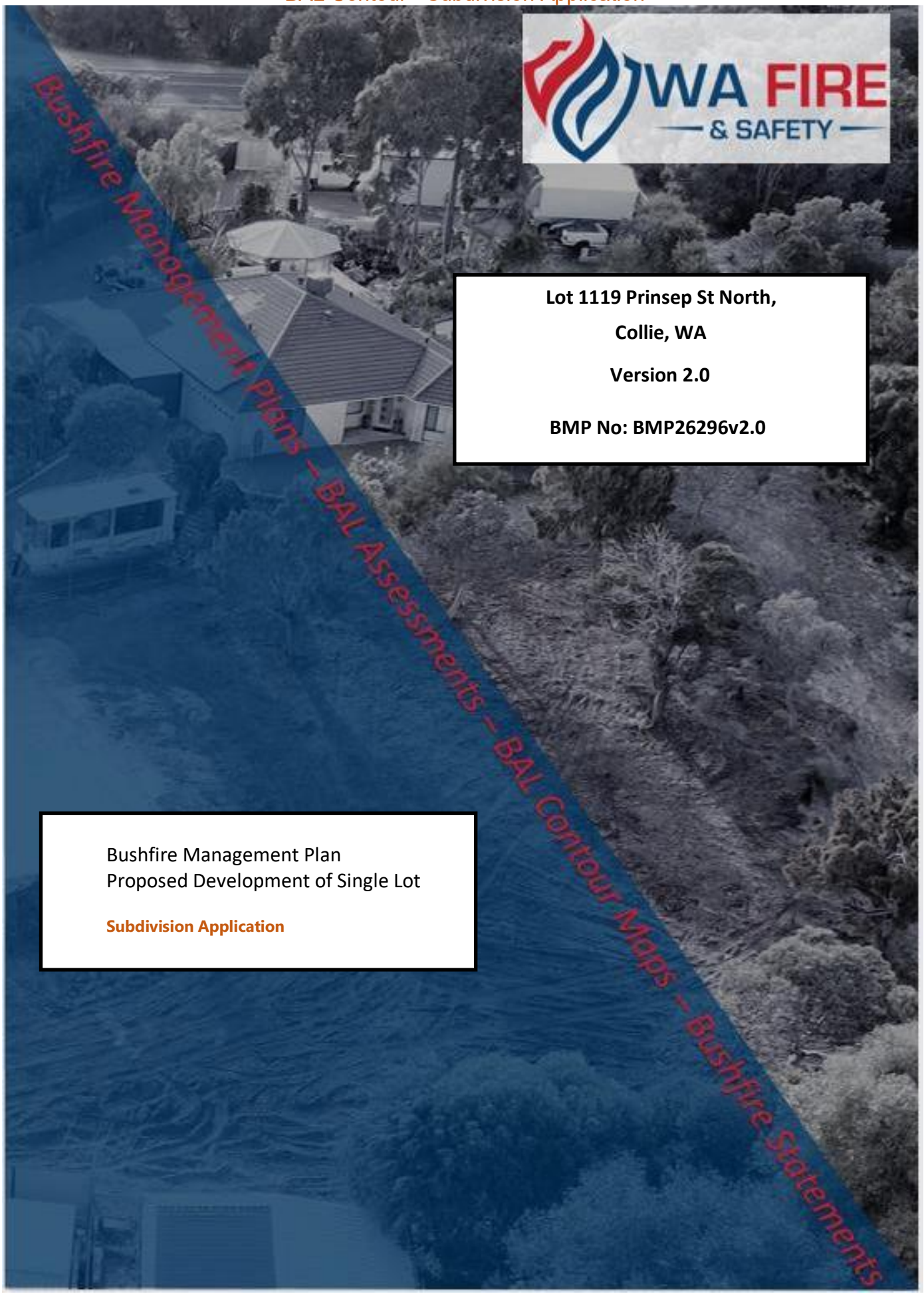
Lot 1119 Prinsep Street North, Collie

Plan No: 1130-2-001

Date:	25.2.2026
Rev:	E
Scale:	A3 @ 1:1,000
Co-ords:	MGA 50, GDA 94
Aerial:	24/12/2022

N

This plan has been prepared for planning purposes. Areas, contours and dimensions shown are subject to survey.



Lot 1119 Prinsep St North,

Collie, WA

Version 2.0

BMP No: BMP26296v2.0

Bushfire Management Plan
Proposed Development of Single Lot

Subdivision Application

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Figure 11: Future Subdivision Lot Minimum Setback Map
Figure 12: Spatial representation of the bushfire mitigation measures

Bushfire Management Plan Coversheet

This Coversheet and accompanying Bushfire Management Plan has been prepared and issued by a person accredited by Fire Protection Association Australia under the Bushfire Planning and Design (BPAD) Accreditation Scheme.

Bushfire management Plan and Site Details

Site Address: Lot 1119 Prinsep Street North Collie, Western Australia,

Date of site visit: 10th December 2025

Report Author and/ or Reviewer: Dwayne Griggs, Level 2, BPAD 40466 - WA Fire & Safety

(BMP) Bushfire Management Plan Number: BMP 26296v2.0

BMP Date: 3rd March 2026

If one or more of the following are marked **X / YES**, then this BMP should be referred to DFES for comment:

	Yes	No
Has the BAL been calculated by a method other than Method 1 as outlined in AS3959?		X
Have any of the bushfire protection criteria elements been addressed through the use of an outcomes-based approach?		X
Strategic planning proposal (including rezoning applications)		X
Local planning scheme amendment containing supplementary provisions, additional to the deemed provisions for bushfire risk management		X
Where a bushfire local planning policy, or variation to the acceptable solutions or the APZ is proposed		X
Where there is a conflict of opinion between the decision maker and proponent		X
Expert technical advice on bushfire behaviour, emergency management, or other occasions where bushfire technical advice is required to support planning decision-making		X
Expert technical advice on bushfire matters referred to State Administrative Tribunal (SAT) or Development Assessment Panel (DAP)		X
Comments on future buildings' compliance with FES Commissioner's operational requirement guidelines		X
Decision maker discretionary referral, (e.g. renewable energy, hazardous materials, vulnerable land use)		X

Note: The decision maker (e.g. local government or the WAPC) should only refer the proposal to DFES for comment if one (or more) of the above answers are ticked "Yes". Referral to DFES Checklist

The information provided within this bushfire management plan to the best of my knowledge is true and correct:

Dwayne Griggs, WA Fire & Safety, 3rd March 2026



Document control

Report version	Purpose	Author/reviewer and accreditation details	Date submitted
1.0	Approval of a 19 Lot Subdivision	Dwayne Griggs Level 2- BPAD40466	15th December 2025
2.0	Inclusion of new site plan and setbacks from subject lot's northern boundaries for BAL Contour Maps. Addition of BAL Contour Map for short-term proposed subdivision with proposed Building Envelopes included.	Dwayne Griggs Level 2- BPAD40466	3rd March 2026

Disclaimer

The Bushfire Management Plan prepared by WA Fire & Safety (Dwayne Griggs BPAD40466), is solely intended for the use of:

1. Current & future landowners
2. Developers & contractors engaged by the current landowners
3. Local Government Authority (LGA)

The enclosed strategies intended for the mitigation of the bushfire risk for this development are the minimum standard and the risk is assessed to the ability of the bushfire consultant and provided information from all stakeholders at the time of the accepted task.

This BMP considers the bushfire aspects of planning only and does not consider all the environmental aspects involved. A limited environmental survey has been completed and further consultation and/or approval for vegetation clearances is up to the Local Government Authority (LGA).

The setbacks and distances for the Asset Protection Zone(s) APZs should be confirmed at the time of vegetation modification for the proposed structures and after the vegetation clearance a final inspection may be required to provide a to confirm distance and issue a BAL certificate, thus ensuring the correct risk mitigation distances has been achieved, the decision for a final inspection is up to the LGA.

There is no guarantee that in the event of a bushfire that property loss will not occur, and the author has used the information provided, appropriate guidelines and due care to provide what they believe is the best possible solution to combat a relatively unpredictable fire threat.

WA Fire & Safety (Dwayne Griggs) excludes all liability for any damage, loss, injury or claim from any fire event, by the acceptance of this BMP the property owner is made aware and agrees to this exclusion of liability.

The ongoing responsibility falls on the landowner for the correct site maintenance to maintain the BAL Levels outlined inside this BMP and their continuance to mitigate the risks involved with extreme fire behaviour. The poor maintenance of vegetation, fuel loads, APZ requirements, Local government fire break notices and fire risk mitigation strategies provided within this BMP can severely impact the level of risk that a fire event can have. If the landowner believes that any factors have changed or modified the potential risk, then the bushfire consultant should be informed, and a new BMP may be required.

On submission of this BMP the landowner authorises direct contact from the LGA to the bushfire consultant for any issues, changes, or queries, contact details are below.

This Bushfire Management Plan is Valid for 3 years from the date completed, therefore submission ASAP is recommended.

Compliance Statement

This document has been prepared in accordance to comply with the latest State Planning Policy 3.7 Bushfire November 2024 and the Planning for Bushfire Guidelines September 2024.

Bushfire Management Plan

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1.0 Introduction and Proposal Details

This BMP has been requested by the landowners for the proposed subdivision of Lot 1119 Prinsep St North, Collie, Western Australia, within the LGA of the Shire of Collie.

The zoned Urban Development subject lot is currently identified as inside the OBRM bushfire prone Area 2, being outside the assessed urban interface, higher risk and a Broader Landscape Assessment (BLA) has provided with an outcome of BLA Type A.

This lot is currently in an undeveloped state.

This proposed application is for a 16-lot subdivision centrally divided from north to south by a public road reserve creating:

1. 6 lots west of the proposed public road reserve and,
2. 10 lots east of the proposed public road reserve

Indicative BAL Contour Maps and BAL-29 setback distances have also been included for the short-term proposed subdivision layout to demonstrate the BAL ratings achievable for the lots proposed at this stage of development.

The assessed bushfire risk or BHL for the 150m survey is Low to Extreme. BAL-29 or less is achievable for all proposed lots with an APZ (Asset Protection Zone) established within each individual proposed lot to lot in entirety.

The determined BAL rating is BAL-FZ on the day of the site visit and further vegetation modification is required to achieve BAL-29 or below.

1.1 Site Location

The proposed development is located on Prinsep Street North with access from all directions.

1.2 Broader Landscape Assessment Results

A Broader Landscape Assessment (BLA) of the development site was conducted, and the evidence is provided in Section 3.1, the results of which are below:

A1.1a Broader Landscape Type A – Acceptable Solution
The subject site is located in an area that is a Broader Landscape Type A. This location satisfies the policy outcome for Element 1: Location and no additional consideration is required.

1.3 Aims and Objectives

The aim of this Bushfire Management Plan is to identify issues, requirements and provide bushfire risk mitigation measures for the proposed development. Aims for this site include:

- avoid increasing the threat to people, property and infrastructure
- reduce the developments vulnerability from extreme bushfire behaviour
- allow ingress and egress for fire and emergency services
- consider and minimize environmental impacts by reducing vegetation modification.

The objectives of this Bushfire Management Plan are to:

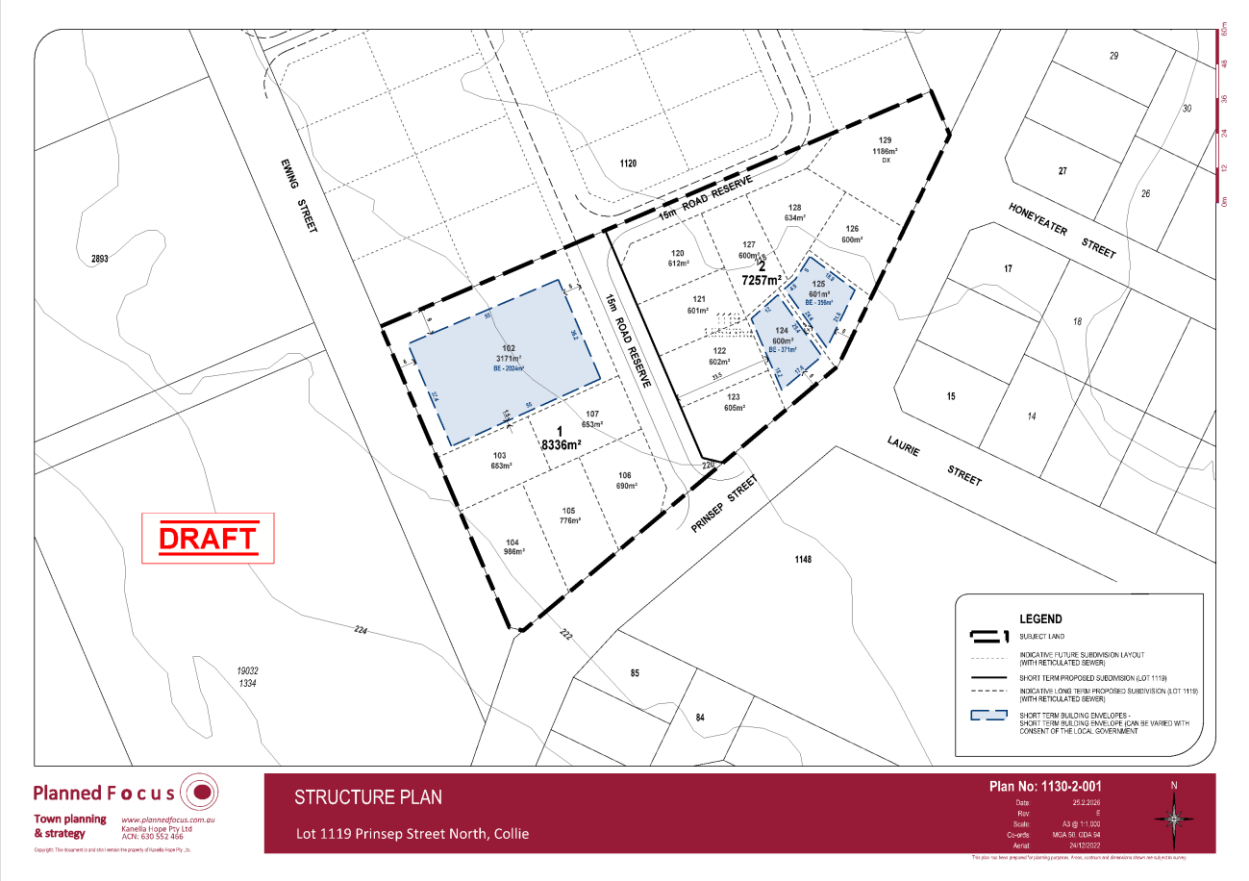
- demonstrate suitability for development
- display bushfire risk levels, fuels, vegetation types and the impact before and after

- show Bushfire management strategies recommended for the site
- demonstrate compliance with the bushfire protection criteria and the use of acceptable solutions for the site.

1.4 Document Preparation

Dwayne Griggs from WA Fire & Safety a BPAD Level 2 accredited practitioner with the Fire Protection Association of Australia has conducted the site assessment and prepared this BMP.

FIGURE 1: Copy of Site Plans



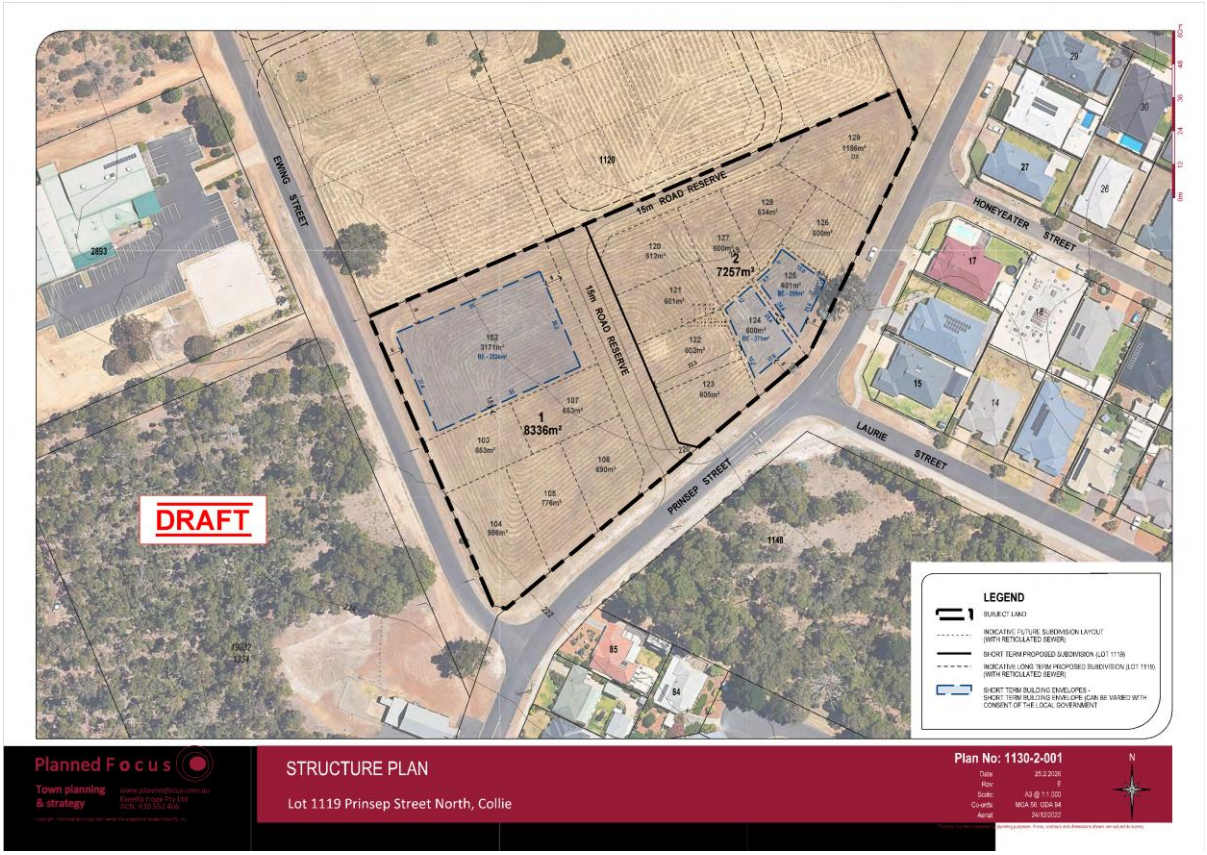
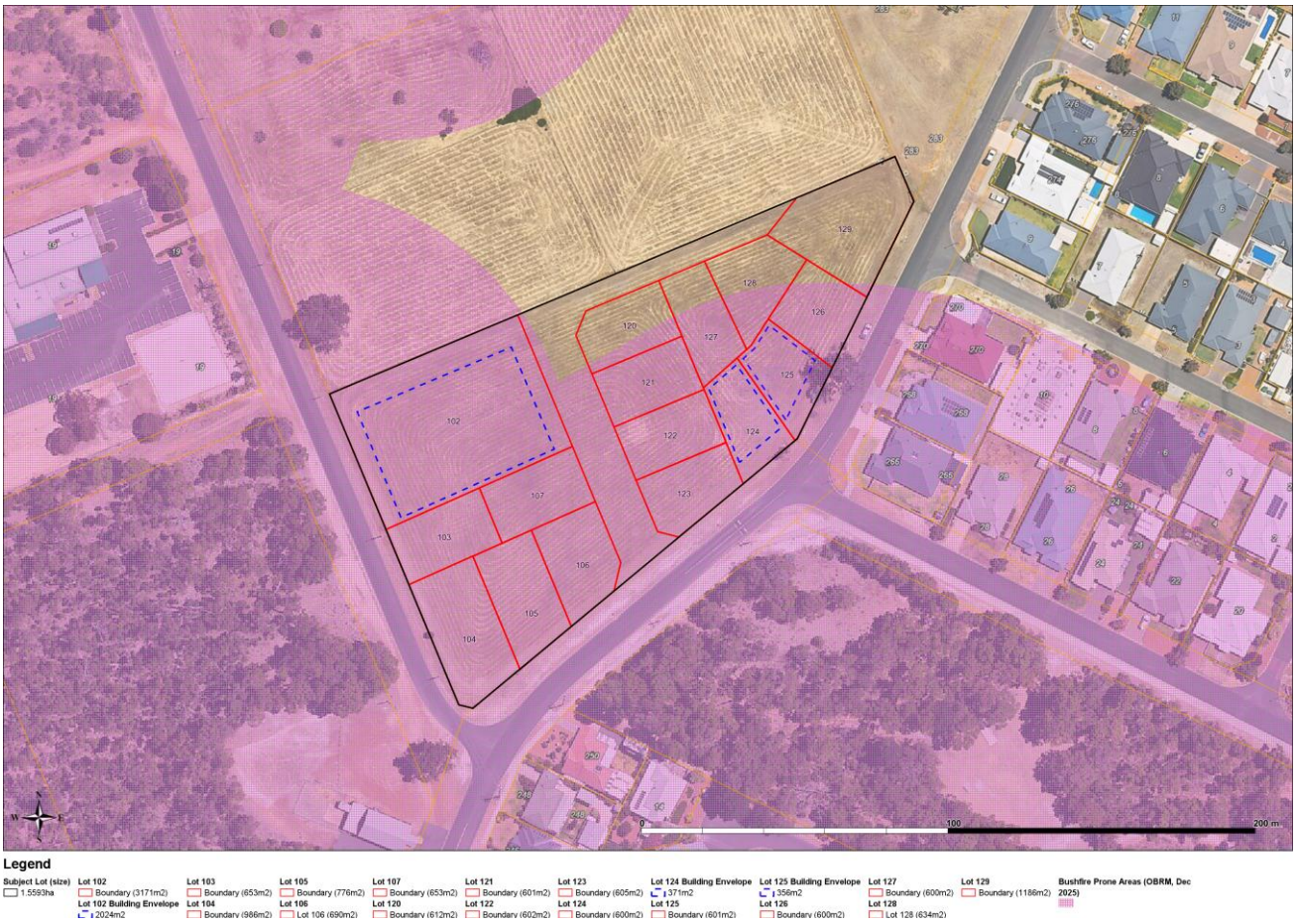


FIGURE 2: Proposed Location



FIGURE 3: **Map of Bushfire Prone Areas for the subject site**



Subject site is primarily inside the bushfire prone Area 2, with all proposed lots either partly or entirely inside the bushfire prone area.

2.0 Environmental Considerations

Limited considerations below have been assessed with no issues:

Department of Biodiversity, Conservation and Attractions (DBCA)

Conservation category wetlands and buffer **DBCA-019 -** Nil
Augusta to Walpole **DBCA-017**) - Nil
RAMSAR wetlands (**DBCA-010**) - Nil
Threatened and priority flora (**DBCA-036**) - Nil
Threatened Ecological Communities (**DBCA-038**) - Nil

Department of Planning, Lands and Heritage

Bush Forever areas 2000 (**DPLH-019**) - Nil

Department of Water and Environmental Resources (DWER)

Clearing regulations – Environmentally Sensitive Areas (**DWER-046**) - Nil
Swan Bioplan Regionally Significant Natural Areas 2010 (**DWER-070**) - Nil

Department of Primary Industries and Regional Development (DPIRD)

Conservation Covenants Western Australia (**DPIRD-023**) - Nil

2.1 Native vegetation – Modification and Clearing

Vegetation modification is required to achieve BAL-29 within the proposed lots.

The area of 1.5593ha of Class G Grassland will be required to be modified to the Asset Protection Zone – Siting and Design (Appendix 1) and the requirements of the Local Government Authority Firebreak Notice (Appendix 2) in order to establish an APZ of BAL-29 or lower for all proposed lots.

There are no alternative bushfire management design solutions that will reduce the extent of vegetation clearing as the subject lot consists only of Class G Grassland.

2.2 Revegetation/Landscape Plans

Revegetation inside the APZ will be designed and maintained as per the Asset Protection Zone – Siting and Design (Appendix 1) and the Local Government Authority Firebreak Notice (Appendix 2).

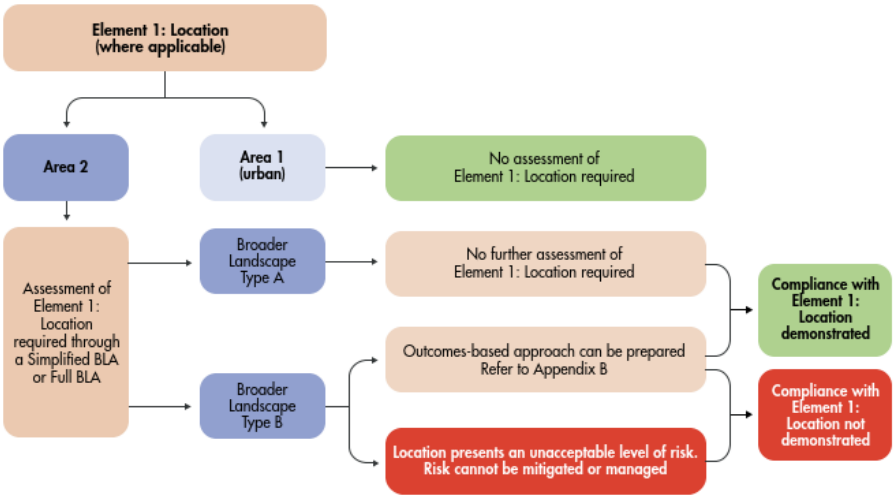
Landscaping plans have not been provided; the intention is to have the existing native vegetation modified to a low threat state inside the APZs as per the Standard for APZ's (Appendix 1).

3.0 Bushfire Assessment Results

The site requires a BAL assessment in accordance with clause 6.5 of SPP 3.7. The assessment of this site or development was undertaken by Dwayne Griggs of WA Fire & Safety, a BPAD Accredited Level 2 Practitioner for the purpose of determining the Bushfire Attack Level in accordance with AS 3959 - 2018 Simplified Procedure (Method 1). All vegetation within 150m of the proposed site has been assessed and classified in accordance with AS3959.

3.1 Broader Landscape Assessment

The Broader Landscape Assessment (BLA) examines the area external to the planning proposal, extending for a distance of approximately two kilometres. The assessment includes an understanding of the bushfire hazards (vegetation extent), the broader road network, proximity to townsites, urban areas and suitable destinations. It provides a means of quantifying the characteristics and the potential for a landscape scale bushfire in the broader landscape, when considering the suitability of a location for the intensification of land use or development.
Where strategic planning proposals, structure plans and subdivisions are designated as Area 2 on the Map of Bush Fire Prone Areas, an assessment of the broader landscape is required to demonstrate compliance with **Element 1: Location**



Simplified BLA can be undertaken to demonstrate compliance with Element 1: Location.

1. Is the subject site within a kilometre of a townsite, urban area or suitable destination? **Y**

2. Is the road pattern from the planning proposal to the closest townsite, urban area or suitable destination, simple and/or direct (limited intersections)? **Y**

3. Is the majority of vegetation cleared, managed or Class G Grassland, within the broader landscape assessment area (e.g. clearing for residential zoned urban lots)? **Y**

4. Is the planning proposal exposed to two or less aspects with external bushfire hazards (excluding Class G Grassland)? **N**

If the response is 'no' to any of these questions, then a full BLA must be undertaken in accordance with the methodology outlined in the following pages.

STEP ONE: The Full BLA assessment area should extend for approximately two kilometres.

STEP TWO: Assess and Map the Broader landscape

A. Assess and map the Boader Landscape vegetation

Using up-to-date aerial imagery, undertake a desktop vegetation assessment by delineating plots on the aerial image that distinguish between:

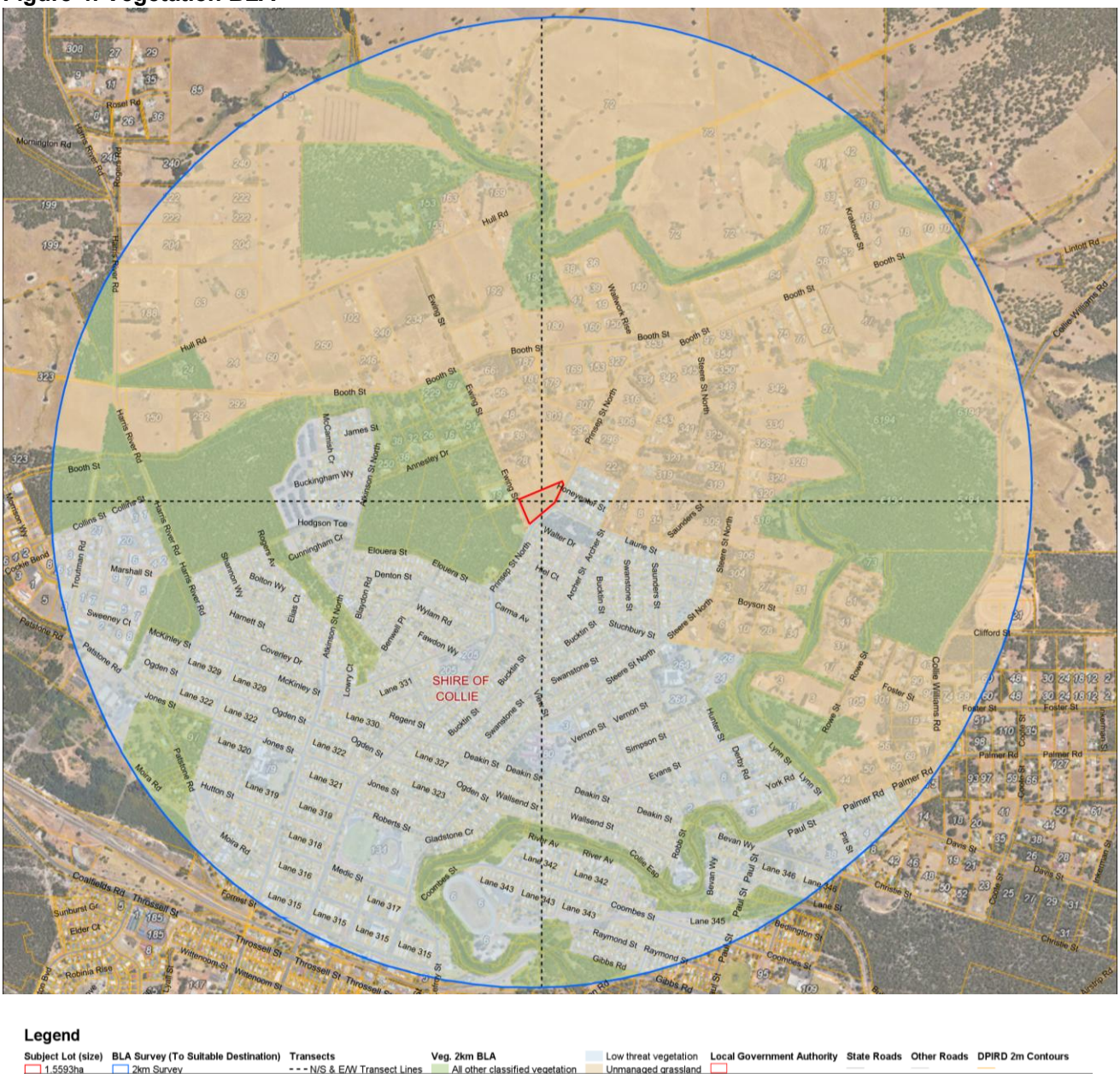
- areas of low threat vegetation and non-vegetated areas
- areas of unmanaged grassland (Class G Grassland)
- areas of all other types of classified vegetation (as one category Class A forest for this case)
- consideration should be given to any revegetation or areas of environmental, biodiversity or conservational value.

B. Assess and map aspects

Transpose four quadrants within the BLA area that are aligned to the intercardinal directions (Northeast, Southeast, Northwest and Southwest).

These quadrants should be used in the assessment of the four aspects that are external to the planning proposal. The extent of classified vegetation should be considered in relation to the identified aspects.

Figure 4: Vegetation BLA



Criteria	5 Pts	2 Pts	1 Pt	Points
Exposure of the planning proposal to an identified external bushfire hazard (excluding Class G Grassland) is from:	Three or four aspects	Two aspects	From nil or one aspect only	5

C. Assess and map the predominant vegetation pattern

Using the vegetation assessment undertaken in step Two A, distinguish and choose the predominant vegetation pattern from the following types:

- cleared vegetation (e.g. residential or urban zoned and developed land)
- a mosaic pattern of vegetation (including Class G Grassland, and vegetation within rural living precincts)
- large tracts of classified vegetation (e.g. contiguous vegetation within reserves or national parks).

When summarising the extent of classified vegetation, aspects and predominant vegetation pattern, consideration should be given to the ability of a bushfire to form long fire runs and/or the potential to cause a landscape scale bushfire.

Figure 5. Vegetation Pattern BLA



Legend

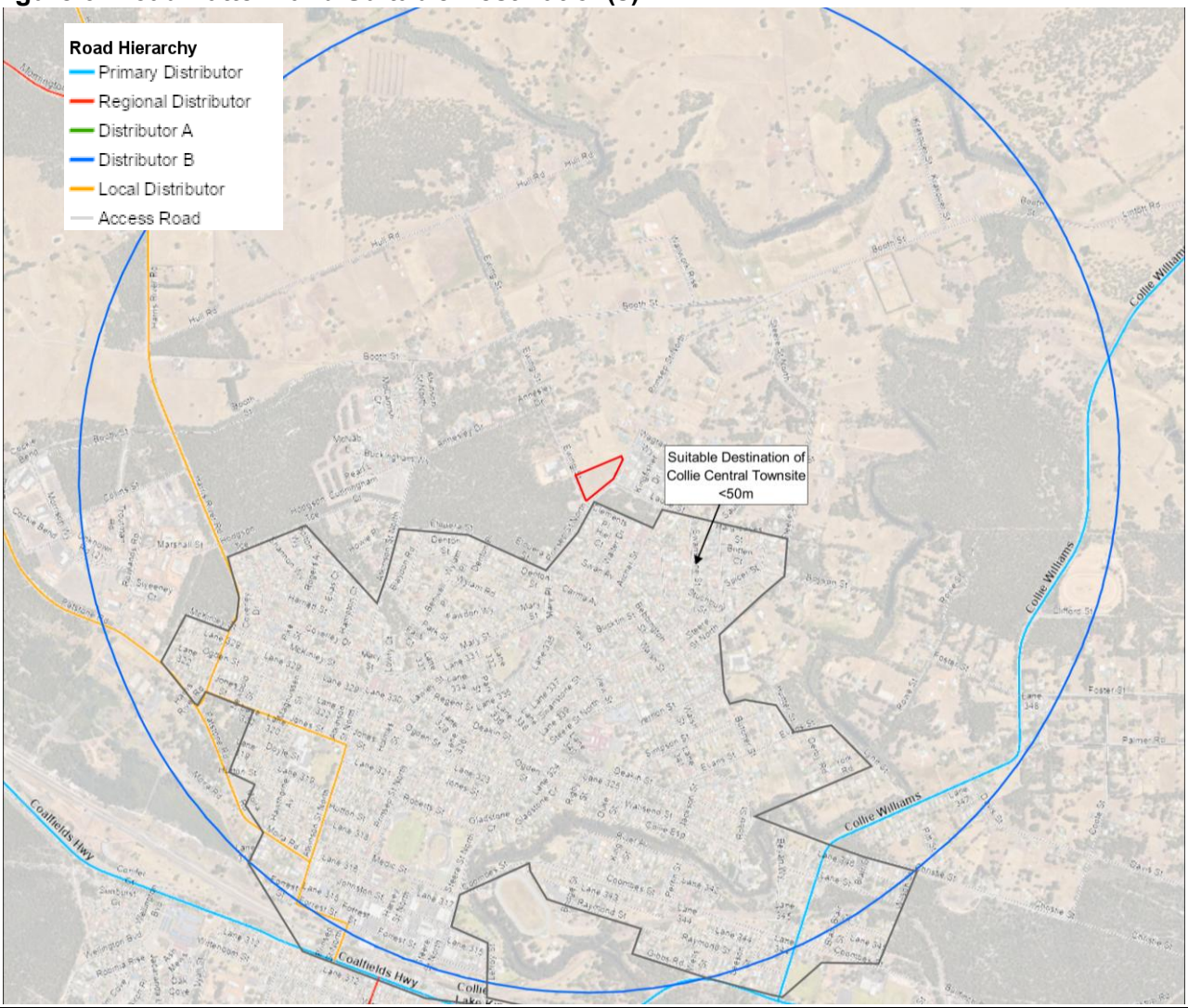
Subject Lot (size) 1.5593ha | BLA Survey (To Suitable Destination) 2km Survey | Veg. Pattern 2km BLA Cleared vegetation | Large tracts of classified vegetation | Mosaic pattern | Local Government Authority | State Roads | Other Roads | DPIRD 2m Contours

Criteria	5 Pts	2 Pts	1 Pt	Points
The predominant vegetation pattern is:	large tracts of vegetation (contiguous vegetation)	A mosaic pattern of vegetation (e.g. vegetation within rural living precincts)	Cleared vegetation (e.g. clearing for residential zoned urban lots)	2

D. Assess and map road pattern and suitable destination(s)

- *Identify and map the existing and proposed (if known) vehicular access route(s) and suitable destination(s)*
- *Identify road hierarchy (Table 2)*
- *Assess the reliability and standard of vehicular access routes (sealed or unsealed, topography etc.)*
- *Differentiate spatially between direct road access, including straight roads with extended view lines (grid or modified grid pattern) or complex road patterns (curved or cul-de-sac pattern)*
- *Annotate any impediments to use of the access routes, including the presence and characteristics of vegetation along access routes.*
- *Provide a summary of access routes (see annotation in Figure 18) to a suitable destination.*

Figure 6. Road Pattern and Suitable Destination(s)



Criteria	5 Pts	2 Pts	1 Pt	Points
Proximity of the planning proposal to a suitable destination is:	>10km	1-10km	<1km	1
The road pattern from the planning proposal to a suitable destination is:	Complex and indirect (cul-de-sacs, and/or multiple intersections)	Mixed road patterns	Simple and/or direct (limited intersections)	1

LPS Regs	Liveable Neighbourhoods	Main Roads WA
Primary Distributor Road		**Coalfields Highway**
District Distributor Road		**Collie Williams Rd**
Local Distributor Road		Patstone Rd
Local Road		Harris River Rd
Local Road		Jones St

STEP THREE: Establish BLA Type (A or B)

Criteria	5 Pts	2 Pts	1 Pt	Points
Proximity of the planning proposal to a suitable destination is:	>10km	1-10km	<1km	1
The road pattern from the planning proposal to a suitable destination is:	Complex and indirect (cul-de-sacs, and/or multiple intersections)	Mixed road patterns	Simple and/or direct (limited intersections)	1
The predominant vegetation pattern is:	large tracts of vegetation (contiguous vegetation)	A mosaic pattern of vegetation (e.g. vegetation within rural living precincts)	Cleared vegetation (e.g. clearing for residential zoned urban lots)	2
Exposure of the planning proposal to an identified external bushfire hazard (excluding Class G Grassland) is from:	Three or four aspects	Two aspects	From nil or one aspect only	5
Total BLA Points				
Total Points	Broader landscape Type			
0-11 Pts	Broader landscape type A (BLT A)			9
12-20 Pts	Broader landscape type B (BLT B)			

3.2 BAL Contour Map Inputs

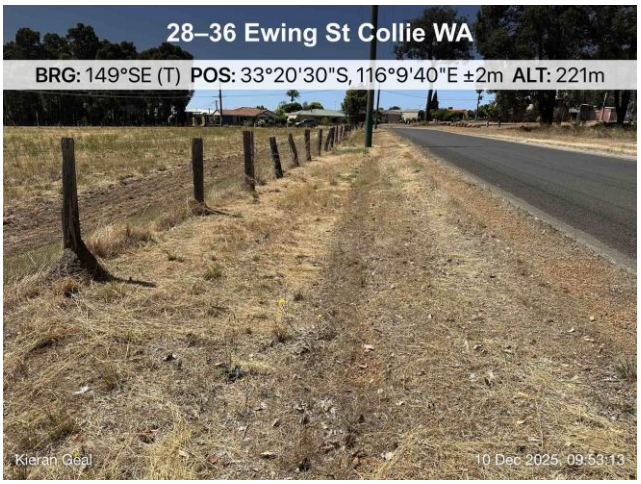
Vegetation and land use within 150 m of the site has been classified as per descriptions included in *AS 3959 – 2018 Construction of Buildings within Bushfire Prone Areas*.

All vegetation inside the 150m Vegetation survey is either Class A Forest or Class G Grassland.

<table>
<tr><th colspan="2">Plot 01</th></tr>
<tr><td>Vegetation Classification or Exclusion Clause:</td><td>Class G Grassland</td></tr>
<tr><td colspan="2">Description / Justification for Classification</td></tr>
<tr><td colspan="2">Subject Site
Grassland >100mm in height
Canopy cover of less than 10%
Minimal surface fuel loads</td></tr>
<tr><td> 
</td><td> 
</td></tr>
<tr><td>Photo ID: 9</td><td>Photo ID: 31</td></tr>
<tr><td> 
</td><td> 
</td></tr>
<tr><td>Photo ID: 36</td><td>Photo ID: 37</td></tr>
</table>

Plot 02	
Vegetation Classification or Exclusion Clause:	Class A Forest
Description / Justification for Classification	
Overstorey 10-30m in height Canopy Cover of 30-70% Understorey of occasional Low Trees and Grasses >100m in height Minimal surface and near surface fuel loads with moderate intermediate fuel loads	
	
Photo ID: 27	**Photo ID: 29**

Plot 03	
Vegetation Classification or Exclusion Clause:	Class A Forest
Description / Justification for Classification	
Overstorey 10-30m in height Canopy Cover of 30-70% Understorey of occasional Low Trees and Grasses >100m in height Moderate surface, near surface and intermediate fuel loads	
	
Photo ID: 6	**Photo ID: 13**

Plot 04	
Vegetation Classification or Exclusion Clause:	Excludable - 2.2.3.2 (e) (f) Low Threat Vegetation/Non Vegetated
Description / Justification for Classification	
Surrounding lots consisting of: Gravel/asphalt driveways Verges of grasses primarily <100mm in height Isolated trees with canopy cover of less than 10% Residential areas of irrigated garden beds with low threat ground covers and irrigated lawns <50mm in height Insufficient fuels to increase the risk from bushfire	
	
Photo ID: 4	**Photo ID: 16**
	
Photo ID: 20	**Photo ID: 26**

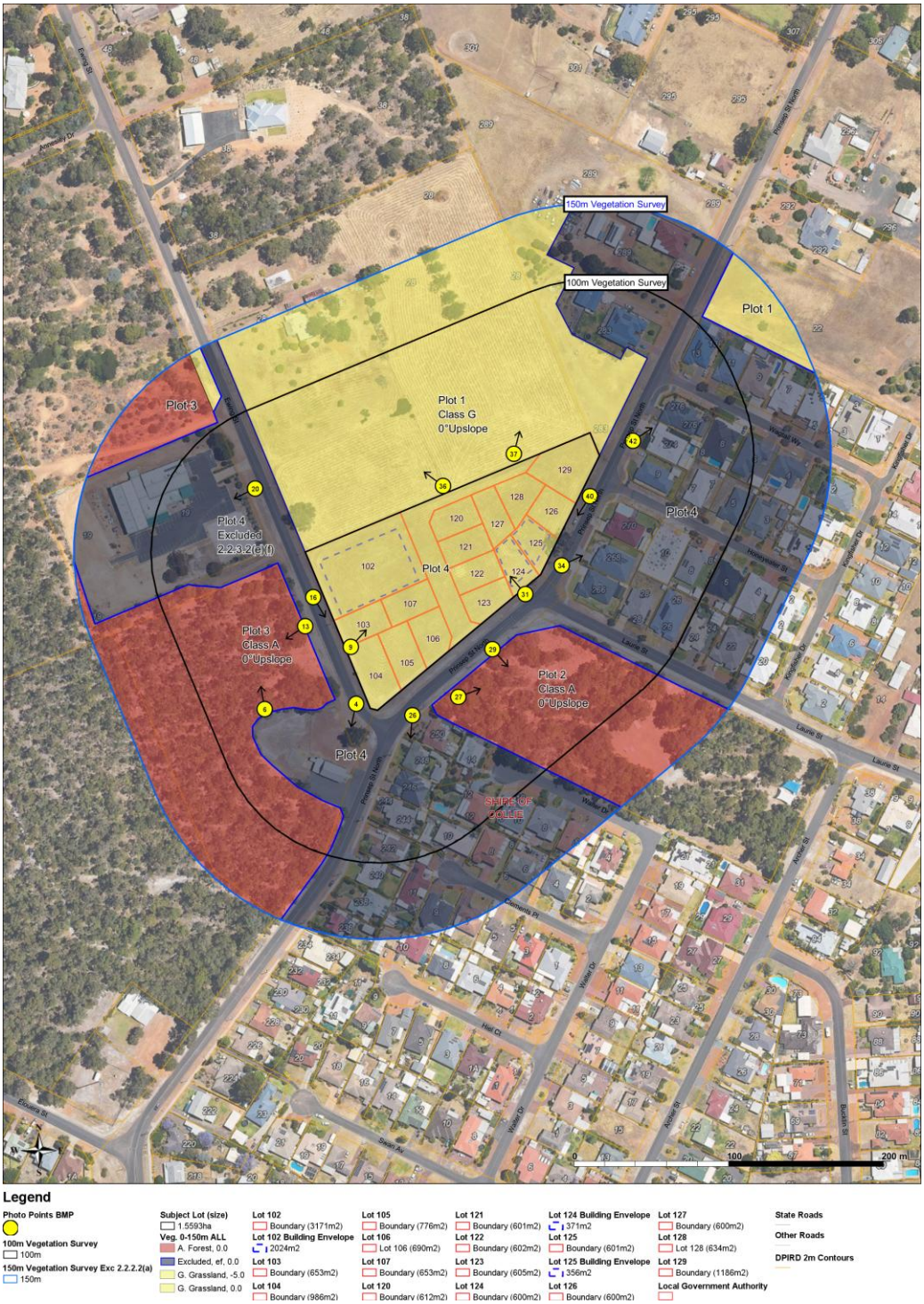
Plot 04	
Vegetation Classification or Exclusion Clause:	Excludable - 2.2.3.2 (e) (f) Low Threat Vegetation/Non Vegetated
Description / Justification for Classification	
Surrounding lots consisting of: Gravel/asphalt driveways Verges of grasses primarily <100mm in height Isolated trees with canopy cover of less than 10% Residential areas of irrigated garden beds with low threat ground covers and irrigated lawns <50mm in height Insufficient fuels to increase the risk from bushfire	
	
Photo ID: 34	**Photo ID: 40**
	
Photo ID: 42	

The survey is primarily downslope at 0-5 degrees from south-west to north-east.

Table 3A: Vegetation Classification and Slopes

Plot	Vegetation Classification	Effective Slope
1	Class G Grassland	0-5 Downslope
2	Class A - Forest	0/Upslope
3	Class A - Forest	0/Upslope
4	Excludable – Clause 2.2.3.2 (e) & (f)	-

FIGURE 7: Vegetation Classification Map



3.3 Fire Danger Index

The nominated fire danger index (FDI) for Western Australia is 80

3.4 BAL- Contour Outputs

Figures 8 & 9 are BAL Contour assessments that show the ratings within the subject lot where the vegetation inside the lot is in a managed state. Figure 7 reflects the ratings possible for the Short-term proposed subdivision of Lot 1119, whilst Figure 8 reflects the ratings possible for the indicative future subdivision layout of Lot 119.

Figure 8: Short-term Proposed Subdivision indicative BAL Contour Map

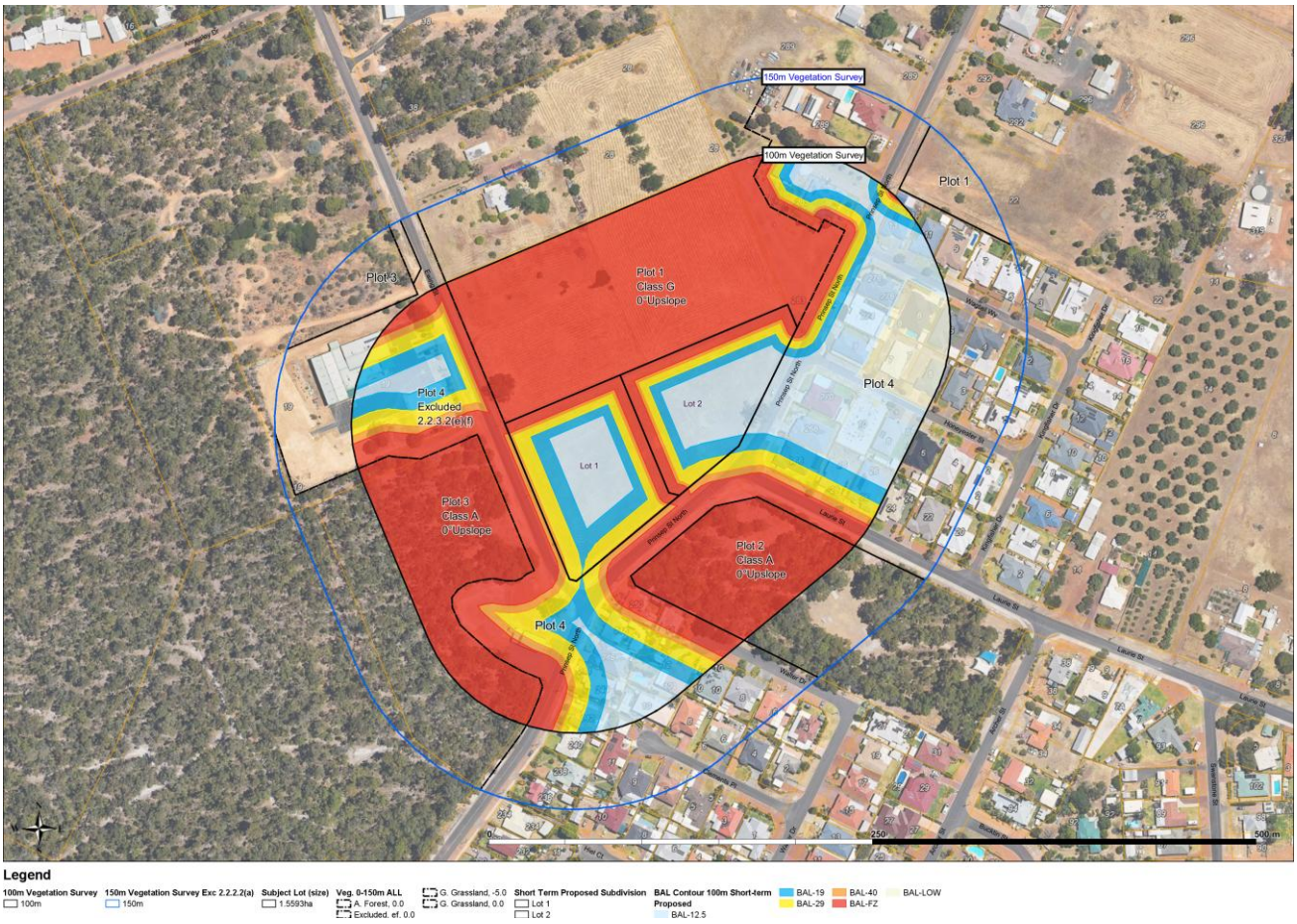
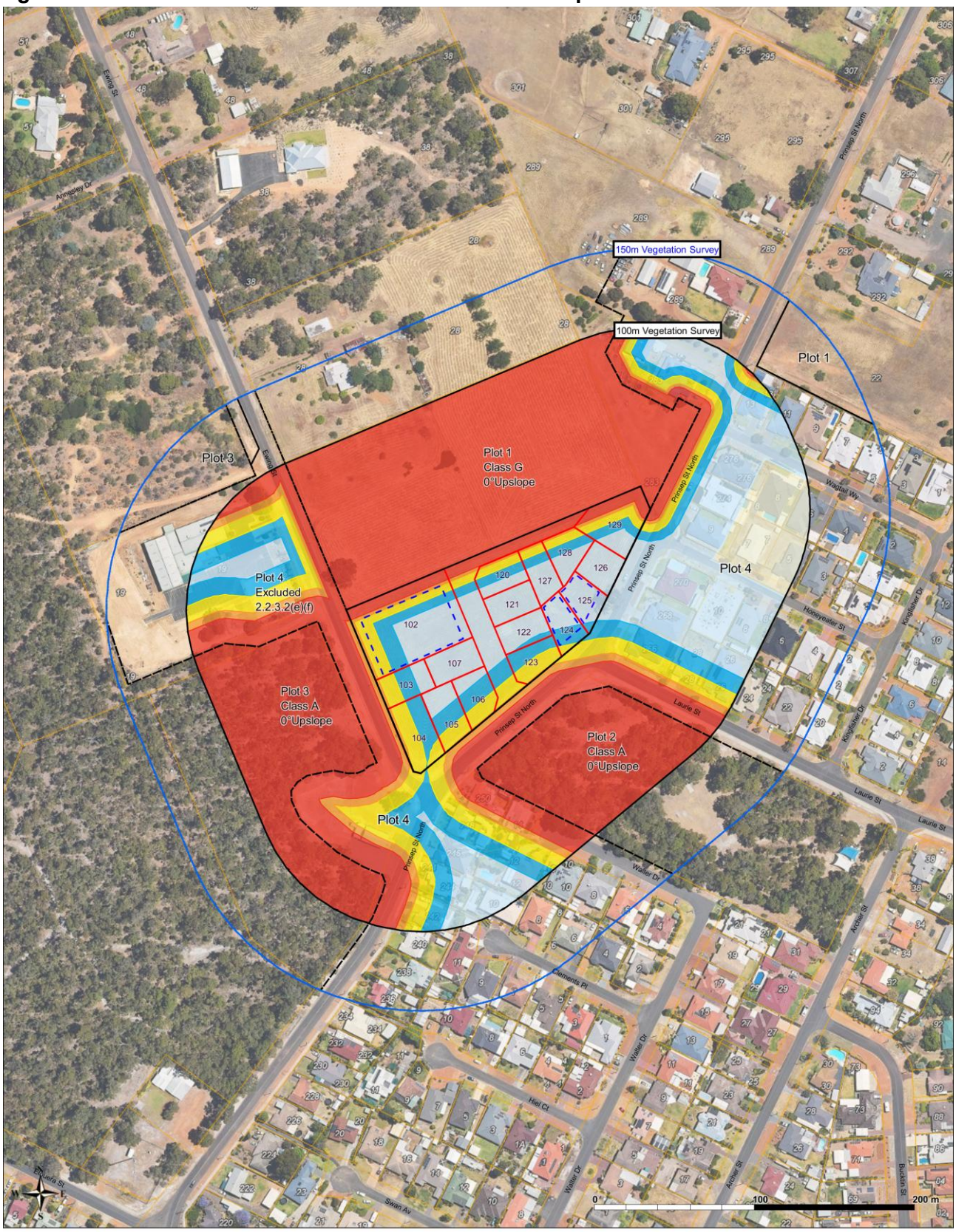


Table 3B: Short-term Subdivision indicative BAL contour ratings

Lot	Vegetation Class	Effective Slope	Highest BAL	Lowest BAL
1	Class A - Forest	0/Upslope	BAL – FZ	BAL – 12.5
2	Class A - Forest	0/Upslope	BAL – FZ	BAL – 12.5

Figure 9: Future Subdivision indicative BAL Contour Map



Legend

100m Vegetation Survey
100m
150m Vegetation Survey Exc 2.2.2.2(a)
150m
Subject Lot (size)
1.5593ha

Veg. 0-150m ALL
A. Forest, 0.0
Excluded, ef, 0.0
G. Grassland, -5.0
G. Grassland, 0.0
Lot 102
Boundary (3171m2)

Lot 102 Building Envelope
2024m2
Lot 103
Boundary (653m2)
Lot 104
Boundary (986m2)
Lot 105
Boundary (776m2)

Lot 106
Lot 106 (690m2)
Lot 107
Boundary (653m2)
Lot 120
Boundary (612m2)
Lot 121
Boundary (601m2)

Lot 122
Boundary (602m2)
Lot 123
Boundary (605m2)
Lot 124
Boundary (600m2)
Lot 124 Building Envelope
371m2

Lot 125
Boundary (601m2)
Lot 125 Building Envelope
356m2
Lot 126
Boundary (600m2)
Lot 127
Boundary (600m2)

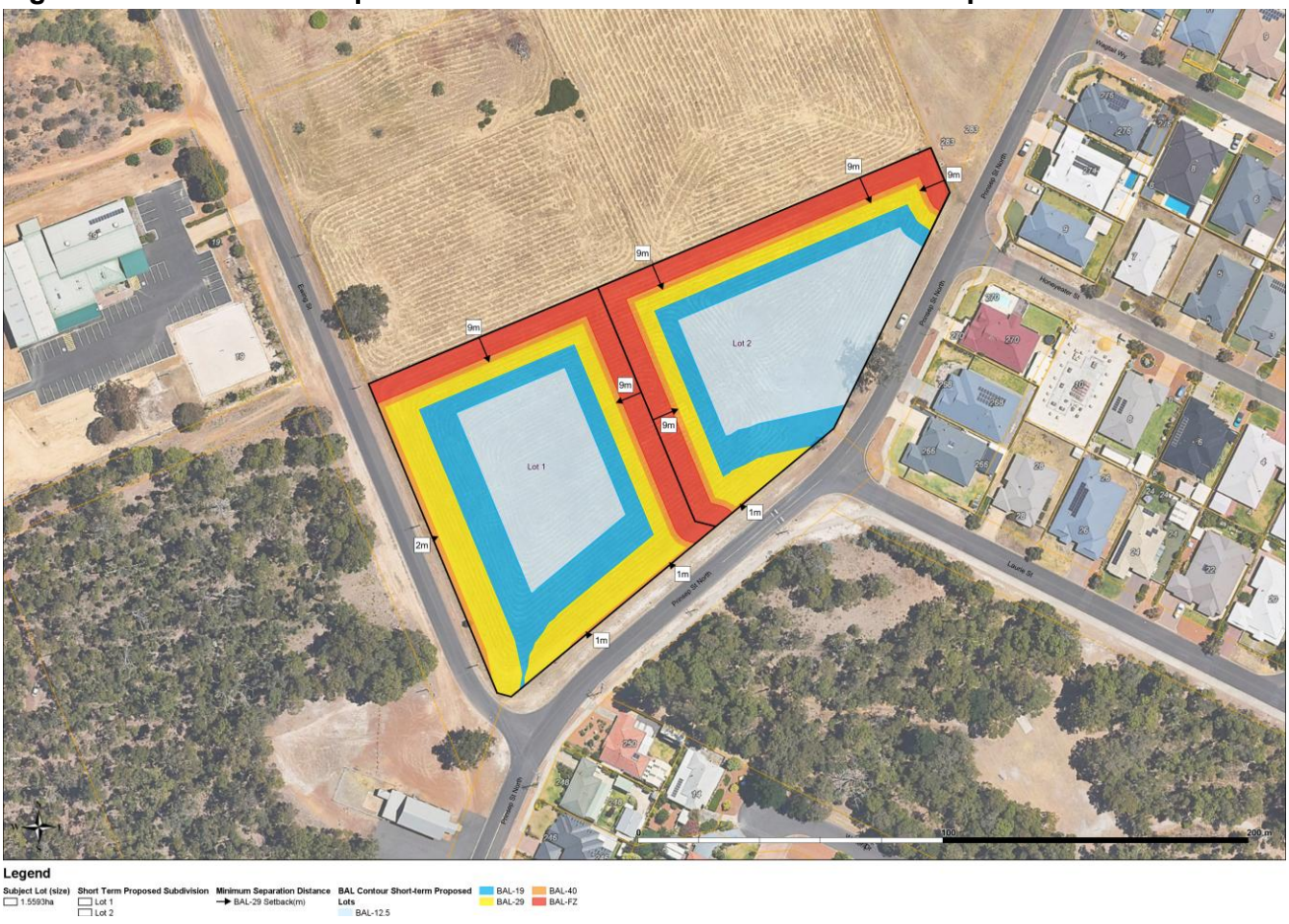
Lot 128
Lot 128 (634m2)
Lot 129
Boundary (1186m2)
BAL Contour 100m
BAL-12.5
BAL-19

BAL-29
BAL-40
BAL-FZ
BAL-LOW

Table 3C: Future Subdivision indicative BAL contour ratings

Lot	Vegetation Class	Effective Slope	Highest BAL	Lowest BAL
102	Class A - Forest	0/Upslope	BAL – 40	BAL – 12.5
103	Class A - Forest	0/Upslope	BAL – 40	BAL – 12.5
104	Class A - Forest	0/Upslope	BAL – 40	BAL – 19
105	Class A - Forest	0/Upslope	BAL – 40	BAL – 12.5
106	Class A - Forest	0/Upslope	BAL – 40	BAL – 12.5
107	Class A - Forest	0/Upslope	BAL – 12.5	BAL – 12.5
120	Class G Grassland	0-5 Downslope	BAL – 40	BAL – 12.5
121	Class A - Forest	0/Upslope	BAL – 12.5	BAL – 12.5
122	Class A - Forest	0/Upslope	BAL – 19	BAL – 12.5
123	Class A - Forest	0/Upslope	BAL – 40	BAL – 19
124	Class A - Forest	0/Upslope	BAL – 29	BAL – 12.5
125	Class A - Forest	0/Upslope	BAL – 19	BAL – 12.5
126	Class A - Forest	0/Upslope	BAL – 12.5	BAL – 12.5
127	Class G Grassland	0/Upslope	BAL – 40	BAL – 12.5
128	Class G Grassland	0-5 Downslope	BAL – 40	BAL – 12.5
129	Class G Grassland	0-5 Downslope	BAL – FZ	BAL – 12.5

Figure 10: Short-term Proposed Subdivision Lot Minimum Setback Map

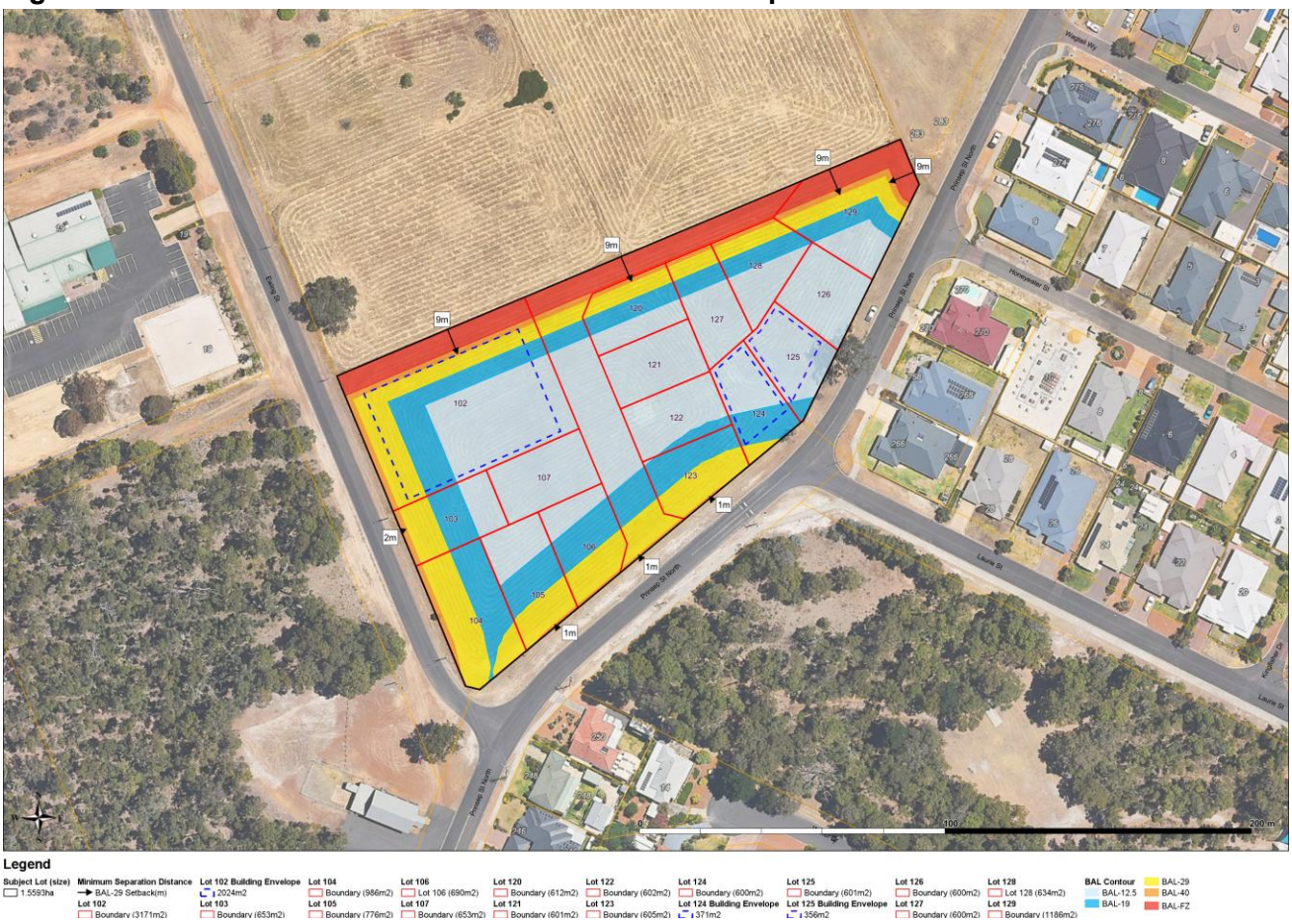


Tables 3D provides the indicative BAL separation distances within the subject lot and indicate that BAL-29 or less is achievable for all proposed lots for the short-term proposed subdivision.

Table 3D: Lot minimum setbacks

Lot	North	South	East	West
1	9m	1m	9m	2m
2	9m	1m	9m	9m

Figure 11: Future Subdivision Lot Minimum Setback Map



Tables 3E provides the indicative BAL separation distances within the subject lot and indicate that BAL-29 or less is achievable for all proposed lots for the future subdivision.

Table 3E: Lot minimum setbacks

Lot	North	South	East	West
102	9m	-	-	2m
103	-	-	-	2m
104	-	-	-	2m
105	-	1m	-	-
106	-	1m	-	-
107	-	-	-	-
120	9m	-	-	-
121	-	-	-	-
122	-	-	-	-
123	-	1m	-	-
124	-	-	-	-
125	-	-	-	-
126	-	-	-	-
127	9m	-	-	-
128	9m	-	-	-
129	9m	-	9m	-

4.0 Identification of Bushfire Hazard Issues

Below are the identified bushfire hazard issues relating to this site:

- The subject lot consists primarily of Class G Grassland with exposure to areas of significant Class A Forest to both the south-west and south-east.
- Prescribed setback distances have been provided (figures 10 & 11) to ensure proposed future class 1a dwelling(s) will achieve BAL-29 or less. Building within these setbacks will not be permitted.
- The indicative BAL ratings are to demonstrate compliance only and will need to be established during the building process.
- Indicative Building Envelopes have been provided for lots 102, 124 & 135 to ensure that the siting of any future class 1a dwellings meets the BAL Ratings as indicated for these lots in the above-mentioned BAL Contour Maps.
- Lots 102 and 129 have prescribed APZs of lot in entirety to ensure that the adjoining lots are able to achieve and maintain BAL-29 or less in an acceptable area.
- As this development is above BAL-LOW the relevant bushfire protection criteria apply and will need to be addressed (section 4.0).
- Verges surrounding the subject site are to be maintained in a low-threat state to ensure each proposed lot can achieve the indicative BAL ratings (figure 9). These verges are to be managed by the developer until the expiration of this Bushfire Management Plan (a period of 3 years), after which management responsibility will transfer to the Local Government Authority (LGA) in perpetuity.

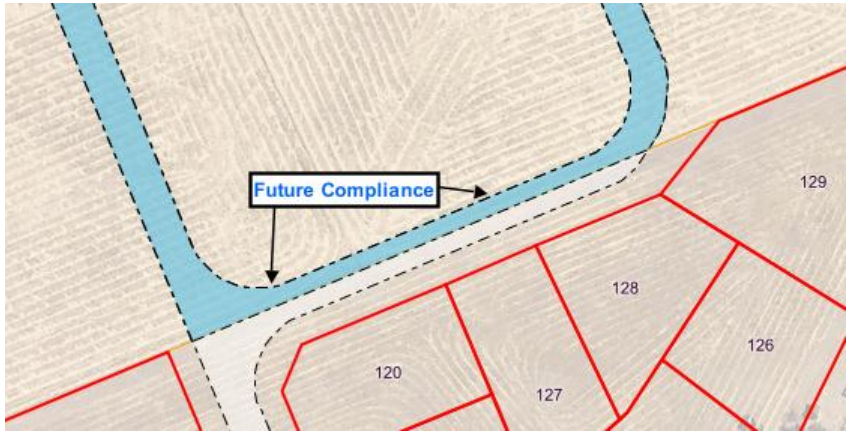
5.0 Assessment against the Bushfire Protection Criteria

5.1 Compliance Table

Table 4: Compliance with bushfire protection criteria

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
Element 1: Location Avoid broader landscapes that present an unacceptable bushfire risk to life, property and infrastructure	**BPA Area 1**	N/A
	BPA Area 2	The subject site is located in the Bushfire Prone Area: BPA Area 2, therefore The Broader Landscape Assessment has been completed with the below results:
	A1.1a Broader Landscape Type A	The subject site is located in an area considered Broader Landscape **Type A**. This location satisfies the policy outcome for Element 1: Location and no additional consideration is required. Compliant – Y ☒ / N ☐
	A1.1b Broader Landscape Type B	N/A
Element 2: Siting and design Ensure siting and design solutions: • manage or mitigate the bushfire risk to people, property and	**A2.1 Siting and Design** Ensure that each proposed and existing lot(s) contains a sufficient development site(s) that can achieve a radiant heat impact not exceeding 29 kW/m² (BAL-29).	All lots will achieve BAL-29 or less within the proposed development as per Table 3b - Indicative BAL Contour Ratings. Compliant – Y ☒ / N ☐

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
infrastructure; and • avoid, or where unavoidable, minimises the clearing of native vegetation.		
	A2.2 Asset Protection Zone (APZ) Where a development site cannot be wholly located within an area with a radiant heat impact not exceeding 29 kW/m² (BAL-29) in its pre-development state, an indicative APZ is to be provided and meet the following requirements: • Width – the APZ is to be measured from the development site, and of sufficient size to ensure the radiant heat impact of a bushfire does not exceed 29 kW/m² (BAL-29) in all circumstances. • Location – the APZ is to be contained solely within the boundaries of the lot, except in instances where: – the vegetation on the adjoining lot(s) is, and will continue to be, low threat as per Clause 2.2.3.2 of AS 3959 or the requirements of Appendix B.2, Table 9 – APZ technical requirements, or an alternative standard in a local planning scheme, on an ongoing basis in perpetuity as agreed upon via a substantiated management agreement between the applicable landowners and the local government; or – the adjoining land is, and will remain in perpetuity, non-vegetated such as a sealed or unsealed road, or a water body. • Management – the APZ is managed in accordance with the requirements of Appendix B.2, Table 9 – APZ technical requirements,	APZs are to be established and maintained in perpetuity to: 1. Lot in entirety for all proposed lots This will allow each individual lot to maintain the indicative BAL ratings as per Table 3b and Figure 9. Lots 102 and 129, although larger than 1100m², must also be maintained to lot in entirety to ensure that the adjoining lots (103, 107, 128 & 126) are able to achieve and maintain BAL-29 or less in an acceptable area. APZ's are to be maintained in perpetuity in accordance with: APZ Siting and Design (Appendix 1 – Table 9) and Local Government Authority Firebreak Notice (Appendix 2). Compliant – Y ☒ / N ☐

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
	or an alternative standard in a gazetted local planning scheme.	
	A2.3 Clearing of native vegetation The structure plan or subdivision avoids, or where unavoidable, minimises the clearing of native vegetation.	Proposed site is suitable and avoids excessive vegetation management or clearing. Compliant – Y ☒ / N ☐
Element 3: Vehicular access Ensure the design and capacity of vehicular access and egress provide: • for efficient and effective evacuation to a suitable destination(s) and/or • as a contingency measure for vulnerable land uses, an on-site shelter, where demonstrated appropriate, as a last resort option.	**A3.1 Public Roads** Minimum requirements under the acceptable solution are applicable to all proposed and existing roads. 1. Public Roads are to meet minimum technical requirements in (BMP Appendix 3 – Table 10)	Public Roads that are created within this development are to meet minimum technical requirements in BMP Appendix 3 – Table 10 Compliant – Y ☐ / N ☒ Lots 127, 128 and 129 will not have compliant road access until future development to the lot to the north.  Access will need to be via a temporary road to the boundary of lot 129 with and appropriate turn around available for fire appliances. This will make this development compliant by design with future full compliance achieved on future development.

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
		Compliant by design – Y ☒ / N ☐
	A3.2 Access Routes Area 1 (Urban): Public road access is to be provided to at least one suitable destination. Area 2: Public road access should be provided in two different directions to two different suitable destinations, with an all-weather surface.	Area 2: Public road access is provided in two different directions to two different suitable destinations, with an all-weather Surface for all lots with: A3.3a achieving compliance for lots: 107, 120-122 and 127-129 Compliant – Y ☒ / N ☐
	A3.3a No-Through Roads Area 1: No limitation on no-through road lengths. Area 2: If the public road access to the subject site is via a no-through road which cannot be avoided due to demonstrated site constraints, the public road access is to be: a. a maximum of 200 metres from the proposed lot(s) boundary to an intersection where two-way access is provided. **The no-through road may exceed 200 metres if it is demonstrated that an alternative access, including an emergency access way cannot be provided due to site constraints and the following requirements are met: a. the no-through road travels towards a suitable destination; and b. the balance of the no-through road that is greater	Area 2: Public road access is less than 200m to a two-way access Compliant – Y ☒ / N ☐ All lots are fully compliant with road frontages and being less than 200m to two-way access. Lots 127-129 will require the (temporary) northern road to be suitable in size with a compliant turn around point (Appendix 3, figure 30) until full compliance achieved on future development.

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
	than 200 metres from the subject site is wholly within BAL-LOW, or c. is within a residential built-out area, or d. is within Area 1 (Appendix 3, Figure 29).	
	A3.3b No-Through Road Requirements A no-through road is to meet all the following requirements: a. requirements of a public road (Appendix 3, Table 10, Column 2); and b. turn-around area/head (Appendix 3, Figure 30).	All No-Through Roads within the proposed development are to meet all the following requirements: a. requirements of a public road (Appendix 3, Table 10, Column 2); and b. turn-around area/head (Appendix 3, Figure 30). Compliant – Y ☐ / N ☒ *The northern road for access to lots 127-129 will need to comply with A3.3a (above) for Area 2 until the establishment of a through road upon future development of lot 1120.*
	A3.4 Emergency Access Way (EAW) Where it is demonstrated that A3.2 and A3.3 cannot be achieved due to site constraints or where an alternative design option does not exist, an emergency access way can be considered as an acceptable solution. An emergency access way is to meet the following requirements: a. the requirements of (Appendix 3, Table 10, Column 3); b. provides a through connection to a public road; c. is no more than 500 metres in length;	N/A

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
	d. connects to a public road network (note: an emergency access way onto the State Road Network requires access approval from Main Roads WA; e. The proponent obtaining consent from the local government, that it will accept care, control and management for the access way; f. is signposted and, if gated, gates must open for the whole carriageway width and remain unlocked.	
	A3.5a Perimeter Roads (10 or more lots Effected!!) (Class G= N/A) A perimeter road is a public road and is to be provided for greenfield or infill development where 10 or more lots are proposed (including as part of a staged subdivision) with the aim of: a. separating areas of permanent classified vegetation under AS 3959 which adjoin the subject site, from the proposed lot(s); and b. removing the need for battle-axe lots that back onto areas of classified vegetation. A perimeter road is to meet the requirements contained in Appendix 3, Table 10, Column 1. A perimeter road may not be required where: a. the adjoining classified vegetation is Class G Grassland; b. lots are zoned for rural living or equivalent; c. it is demonstrated that it cannot be provided due to site constraints; or d. all lots have frontage to an existing public road.	N/A
	A3.5b Fire Service Access Routes (Class G= N/A)	N/A –

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
	Where proposed lots adjoin classified vegetation under AS 3959 (excluding Class G Grassland), and a perimeter road is not required in accordance with A3.5a, a fire service access route is to be provided to provide firefighter access, where **access is not available** to the classified vegetation. A fire service access route is to meet the following requirements: a. requirements of Appendix 3, Table 10, Column 4; b. be through-routes with no dead-ends; c. must be signposted; d. no further than 500 metres from a public road; e. the proponent obtaining consent from the local government that it will accept care, control and management; and f. if gated, gates must open the whole carriageway width and can be locked by the local government and/or the emergency services, if keys are provided for each gate.	
	A3.6 Battle-axe legs Where it is demonstrated that a battle-axe access leg cannot be avoided due to site or design constraints, it can be considered as an acceptable solution. There are no battle-axe technical requirements where the point of the battle-axe access leg joins the effective area of the battle-axe lot, a. is less than 50 metres from a public road in a reticulated water area (hydrants). In circumstances where: 1. the above acceptable solution is not met, or 2. the battle-axe lot is in a non-reticulated water area, the battle-axe leg is to meet the following requirements: a. requirements in Appendix B.3, Table 10, Column 5; b. passing bays every 200 metres with a minimum length of 20 metres and a minimum additional carriageway width of two metres (i.e. the combined carriageway width of the	N/A – battle-axe legs will not be included as part of this development.

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
	passing bay and c. constructed private driveway to be a minimum **six metres**); and d. turn-around area/head (Appendix 3, Figure 30).	
Element 4: Water Ensure that sufficient water is available and accessible for emergency services, to enable people, property and infrastructure to be defended from bushfire.	**A4.1 Water Supply for Structure Plans** Evidence that a reticulated or sufficient and sustainable non-reticulated water supply for bushfire firefighting can be provided at the subdivision and/or development application stage, in accordance with the specifications of the relevant water supply authority or the requirements in Appendix 4: Water Supply dedicated for bushfire firefighting. Where the provision of a strategic water tank(s) is required, a suitable area should be identified as a Crown reserve on the structure plan, to the satisfaction of the WAPC on advice from the local government.	N/A
	A4.2 Water Supply for Subdivision Applications Where a reticulated water supply is existing or proposed, a hydrant connection(s) should be provided in accordance with the specifications of the relevant water supply authority. Where these specifications cannot be met, then the following applies: a. the provision of a water tank(s) in accordance with the requirements of Appendix B.4, Table 11 – Water supply dedicated for bushfire firefighting; and b. Where the provision of a strategic water tank(s) is applicable, then the following requirements apply: 1. land to be ceded free of cost to the Crown for the placement of the tank(s); 2. the proposed reserve where the tank is to be located is identified on the plan of subdivision; 3. tank capacity, construction and fittings, provided in	**Reticulated Fire Hydrant System** Hydrants provided as per the specifications of the relevant water supply authority or the requirements in Appendix 4: Water Supply dedicated for bushfire firefighting. Residential Standard – hydrants are to be located so that the maximum distance between the hydrants shall be no more than 200 metres. For the lots proposed to be addressed to Ewing Street and Prinsep Street North, fire hydrants are located along both public roads at intervals of less than 200 metres, as shown in figure 10.

Bushfire protection criteria Intent	Acceptable solutions	Proposed bushfire management strategies/solutions
	accordance with the requirements of Appendix 4; and 4. a strategic water tank is to be located no more than a 10-minute drive from the furthest development site (at legal road speeds)	Compliant – Y ☒ / N ☐
	A4.3 Water Supply for existing habitable Building(s) Where subdivision includes an existing habitable building(s) that is to be retained, a 1. hydrant connection(s) should be provided in accordance with the specifications of the relevant water supply authority. Where these specifications cannot be met, a 2. water tank(s) should be provided in accordance with the requirements of Appendix 4, Table 5 – Water supply dedicated for bushfire firefighting.	N/A

5.2 Bushfire Mitigation Measures

Figure 12: Spatial representation of the bushfire mitigation measures (BMS)



6.0 Roles & Responsibilities

Responsibilities & implementation measure for the proposed development, these are shared by the Current and future landowners, project developer and the Local Government Authority (LGA).

Table 5: Roles & Responsibilities

DEVELOPER/LANDOWNER/CONSULTANT – PRIOR TO USE/ DISPOSAL/ SALE	
No.	Implementation action
1	A notification, pursuant to Section 165 of the Planning and Development Act 2005, is required to be placed on the certificate(s) of title of the proposed lot(s) with a Bushfire Attack Level (BAL) rating of 12.5 or above, advising of the existence of a hazard or other factor. Notice of this notification is to be included on the diagram or plan of survey (deposited plan). The notification is to state as follows "This land is within a bushfire prone area as designated by an Order made by the Fire and Emergency Services Commissioner and is/may be subject to a Bushfire Management Plan. Additional planning and building requirements may apply to development on this land." (Western Australian Planning Commission). *Notification placed on title* ☐ *dated the ___ of _____ 20____ - Certified by*
2	Establish an Asset Protection Zone (APZ) to the - dimensions (Table 4 A2.2), and - standard stated in this BMP in APZ Siting and Design (Appendix 1) and - to the additional requirements outlined in the LGA Firebreak Notice (Appendix 2). *APZ Clearance Completed and Certified (this will be accompanied by Certification documentation)* ☐ *dated the ___ of _____ 20____ - Certified by _____ BPAD_____*
3	Maintain the lot and firebreaks to comply with the relevant (LGA) annual firebreak notice issued under s33 of the Bush Fires Act 1954 to required standard in perpetuity as per Local Government Authority Firebreak Notice (Appendix 2) or per approved variation issued by LGA.
4	Establish and maintain all newly constructed public roads within the development, as per: - BMP Table 4, Element 3 (as prescribed) and - Appendix 3, Table 10 *Constructed Roads Certified* ☐ *dated the ___ of _____ 20____ - Certified by*
5	Establish and maintain all no-through roads as per BMP Table 4, 3.3b.
6	Install reticulated water supply / hydrants to the standards outlined in BMP (Table 4, A4.2) *Hydrants Certified* ☐ *dated the ___ of _____ 20____ - Certified by*
7.	Verges surrounding the subject site are to be established and maintained in a low-threat state to ensure each proposed lot can achieve the indicative BAL ratings as per BMP, figure 9. *Certified* ☐ *dated the ___ of _____ 20____ - Certified by*
LANDOWNER – ONGOING MANAGEMENT	
No.	Management action
1	Maintain an Asset Protection Zone (APZ) to: - dimensions (Table 4, A2.2), and

	- standard stated in this BMP in APZ Siting and Design (Appendix 1) and to the additional requirements outlined in the LGA Firebreak Notice (Appendix 2).
2	Maintain the firebreaks, defendable spaces, fuels and fully comply with the relevant Local Government Authority (LGA) annual firebreak notice issued under s33 of the Bush Fires Act 1954 to required standard in perpetuity as per Local Government Authority Firebreak Notice (Appendix 2).
LOCAL GOVERNMENT AUTHORITY (LGA) – ONGOING MANAGEMENT	
No.	Management action
1	Inspection and issue of works orders or fines for non-compliance, this includes firebreaks, access, APZ and water supply.
2.	Management of road verges abounding the subject site to a low threat state to maintain indicative BAL ratings of proposed lots. This management action will commence after the expiration of this Bushfire Management Plan (a period of 3 years from date of BMP).

Bushfire Management Plan Appendices
Appendix 1 – Asset Protection Zone (APZ) – Siting and Design

B.2: SITING AND DESIGN

State Planning Policy outcome for Element 2: Siting and design

Ensure siting and design solutions:

- **manage or mitigate the bushfire risk to people, property and infrastructure; and**
- **avoid, or where unavoidable, minimise clearing of native vegetation.**

B.2.1 IDENTIFYING AN ASSET PROTECTION ZONE

An Asset Protection Zone (APZ) is a low fuel area, maintained around a building to increase the likelihood a building will survive a bushfire, by reducing the potential for direct flame contact, radiant heat exposure and ember attack. The APZ allows emergency services access and provides an area for firefighters and home-owners to defend their property.

The width of an APZ should ensure the radiant heat impact does not exceed 29 kW/m² for a habitable building, or 10 kW/m² where a building is identified for use as an on-site shelter. Where a building or development site achieves a radiant heat impact of 29k W/m² or lower in its pre-development state (prior to any vegetation clearing or modification), an APZ is generally not required.

However, providing for the ongoing management of an APZ in perpetuity, as low threat vegetation, within the implementation section of the BMP and/or condition of development approval, will ensure the BAL rating of the building does not increase over time.

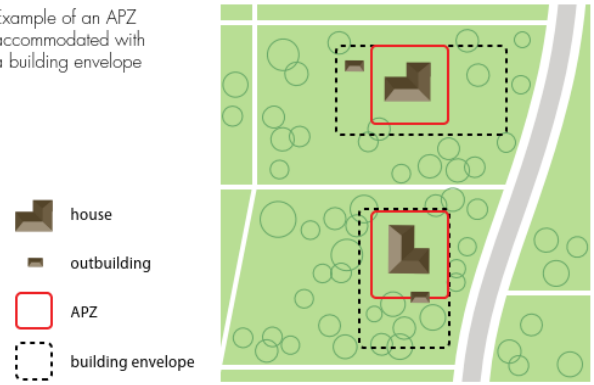
Clearing or modification of native vegetation to reduce the radiant heat impact below 29 kW/m² is generally not supported.

At the subdivision stage where a lot contains a building envelope, and the development site(s) is yet to be determined, the BMP should demonstrate the lot(s) can achieve an indicative development site(s) with a radiant heat impact not exceeding 29 kW/m², within the building envelope (**Figure 24**).

It may not be necessary for an entire building envelope to achieve 29 kW/m² or lower, where this results in unnecessary clearing or modification of native vegetation.

An APZ should be contained within the boundaries of the lot on which the building is situated, except in instances where it is demonstrated the vegetation on the adjoining land is, and will continue to be, low threat as per cl. 2.2.3.2 of AS 3959, or the vegetation on the adjoining lot is, and will remain in perpetuity, non-vegetated. However, it should be noted there is no requirement for a neighbouring landowner or land manager (public or private) to be party to a legal agreement to undertake ongoing management of vegetation as low threat, in perpetuity.

Figure 24: Example of an APZ accommodated with a building envelope



Exclusion of vegetation on adjoining land, which is covered by a local government firebreak notice, issued under section 33 of the *Bushfires Act 1954*, may occur in limited circumstances at the development application stage. Where it is evident the adjoining landowner is managing the vegetation in accordance with the firebreak notice, a copy of the firebreak notice and photographic evidence of the managed vegetation should be included in a BMP. It will also be necessary to seek written confirmation from the local government, to confirm support for the exclusion.

B.2.2 DESIGNING AN ASSET PROTECTION ZONE

An APZ should not be seen as an area entirely cleared of vegetation, but as a strategically designed space that considers how existing and future mature vegetation, and combustible and non-combustible features interact with and affect the building's resilience to bushfire.

An APZ should provide the greatest level of vegetation management within at least three metres of a habitable building, to ensure adequate unobstructed defendable space for emergency services to operate. This area should contain minimal vegetation and be free of combustible materials and obstructions. Within the remainder of the APZ, planting of vegetation can increase as you move farther away from the building.

The placement of plants within an APZ is a key design technique. Separation of garden beds with areas of low fuel or non-combustible material will break up fuel continuity and reduce the likelihood of vegetation within an APZ supporting a bushfire. It is important to consider the plant density and final structure and form of plants in their mature state.

Strategic landscaping measures can be applied, such as replacing weeds with low flammability vegetation to create horizontal and vertical separations between the retained vegetation.

Mulches used within the APZ should be non-combustible. The use of stone, gravel, shells, rock and crushed mineral earth is encouraged. Very fine or light mulch (such as shredded pine bark, pine needles, or poplar woodchips) less than five millimeters in diameter should be avoided. It is recommended that wood mulch is used in garden beds or areas where the moisture level is higher by regular irrigation, and these areas are separated with non-combustible elements, such as pathways and open spaces.

Incorporation of landscaping features, such as masonry feature walls, can provide habitable buildings with barriers to wind, radiant heat and embers. These features can include noise walls or wind breaks. Use of Appendix F of AS 3959 for bushfire resistant timber selection or the use of non-combustible fencing materials such as iron, brick, limestone, metal post and wire is encouraged within an APZ.

B.2.3 MANAGEMENT OF AN ASSET PROTECTION ZONE

Ongoing maintenance of an APZ is usually enforced through a condition of a development approval, which should refer to **Table 9** APZ technical requirements within this Appendix.

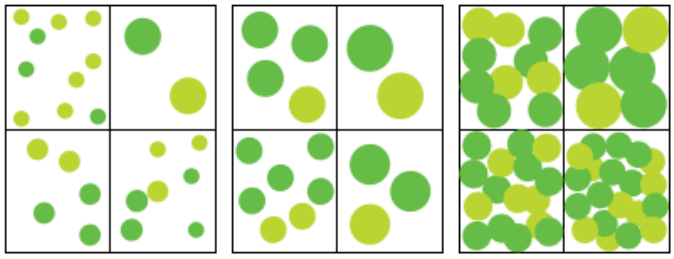
In addition to regular maintenance of an APZ, further bushfire protection can be provided by:

- ensuring gutters are free from vegetation
- installing gutter guards or plugs
- regular cleaning of underfloor spaces, or enclosing them to prevent gaps
- trimming and removing dead plants or leaf litter
- pruning climbing vegetation (such as vines) on a trellis, to ensure it does not connect to a building, particularly near windows and doors
- removing vegetation in close proximity to a water tank to ensure it is not touching the sides of a tank
- following the requirements of the relevant local government firebreak notice, which may include additional provisions such as locating wood piles more than 10 metres from a building.

Preparation of a property prior to the bushfire season and/or in anticipation of a bushfire is beneficial even if your plan is to evacuate. Embers can travel up to several kilometres from a bushfire and fall into small spaces and crevices or land against the external walls of a building. Best practice recommends objects within the APZ are moved away from the building prior to any bushfire event. Objects may include, but are not limited to:

- door mats
- outdoor furniture
- potted plants
- shade sails or umbrellas
- plastic garbage bins
- firewood stacks
- flammable sculptures
- playground equipment and children's toys.

Table 9: Asset Protection Zone (APZ) technical requirements

OBJECT	REQUIREMENT
Fences within the APZ	Should be constructed from non-combustible materials (for example, iron, brick, limestone, metal post and wire, or bushfire-resisting timber referenced in Appendix F of AS 3959).
Fine fuel load (combustible, dead vegetation matter less than 6 mm in thickness)	• Should be managed and removed on a regular basis to be maintained as low threat vegetation • Should be maintained at less than two tonnes per hectare (on average) • Mulches should be non-combustible such as stone, gravel, shells, rock or crushed mineral earth or wood mulch more than five millimetres in thickness.
Trees* (more than 6 m in height)	• Trunks at maturity should be a minimum distance of six metres from all elevations of the building • Branches at maturity should not touch or overhang a building or powerline • Lower branches and loose bark should be removed to a height of two metres above the ground and/or surface vegetation. • Canopy cover within the APZ should be less than 15 per cent of the total APZ area • Tree canopies at maturity should be at least 5 m apart to avoid forming a continuous canopy. Stands of existing mature trees with interlocking canopies may be treated as an individual canopy provided the total canopy cover within the APZ does not exceed 15 per cent and is not connected to the tree canopy outside the APZ. Tree canopy cover – ranging from 15 to 70 per cent at maturity  15% 30% 70%
Shrub* and scrub* (0.5 m to 6 m in height). Shrub and scrub more than 6 m in height are to be treated as trees.	• Should not be located under trees or within three metres of buildings • Should not be planted in clumps more than five square metres in area • Clumps should be separated from each other and any exposed window or door by at least 10 metres.
Ground cover* (less than 0.5 m in height. Ground cover more than 0.5 m in height is to be treated as shrub)	• Can be planted under trees but must be maintained to remove dead plant material, as prescribed in 'Fine fuel load' above • Can be located within two metres of a structure but three metres from windows or doors if more than 100 mm in height.
Grass	• Grass should be maintained at a height of 100 mm or less, at all times • Wherever possible, perennial grasses should be used and well-hydrated with regular application of wetting agents and efficient irrigation.
Defendable space	Within three metres of each wall or supporting post of a habitable building; the area is kept free from vegetation but can include ground cover, grass and non- combustible mulches as prescribed above.
Liquid petroleum gas cylinders	• Should be located on the side of a building farthest from the likely direction of a bushfire or on the side of a building where surrounding classified vegetation is upslope, at least one metre from vulnerable parts of a building • The pressure relief valve should point away from the house • No flammable material within six metres from the front of the valve • Must sit on a firm, level and non-combustible base and be secured to a solid structure.

Notes:
** Plant flammability, landscaping design and maintenance should be considered – refer to following explanatory notes*

Appendix 2 – Local Government Authority Firebreak Notice

Shire of Collie

Fire Hazard Reduction Notice 2025/2026

FIRST AND FINAL NOTICE

COMPLIANCE DUE BY: 1 December 2025

Important: The works outlined below must be completed by 1 December 2025 and maintained in this state up to and including 31 May 2026.

Notice to all owners and occupiers of land within the Shire of Collie

To assist in the control of bushfires, and pursuant to the powers contained in section 33 of the *Bush Fires Act 1954* (the Act) notice is hereby given to all owners and occupiers of land within the Shire of Collie (the Shire), you are required and therefore ordered by the local government to carry out fire prevention work in accordance with the requirements of this Notice, on or before 1 December 2025, and maintain the requirements up to and including 31 May 2026 or within 14 days of becoming an owner or occupier of land if after that date, to comply with the requirements set out in this notice.

Failure to comply with this notice is an offence and can result in a penalty of up to $5,000 or the issue of a $250 infringement notice and liability for any costs incurred by the Shire in relation to works undertaken on behalf of the landowner. The Shire's Authorised Officers are authorised under the Act and have powers to enter land pursuant to section 14 and section 33 (4) of the Act. The Shire advises that its officers, contractors, vehicles, machinery, and appliances (as the officers deem fit) may carry out the requisitions of this notice that are not complied with by 1 December 2025, and any costs and expenses incurred may be recovered from you as the owner and/or occupier of the land.

The table below outlines the requirements of land owners and/or occupiers in the Shire of Collie. Please refer to the column that best describes your land size to view your legal responsibilities.

All land with an area of:	Less than 2024m²	Greater than 2024m²
Asset Protection Zone (Fuel reduction near all houses, buildings and assets) Maintain a reduced fuel zone around all buildings or assets that extends 20m from the outermost point of the building or asset. • Gutters, roofs, and walls of all buildings to be free of flammable material and maintained. • Fuel load within the 20m zone is to be reduced and maintained to no more than 5 tonnes per hectare (10,000m²), or approximately 10cm litter depth by removing dead branches, leaf litter, twigs, and bark. • Grasses are slashed/mowed and maintained to a height of less than 10cm. • Trees or shrubs within 2m pruned to maintain a 1m horizontal and 5m vertical clearance. • Garden beds are allowed within this area if they are reticulated and maintained.	✓	✓
Bushfire Management Plans Where a property is affected by an approved bushfire management plan, property owners must still comply with all the requirements in the Notice and any additional requirements outlined in that plan.		✓
Firebreaks Install and maintain continuous mineral earth fire breaks that have a minimum horizontal width of 3m and a vertical clearance of 4m, not more than 10m from the property's external boundary perimeter. Plantations require a 15m horizontal and 5m vertical clearance. *An exemption applies if the lot is under 5 Hectares (50,000m²) and pasture is maintained below 10cm.		✓
Garden refuse and/or household wood stack piles Install and maintain a 2m clearance around all piles of garden refuge and/or wood.	✓	✓
Fuel storage and haystack protection zone Install and maintain a 4m firebreak not closer than 6m around haystacks and immediately around fuel storage tanks or gas cylinders.		✓
Hazard Separation Zone Maintain areas of natural vegetation within 100m of relevant buildings to, at or below 8 tonnes per hectare (10,000m²) by passive methods of fuel reduction, removing dead branches, leaf litter, twigs, and bark, and reducing grass height to not more than 10cm.		✓
Ungrazed Pastureland Slash, mow, trim (or by other means) grasses to a height no greater than 10cm and remove cuttings/swath across the entire property.		✓
Vacant land – Cleared blocks Slash, mow, trim (or by other means) grasses to a height no greater than 10cm and remove cuttings/swath across the entire property.	✓	
Vacant land – Timbered or Bush Block Reduce and/or maintain all dead flammable material below 8 tonnes per hectare (10,000m²) by removing dead branches, leaf litter, twigs, and bark.	✓	✓

Inspections, appointments, education and compliance

Landowners/occupiers who would like an early inspection by appointment, for reasons, including dangerous animals, biosecurity, locked gates, or for an explanation on the requirements of this Notice, should contact the Shire Rangers by 1 November 2025. Where inspections by appointment are not requested, Authorised Officers will be inspecting properties for compliance, without further notice from 1 December 2025.

Variation to the Fire Hazard Reduction Notice

If you consider it impractical to meet any requirement of this Notice, you may apply in writing to the Shire for a variation no later than 1 November 2025. Variations will be considered where compliance is not practicable due to site-specific constraints such as topography, gradients, or waterways or due to environmental constraints. A submission for a variation is required annually.

Note: A variation is not an exemption but an application to employ alternative methods of property preparedness to land that you own and/or occupy. If your application is not granted you must comply with all requirements outlined in the Fire Hazard Reduction Notice 2025/2026.

Applications for Variations must be completed on the approved form, available from the Shire website and must provide alternative means of meeting the objectives of the Notice.

Environmental, Clearing and Heritage Considerations

It is the responsibility of the landowner and/or occupier to ensure appropriate environmental and heritage (including Aboriginal Cultural Heritage) due diligence relating to any works required by this Notice is undertaken. Please refer to the Department of Water and Environmental Regulation (DWER), the Department of Planning, Lands and Heritage (DPLH), and/or the Department of Fire and Emergency Services (DFES) websites for further information.

Additional Works

The Shire retains the ability to issue Special Work Orders pursuant to section 33 of the *Bush Fires Act 1954*, to individual landowners should additional works be necessary for a potential fire hazard that may exist on a property. These can be issued at any time during the year.

Definitions

'Asset protection zone' is a low fuel area that is reduced of flammable vegetation and materials surrounding relevant buildings to minimise the likelihood and impact that direct flame contact, radiant heat or ember attack may have on buildings and assets in the event of a bushfire.
'Bushfire management plan' or 'fire management plan' is a plan that may be placed on the certificate of title(s) of land that has been developed as a condition of development or subdivision.
'Firebreak' means a 3m wide area of land cleared and maintained totally clear of all vegetation material (living or dead), with a trafficable surface over which any overhanging vegetation is no less than 4m above ground level, for the primary purpose of access for firefighting appliances.
'Flammable material' means accumulated fuel such as dry grass, leaf litter, twigs, branches, trash, bush, dead trees, firewood, stored fuels and scrub that can be easily ignited or is likely to catch fire and burn. It includes any other thing deemed by an Authorised Officer to be likely to catch fire but excludes living standing trees, growing bushes and plants in gardens and/or lawn areas under cultivation.
'Passive fuel reduction' means lowering the amount of available fuel that will burn under prevailing conditions by means that will not permanently reduce or modify the structure or life cycle of plant, shrub, scrub, or tree communities within a treated area.
'Reticulated' means an area that is watered and maintained, with all vegetation in an alive, green, and non-flammable state.

When and what can I burn?

	GARDEN REFUSE	WOOD OR SOLID FUEL BBQ, CAMP AND COOKING FIRES	GRASS, PADDOCK, BONFIRE, BUSH
Restricted Burning Period 2 November to 14 December**	Permit Required Contact your local Fire Control Officer	Allowable* Check Fire Danger Ratings	Permit Required Contact your local Fire Control Officer
Prohibited Burning Period 15 December to 14 March**	PROHIBITED	PROHIBITED	PROHIBITED
Restricted Burning Period 15 March to 31 May**	Permit Required Contact your local Fire Control Officer	Allowable* Check Fire Danger Ratings	Permit Required Contact your local Fire Control Officer

*Cannot be used when the Fire Danger Rating is High or above, or when a Total Fire Ban has been declared.
**Subject to seasonal changes. Please check with the Shire on 9734 9000.

If you require any further information, please contact the Shire of Collie Rangers on 9734 9000, visit collie.wa.gov.au/services/emergency-services/ or scan the QR code.

Phil Anastasakis | Chief Executive Officer

87 Throssell Street
Collie WA 6225
Phone: 9734 9000
Email: colshire@collie.wa.gov.au
Website: collie.wa.gov.au

Appendix 3 – Vehicular Access Requirements

B.3: VEHICULAR ACCESS

State Planning Policy outcome for Element 3: Vehicular access

Ensure the design and capacity of vehicular access and egress provide:

- **for efficient and effective evacuation to a suitable destination(s) and/or**
- **as a contingency measure for vulnerable tourism land uses, an on-siteshelter, where demonstrated appropriate, as a last resort option.**

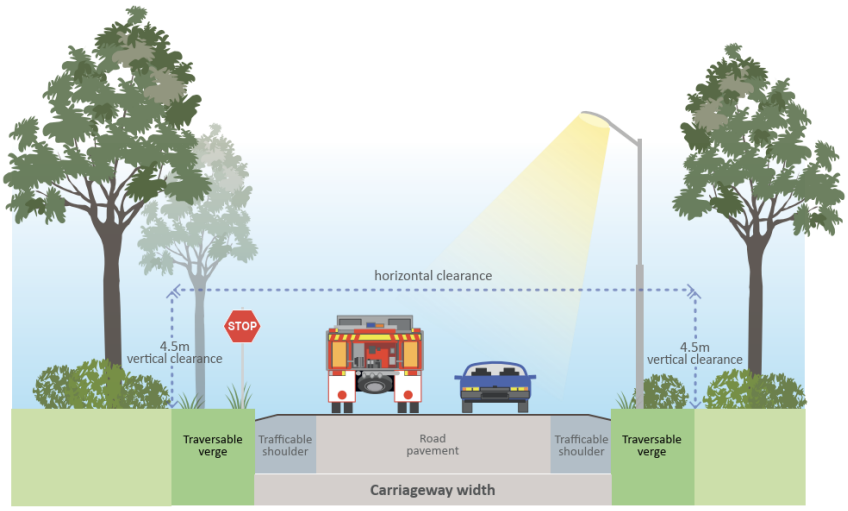
B.3.1 PUBLIC ROADS

The Guidelines do not prescribe values for the carriageway width or the horizontal clearance for public roads (except for perimeter roads). Public roads should be in accordance with the class of road as specified in the Public Works Engineering Australasia (IPWEA) subdivision guidelines, Liveable Neighbourhoods, Austroads Standards, any applicable or relevant Main Roads standards, supplements, policies and any applicable or relevant local government standards or policies.

However, it is important that public roads (and other forms of access) in bushfire prone areas, allow for emergency services vehicles to stop and operate on the side of the public road, specifically where the public road traverses large areas of classified vegetation.

It is, therefore, recommended that public roads achieve a minimum six metres horizontal clearance. Perimeter roads require additional width.

Figure 26: Area encompassing horizontal clearance and vertical clearance



Horizontal clearance: The carriageway width (including the road pavement and trafficable shoulder) and traversable verge that provides for the movement and parking of vehicles and area required by emergency services to operate. Infrastructure and vegetation within the traversable verge should be frangible, however, non-frangible items can occur providing they do not restrict vehicular movement in the event of an emergency.

Table 10: Vehicular access technical requirements

	1		2		3		4		5	
TECHNICAL REQUIREMENTS	**PERIMETER ROADS**		**PUBLIC ROADS**		**EMERGENCY ACCESS WAY[3]**		**FIRE SERVICE ACCESS ROUTE[3]**		**BATTLE-AXE & PRIVATE DRIVEWAYS[1]**	
MAP OF BUSH FIRE PRONE AREAS DESIGNATION	**Area 2**	**Area 1**	**Area 2**	**Area 1**	**Area 2**	**Area 1**	**Area 2**	**Area 1**	**Area 2**	**Area 1**
Minimum horizontal clearance (metres)	12	8	See note 5		10	6	10	6	6	
Minimum vertical clearance (metres)	4.5									
Minimum weight capacity (tonnes)	15									
Maximum grade unsealed road[2]	See note 5		See note 5		1:10 (10% or 6°)					
Maximum grade sealed road[2,4]					1:7 (14.3% or 8°)					
Maximum average grade sealed road					1:10 (10% or 6°)					
Minimum inner radius of road curves (metres)					8.5					

Notes:

1. Driveways and battle-axe legs to comply with the Residential Design Codes and Development Control Policy 2.2 Residential Subdivision where not required to comply with the widths in this Appendix or the Guidelines.
2. Dips must have no more than a 1 in 8 (12.5% - 7.1 degrees) entry and exit angle.
3. To have crossfalls between 3 per cent and 6 per cent.
4. For sealed roads only the maximum grade of no more than 1 in 5 (20 per cent) (11.3 degrees) for no more than 50 metres is permissible, except for short constrictions to 3.5 metres for no more than 30 metres in length where an obstruction cannot be reasonably avoided or removed.
5. As outlined in the Institute of **Public Works Engineering Australasia (IPWEA) subdivision guidelines, Liveable Neighbourhoods, Austroads Standards** Main Roads standard, supplement, policy or guideline and/or any applicable or relevant local government standard or policy.

Where local or state government roads are proposed to be widened or modified by the proponent, as part of the structure planning process or at the subdivision stage, approval is required from the relevant government authority.

B.3.2 ACCESS TO A SUITABLE DESTINATION(S)

Public vehicular access in at least two different directions to at least two different suitable destinations should always be the goal within bushfire prone areas. The more options available for evacuation and for emergency services to respond to the bushfire, the better the bushfire resilience of a development and/or a community.

A suitable destination is likely to be an urban area, townsite or similar. This also includes any evacuation centre, dedicated by the local government, for use during a bushfire event.

Where a planning proposal, such as a structure plan or subdivision, proposes a large number of lots, or where the structure plan or subdivision adjoins an urban area or townsite, this could potentially result in land that is more than 100 metres from classified vegetation (BAL-LOW). In this instance, an argument could be made that the suitable destination is within the subject site or within the adjoining urban area or townsite. For example, where coastal communities are limited to one public road servicing the community, there may be an existing managed area large enough to provide an area suitable for people to locate to before, during and after a bushfire event.

There is no prescribed distance to a suitable destination as it is assumed that in the event of a bushfire, a person would travel any necessary distance to evacuate.

A suitable destination should not be confused with an on-site shelter provided for tourism land uses. On-site shelters are a last resort option, purpose built and designed, and are supported in limited circumstances to facilitate tourism within remote and/or heavily vegetated areas.

On-site shelters are not supported for residential land-uses.

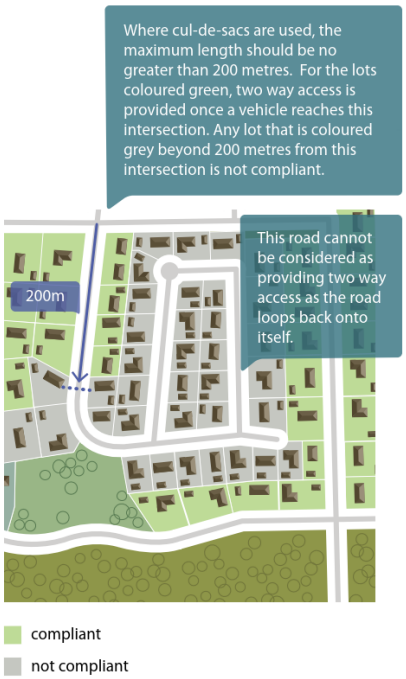
Suitable destination: An area that is not designated as bushfire prone on the *Map of Bush Fire Prone Areas* or is greater than 100 metres from classified vegetation or 50 metres from Class G Grassland, as per AS 3959, and can provide protection during and after a bushfire event.

A suitable destination is located within an urban area, townsite or similar. This also includes any evacuation centre, dedicated by the local government, for use during a bushfire event.

B.3.3 NO-THROUGH ROADS

No-through roads reduce the legibility of a road network and options available for access and egress in the event of a bushfire emergency. The inclusion of new no-through roads within subdivision or structure plan designs, in the first instance, should be avoided in bushfire prone areas.

Figure 27: Example of compliant and non-compliant two-way access



However, where it is demonstrated, to the satisfaction of the decision-maker that a no-through road cannot be avoided due to site or design characteristics, the inclusion of a new no-through road is to be treated as an acceptable solution, if it satisfies the prescribed maximum road length. Where this is not demonstrated, a decision-maker is able to request a redesign to remove the no-through road.

The acceptable solution for no-through roads in areas designated as Area 2 on the *Map of Bush Fire Prone Areas* includes a maximum of 200 metres from the lot(s) boundary to an intersection where two-way access is provided (**Figure 28**). There is no prescribed maximum length for no-through roads in areas designated as Area 1 (Urban) on the *Map of Bush Fire Prone Areas*.

B3.3.1 Outcomes-based approach – no-through roads

It becomes more challenging to comply with the acceptable solutions where the proposal includes existing no-through roads that exceed 200 metres. The 200 metres is a nationally accepted standard and support for development on existing no-through roads longer than the prescribed 200 metres, particularly within vegetation classified as Forest, should be considered carefully. They should be the exception to the rule where it is demonstrated through an outcomes-based approach that the hazards and the road network within the broader landscape are such that, in the event of a bushfire, evacuation to a suitable destination is possible.

An outcomes-based approach should demonstrate the increase in length, and/or the proposed additional lots, on an existing non-compliant no-through road and should consider:

- the broader landscape
- size and scale of the development
- whether the no-through road travels away from the source of the bushfire hazard
- evacuation in the event of a bushfire scenario
- the vegetation within and adjoining the road reserve
- legibility of the broader road network
- whether the no-through road is straight and provides a line of sight
- any improvements to the bushfire resilience of the area, including improvements to the existing road network
- the precedent within the broader area that would be set by supporting development on a non-compliant no-through road.

Figure 28: Demonstration of a lot achieving two-way access within 200 metres



B.3.4 EMERGENCY ACCESS WAY

An emergency access way is not a preferred alternative to public road access. It should be considered acceptable only where it has been demonstrated that public road access cannot be achieved due to site characteristics or environmental values; and that it will provide for the safety and performance needs of emergency services and the community.

The principal function of the emergency access way is to provide a contingency (second) public evacuation route and simultaneously provide access for emergency services in the event of a bushfire. Where an emergency access way traverses classified vegetation, it performs the secondary function of providing access for emergency services to the hazard (vegetation).

Figure 29: Example of a site on a no-through road greater than 200 metres but within 200 metres of BAL-LOW

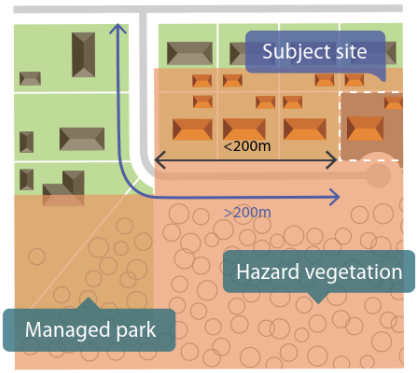
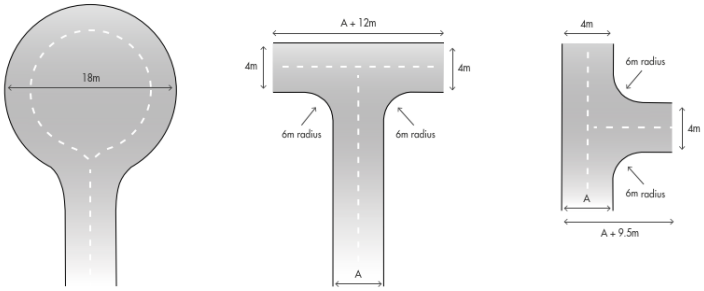


Figure 30: Design requirements for a turn-around area



Where the emergency access way is located within an area designated as Area 2 on the *Map of Bush Fire Prone Areas*, a horizontal clearance of 10 metres should be provided. The 10 metres is to provide access for emergency services to any classified vegetation, including grassland, adjoining the easement (**Figure 31**).

A six metre horizontal clearance should be provided within an area designated as Area 1 (Urban) on the *Map of Bush Fire Prone Areas*.

Emergency access ways should connect to a public road. An emergency access way should not exceed 500 metres in length as there are often issues of legibility and safety. Emergency access ways are generally not part of the formal road network and many are not identified on various online or other mapping platforms, which may limit emergency services and/or the community finding their way through the network in an emergency.

B.3.4.1 Outcomes-based approach emergency access way (width and/or length)

An outcomes-based approach may be used to demonstrate to the satisfaction of the decision-maker that a reduction in the width and/or an extension of the length of the emergency access way provides for the efficient and effective evacuation to a suitable destination(s).

Figure 32 and **Figure 33** are examples where the width of an emergency access way could potentially be. **Figure 32** depicts classified vegetation on one side of the easement and **Figure 33** depicts an easement with lots on either side. An outcomes-based approach could be used to demonstrate that the reduced width satisfies the policy outcome and policy measure 7.5 of SPP 3.7.

Figure 31: Example of a 10 metre wide emergency access way



Figure 32: Example of a reduced emergency access way



Figure 33: Example of a 6 metre wide emergency access way



B.3.4.2 Permanent public emergency access way

A public emergency access way can be provided as either a public easement in gross or a right-of-way.

In both approaches, the care, control and management of the emergency access way should be the responsibility of the local government as the grantee of the easement or management body of the right-of-way (ceded to the Crown).

If the emergency access way is provided as an easement, it should be provided as a public easement in gross under sections 195 and 196 of the *Land Administration Act 1997* in favour of the local government and/or public authority, to ensure accessibility by fire emergency services and the public at all times. If the emergency access way traverses an adjoining private lot(s), support will be necessary from the adjoining lot owner(s).

To be provided as a right-of-way, the emergency access way should be vested as such in the Crown under section 152 of the *Planning and Development Act 2005*. Such land should be ceded free of cost and without any payment or compensation by the Crown.

The proponent should obtain written consent from the local government that it will accept care, control and management of the easement or right-of-way.

This should be provided to the decision-maker prior to granting planning approval. Consultation with the Department of Planning, Lands and Heritage (Land Use Management division) should also be undertaken if the land is to be ceded to the Crown.

If gates are used to control traffic flow during non-emergency periods, these will be managed by the local government and should not be locked. They should be double gates wide enough to access the whole carriageway width and accommodate type 3.4 fire appliances with the design and construction to be approved by the relevant local government.

B.3.4.3 Right-of-carriageway emergency access way

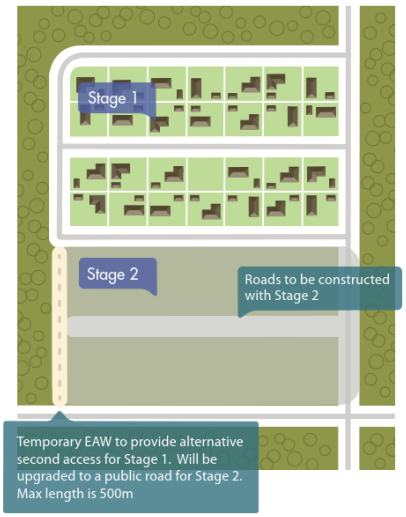
There may be instances where a proposed development is limited to secondary access through the adjoining lot(s). A right-of-carriageway easement can be provided under section 195 of the *Land Administration Act 1997*, which restricts the use of the emergency access way to the lot owner(s) and emergency services and is not available to the public.

Written support is required from the adjoining lot owner(s). Approval for the use of these types of right-of-carriageway is on a case-by-case basis and at the discretion of the decision-maker. The easement is to be granted to the local government and its management should be agreed to by all parties and included within the deed. If gated, the easement area can be locked to restrict day-to-day vehicular access.

B.3.4.4 Temporary emergency access way

A temporary emergency access way may be proposed to facilitate the staging arrangements of a subdivision. The provision of two public roads may not be possible or feasible in the first stage of the subdivision and an emergency access way can be provided as an interim access route, until the second public road is constructed in the subsequent stage of the subdivision (**Figure 34**).

Figure 34: Example of where an emergency access way may be provided



B.3.4.5 Restricted public emergency access way

Emergency access ways should not be gated, or where they are gated should not be locked. However, there may be instances where the local government or Main Roads Western Australia will request that the gate be locked and public vehicular access restricted, except during an emergency. This is usually due to concern regarding the additional vehicular movements onto an existing local or state road. If the emergency access way is locked to restrict access, a common key system should be used. Keys should be available to emergency services and designated fire officers within the local government area and/or surrounding district.

In this scenario, the emergency access way can be provided as an easement under section 195 of the *Land Administration Act 1997*, as public access in the event of a bushfire emergency, or vested in the Crown as a reserve under section 152 of the *Planning and Development Act 2005*. Where vested, such land is to be ceded free of cost without any payment or compensation by the Crown.

The proponent should obtain written consent from the local government accepting care, control and management of the proposed easement or reserve and agree to the terms of the Management Order Conditions (if applicable); this should be provided to the decision-maker prior to granting development approval.

The reserve should be for a public purpose specified in the condition related to the subdivision, for example, for emergency access only or for emergency access and recreation. A reserve for emergency access and recreation optimises the land-use by providing vehicular access in the event of a bushfire emergency and daily access by the public (on foot) as a recreation link. Appropriate signage can ensure the public is aware of the purpose of the reserve.

B.3.5 PERIMETER ROADS

Hazard separation should be provided in the form of a perimeter road where a strategic planning proposal or subdivision application includes the creation of 10 or more lots adjacent to each other, which adjoin classified vegetation under AS 3959 with the exception of Class G Grassland, as part of a greenfield development or large urban infill site.

The creation of 10 or more lots includes cumulative subdivision applications where the subdivision application may be part of a staged subdivision.

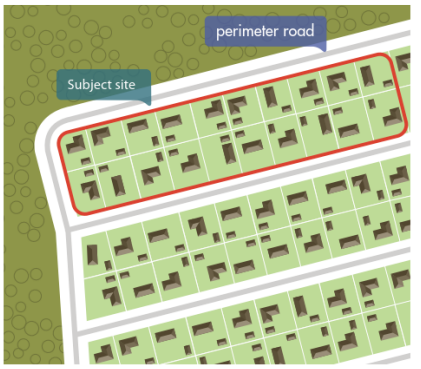
As the road is likely to function as a key neighbourhood distributor or similar, it is important to provide additional width to allow emergency services vehicles to stop and operate on the side of the perimeter road, whilst simultaneously providing for community evacuation. This is reflected in **Table 10**, Column 1 requirements.

When designing a strategic planning proposal and/or subdivision, there are many benefits in creating a large setback between classified vegetation and proposed lots with a perimeter road and orientating habitable buildings to front rather than back onto areas of vegetation.

They include:

- passive surveillance
- defendable space for firefighting and emergency management purposes
- reducing the radiant heat that may impact a habitable building in a bushfire event
- reducing the need for battle-axe lots
- unconstrained public access/egress for the community in the event of a bushfire.

Figure 35: Example of a perimeter road



In developments where no perimeter road exists, property defence in a bushfire event is difficult and can be impossible. Where proposed lots have frontage to an existing public road and abut the hazard at the rear or side, it may be an undesirable planning outcome to create lots that front the existing public road and back onto a perimeter road. In this instance, consideration should be given to a fire service access route.

B.3.6 FIRE SERVICE ACCESS ROUTE

Where a planning proposal adjoins classified vegetation (excluding Class G Grassland) and where a perimeter road is not appropriate and/or not required, there may be a need to provide access for emergency services vehicles to classified vegetation for firefighting and fire management purposes.

This route is not intended to provide residents and the public with emergency egress and, therefore, is not a suitable second access or substitute for a public road.

Where the fire service access route is within an area designated as Area 2 on the *Map of Bush Fire Prone Areas*, a minimum horizontal clearance of 10 metres should be provided to allow access for emergency services to any classified vegetation adjoining the fire service access route. A minimum six metres horizontal clearance should be provided where the area is designated as Area 1 on the *Map of Bush Fire Prone Areas*.

A fire service access route can be provided as either an easement in gross over private or Crown land or ceded to the Crown as a reserve. In both approaches, the management of the fire service access route is by the local government as the grantee of the easement or management body of the reserve. Determining which approach to take depends on the intended tenure of the fire service access route, which is explained below. The proponent should obtain written consent from the local government that it will accept care, control and management of the easement or reserve and agree to the terms of the Management Order Conditions (if applicable). This should be provided to the decision-maker prior to granting approval. The approach taken is at the discretion of the decision-maker and/or the local government. Consultation with Land Use Management Division of the Department of Planning, Lands and Heritage should also be considered if the land is to be ceded to the Crown or if the local government is uncertain of which approach to take.

Where gates are used, they should be double gates wide enough when open to allow vehicles to access the whole carriageway width and accommodate type 3.4 fire appliances. The design and construction are to be approved by the relevant local government.

Gates on fire service access routes may be locked to restrict access provided a common key system is used. Keys are to be available to emergency services and designated fire officers within the local government area and/or surrounding district. Gates should be installed where fences intersect or cross over with fire service access routes. If an easement in gross is proposed, such arrangements for gates should be included in the deed of easement and be agreed to by the local government.

B.3.6.1 Fire service access route to remain in private ownership of multiple landowners

Where a fire service access route will traverse multiple private lots intended to remain in multiple private ownership, it should be provided as an easement in gross under section 195 of the *Land Administration Act 1997*, to ensure accessibility for fire emergency services and not for use by the public. The easement is to be granted to the local government and/or public authority for firefighting and emergency management purposes.

B.3.6.2 Fire service access route to be created under State ownership

Where a fire service access route is proposed to traverse multiple private lots but the decision-maker and/or local government prefer for it in a single parcel for management purposes, the route can be vested in the Crown under section 152 of the *Planning and Development Act 2005* as a reserve. Such land is to be ceded free of cost without any payment or compensation by the Crown. The reserve should be for a public purpose specified in the condition related to the subdivision, for example, for vehicular access for emergency services and the local government only, or for vehicular access for emergency services and the local government and recreation. A reserve for emergency services access and recreation optimises the land-use by providing vehicular access for emergency services and daily access by the public (on foot) as a recreation link.

Appropriate signage will ensure the public is aware of the purpose of the reserve. The approach taken is at the discretion of the decision-maker and/or local government.

Figure 36: Example of a fire service access route (FSAR)

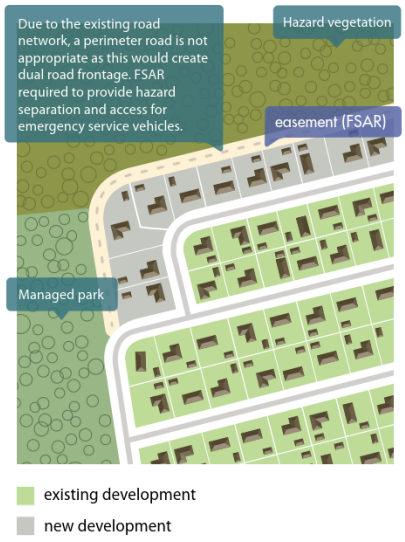
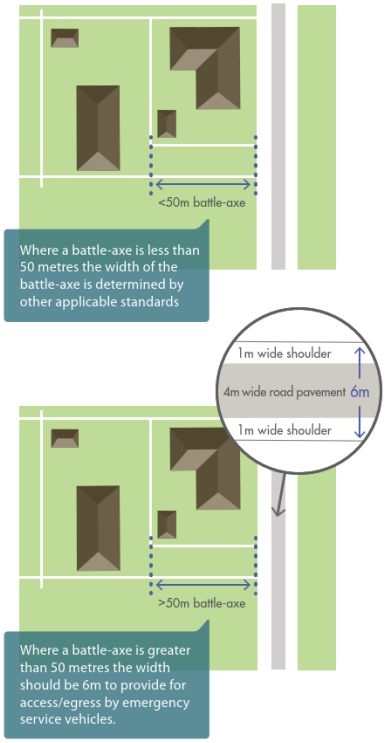


Figure 37: Battle-axe design requirements



3.7 BATTLE-AXE ACCESS LEG

In bushfire prone areas, lots with battle-axe access legs should be avoided because they:

- do not enable the habitable building to be located close to a public road where it is visible to emergency services
- result in longer than necessary access routes for evacuation and the response by emergency services
- may be blocked by falling trees or debris
- may not provide certainty for emergency services regarding the width, length and ability to turn around emergency services vehicles
- In some instances, battle-axe access legs may be appropriate to overcome specific site or design constraints created by the existing road network or lot layout
- The BMP should provide justification for proposed battle- axe access leg(s) and the decision-maker should determine whether the justification is valid
- Where the use of battle-axe access legs is considered appropriate, the measurement should be from the edge of the public road to where the access leg joins the effective area of the battle-axe lot. Effective lot area means that part of the battle-axe lot that is capable of development and excludes the access leg and associated truncations for vehicle maneuverability
- The battle-axe lot should allow safe access and egress for type 3.4 fire appliances to attend the future development site.

B.3.8 PRIVATE DRIVEWAYS

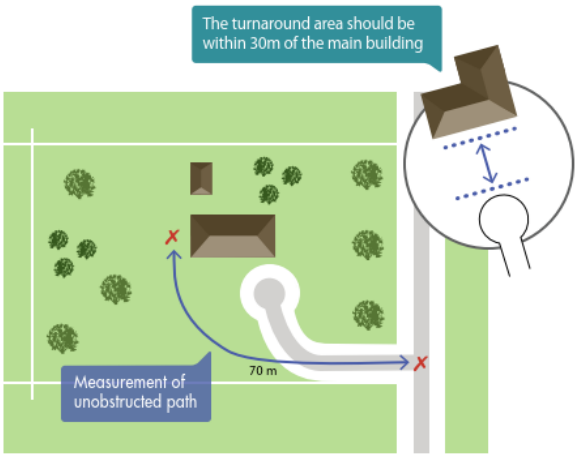
Emergency services vehicles typically operate from the street frontage in areas serviced by reticulated water and where the distance from the public road to the farthest part of the habitable building is no greater than 70 metres.

In the event the habitable building cannot be reached by hose reel from the public road, emergency services vehicles will need to gain access via the driveway to the property. Emergency services vehicles will also need to gain access to the property where access to water is provided by onsite water tanks. In these situations, the driveway and battle-axe access leg (if applicable) will need to be wide enough for access by an emergency services vehicle and a vehicle to evacuate.

It is acceptable for a private driveway to have a carriageway width of four metres with a traversable verge of one metre on either side of the carriageway.

Turn-around areas (**Figure 38**) should be available for conventional two-wheel drive vehicles and type 3.4 fire appliances and should be located within 30 metres of habitable buildings. Circular and loop driveway design may also be considered.

Figure 38: Design requirements for a private driveway where required



Appendix 4 – Water Supply Subdivision or Structure Plans

B.4: WATER SUPPLY

State Planning Policy outcome for Element 4: Water Supply

Ensure that sufficient water is available and accessible for emergency services use, to enable people, property and infrastructure to be defended from bushfire.

B.4.1 CONSTRUCTION AND DESIGN

An above-ground tank and associated stand should be constructed of non-combustible material.

Below-ground tanks should have a 200 millimetres diameter access hole to allow tankers or emergency services vehicles to refill direct from the tank, with the outlet location clearly marked on the surface.

Above and below ground tanks may need to comply with AS/NZS 3500.1:2018.

An inspection opening may double as the access hole provided that the inspection opening meets the requirements of AS/NZS 3500.1:2018.

Where an outlet for an emergency services vehicle is provided, then an unobstructed, hardened ground surface is to be supplied within four metres of any water supply.

B.4.1.1 Pipes and fittings

All above-ground, exposed water supply pipes and fittings should be metal. Fittings should be located away from the source of bushfire hazard and be in accordance with the applicable section below, unless otherwise specified by the local government.

B.4.1.2 Fittings for above-ground water tanks:

- Commercial land uses: 125 millimetres Storz fitting; or
- Strategic water tanks: 50 millimetres or 100 millimetres (where applicable and adapters are available) male camlock coupling with full flow valve; or
- Standalone water tanks: 50 millimetres male camlock coupling with full flow valve; or
- Combined water tanks: 50 millimetres male camlock coupling with full flow valve or a domestic fitting, being a standard household tap that enables an occupant to access the water supply with domestic hoses.

B.4.1.3 Remote outlets

In certain circumstances, it may be beneficial to have the outlet located away from the water supply. In instances in which a remote outlet is to be used, the applicant should consult the local government and DFES on their proposal.

B.4.2 USE OF WATER SUPPLY

Water supply for firefighting in the event of a bushfire can be provided on a lot for use by emergency services or for use by the landowner, if their **Bushfire Survival Plan** is to stay and defend their property.

The combination of drinking water and water for firefighting purposes is not recommended, as stagnant water may alter the quality of the drinking water and the emergency services, by law, may not be able to take water from the water supply to suppress a bushfire.

Combining drinking water and water for firefighting purposes is contrary to provisions within clause 4.2.3 of AS/NZS 3500.1:2021.

B.4.3 INDEPENDENT WATER AND POWER SUPPLY

Bushfires can directly impact a water service provider's equipment or pipes. As such, a reticulated water supply may not be reliable due to a reduction in water pressure or loss of supply. Where development is in an area designated as Area 2 on the *Map of Bush Fire Prone Areas* and/or where the local government area has known issues with water supply or pressure, it is recommended that the landowner consider providing a water tank in accordance with **Table 11**, Water supply dedicated for bushfire firefighting purposes.

In non-reticulated water supply areas, it is recommended that any pumping equipment be powered by means other than the electricity network. The pumping equipment could be a diesel or petrol-powered pump, or an electric pump if there is an onsite generator or backup power supply independent of the electricity network grid.

It is recommended that combustion pumps should be a minimum five hp or three kW diesel or petrol-powered pump and should be shielded against bushfire attack.

Where an electric pump is used, a backup power supply independent of the electricity network grid should be provided. A 3.7 kW/12k W/h sized battery (14.8 kW/h reserved solely for bushfire will power a 3.7 kW system for four hours) with blackout protection or a generator should be provided.

Table 11: Water supply dedicated for bushfire firefighting purposes

SECTIONS FROM THE PLANNING FOR BUSHFIRE GUIDELINES					
SECTION 5[2] STRUCTURE PLANS AND SUBDIVISION APPLICATIONS		**SECTION 6[2] DEVELOPMENT – RESIDENTIAL**	**SECTION 7[2] DEVELOPMENT – COMMERCIAL & INDUSTRIAL**	**SECTION 8[2] – DEVELOPMENT – VULNERABLE LAND USES**	
One additional lot	10,000 litre water tank per lot	10,000 litre water tank per habitable building	For each habitable building - 10,000 litre per 1,500 m^2 of floor space up to 50,000 litre. Provided in a water tank	Camping ground	At the discretion of the local government
Three to 24 lots	10,000 litre water tank per lot[1] **or** 50,000 litre strategic water tank				
25 lots or more	50,000 litre per 25 lots or part thereof, provided as a strategic water tank(s) **and/or** 10,000 litre water tank per lot			Other vulnerable land uses	For each habitable building - 10,000 litre per 500 m^2 of floor space up to 50,000 litre. Provided in a water tank

Notes:
[1] Evidence that the identified water supply amounts in either column denoted is to be provided at the relevant planning stage.
[2] where more than one habitable building is proposed, strategic water tanks are to be provided in accordance with Section 5 requirements and at the discretion of the Local Government.

B.4.4 STRATEGIC WATER SUPPLIES

Many local governments have a well-developed network of strategic water tanks for firefighting within their local government area. Given this, it is at the discretion of the local government to determine if the water supply within a locality is sufficient to cater for an increasing population when a subdivision is proposed. Local governments are encouraged to work with local emergency services to ensure the water supply needs for firefighting are understood.

Where a structure plan or subdivision proposes to create more than three but fewer than 24 lots, it is at the discretion of the local government whether it requires a strategic water tank or for each lot to be provided with a 10,000-litre tank.

A strategic water tank should preferably be located no more than 10 minutes from the farthest development site (20 minute turnaround time at a maximum). The turnaround time is the time it takes an emergency services vehicle to travel at legal road speeds from a lot to the water supply and back to the lot. Where a strategic water tank has been provided at the subdivision stage, the local government should consider whether the tank has the capacity to serve applications for development approval.

A landowner should enquire with their local government to determine whether a private water tank on their lot will be required.

When there is fragmented ownership of a structure plan area, or when staging of a subdivision is to occur and the local government has determined that a strategic water tank is required, then the first stage should include arrangements for the installation of a strategic water tank and the identification of land to be ceded. This should occur free of cost, without any payment or compensation by the Crown, as a Crown reserve for 'strategic water supply for firefighting purposes' (if applicable). Where local planning scheme provisions provide for developer contributions for public infrastructure and the local government is supportive, then a cash-in-lieu arrangement may be established for the provision of a strategic water tank.

B.4.5 LOCATION OF WATER TANKS AND HYDRANTS

Surrounding vegetation should be considered when locating a water tank. Avoid locations where the tank will be situated underneath existing vegetation or where vegetation will grow against or overhang the tank, (**Figure 39**). Where a tank is on the bushfire hazard side of a building, sufficient shielding for the protection of firefighters should be provided. In addition to the tank location, the fitting should be positioned and/or shielded from the bushfire hazard to allow access by emergency services.

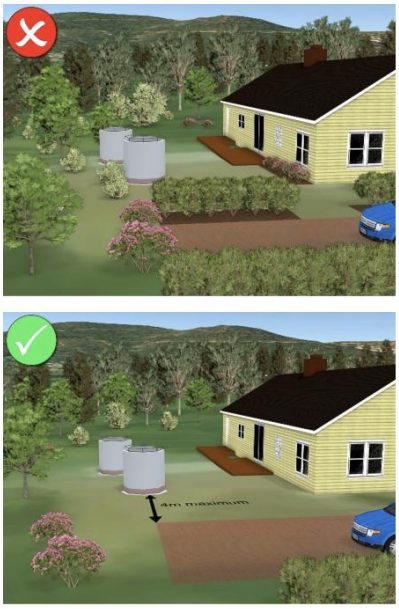
In areas serviced by reticulated water, where the distance from the public road to the farthest part of the habitable building is greater than 70 metres, emergency services vehicles will need to gain access within the property and be provided with a water supply for firefighting purposes. This is because access to reticulated water (fire hydrants) is not possible further than 70 metres, due to the length of the hose reel.

B.4.6 OUTCOMES BASED APPROACH

A dam, river or other source may be considered a firefighting water source for emergency services if it complies with **DFES guidelines for acceptable sources of water**, and it can be demonstrated that the water level will be maintained above the top of the highest fire brigade suction point.

Approval for the use of these types of water supplies is on a case-by-case basis and at the discretion of the decision-maker, in consultation with emergency services and local government.

Figure 39: A good and bad example of landscaping around a water tank



SCHEDULE OF PUBLIC AND REFERAL AGENCY SUBMISSIONS
P070/25 Proposed Structure Plan- Lot 1119 Prinsep St, North Collie

Note: Submissions relate to Struture Plan dated 31/8/25 and not amended Structure Plan dated 25/2/26.

SCHEDULE OF PUBLIC SUBMISSIONS				
No.	**Submitter / Registration Number**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
1	I-25-9107	Objection I am writing to formally object to the above-referenced planning application. 1. The roads - specifically Ewing Street and Prinsep Street North are routinely used by drivers and motorbikes exceeding the speed limit , already creating a dangerous environment. The combination of narrow sections, lack of adequate sidewalks, and existing speeding means that the addition of vehicle movements associated with 19 new dwellings will drastically exacerbate these pre-existing safety hazards and directly endanger pedestrians, particularly children walking and riding their bikes to & from school. 2. The introduction of the high-density housing will result in the permanent and irreversible loss of the forest/bushland view currently enjoyed by adjacent properties, replacing it with a cluster of development. This severely detracts from the visual amenity and natural setting of the area, a setting which contributes positively to the local distinctiveness and resident well-being. For the reasons detailed above, I believe this proposal should be refused.	Noted, high density residential is not proposed however future Residential R15 is. As set out in the Structure Plan, until reticulated sewer is available to this catchment, the land cannot be subdivided into R15 residential lots. The nature of this Structure Plan is to preserve this future potential in accordance with the Urban Development zone that applies. This area has been	Ewing Street and Prinsep Street North are sealed local roads. Further detailed planning for the North Collie Structure Plan area will determine whether these roads and pathway infrastructure need to be upgraded to accommodate R15 residential development. The proposed Structure Plan achieves a R10 residential density and therefore does not meet the intent of the Shire of Collie

SCHEDULE OF PUBLIC SUBMISSIONS				
No.	**Submitter / Registration Number**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
			identified in this manner since 2020 as per the Shire of Collie Local Planning Strategy.	Local Planning Strategy 2020 (the Strategy) which supports a denser R15 residential subdivision outcome.
2	I25-9803	Objection We are against the proposal to subdivide the above property to more than 2 properties. We bought a larger property in this area to get away from small town blocks to give our kids a safe environment to grow up in with some freedom of space and because we love looking out over the paddocks and not a view full of house roofs. We do not like the idea of small 600m2 blocks which will need a small house/unit which will in turn bring undesirable people to our area, we really don't think this fits in with the area that this subdivision is proposed. See below some other points on why we believe this subdivision should not be taken beyond the short-term subdivision proposal (more than two blocks). As per the Shire of Collie Local Planning Strategy, dated 17th April 2020, section 12.3 'Urban development to have access to reticulated water and sewerage'. Action item 66. Restrict further urban development and subdivision in town sites lacking reticulated water and reticulated sewerage infrastructure.	Noted, see comments at submission 1 above. Staging and delivery of future development will be at discretion of the landowner/s and relies on provision of reticulated sewer.	Comments as above. In relation to the indicative future long term subdivision layout, it is acknowledged that access to some properties is required over a portion of the north adjoining property. This is a clear illustration as to why there should be one master structure plan and not many smaller structure plans for Urban Development zone

SCHEDULE OF PUBLIC SUBMISSIONS				
No.	**Submitter / Registration Number**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		The neighbor to this property has no intention of subdividing his property, the indicative future subdivision layout shows roads on his property that will be required to gain access to some of the proposed 19 blocks, if he doesn't want to subdivide how will there be access to these blocks? The current owner of this property have no intentions of subdividing to any more than 2 blocks.		land in the North Collie area.
3	I-25-9930	Objection The letter stated that the shire had received a proposal. After consultation with the current landowners this was not their proposal at all so the first question would be from whom did the proposal come from. It is my understanding that the original landowner intended to subdivide the property into two lots; however, the proposal now appears to have been initiated and expanded by the Shire into a significantly larger development comprising approximately 15 smaller lots. In its current form, this proposal represents an unnecessary and inappropriate intensification of development that is inconsistent with the established character of the surrounding residential area. The proposed lot sizes are notably smaller than those that currently characterize the neighborhood. Our area has long been recognized as a low-density, prestige residential location, which was a key factor in our decision to purchase property here at a considerable price, with the reasonable expectation that this character would be preserved. The introduction of multiple	Noted, see comments at submission 1 above. This Structure Plan has been prepared by the landowner, not the Shire. Although the 2 lot subdivision is consistent with the North Collie Structure Plan for this lot, the purpose of the new Structure Plan is to demonstrate the nature of this	This proposal has not been initiated by the Shire of Collie but by the landowner. The subject site is located within the Urban Development zone which among others seeks to provide for a range of residential densities to encourage a variety of residential accommondation. Further, the Strategy recognises that the

SCHEDULE OF PUBLIC SUBMISSIONS				
No.	**Submitter / Registration Number**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		smaller lots appears incompatible with the existing streetscape and amenity and raises concerns regarding impacts on residential lifestyle and the broader neighborhood environment. We are particularly concerned that this level of development would fundamentally alter the nature of the area and negatively affect property values. Existing homeowners have invested heavily based on the current zoning, density, and expectations established by the Shire's planning framework. In our view, the proposal does not adequately consider the impacts on existing landowners and residents. In addition to concerns regarding character and amenity, there are practical considerations relating to infrastructure and servicing. It is unclear whether existing infrastructure has the capacity to support this scale of development without significant upgrades, or whether such upgrades have been appropriately planned or funded. An increase in dwelling numbers of this magnitude is likely to place additional pressure on: • Local road networks, including increased traffic volumes and congestion • Pedestrian and child safety, particularly during peak periods • Essential services such as drainage, waste collection, water, sewerage, and power infrastructure Additionally, the proposal gives the impression of prioritizing increased rate revenue over careful and responsible planning. While we recognize the need for growth and development within the Shire, such growth should not occur at the expense of established communities. It is important that development is	subdivision does not prevent a future R15 outcome as per the Urban Development zone and Local Planning Strategy that have been applied / prepared since.	North Collie Structure Plan area represents and under-utilisation of land which would be more appropriately used for denser residential subdivision (e.g. R15).

SCHEDULE OF PUBLIC SUBMISSIONS				
No.	**Submitter / Registration Number**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		appropriate to its location, proportionate in scale, and gives due regard to the impacts on existing residents. In summary, we object to this proposal on the grounds that it: • Is unnecessary and excessive for the area • Is inconsistent with the established low-density, prestige character of the neighborhood • Risks negatively impacting property values and community amenity • Appears to prioritize revenue generation over the interests of existing residents We respectfully request that the Shire reconsider this proposal and assess whether a lower-density outcome would be more appropriate, while giving due consideration to the concerns of residents who have invested in this area in good faith. Thank you for the opportunity to provide comment. We request that this submission be formally recorded and considered as part of the assessment process.		
4	I-25-9932	No objection I have no objection to planning application P070/25.	Noted, support is appreciated.	Comments noted.

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
1	ATCO Gas Australia	ATCO Gas Australia (ATCO) has no objection to the proposed application, based on the information and plan provided. Advice notes: • Anyone proposing to carry out construction or excavation works must contact 'Before You Dig Australia' (www.byda.com.au) to determine the location of buried gas infrastructure. Refer to ATCO document AGA-O&M-PR24-Additional Information for Working Around Gas Infrastructure https://www.atco.com/en-au/for-home/natural-gas/wa-gas-network/working-around-gas.html • Proposed construction and excavation works need to be managed in accordance with the ATCO document Additional Information for Working Around Gas Infrastructure - AGA-O&M-PR24 https://www.atco.com/en-au/for-home/natural-gas/wa-gas-network/working-around-gas.html	Noted	Comments noted.
2	Department of Fire and Emergency Services	<u>20/11/25</u> I have been assigned this referral and having a quick assessment of the referral documentation it appears that the submitted Bushfire Management Plan (BMP) prepared by BAL Rating.com and dated 14 May 2021 addresses v1.3 of the Guidelines for Planning in Bushfire Prone Areas, this version was superseded by v1.4 in December 2021 and then by the new SPP 3.7 and Planning for Bushfire Guidelines in 2024. There is insufficient information in the BMP for me to assess the Structure Plan as the	DFES raises minor, largely administrative matters that are readily resolved. The BMP has been updated as follows:	Comments noted and acknowledge that applicant has not had the opportunity to respond to DFES comments received on 26/03/2026.

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		BMP only addresses a 2 lot subdivision which does not include all the proposed stages of the Structure Plan. The current version of SPP 3.7 requires an assessment of the broader landscape for proposals impacted by Area 2 on the Map of Bushfire Prone Areas, and several other acceptable solutions which should be addressed before proceeding to the next stage of planning. The BAL ratings of the proposed lots are currently unknown as the development layout is inconsistent with that presented in the planning report. The BMP requires updating to include the current structure plan layout, a Broader Landscape Assessment and to address Bushfire Protection Criteria 5 of the current policy framework. <u>13/01/26</u> This advice relates to the *State Planning Policy 3.7 Bushfire* (SPP 3.7) and supporting *Planning for Bushfire Guidelines* (Guidelines), as well as DFES' role and responsibilities as Hazard Management Agency for Fire in Western Australia. General Comment • DFES acknowledges that the BMP is for a proposed 19 lot subdivision which is being used to support the structure plan proposal. • The structure plan report refers to a two-lot subdivision and building envelopes, however the two-lot subdivision is not addressed in the BMP.	• The setback in Table 3c has been amended. The setbacks are not incorrect per say, they were denoted from the current Title boundary, not the proposed new future lot boundaries. This has been corrected to reflect the proposed new future lot boundaries. • Even though the BAL Contour Map provided caters to worst case	It is considered that a condition of approval could require an updated BMP.

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		• It is acknowledged the proposed structure plan has a broader landscape Type A. • Specific requirements of SPP 3.7 and the Guidelines are to be further addressed in the BMP as outlined in the below assessment Tables 1 and 2. Recommendation: Compliance with acceptable solutions not demonstrated – modifications required DFES advises that the BMP has not demonstrated that the proposed structure plan complies with the following requirements of SPP 3.7 and the Guidelines: 1. Element 2: Siting and Design; and 2. Element 3: Vehicular Access. DFES recommends the BMP be modified as per the Assessment advice provided in Tables 1-2 to ensure it is accurate and the bushfire risk management/mitigation measures are effective and can be implemented in perpetuity to manage/mitigate the bushfire risk to people, property and infrastructure to an acceptable level and appropriate to the proposal and location. The required modifications are listed in the table(s) below. Should the modified BMP affect the design of the proposal, the proposal should be amended to reflect these modifications. In addition, DFES recommends the proposed Structure Plan Report be amended to be consistent with the modified BMP. The proposed changes include commitments regarding the location of residential lots in areas of BAL-29 or below; and vehicular access to meet the requirements of SPP 3.7 and Guidelines at all stages of the planning process.	future development inclusive of the short term 2 lots, for clarity an additional BAL Contour Map and setback table for the initial 2 Lot Subdivision has been added. • The future proposed road reserve is compliant. This has been clarified in the BMP.	

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		In addition, DFES recommends the modified BMP inform and be reflected in the subsequent stages of the planning process (subdivision and development applications). <u>26/03/2026</u> In relation to the above proposal, DFES acknowledge the minor modification in the updated BMP (Version 2, dated 3 March 2026), has resulted in the amalgamation of four lots into one, however does not resolve the issues in relation to non-compliance with Elements 2 and 3. Further changes are required to address DFES' previous comments provided on 13 January 2026, and our recommendation remains - Compliance with acceptable solutions not demonstrated – modifications required.		
3	Department of Health	<u>03/12/25</u> ☒ Do not support – reasons provided below, i.e. additional reports, studies, plans or other information that should be provided to determine public health risk / legislative compliance. Further information required 1. Water supply and wastewater disposal Stage 1 • The DoH does not support the inclusion of Short-Term Building Envelopes in Stage 1. Stage 2	See comments at Water Corporation. Sewer is not available to the subject land. The existing Collie North Structure Plan anticipated 2 unsewered lots here. The purpose of this new Structure Plan is to update this and demonstrate /	

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		• Stage 2 proposes 19 lots at R15 density (average lot size approx. 665 m²). • This stage will not be supported unless all lots are connected to deep sewerage. o Deep sewerage is located on the opposite side of Prinsep Street. • The DoH requires: demonstration that Stage 2 can be connected to deep sewerage before any further development proceeds. <u>27/01/26</u> In response to the query from the proponent, our water unit advises the following: Deep sewerage appears to be available and is located on the Northern side of Prinsep street, in proximity to the proposed development lots. The DoH requires demonstration that all lots can be connected to deep sewerage before any further development proceeds. This is in line with the requirements of the previous Government Sewerage Policy 2019 and the current State Planning Policy 2.9 – Water.	secure the future R15 potential as per the more recently applied Urban Development zone / Shire's Local Planning Strategy. These DOH comments are inconsistent with established precedence in this precinct / sewer catchment between Ewing / Booth / Prinsep Street North. Short term large lot subdivision supported by an SSE same as this, which preserves future reticulated R15 potential, have been consistently approved. In any event, the provided SSE has demonstrated each lot can readily	

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
			accommodate on-site wastewater disposal in accordance with Australian Standards. At 8336m2 and 7257m2, the lot sizes are large and well above the minimums suggested in SPP2.9. There is no risk to public health and connection of these 2 lots to reticulated sewer in the short term is unfeasible.	
4	Department of Water and Environmental Regulation	<u>30/10/25</u> We advised the connection to reticulated sewerage consistent with the GSP 2019. In light of the applicants response, and as per the GSP 2019, it is for the responsible authority to determine whether the proposed subdivision/development “can be reasonably connected to reticulated sewerage” (highlighted yellow below in Screenshot 1). We therefore advise that:	Noted, consistent with the DWER advice, the Structure Plan deliberately does not enable further subdivision beyond 2 lots unless reticulated sewer becomes available.	

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		• The applicant seek advice from the responsible authority as to whether the proposed subdivision/development "can be reasonably connected to reticulated sewerage" • In the event that this development cannot "be reasonably connected to reticulated sewerage", and the WAPC were to approve the Structure Plan, it is noted that this document contains a requirement that any further development beyond the creation of the 2 lots proposed in this development will be required to connect to reticulated sewerage (Screenshot 2). Importantly, this measure in the Structure Plan seeks to avoid piecemeal development. • As such, it is expected that no further development is to occur beyond the 2 lot development without connection to reticulated sewerage, and the requirements of the Site and Soil Evaluation provided in the Structure Plan are to be adhered to.	See comments at Water Corporation and Department of Health.	
5	Telstra	Please be advised that Telstra has no objections to the proposed structure plan - Lot 1119 Prinsep Street North, Collie - P070/25	Noted	Comments noted.
6	Water Corporation	<u>17/12/25</u> Water The proposed structure plan area is within the Ewing Street PRV Water Zone, the site has frontage to a DN150 water main, for the first stage of the proposed structure plan i.e. the 1 into 2 lots, this DN150 should suffice. Regarding the ultimate proposal, I've sent this up to our planning team to investigate.	Noted concerning provision of water, which is available and expected to be connected to lots in both the short term and long term scenarios. With regards to sewer, advice of the	

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		Wastewater The proposed structure plan area is within the Collie Sewer District, for the initial stage of the proposed structure plan i.e. the 1 into 2 lot, as the created lots are greater than 2000sqm, reticulated sewer will not be required to satisfy the sewer condition. Regarding, the ultimate proposal, as per the report, the planning for this area shows that this area gravitates north-easterly to a proposed wastewater pump-station (WWPS) 'G'. WWPS 'G' is currently not in the Water Corporation's 5-Year Capital Program. Refer to excerpt of planning below:  General Comments The information provided above is subject to review and may change. If the proposal has not proceeded within the next 12 months, please contact us to confirm that this information is still valid.	Water Corporation confirms the subject land is not located within a serviced catchment, reticulated sewer is not presently available. The DOH comments above are incorrect about access to reticulated sewer. Although there is a reticulated sewer nearby, this infrastructure services the abutting sewer catchment, not the catchment the subject land is within. In any event, the existing North Collie Structure Plan supports a 2 lot subdivision here.	

Lot 1119 Prinsep Street North, Collie

SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		28/01/26 Thank you for your patience, yes planning did get back to me regarding the water advice, please see their comments below: "The proposed development on Lot 1119 Prinsep St North Collie, is in the Ewing St PRV water zone. The Corporation has no objections to the 20-lot development occurring, the development will however need to connect to the DN375 AC main on Ewing St."		
7	Western Power	Western Power confirms that the supply of electrical power to the subject site is distributed from the Western Power Collie substation. The following is an overview of Western Power's network and recommendations relevant to the subsequent strategic and statutory planning processes: With any new and infill urban development, it is important that the electrical transmission infrastructure is located such that the electrical supply to these areas are optimised. This infrastructure should be embedded within new and reinforced within infill areas, whilst also ensuring that off-site impacts often arising are adequately managed. Should the site require the upgrading and provision of additional power infrastructure as part of the future infill development, the relevant agency or proponents are to engage with Western Power to inform specific development requirements and potential	Noted	Comments noted.

<table>
<tr><th colspan="5">SCHEDULE OF REFERRAL AGENCY SUBMISSIONS</th></tr>
<tr><th>No.</th><th>Referral Agency</th><th>Nature of Submission</th><th>Applicant Comments</th><th>Officer Comments</th></tr>
<tr><td></td><td></td><td>developer contribution plans from both a distribution and transmission perspective. Developer contribution plans for new distribution feeder networks may require further investigation between both parties. Works of this nature are customer funded, as part of the subdivision and development process.
Transmission Line Corridors (Easements and Safe Clearance)
Western Power manages its asset corridors through a combination of privately owned land, easements on freehold land, restriction zones, the use of road reservation corridors and other purposely zoned and/or reserved land under local and region planning schemes.

Where Western Power does not have easements on freehold land, it relies on safe clearances to ensure appropriate development occurs in the vicinity of its assets. This includes appropriate setbacks of buildings, vegetation and use of land in the vicinity of power line assets:

Table 1: Safe Clearance
<table>
<tr><th></th><th>Clearance (horizontal and vertical from centre of line)</th></tr>
<tr><td>Transmission</td><td></td></tr>
<tr><td>66 kV</td><td>8.0m</td></tr>
<tr><td>132 kV</td><td>10.0m</td></tr>
<tr><td>220 kV</td><td>30.0m</td></tr>
<tr><td>330 kV</td><td>35.0m</td></tr>
<tr><td>Distribution</td><td></td></tr>
<tr><td>≤ 33 kV</td><td>3.0m</td></tr>
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SCHEDULE OF REFERRAL AGENCY SUBMISSIONS				
No.	**Referral Agency**	**Nature of Submission**	**Applicant Comments**	**Officer Comments**
		Any development application will need to be referred to Western Power prior to the approval of any development or works located within proximity to Western Power infrastructure. Written advice is to be obtained from Western Power and is to be given due regard when determining any development application. Western Power recommends the following standard Advice Notes prior to development or subdivision for the provision of an easement as required, pursuant to Section 167 of the Planning and Development Act 2005: Advice Notes (i) The development shall be designed and constructed to protect Western Power infrastructure and interests from potential land use conflict. (ii) No development (including drainage, fill, fencing, storage or parking) will be permitted within Western Power line and cable easements or safe clearance zones without the prior written approval of Western Power. (iii) The applicant should formally progress the Western Power network connection arrangements with Western Power. (iv) Arrangements being made to the specifications of Western Power for the provision of necessary electricity easements as and where required.		

Appendix 13.2.A

SERVICE LEVEL AGREEMENT

between the

Collie Visitor Centre Inc

and

Shire of Collie

October 2023

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Introduction

The Shire of Collie (SoC) recognises the important role that visitation plays in diversifying the economy of Collie. Growing the tourism industry also showcases Collie's history while maximising the many opportunities and promoting its future.

The Collie Visitor Centre Incorporated (CVC) is a member-based association that promotes tourism businesses and their mission is to provide exceptional Visitor Information services within a sustainable financial framework that attracts visitors to Collie through the promotion of quality visitor experiences, supported by in-centre experiences that encourage repeat visitors. From a local perspective, the role of the Visitor Centre is to service the community by providing information, booking services and facilities.

A Service Level Agreement (SLA) is a contract between the customer (the Shire of Collie) and the service provider (the Collie Visitor Centre). It is a form of commercial transaction where services are paid for by the SoC. In the case of the Visitor Centre, the SoC is ensuring visitor services are provided on behalf of the local community. This agreement identifies the scope of the visitor services, the objectives of those services along with outcomes achieved through the SLA.

This document sets out the scope of services along with the reporting, resourcing and review arrangements to enable the practical application of its terms.

Scope of Services

The services addressed by this agreement are:

1. Marketing and Product Development
2. Visitor Services
3. Local Community Services
4. Relationship Management
5. Business Management

The scope, objectives and measurable outcomes of these services are now set out in the following table.

SERVICES	SCOPE OF SERVICES	OBJECTIVES What do we want to work towards? Where do we want to go?	OUTCOMES How will that be achieved?
1. Marketing and Product Development	Communications and Campaigns	• Coordinate with the SoC Tourism & Marketing Coordinator in the development of branding, marketing and communicating with local and other stakeholders. • Work with members, local tourism operators, retailers and small businesses to promote their products and services.	• Implement a content plan to support the messaging of the Collie brand. • Development of a social media plan to drive online traffic to the tourism website, partnering with ASW and BUNGEO where appropriate.
	Branding and Promotional Material	• Utilise marketing collateral that aligns with sub-regional and regional branding guidelines.	• Development of brand assets and style guidelines for the tourism brand aligning with sub-regional and regional guides.
	Website	• Development of a new website visitcollie.com.au (applicable for 2023/24 agreement only). • Ongoing Website Maintenance.	• New website with current and relevant information and online bookings available. • Regularly maintain and update website information to ensure content is current and relevant.
	Promotion of Events and Products	• Promote products, experiences and services from across Collie for tourists to buy. • Promote activities, events and opportunities for local businesses and organisations. • Provide visitor servicing information for visitors attending/participating in events in collaboration with accommodation, food service providers and other related businesses and organisations. • Liaise with SoC Tourism & Marketing Co-Ordinator regarding upcoming events.	• Development of packaging combining products, experiences and/or services for sale to visitors in-store or online. • Improved event information provided to local tourism providers about major events. • Improved event information provided to local tourism providers about major events.
	Calendar of Events	• Liaise with stakeholders, organisations and event facilitators to maintain a calendar of events on the website.	• Calendar of events made available on the website in a timely manner.
2. Visitor Services	Advice / Assistance	• Provide information and advice to visitors through face-to-face, phone, online, email and social media.	• Increased engagement of the Visitor Centre through face-to-face, phone, online, email and social media.

		• Provide information about paid and unpaid visitor experiences across the Collie River Valley region.	
	Trip Planning	• Promote trip planning and extended stay that optimises an economic return to Collie operators.	• Cross-promote products and services to visitors.
	Booking Services	• Provide a booking service on behalf of DBCA and TransWA. • Work with local tourism providers to offer and provide booking services for their products and services.	• Report on the number of TransWA, DBCA and tourism bookings through the CVC.
	Volunteers and Traineeships	• Investigate the use of volunteers/traineeships to assist with visitor servicing and experiences.	• Develop appropriate procedures and options for using volunteers/traineeships.
3. Local Community Services	Support and Booking Services	• Provide services to the local community covering TransWA bookings, facilities and advice.	• Report on the number of TransWA bookings and facilities used.
4. Relationship Management	State, Regional and Local Tourism Bodies	• Maintain close engagement with Tourism WA, Australia's South West (ASW), BUNGEO and other associations as they develop to promote campaigns for our region. Work collaboratively with the Tourism Council WA and other Visitor Centres in WA to keep up to date with changes. • Collaboration with other Visitor Centres within the South West region to identify barriers to visitation and work together on campaigns aiming to increase visitation to the South West, which will in turn increase visitation to Collie.	• Maintain Collaboration with Australia's South West and BUNGEO to promote campaigns to a state, national (and international) audience that aim to increase visitation and extend the length of stay in Collie. • Continue membership with the Tourism Council and the Visitor Centres of WA to keep up to date with changes and enhancements to the Visitor Servicing Industry.
	DBCA	• Maintain a working relationship with DBCA and other relevant stakeholders to enhance the visitor experience relating to camping, trails, lakes and murals.	• Ongoing communications around DBCA assets and attractions.
	Shire of Collie/TMAC	• Maintain a close working relationship with the SoC.	• Collaboration with SoC Tourism and Marketing Advisory Committee, Tourism Marketing Coordinator and other organisations to deliver the recommendations of the Collie Tourism Marketing Strategy.

			• Provide quarterly reports on maintenance requests and current updates.
5. Business Management	Financial Management	• Prepare quarterly financial reports to ensure the CVC is meeting the required budget and corporate obligations. • Prepare financial statements for the Auditor for the financial year-end.	• Quarterly management report encompassing financial statements presented to the SoC. • Auditor approves financial statements as sound and correct.
	Business Planning	• Update the CVC Business Plan incorporating financial objectives to increase self-generating revenue.	• Review the Business Plan on an annual basis and review options for increased revenue.
	Data Capture and Reporting	• Statistical gathering of data to ensure quality service provision and satisfaction levels are kept to a high standard.	• Statistical gathering tools are implemented to ensure quality of service provision and satisfaction levels are at a high standard.
	Accreditation	• Maintain Level Two accredited Visitor Centre as per Tourism Council of WA's Quality Tourism Framework.	• Annual review of accreditation requirements.
	Building Facility	• Work in collaboration with the SoC and other agencies to deliver the CVC building upgrades.	• Building upgrade progressed in accordance with grant agreement milestones.
	Organisational Capability and Staff Training	• Ongoing Training (in-house and/or external) for all staff and volunteers to ensure that correct and relevant information is efficiently provided to visitors.	• Ongoing training provided to staff and volunteers relating to the operating systems, procedures and local tourism offerings within the CVC to ensure that the team are able to quickly and efficiently assist visitors.

Reporting

The Collie Visitor Centre Inc agree to provide reports including:

- Quarterly manager's reporting against the Service Level Agreement Outcomes to the SoC CEO; and
- Annually to Council in the form of submission of the Annual Report and audited Annual Financial Report for the Collie Visitor Centre Inc.

Resourcing

The SoC will provide annual indexed recurrent funding to the CVC on fulfilling its obligations with respect to the submission of required reports and acceptance by Council.

The agreed schedule is:

Period	Notes	Cost (ex GST)
2023/24	Payable upon execution of Service Level Agreement.	$123,000
2024/25	Payable upon Council acceptance of the Annual Report against service outcomes.	$123,000

The SoC appointed Tourism and Marketing Coordinator will provide assistance in delivering agreed services where it aligns with the function of the Coordinator's role.

The SoC will maintain the CVC building and gardens and meet utility costs. The CVC will retain responsibility for furnishings and contents as specified in the lease agreement between the SoC and the CVC.

Review and Variation

The service objectives and measurable outcomes of this agreement are to be reviewed annually in March of each year. Any recommended changes are to be presented to Council through the Director of Corporate Services.

At other times the agreement may be varied by submission of a report to the Director of Corporate Services and subsequent resolution of Council.

Execution

SIGNED BY THE PARTIES

EXECUTED for and on behalf of **SHIRE OF COLLIE** by authority of the Council:

.....

Chief Executive Officer

STUART DAVID JEFFERIES

.....

Name in Full (PRINT)

EXECUTED for and on behalf of **COLLIE VISITOR CENTRE INC** by authority of the Directors in accordance with the requirements of the *Associations Incorporation Act 2015*:

.....

Signature of Chairperson

Christopher Stewart Mak

.....

Name of Chairperson (PRINT)

Tom Reardon

.....

Signature of Secretary

RICHARD THOMAS REARDON

.....

Name of Secretary (PRINT)

DATED: 30 OCTOBER 2023

Executive Summary

Purpose

The purpose of this paper is to review the Collie Visitor Centre operating hours to ensure its ongoing viability. The Visitor Centre provides a valuable service to visitors and locals, especially the TRANSW bookings. The Visitor Centre is reliant on the Shire of Collie grant which we received an increase to $133,000 for the 2024/25 year, however this is not guaranteed for future years. The Visitor Centre itself needs to be more efficient and use it resources wisely as it will not make a profit from the sale of merchandise, underground mine or consignment goods. The Visitor Centre provides a service and will never be able to support itself.

Facts:

Current Work Hours

Days	Hours
Monday	9.00am – 4.00pm
Tuesday	9.00am – 4.00pm
Wednesday	9.00am – 4.00pm
Thursday	9.00am – 4.00pm
Friday	9.00am – 4.00pm
Saturday	10.00am- 3.00pm
Sunday	10.00am-2.00pm
Public Holiday	10.00am- 3.00pm

- Busy hours between 10.00am to 3.00pm during the week.
- Monday, Thursday, Friday and Saturday are busy day.
- Busy Months are January, March, April, September & October.
- February, June, July & August are the quiet months.
- School holidays are busy.
- Public Holidays wages for adult $70.95 and juniors $46.12
- Juniors cannot work by themselves.
- Average number of visitors on a public holiday is 71 per day with the day's sales **(NOT NET PROFIT)** being $299.00 and wages $493.12 per day. For example, if the days takings consist of Transwa bookings we only make $3.00 per booking.
- Wages are 40% greater than the days sales.
- Australian day & ANZAC day are not busy as it depends on what day they fall.
- WA Day is very quiet as it is in the colder months June.
- Easter and Kings birthday are busy but still don't cover wages.
- Average visitors for Sunday for 2023/24 was 31 with average days sales $150.10**(NOT NET PROFIT)** these do not meet cover the wages for the day. Wages are 42% greater than the days sales.
- As per summary different Visitor Centres operate several different hours.

Recommendations

- Introduce Summer & Winter hours.
- Winter hours (June, July & August) should be 10am to 3pm Monday to Saturday.
- Sunday should be 10am to 1pm or **closed**.
- Public holidays in Winter we should be closed.
- Hours for the rest of the year should be changed to 9am to 3pm Monday to Friday, Saturday 10am to 3pm and Sunday 10am to 1pm.
- Public Holidays should be 10am to 1pm and only open depending on what day they fall.
- Sunday and public holidays should be manned by one adult employee and volunteer if needed.
- Utilise volunteers from the Museum on these days
- Museum, Visitor Centre and Art Gallery all need to work more closely together.

Review Work Hours Analysis:

Current Work Hours

Days	Hours
Monday	9.00am – 4.00pm
Tuesday	9.00am – 4.00pm
Wednesday	9.00am – 4.00pm
Thursday	9.00am – 4.00pm
Friday	9.00am – 4.00pm
Saturday	10.00am- 3.00pm
Sunday	10.00am-2.00pm
Public Holiday	10.00am- 3.00pm

- Busy hours between 10.00am to 3.00pm

Visitor Numbers

YEAR	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2021	2206	1276	2561	3415	2223	1844	1708	1827	2699	2970	2502	1751
2022	1945	940	1376	2315	1397	1389	1397	1298	2108	2182	1690	1420
2023	1818	1188	1633	1825	1234	847	1053	1036	1523	1548	1011	1040
2024	1427	760	1373	1476	1119	951	1078	919				

Wages:

	Normal Hourly Rate	Saturday Hourly Rate	Sunday Hourly Rate	Public Holiday Hourly Rate
Adult	32.25	32.25	43.72	70.95
Junior	20.96	20.96	28.42	46.12

***Based on 2024/25 wage rate

Public Holidays

	2024			2023		
Public Holiday	**Visitor Numbers**	**Sales (NOT PROFIT)**	**Wages**	**Visitor Numbers**	**Sales (NOT PROFIT)**	**Wages**
New Years Day	55	276.10	493.12	68	285.70	493.12
Australian Day	92	214.00	493.12	33	220.20	493.12
Labour Day	43	176.35	493.12	111	196.05	493.12
Good Friday	53	289.60	493.12	64	191.90	493.12
Easter Sunday	87	297.70	493.12	65	502.20	493.12
Easter Monday	128	442.90	493.12	54	301.95	493.12
Anzac Day	72	415.40	493.12	35	202.30	493.12
WA Day	47	99.85	493.12	29	153.30	493.12
Kings Birthday	91	479.75	493.12	81	416.30	493.12
Christmas Day	Closed	Closed		Closed	Closed	
Boxing Day	Closed	Closed		Closed	Closed	
Total	**668**	**2691.65**	**4438.08**	**540**	**2469.9**	**4438.08**
Average	**71**	**299.00**	**493.12**	**60**	**274.00**	**493.12**
Wages greater than sales		**1746.43**			**1968.18**	

- Wages based on 5 hours for adult and 3 hours for a junior.
- Average number of visitors is 71 per day with the day's takings being $299.00 and wages $493.12 per day.
- Wages are 40% greater than the days sales.
- Taking could be made up of Transwa booking which results in $3.00 commission.

Sunday 2022/23

Sunday	Visitor	Sales NOT PROFIT	Wages	Sunday No	Average Visitors	Average Sales	Sales less Wages
July	181	1,012.15	1,300.70	5	36	202	-288.55
August	197	942.15	1,040.56	4	49	236	- 98.41
September	234	1,053.25	1,040.56	4	59	263	12.69
October	249	595.10	1,300.70	5	50	119	-705.60
November	204	872.60	1,040.56	4	51	218	-167.96
December	66	187.40	780.42	3	17	17	- 593.02
January	295	1,098.95	1,300.70	5	59	220	- 201.75
February	141	870.15	1,040.56	4	35	218	-170.41
March	200	584.20	1,040.56	4	50	146	-456.36
April	271	1,257.80	1,300.70	5	54	252	-42.90
May	122	456.49	1,040.56	4	31	114	-584.07
June	105	791.60	1,040.56	4	26	198	- 248.96
	2265	**$9,721.84**	**$13,267.14**	**51**	**44**	**$190.62**	**- $3,545.30**

	2023/24						
Sunday	**Visitors**	**Sales - NOT PROFIT**	**Wages**	**Sunday No**	**Average Visitor**	**Average Sales**	**Sales less Wages**
July	129	423.49	1300.70	5	26	84.70	-877.21
August	103	743.35	1040.56	4	26	185.84	-297.21
September	178	600.85	1040.56	4	45	150.21	-439.71
October	175	1255.95	1300.70	5	35	251.19	-44.75
November	71	331.35	1040.56	4	18	82.84	-709.21
December	131	656.75	1300.70	5	26	131.35	-643.95
January	142	673.40	1040.56	4	36	168.35	-367.16
February	73	240.94	1040.56	4	18	60.24	-799.62
March	254	1239.55	1300.70	5	51	247.91	-61.15
April	153	939.65	1040.56	4	38	234.91	-100.91
May	107	317.50	1040.56	4	27	79.38	-723.06
June	141	532.35	1300.70	5	26	84.70	-768.35
Totals	**1657**	**7955.13**	**13787.42**	**53**	**31**	**150.10**	-5832.29

*Wages based on current Sunday rates

Sunday Hours -4 hours adult & 3 hours junior

Adult 43.72 x 4 = 174.88

Junior 28.42 x 3 = 85.26

Total wages per week $ 260.14

- Sunday averages 31 visitors with days taking of $150.10
- Average wages per week is $260.14
- Wages are 40% greater than the days sales

Other Visitor Centre opening hours

Visitor Centre	**Weekdays**	**Saturday**	**Sunday**	
Donnybrook	10am to 4pm	10am to 2pm	Closed	
Bridgetown	10am to 4pm	10am to 1pm	10am to 1pm	
Balingup	10am to 3pm	10am to 3pm	10am to 3pm	
Ferguson valley	10am to 3pm	10am to 3pm	10am to 3pm	
Manjimup	9am to 4pm	9am to 4pm	9am to 3pm	
Dwellingup	9am to 4pm	9am to 4pm	9am to 4pm	
Pemberton	9am to 3pm	9am to 3pm	10am to 1pm	Winter/summer hour

COLLIE RIVER VALLEY

POWER YOUR PLAY

Collie Visitor Centre Inc.
SLA Quarterly Report



October to December Quarter 2025
Service Level Agreement Report for Shire of Collie

collierivervalley.com.au

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1. Marketing and Product Development

1.1. Communications and Campaigns

The Visitor Centre manages and strategically delivers the town and regional Facebook/Instagram presence to support:

- Tourism growth
- Local business visibility
- Event promotion
- Destination awareness
- Economic development outcomes

This is not simply posting content, it is an ongoing digital marketing function aligned with the Collie River Valley Digital Marketing Strategy which is built on the foundation of the current Tourism Marketing Strategy. It includes regular industry and stakeholder liaison ensuring accuracy of information, along small business mentoring.

CVC partnered with Collie Marketing Group to participate in ASW's Summer Campaign, 'YourDreamSummerDownSouth'.

1.2. Branding and Promotional Material

CVC continued to deliver destination marketing outcomes on behalf of the Shire through the strategic purchase, promotion and on-selling of branded regional merchandise in line with South32 Tourism Initiative's updated style guidelines.

As a Shire-funded tourism service, our role extends beyond information provision. Retail merchandise is a deliberate destination marketing tool that supports brand recognition, visitor engagement, and economic return to the region.

1.3 Website

CVC manages and maintains the 'Collie River Valley' official tourism website as a key economic development and destination marketing tool.

This is not simply "updating a website." It is the ongoing strategic management of the town's primary digital tourism asset, a platform that influences:

- Visitor decision-making
- Event attendance
- Accommodation bookings
- Local business visibility
- Investor perception
- Regional competitiveness

The website functions as the digital front door to the town.

The new 'Collie River Valley' website launched in late October, with an official event at CVC on October 23, 2025.

Core responsibilities and time allocation include:

- Content Planning

- Content Creation & Copywriting
- Business Listing and Stakeholder engagement
- Event Page creation & management
- Technical Issues and maintenance
- Analytics and Reporting

1.3. Promotion of Events and Products

Beyond digital platform management, Visitor Centre staff actively build and maintain strong working relationships with the Shire of Collie to ensure coordinated and effective promotion of Shire-led initiatives.

1.5 Calendar of Events

Visitor Centre staff actively monitor and engage with event organisers across the Collie River Valley to ensure all local events are professionally promoted through the Collie River Valley website.

This involves proactively identifying upcoming events, liaising directly with organisers to gather accurate and complete information, and creating or updating dedicated event listings to ensure they are current, engaging and search-optimised.

Staff do not simply upload event details. They:

- Communicate with organisers to confirm dates, times, ticketing links and venue information
- Request and source quality images and promotional material
- Write tourism-focused copy aligned with the Collie River Valley brand
- Optimise listings for search engines to improve online visibility
- Cross-promote events alongside accommodation, dining and attractions
- Ensure expired events are removed promptly to maintain website integrity

This ongoing engagement ensures:

- Consistent and accurate event information
- Stronger online visibility for community and business-led events
- Greater visitor awareness and attendance
- Increased opportunity for overnight stays and local spending

By actively maintaining relationships with event holders and overseeing digital promotion, the Visitor Centre ensures that all events from small community gatherings to major festivals are visible, accessible and positioned to contribute to the local economy.

2. Visitor Services

2.1. Advice and Assistance

(a) Visitor Numbers

Total number of patrons in the Visitor Centre.

It is important to note that while every effort is made to accurately record foot traffic through the Visitor Centre, these figures are collected manually by staff. During peak visitation periods, the high volume of walk-in enquiries can make it challenging to record every individual visitor.

As a result, recorded figures may underrepresent the true number of visitors entering the Centre at busy times.

YEAR	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2021	2206	1276	2561	3415	2223	1844	1708	1827	2699	2970	2502	1751	**26,982**
2022	1945	940	1376	2315	1397	1389	1397	1298	2108	2182	1690	1420	**19,457**
2023	1818	1188	1633	1825	1234	847	1053	1036	1523	1548	1011	1040	**15,756**
2024	1427	760	1373	1476	1119	951	1078	919	1549	1385	967	881	**13,885**
2025	994	781	1213	1743	1237	930	1022	786	1439	1612	1173	1081	**14,011**

Visitor Numbers – Oct to Dec Quarter Comparison

Year	Total Visitors	Year-on-Year Change		Percentage Change
Oct to Dec 2024	**3,233**	**-**		**—**
Oct to Dec 2025	**3,866**	**633**		**19.6%**

From October to December 2025, CVC had 3,866 visitors—a 19.6% increase, or 633 more people, compared to 3,233 visitors in the same period of 2024. This aligns with last quarter's forecasted rise in visitation.

Visitor Numbers – 2025 to 2024

The total foot traffic recorded for 2025 was 14,011 visitors, representing a modest increase of 126 visitors compared to 13,885 visitors in 2024. This equates to a growth rate of approximately 0.91%, indicating a stable and slightly upward trend in visitor numbers year-on-year.

With marketing campaigns and partnerships raising Collie's profile, the Visitor Centre expects January 2026 visitor numbers to surpass those of 2025. Continued promotions, greater regional awareness, and Collie's natural attractions are likely to drive tourism growth throughout 2026, benefiting local businesses and the community.

For a breakdown of Postcode data, see point 6.2.

(b) Telephone Calls

Mon	Total	Transport - Public	Transport - Priv	Accom	Mural	Tours	Track/Trail	National Park	Shower	Local Attra	Local Busi	Misc
Oct	62	12	0	5	0	2	9	1	0	5	4	24
Nov	36	9	0	6	0	1	1	0	0	2	11	6
Dec	35	7	3	6	1	0	2	1	0	5	1	9

Top 5 phone call reasons:

- Miscellaneous
- Public Transport
- Local Business queries
- Accommodation
- Track/ Trail information

Data collected by CVC for the October to December quarter indicates strong Bibbulmun Track and Munda Biddi Trail activity at the beginning of the quarter which then reduces significantly in November and December which is expected as the weather heats up in the region.

CVC received 17 food parcels from trail walkers to collect on rest days in Collie throughout the October to December quarter. Rest days spent in Collie typically result in greater expenditure on accommodation and meals which support the many tourism and hospitality providers in Collie. Many Trail walkers require support in making impromptu accommodation bookings when they arrive in town and CVC regular assist with these bookings.

CVC continues to build a strong reliable reputation amongst hikers on the track as a must visit destination to sign in to the Track Logbook, and purchase supplies such as dehydrated foods, gas cannisters for cooking and other incidentals they may require.

Month	Number of Bibb Track Walkers/ Munda Biddi Trail Riders
Oct 2025	81
Nov 2025	20
Dec 2025	3

2.2. Trip Planning

The most popular reason for visiting our Visitor Centre is the Collie Visitor Guide/Map and the face to face friendly, knowledgeable, local advice.

(a) Reasons for Visiting the Visitor Centre

Top 5 Queries:

	1	2	3	4	5
Oct 25	Visitors Guides	Retail Purchase	Toilets/showers	Mural Maps	TransWA queries
Nov-25	Visitor Guides	Toilets/showers	Retail Purchase	Mural Maps	Mine Tours
Dec-25	Visitor Guides	Toilets/showers	Mural Maps	Retail Purchase	Mine Tours

Top 5 reasons for visiting the Visitor Centre:

- Visitor Guides
- Toilets/Showers
- Mural Maps
- Retail Purchases
- Mine Tours

2.3. Booking Services

See 3.1 for an overview of Community Services.

(a) Mine Tour Bookings

YEAR	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
2021	337	124	152	528	202	149	309	170	387	424	308	264	**3,354**
2022	321	113	105	328	148	209	190	-	-	-	-	15	**1,429**
2023	192	95	131	186	83	87	78	84	91	118	91	214	**1,240**
2024	302	63	82	112	88	61	141	108	63	105	71	87	**1,283**
2025	144	88	72	205	130	96	211	80	173	157	204	131	**1,691**

- Mine closed for renovations.*

October to December Quarter – Year on Year Comparison

Year	Total	Change	Percentage Change
Oct to Dec 2024	263	—	—
Oct to Dec 2025	492	229	**+ 87%**

Underground Coal Mine Experience Tours for the October to December quarter increased by **229 visitors** in 2025 when compared to the same period in 2024, representing an **87% year-on-year growth** for the quarter. The notable increase in numbers from 2024 to 2025 can be attributed to the continued promotion of the underground mine experience from staff and advertising. These figures mark the highest visitor numbers for the Mine Tour since 2022, highlighting renewed and growing interest.

(b) Tourism Bookings

The Visitor Centre regularly assists campers with Parks WA bookings. Data Collection of these bookings has only commenced this financial year. We should begin to see a better representation of these bookings made by CVC Staff in the upcoming months ahead.

Month	No of Parks WA Booking
Oct 2025	2
Nov 2025	2
Dec 2025	5

2.4. Volunteers and Traineeships

The 2025 School Based Traineeship through Collie Senior High School will conclude in January 2026.

Committee Volunteers continue to assist paid staff on Sunday trading and throughout weekdays where required.

3. Local Community Services

3.1. Support and Booking Services

The Visitor Centre continues to be a community-based asset service to those who utilize public transport, and our staff spend a considerable amount of time assisting members of the community with Transwa bookings. Some bookings can be made in five minutes or others can take up to 30 minutes.

(a) Community Services

Month	TransWA Queries Face to Face	TransWA Bookings	Showers
Oct 2025	63	36	34
Nov 2025	32	14	18
Dec 2025	24	22	27

4. Relationship Management

4.1. State, Regional and Local Tourism Bodies

Membership with Tourism Council of WA and the Visitor Centre Association of WA is current and up to date.

4.2. DBCA

The Visitor Centre maintains consistent communication with the Department of Biodiversity, Conservation and Attractions (DBCA). Additionally, the Collie Visitor Centre coordinates with the Water Corporation regarding ongoing work on the bridge located at the base of the Dam Wall in Wellington National Park. CVC staff proactively provide updates on access to the National Park for visitors and members of the local community in relation to these ongoing activities.

4.3. Shire of Collie

The Visitor Centre greatly values the Shire's ongoing support and partnership in promoting our region. Working alongside the Economic & Tourism Co-ordinator has already shown positive outcomes for tourism initiatives and regional development. As the first point of contact for many visitors and tourism operators, having timely updates on local projects, infrastructure, and Council activities helps us share accurate and engaging information. We would greatly appreciate opportunities for more regular communication, such as brief check-ins or inclusion in tourism-related updates, to further strengthen our collaboration and support the promotion of Collie's growth.

5. Business Management

5.1. Financial Management

(a) Bank Account Balance:

As of:

	31/10/2025	30/11/2025	31/12/2025
Operating Account	$10,164.80	$11,257.89	$17,408.33
Sandhurst High Interest Savings Account	$130,598.96	$110,598.96	$100,598.96
Card/Petty Cash	$498.93	$260.28	
Trust Account (Replica Mine Upgrade)	$129.24	$129.24	$129.24

(b) Financial Statement – Profit and Loss for the October to December 2025 quarter

October Performance

The month of October resulted in a net operating loss of **$5,973.91** for the Visitor Centre.

Wages were higher than budgeted due to the finalisation of the website and the time attributed to data entry/ content writing.

November Performance

The month of November resulted in a net operating loss of **$8,280.53** for the Visitor Centre.

Expenses for November exceeded estimates because of advance payments to Vanguard for printing new Visitor Guides/Maps ($4,108.50 including GST). These expenses, along with the website launch costs, will be reimbursed by the Shire of Collie through South32 Grant Funding once the Tear Off Map is completed.

A new computer was purchased for $1108 after the Transwa desk computer failed; repair costs were impractical.

Cost of Goods Sold was higher than budgeted due to bulk orders of new branded souvenirs and fresh stock to keep the VC modern and appealing, and to align with the Tourism Marketing Strategy of new promotional products. However on a positive note November revenue sales increased by 55% compared to November 2024 which indicates branding changes and new stockists are supporting sales growth.

The operating loss for November was lower than anticipated, partially due to sales exceeding expectations. The forecasted net operating loss for November 2025 was -$3,336.00, whereas the realized loss, after incorporating major invoices, amounted to -$3,064.00.

December Performance

The month of December resulted in a net operating profit of **$193.30** for the Visitor Centre.

Total trading income exceeded the estimated budget by $1,913.68 with gross profit over budget by $965.08. December 2025 sales revenue increased by 72% compared to December of 2024.

Total operating expenses was over budget by $435.78, however we made a small net profit of $193.30, better than the estimated budget loss of $336.00.

Cost of goods sold was over budget by $948.60 to ensure VC was stocked for Christmas/ New Year busy period.

Profit and Loss	
Collie Visitor Centre Inc.	
For the month ended 31 October 2025	
Account	**Oct 2025**
Trading Income	
Commission - Consignment Stock	220.74
Commission - Tours	56.35
Commission - TransWA	214.04
Commission - Vanessa Australia	458.77
Interest Income	598.96
Mine Tours	1,597.32
Other Services	18.19
SALES	283.85
Sales - Consignment Stock	(1.33)
Sales - Food and Drink	618.88
Sales - honey	101.50
Sales - Shop Sales	3,260.74
Shire of Collie Funding	11,083.33
Showers	156.40
Souvenirs - Replica Mine	17.28
Water Donations	137.55
Total Trading Income	**18,822.57**

Cost of Sales	
Cost of Goods - Consignment Stock	261.54
Cost of Goods Sold	3,438.70
Cost of Goods Sold - Adjustments	1,272.00
Total Cost of Sales	**4,972.24**
Gross Profit	**13,850.33**
Operating Expenses	
Advertising & Marketing	1,009.08
Bank Fees - Merchant Fees	160.45
Bookkeeping & Accounting	2,800.00
Computer expenses	44.51
Entertainment	525.85
Freight & Courier	30.00
General Expenses	396.82
Leasing Expenses - Equipment	129.00
Meetings/Staff Amenities	90.54
Postage Expense	18.00
Replica Mine Maintenance	331.57
Subscriptions/Memberships	105.00
Superannuation	1,402.23
Telephone & Internet	249.90
Training and Development	846.15
Wages and Salaries	11,685.14
Total Operating Expenses	**19,824.24**
Net Profit	**(5,973.91)**

Profit and Loss	
Collie Visitor Centre Inc.	
For the month ended 30 November 2025	
Account	**Nov 2025**
Trading Income	
Comm - Millars Creek Creations	3.64
Commission - Consignment Stock	114.67
Commission - Tours	85.46
Commission - TransWA	81.55
Commission - Vanessa Australia	383.69
Memberships	(56.82)
Mine Tours	1,342.70
Other Revenue	1,219.45
Other Services	9.10
SALES	150.87
Sales - Food and Drink	223.83
Sales - honey	164.50
Sales - Shop Sales	3,677.47
Shire of Collie Funding	11,083.33
Showers	73.67
Souvenirs - Replica Mine	52.23
Water Donations	108.31
Total Trading Income	**18,717.65**

Cost of Sales	
Cost of Goods - Consignment Stock	2.57
Cost of Goods Sold	5,364.11
Total Cost of Sales	**5,366.68**
Gross Profit	**13,350.97**
Operating Expenses	
Advertising & Marketing	5,096.82
Bad & Doubtful Debts Expense	45.45
Bank Fees - Account Keeping Fees	6.60
Bank Fees - Merchant Fees	131.35
Bookkeeping & Accounting	88.64
Computer expenses	1,108.15
Entertainment	226.84
General Expenses	25.00
Leasing Expenses - Equipment	289.69
Meetings/Staff Amenities	32.04
Postage Expense	133.84
Printing & Stationery	63.27
Repairs and Maintenance	219.09
Subscriptions/Memberships	1,616.36
Superannuation	1,214.19
Telephone & Internet	250.30
Training and Development	965.70
Wages and Salaries	10,118.17
Total Operating Expenses	**21,631.50**
Net Profit	**(8,280.53)**

Profit and Loss	
Collie Visitor Centre Inc.	
For the month ended 31 December 2025	
Account	**Dec 2025**
Trading Income	
Advertising income	454.54
Commission - Consignment Stock	140.86
Commission - SWCL	7.91
Commission - TransWA	95.72
Commission - Vanessa Australia	821.95
Mine Tours	1,087.21
Other Revenue	26.72
Other Services	113.66
SALES	250.00
Sales - Consignment Stock	44.32
Sales - Food and Drink	79.58
Sales - honey	76.50
Sales - Shop Sales	3,885.81
Shire of Collie Funding	11,083.33
Showers	124.58
Souvenirs - Replica Mine	65.69
Water Donations	186.30
Total Trading Income	**18,544.68**

Cost of Sales	
Cost of Goods - Consignment Stock	131.51
Cost of Goods Sold	2,371.63
Cost of Goods Sold - Adjustments	(54.54)
Total Cost of Sales	**2,448.60**
Gross Profit	**16,096.08**
Operating Expenses	
Advertising & Marketing	900.00
Bad & Doubtful Debts Expense	922.72
Bank Fees - Account Keeping Fees	1.80
Bank Fees - Merchant Fees	117.10
Bookkeeping & Accounting	88.64
Computer expenses	44.51
General Expenses	445.45
Leasing Expenses - Equipment	289.69
Meetings/Staff Amenities	450.87
Printing & Stationery	7.91
Subscriptions/Memberships	16.36
Superannuation	1,206.87
Telephone & Internet	546.01
Training and Development	801.75
Wages - Provision for Long Service Leave Expense	6.00
Wages and Salaries	10,057.10
Total Operating Expenses	**15,902.78**
Net Profit	**193.30**

5.2. Business Planning

- CVC Expansion Project: as a key part of business planning this project aims to improve the visitor centre's services for both tourists and locals in Collie. It remains essential for aligning with our future goals, funding opportunities and vision of self-sustainability
- Review of CVC Business Plan in early 2026
- Collie River Valley Merchandise continues to transition using the new branding created from the South32/SOC Tourism Imitative
- CVC is maintaining ongoing communication with SOC concerning operational funding that facilitates staff compensation
- Partnering with Volunteers Southwest to recruit more volunteers
- Maintain and enhance efforts to promote the Underground Coal Mine Experience as a must visit attraction in order to increase revenue
- Grow membership income for 2026/2027

5.3. Data Capture and Reporting

- The Visitor Centre staff actively monitor foot traffic and identify peak visitation periods.
- Staff continue to collect data regarding the reasons for visits to Collie, including Arts/Culture, History/Heritage, Nature/Camping, and Adventure.
- Data collection has commenced on business referrals by the Visitor Centre staff.

5.4. Accreditation

Collie Visitor Centre continues its Visitor Centre Accreditation at Level 1 with the Tourism Council of WA.
CVC Manager and Administration Support Office attended Tourism Council inaugural training workshop in October

5.5. Building Facility

(a) Requests / Updates

- Public Toilet Ceiling yet to be repaired – CVC has been communicating with SOC Director of Operations since July 2025 regarding this issue, there is currently only 1 public toilet in operation at the VC
- Reported Air – Conditioning Unit in replica mine fault

(b) Ongoing Issues

- CCTV – will be required to be updated in the scope of works for the centre upgrade
- Social Issues – CVC staff continue to monitor community issues

5.6. Organisational Capability and Staff Training

(a) Manager Update

- Manager continues to perform regular reviews of staff performance
- Manager continues to attend Industry events and supports local businesses by attending Collie Chamber of Commerce Business Connection events

(b) Staff Update

- Staff Recruitment – Part Time Administration Officer finishes role in February 2026

6. Other

6.1. Membership

Overview of current members and potential membership for the Collie Visitors Centre Inc.

(a) Current Membership – as of December 2025

Membership	Category	Numbers
Corporate	Public companies	2
Gold	Accommodation/Tourism Operators	17
Silver	Retail	24
Bronze	Individual/ Not for profit	28
Total		**71**

(b) New and Potential New Members

BLOOM & BRUSH – FLORAL & ART STUDIO

6.2. Visitor Postcodes

Below is a breakdown of patrons to the Visitor Centre by Postcode location.

Perth Metro accounts for the largest number of tourists to visit the Collie Region – accessibility from Perth seems to be a huge drawcard for day tripping or a weekend visit.

Postcodes	July	Aug	Sept	Oct	Nov	Dec
WA - Metro (6000-6199)	379	264	510	613	455	487
WA - Peel (6207 - 6215)	32	4	58	43	30	30
WA - Southwest (Collie)	184	131	160	182	124	170
WA - Southwest (6220 - 6290)	82	53	114	108	77	67
WA - Wheatbelt (6302-	26	4	2	9	46	2
WA - Great Southern (	6	12	14	24	19	4
WA - Goldfields/Esperance	10	11	7	11	6	7
WA - Midwest	7	13	4	22	2	8
WA - Pilbara	2	0	2	21	10	4
WA - Kimberley (6765 - 6770)	0	0	0	0	0	6
Other (Including Nomads)	142	90	177	145	83	83
Northern Territory	1	2	0	1	1	2
New South Wales (2000-2899)	23	31	81	101	43	54
ACT (2900-2913)	0	4	3	3	0	2
Victoria (3000-3999)	43	60	93	60	45	34
Queensland (4000-4999)	24	48	96	77	63	70
South Australia (5000-5999)	24	26	41	55	23	12
Tasmania (7000-7999)	17	9	13	8	7	7
International	20	24	61	129	122	32
TOTAL	**1022**	**786**	**1439**	**1612**	**1173**	**1081**

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Subject: RE: COLLIE VISITOR CENTRE – OPERATIONAL FUNDING AMENDMENTS

Dear Councillors,

Thank you for the opportunity to present at the previous Council Meeting held on 10/03/2026 regarding our request for additional operational funding for the remainder of the 2025/2026 financial year.
I am writing to provide further clarification on this matter before a final decision is made.

1. Background and Funding Needs

As previously reported, Council approved $133,000.00 in funding for the 2025/2026 financial year. However, this amount does not sufficiently cover day-to-day operations, especially as it does not account for the 3.5% increase to award wages. Following guidance from Shire of Collie CEO Phil Anastasakis, we sought additional funding through the Mid-Year Budget Review.
On 15/12/2025, the Collie Visitor Centre submitted a revised Operational Wages Funding budget to Mr Anastasakis, initially requesting an additional $20,000.00. After further review, we recalculated this figure to a more appropriate amount of $10,000.00 in additional funding. To minimise our financial impact on the Shire's Budget, we have started reducing staff hours. This change has already resulted in a noticeable decrease in the quality of service provided, despite the ongoing increase in visitor numbers to Collie. After the Easter and April school holidays, we will also adjust our opening hours. The Centre will close at 3pm instead of 4pm on weekdays starting 20/04/2026. These measures aim to support the Centre's sustainability. We are also considering closing during low peak periods in Winter, pending committee approval. Volunteer staff have begun assisting, particularly on Sundays when penalty rates are higher. Volunteers are limited to "meet and greet" roles and do not handle money or TransWA bookings.

2. Request for Additional Funding

These immediate changes are just the beginning. We respectfully seek approval for the additional $10,000.00 requested at the 10/03/2026 meeting to support operations for the remainder of the financial year. Without this funding, the Centre will be unable to maintain its current level of service for visitors and the local community. Increasing visitation and the community services we deliver are placing greater pressure on staff and operations.

3. Financial Management and Policy

To ensure good governance and best practice, the Collie Visitor Centre adopted an Operating Contingency Policy last year. This policy was designed to guide the Centre and its committee through significant events impacting financial stability, including delays in funding or administrative processing (as experienced in 2024 due to staff shortages). Based on auditor advice received in 2024, we consolidated bank accounts and now hold contingency funds in the same account as operational funding from the Shire. The committee and management have since decided, for greater transparency, to revert to separate accounts.

4. Current Financial Position

The remaining balance of the 2025/2026 Financial Year Operating Grant is approximately $60,000. This will only cover operational staffing at a minimal level for the rest of the year, stretching into July/August of the next financial year until Council approves the 2026/2027 budget and releases funds, which are typically received around September.

5. Moving Towards Financial Self-Reliance

   The management and committee are committed to reducing the Centre’s reliance on funding from the Shire of Collie. Completed projects such as the Underground Coal Mine Experience and Collie River Valley Merchandising are driving increased sales revenue, though these initiatives require time before they significantly improve financial self-sufficiency.

6. Role and Impact of the Visitor Centre

   The Collie Visitor Centre is an essential part of the community, promoting local businesses and tourism assets, and supporting residents with public transport and basic services like shower facilities. Recommendations from staff directly support local businesses, including cafes, hotels, motels, Coalfields Museum and the art gallery, and contribute to Collie's broader economic activity.

In conclusion, I respectfully request that Council approve our request for an Operational Funding Top Up of $10,000 for the remainder of the 2025/2026 financial year. This support will enable the Centre to deliver on its strategic objectives, maintain high service standards, and safeguard the value of investments made by the Shire of Collie and the Western Australian State government in local tourism.

Kind regards

Kerrin Michalak
Manager

Shire of Collie

Monthly Financial Report

For the period ended 28 February 2026



SHIRE OF COLLIE

MONTHLY FINANCIAL REPORT

(Containing the required statement of financial activity and statement of financial position)

For the period ended 28 February

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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SHIRE OF COLLIE
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE
FOR THE PERIOD ENDED 28 FEBRUARY 2026

	2025/26 YTD Actual	2025/26 Budget	2025/26 YTD Budget	2024/25 Actual
Revenue	$	$		$
Rates	8,127,828	8,052,978	8,125,428	7,718,980
Grants, subsidies and contributions	1,704,453	3,437,731	1,779,123	4,352,890
Fees and charges	2,680,305	2,818,949	2,442,799	2,748,017
Interest revenue	272,273	323,755	215,837	348,451
Other revenue	91,648	354,221	236,147	338,210
	12,876,507	14,987,634	12,799,334	15,506,548
Expenses				
Employee costs	(4,269,266)	(7,510,236)	(5,054,353)	(6,875,140)
Materials and contracts	(3,606,225)	(5,478,277)	(3,624,322)	(4,938,045)
Utility charges	(402,946)	(664,570)	(424,819)	(646,790)
Depreciation	(2,118,057)	(2,932,710)	(1,955,140)	(3,567,457)
Finance costs	(50,474)	(59,965)	(39,977)	(226,181)
Insurance	(174,038)	(351,176)	(215,510)	(359,059)
Other expenditure	(301,077)	(630,199)	(436,692)	(758,433)
	(10,922,083)	(17,627,133)	(11,750,813)	(17,371,105)
	1,954,424	(2,639,499)	1,048,521	(1,864,557)
Capital grants, subsidies and contributions	9,344	1,501,421	24,000	180,568
Profit on asset disposals	21,600	0	0	0
Loss on asset disposals	(25,342)	0	0	(16,521)
	5,602	1,501,421	24,000	164,047
Net result for the period	**1,960,026**	**(1,138,078)**	**1,072,521**	**(1,700,510)**
Other comprehensive income for the period				
Items that will not be reclassified subsequently to profit or loss				
Changes in asset revaluation surplus	0	0	0	0
Share of comprehensive income of associates accounted for using the equity method	0	0	0	0
Total other comprehensive income for the period	**0**	**0**	**0**	**0**
Total comprehensive income for the period	**1,960,026**	**(1,138,078)**	**1,072,521**	**(1,700,510)**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE PERIOD ENDED 28 FEBRUARY 2026

	2025/26 YTD Actual	2025/26 Budget	2025/26 YTD Budget	2024/25 Actual
Revenue	$	$		$
Governance	107,750	393,721	76,333	305,587
General Purpose Funding	9,636,869	10,705,928	9,421,112	11,332,409
Law, order, public safety	292,283	641,032	513,231	807,640
Health	18,896	20,130	13,420	16,331
Education and welfare	3,580	11,500	(6,005)	72,727
Housing	2,953	6,293	4,195	6,537
Community amenities	2,213,746	2,268,780	2,103,674	1,756,237
Recreation and culture	201,252	275,424	183,627	360,612
Transport	182,139	187,638	187,388	185,947
Economic services	181,719	446,588	108,392	375,826
Other property and services	119,566	30,600	193,967	286,695
	12,960,753	14,987,634	12,799,334	15,506,548
Expenses				
Governance	(761,733)	(820,477)	(932,365)	(851,724)
General Purpose Funding	(230,393)	(58,251)	(123,567)	(156,138)
Law, order, public safety	(752,097)	(1,158,969)	(1,000,722)	(1,022,830)
Health	(113,479)	(70,403)	(72,051)	(206,466)
Education and welfare	(137,881)	(74,174)	(66,123)	(151,114)
Housing	(12,561)	558	(4,379)	(5,383)
Community amenities	(2,255,946)	(3,349,768)	(2,258,123)	(4,027,688)
Recreation and culture	(2,800,087)	(3,857,433)	(3,227,658)	(3,733,959)
Transport	(2,835,647)	(3,164,357)	(3,189,086)	(3,940,305)
Economic services	(648,145)	(914,237)	(709,544)	(894,781)
Other property and services	(407,887)	(4,099,657)	(167,195)	(2,154,536)
	(10,955,856)	(17,567,168)	(11,750,813)	(17,144,924)
Finance Costs				
Governance	(1,804)	(853)	0	(1,353)
Community amenities	(3,636)	(4,538)	0	(182,992)
Recreation and culture	(31,938)	(33,878)	0	(18,727)
Transport	(13,095)	(20,643)	0	(22,907)
Other property and services	0	(53)	0	(202)
	(50,473)	(59,965)	0	(226,181)
	1,954,424	(2,639,499)	1,048,521	(1,864,557)
Non Operating				
Capital grants, subsidies and contributions	9,344	1,501,421	24,000	180,568
Profit on asset disposals	21,600	0	0	0
Loss on asset disposals	(25,342)	0	0	(16,521)
	5,602	1,501,421	24,000	164,047
Net result for the period	**1,960,026**	**(1,138,078)**	**1,072,521**	**(1,700,510)**
Other comprehensive income for the period				
Items that will not be reclassified subsequently to profit or loss				
Changes in asset revaluation surplus	0	0	0	0
Share of comprehensive income of associates accounted for using the equity method	0	0	0	0
Total other comprehensive income for the period	**0**	**0**	**0**	**0**
Total comprehensive income for the period	**1,960,026**	**(1,138,078)**	**1,072,521**	**(1,700,510)**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 28 FEBRUARY 2026

	Note	2024/25 Actual	Adopted Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* $ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.
		$	$	$	$	$	%	
OPERATING ACTIVITIES								
Revenue from operating activities								
General rates		7,718,980	8,052,978	8,125,428	**8,127,828**	2,400	0.03%	
Grants, subsidies and contributions		4,352,890	3,437,731	1,779,123	**1,704,453**	(74,670)	(4.20%)	
Fees and charges		2,748,017	2,818,949	2,442,799	**2,680,305**	237,506	9.72%	
Interest revenue		348,351	323,755	215,837	**272,273**	56,436	26.15%	▲
Other revenue		338,210	354,221	236,147	**91,648**	(144,499)	(61.19%)	▼
Profit on asset disposals		0	0	0	**21,600**	21,600	0.00%	
		15,506,448	**14,987,634**	**12,799,334**	**12,898,107**	**98,773**	0.77%	
Expenditure from operating activities								
Employee costs		(6,875,140)	(7,510,236)	(5,054,353)	**(4,269,266)**	785,087	15.53%	▲
Materials and contracts		(4,938,045)	(5,478,277)	(3,624,322)	**(3,606,225)**	18,097	0.50%	
Utility charges		(646,790)	(664,570)	(424,819)	**(402,946)**	21,873	5.15%	
Depreciation		(3,567,457)	(2,932,710)	(1,955,140)	**(2,118,057)**	(162,917)	(8.33%)	
Finance costs		(226,181)	(59,965)	(39,977)	**(50,474)**	(10,497)	(26.26%)	
Insurance		(359,059)	(351,176)	(215,510)	**(174,038)**	41,472	19.24%	
Other expenditure		(758,433)	(630,199)	(436,692)	**(301,077)**	135,615	31.06%	▲
Loss on asset disposals		(16,521)	0	0	**0**	0	0.00%	
		(17,387,626)	**(17,627,133)**	**(11,750,813)**	**(10,922,083)**	**828,730**	7.05%	
Non cash amounts excluded from operating activities	2(c)	4,483,814	2,940,013	1,955,140	**2,096,457**	141,317	7.23%	
Amount attributable to operating activities		**2,602,636**	**300,514**	**3,003,661**	**4,072,481**	**1,068,820**	35.58%	
INVESTING ACTIVITIES								
Inflows from investing activities								
Proceeds from capital grants, subsidies and contributions		180,568	1,501,421	24,000	**9,344**	(14,656)	(61.07%)	
Proceeds from disposal of assets		0	186,600	186,600	**20,000**	(166,600)	(89.28%)	▼
Proceeds from financial assets at amortised cost - self supporting loans		7,081	14,744	14,743	**14,743**	0	0.00%	
		187,649	**1,702,765**	**225,343**	**44,087**	**(181,256)**	(80.44%)	
Outflows from investing activities								
Acquisition of property, plant and equipment		(660,804)	(2,589,500)	(1,186,583)	**(944,390)**	242,193	20.41%	▲
Acquisition of infrastructure		(2,287,267)	(937,270)	(130,400)	**(194,771)**	(64,371)	(49.36%)	▼
		(3,448,071)	**(3,526,770)**	**(1,316,983)**	**(1,139,162)**	**177,822**	13.50%	
Amount attributable to investing activities		**(3,260,422)**	**(1,824,005)**	**(1,091,640)**	**(1,095,075)**	**(3,434)**	(0.31%)	
FINANCING ACTIVITIES								
Inflows from financing activities								
Transfer from reserves		97,500	2,142,602	2,142,602	**2,142,602**	0	0.00%	
		597,500	**2,142,602**	**2,142,602**	**2,184,544**	**41,942**	1.96%	
Outflows from financing activities								
Payments for principal portion of lease liabilities		(33,369)	(37,303)	(9,400)	**(9,400)**	0	0.00%	
Repayment of borrowings		(210,322)	(213,666)	(125,235)	**(125,235)**	0	0.00%	
Transfer to reserves		(938,696)	(427,071)	(427,071)	**(1,377,362)**	(950,291)	(222.51%)	▼
		(1,182,387)	**(678,040)**	**(561,706)**	**(1,511,997)**	**(950,291)**	(169.18%)	
Amount attributable to financing activities		**(584,887)**	**1,464,562**	**1,580,896**	**672,547**	**(908,349)**	(57.46%)	
MOVEMENT IN SURPLUS OR DEFICIT								
Surplus or deficit at the start of the financial year	2(a)	2,930,455	94,740	94,740	**1,687,882**	1,593,142	1681.59%	▲
Amount attributable to operating activities		2,602,636	300,514	3,003,661	**4,072,481**	1,068,820	35.58%	▲
Amount attributable to investing activities		(3,260,422)	(1,824,005)	(1,091,640)	**(1,095,075)**	(3,434)	(0.31%)	
Amount attributable to financing activities		(584,887)	1,464,562	1,580,896	**672,547**	(908,349)	(57.46%)	▼
Surplus or deficit after imposition of general rates		**1,687,782**	**35,811**	**3,587,656**	**5,337,835**	**1,750,179**	48.78%	▲

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.
▲ Indicates a variance with a positive impact on the financial position.
▼ Indicates a variance with a negative impact on the financial position.
Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 28 FEBRUARY 2026

	Actual 30 June 2025	Actual as at 28 February 2026
	$	$
CURRENT ASSETS		
Cash and cash equivalents	4,965,730	6,326,290
Trade and other receivables	3,371,899	4,881,650
Other financial assets	119,267	119,267
Inventories	15,348	55,380
Other assets	482,825	395,793
TOTAL CURRENT ASSETS	8,955,069	11,778,380
NON-CURRENT ASSETS		
Trade and other receivables	671,179	671,179
Other financial assets	490,676	490,676
Property, plant and equipment	27,805,525	28,196,945
Infrastructure	159,655,271	158,286,515
Right-of-use assets	16,409	16,409
TOTAL NON-CURRENT ASSETS	188,639,060	187,661,724
TOTAL ASSETS	197,594,129	199,440,104
CURRENT LIABILITIES		
Trade and other payables	1,644,014	1,190,722
Contract liabilities	1,369,120	1,832,331
Lease liabilities	9,302	18,645
Borrowings	213,665	336,615
Employee related provisions	798,864	778,438
TOTAL CURRENT LIABILITIES	4,034,965	4,156,751
NON-CURRENT LIABILITIES		
Lease liabilities	7,829	29,627
Borrowings	1,210,174	989,428
Employee related provisions	140,364	140,364
Other provisions	4,019,700	3,846,603
TOTAL NON-CURRENT LIABILITIES	5,378,067	5,006,022
TOTAL LIABILITIES	9,413,032	9,162,773
NET ASSETS	**188,181,097**	**190,277,331**
EQUITY		
Retained surplus	35,654,431	38,515,903
Reserve accounts	4,304,513	3,539,275
Revaluation surplus	148,222,153	148,222,153
TOTAL EQUITY	**188,181,097**	**190,277,331**

This statement is to be read in conjunction with the accompanying notes.

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the Local Government Act 1995 read with the *Local Government (Financial Management) Regulations 1996,* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 08 April 2026

THE LOCAL GOVERNMENT REPORTING ENTITY
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICES
Material accounting policies utilised in the preparation of these statements are as described within the 2024-25 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
  - Property, plant and equipment
  - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Assets held for sale
- Investment property
- Estimated useful life of intangible assets
- Measurement of employee benefits
- Measurement of provisions
- Estimation uncertainties and judgements made in relation to lease accounting

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.
The material variance adopted by Council for the 2025-26 year is $50,000 and 10.00% whichever is the greater.

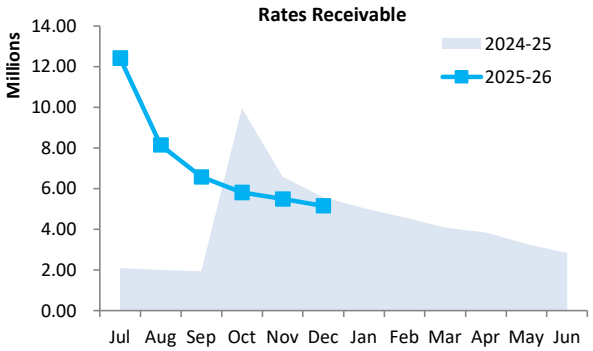
Description	Var. $	Var. %	
	$	%	
Revenue from operating activities			
Interest revenue Mainly relates to interest on overdue rates	**56,436**	**26.15%**	▲
Other revenue $67k relates to workers compensation being less than budgeted estimates. $19k relates to rates administration charges, incorrectly budgeted to other income, included in fees and charges. Will be corrected as part of mid year budget review.	**(144,499)**	**(61.19%)**	▼
Expenditure from operating activities			
Employee costs Timing variance. Will be rectified by year end. Due to current vacancies and internal cost allocations.	**785,087**	**15.53%**	▲
Other expenditure Timing variance, mainly relates to plant on costs and labour overheads. Will be cleared by year end.	**135,615**	**31.06%**	▲
Inflows from investing activities			
Proceeds from disposal of assets Timing variance as motor vehicle purchasing is to occur in the near future. Currently only two motor vehicles have been traded in and replaced.	**(166,600)**	**(89.28%)**	▼
Outflows from investing activities			
Acquisition of property, plant and equipment Timing variance between budget and purchase of assets	**242,193**	**20.41%**	▲
Acquisition of infrastructure ($50k) relates to drainage works on Forrest st. Project was not completed until 2025/2026, but was budgeted for in 2024/2025.	**(64,371)**	**(49.36%)**	▼
Outflows from financing activities			
Transfer to reserves $950k transferred from Municipal funds to unspent grants Reserve in relation to the heated swimming pool grant. Ongoing discussions being held in relation to the reallocation of these grant funds to other key projects.	**(950,291)**	**(222.51%)**	▼
Surplus or deficit at the start of the financial year Higher surplus than originally anticipated due to more grants income in 2025 than originally forecast.	**1,593,142**	**1681.59%**	▲
Surplus or deficit after imposition of general rates	**1,750,179**	**48.78%**	▲

3 RESERVE ACCOUNTS

	Budget				Actual			
Reserve account name	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance
	$	$	$	$	$	$	$	$
Reserve accounts restricted by Council								
Leave reserve	367,208	11,439	(10,000)	368,647	434,559	11,439	(10,000)	435,998
Building reserve	807,258	35,146	(246,000)	596,404	823,449	35,146	(246,000)	612,595
Plant reserve	1,061,319	108,060	(1,115,000)	54,379	1,082,606	108,060	(1,115,000)	75,666
Waste reserve	690,943	21,523	(500,000)	212,466	704,803	21,523	(500,000)	226,326
Revaluation reserve	57,721	61,755	(24,102)	95,374	58,879	61,755	(24,102)	96,532
Airport reserve	34,199	6,065	0	40,264	34,886	6,065	0	40,951
Election reserve	9,556	20,298	(25,000)	4,854	9,748	20,298	(25,000)	5,046
River Rehabilitation reserve	110,135	3,431	0	113,566	112,344	3,431	0	115,775
Roche Park reserve	129,131	4,022	0	133,153	131,721	4,022	0	135,743
Legal reserve	182,681	8,191	(2,500)	188,372	186,345	8,191	(2,500)	192,036
Collie Mineworkers Swimming Pool reserve	128,360	3,998	(65,000)	67,358	130,934	3,998	(65,000)	69,932
Parks & Ovals reserve	268,532	8,365	0	276,897	273,920	8,365	0	282,285
New initiative reserve	290,968	9,064	(15,000)	285,032	296,937	9,064	(15,000)	291,002
Information and Communication Technology reserve	22,922	25,714	(40,000)	8,636	23,382	25,714	(40,000)	9,096
Unspent Grants reserve	0	100,000	(100,000)	0	0	1,050,291	(100,000)	950,291
	4,160,933	**427,071**	**(2,142,602)**	**2,445,402**	**4,304,513**	**1,377,362**	**(2,142,602)**	**3,539,274**

6 RECEIVABLES

Rates receivable	30 June 2025	28 Feb 2026
	$	$
Opening arrears previous year	2,170,551	2,833,181
Levied this year	7,718,980	8,127,828
Less - collections to date	(7,056,350)	(6,698,981)
Gross rates collectable	**2,833,181**	**4,262,028**
Allowance for impairment of rates receivable	0	0
Net rates collectable	**2,833,181**	**4,262,028**
% Collected	71.4%	61.1%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Receivables - general	(502)	26,185	9,243	1,514	383,691	420,132
Percentage	(0.1%)	6.2%	2.2%	0.4%	91.3%	
Balance per trial balance						
Trade receivables						420,132
GST receivable						251,048
Allowance for impairment of receivables from contracts with customers						(51,558)
Total receivables general outstanding						**619,622**

Amounts shown above include GST (where applicable)

KEY INFORMATION

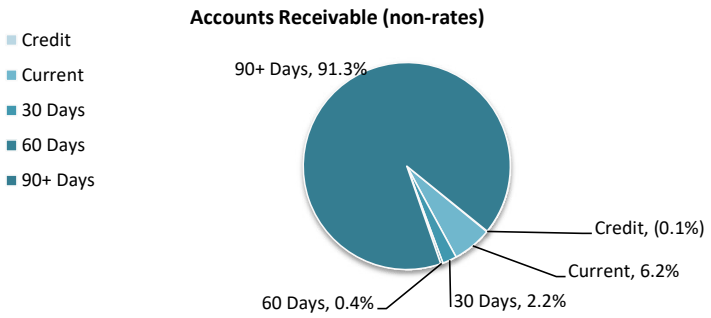
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

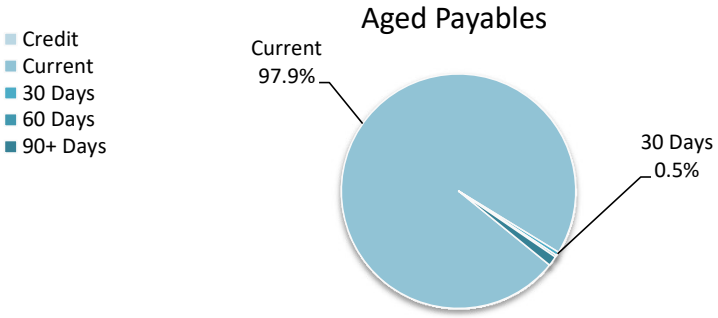


7 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Payables - general	0	354,281	1,860	922	4,832	361,895
Percentage	0.0%	97.9%	0.5%	0.3%	1.3%	
Balance per trial balance						
Sundry creditors						361,895
Other payables						386,920
Bonds and deposits held						440,416
Accrued expenses						14,318
Total payables general outstanding						**1,190,722**
Amounts shown above include GST (where applicable)						

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.
The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
Electronic Funds Transfer					
EFT41055	19/02/2026	KEYBROOK HOLDINGS PTY LTD	VERGE BOND REFUND		-$ 1,025.00
EFT41056	19/02/2026	JOHN WATT	RATES REFUND FOR A2145		-$ 349.88
EFT41057	19/02/2026	WA AUSTRALIAN SERVICES UNION WA (ASU)	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-$ 130.50
EFT41058	19/02/2026	COLLIE TOWING	INVOICE BELOW		-$ 450.00
00006691	05/01/2026		TOWING OF WHITE HOLDEN RODEO REGISTRATION 1UHD696	$ 150.00	
00006741	30/01/2026		TOWING OF SILVER FORD MONDEO - NO REGISTRATION FROM RIVER AVENUE	$ 150.00	
00006740	30/01/2026		TOWING OF CAPTIVA FROM LANEWAY TO COOMBE ST DEPOT	$ 150.00	
EFT41059	19/02/2026	ARROW BRONZE	INVOICE BELOW		-$ 1,082.13
773303	16/01/2026		PLAQUE	$ 305.99	
773356A	19/01/2026		PLAQUE	$ 470.15	
773356B	19/01/2026		PLAQUE	$ 305.99	
EFT41060	19/02/2026	AIR LIQUIDE WA PTY LTD	MONTHLY GAS CLYLINDER RENTAL FOR DEPOT WORKSHOP		-$ 28.16
EFT41061	19/02/2026	ACCESS WELLBEING SERVICES (Centrecare Inc)	ACCESS WELLBEING EAP SERVICES 07/11/2025 AND 19/12/2025		-$ 360.00
EFT41062	19/02/2026	AMALGAMATED CIVIL & PLANT HIRE PTY LTD	WETTING DOWN OF ASBESTOS PILE WTS USING WATER CART OVER 10 DAY PERIOD		-$ 4,290.00
EFT41063	19/02/2026	Airport Lighting Specialists pty ltd	PALBA20CLEAR V7/1222, BA20S, CLEAR L/I RUNWAY LIGHT		-$ 532.40
EFT41064	19/02/2026	AUSTRALIAN TAXATION OFFICE	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-$ 55,587.00
EFT41065	19/02/2026	ATC WORK SMART INC	INVOICE BELOW		-$ 8,364.13
GT44720	27/11/2025		MECHANIC TRAINEE 09/11/2025 - 22/11/2025	$ 2,312.49	
GT45336	08/01/2026		MECHANIC TRAINEE P/ HOLIDAY CORRECTIONS 21/12/2025 - 03/01/2026	$ 849.20	
GT45521	22/01/2026		MECHANIC TRAINEE 04/01/2026 - 17/01/2026	$ 2,601.22	
GT45749	05/02/2026		MECHANIC TRAINEE 18/01/2026 - 31/01/2026	$ 2,601.22	
EFT41066	19/02/2026	BUILDING & CONSTRUCTION INDUSTRY	BCITF LEVY JAN 26 - 2025101		-$ 115.75
EFT41067	19/02/2026	BUNBURY MACHINERY	HIRE OF EWP UPLIFT MONDAY @ 4.30PM RETURN TUESDAY		-$ 295.00
EFT41068	19/02/2026	BUNNINGS BUILDING SUPPLIES	INVOICE BELOW		-$ 558.64
2179/00131063	06/01/2026		MONTGOMERY 47 TOTE FREESTANDING STORAGE RACK	$ 261.00	
2706/99826431	15/01/2026		COWDRY 3M TROJAN SLIDING PACKAGED SET FOR SINGLE DOORS	$ 297.64	
EFT41069	19/02/2026	BMB DIESEL	LICENSING OF ROLLER CO14145		-$ 635.45
EFT41070	19/02/2026	THE TRUSTEE FOR BELL ROWE HOLDINGS TRUST (COASTAL FREIGHTLINES)	FREIGHT FOR DELIVERY FROM SIGMA		-$ 160.16
EFT41071	19/02/2026	BRETT WILLIAM HANSEN	INVOICE BELOW		-$ 12,120.00
NOM REFUND	11/02/2026		REFUND OF NOMINATION FEE OCTOBER 2025 COUNCIL ELECTION	$ 100.00	
ELECTED MEMBERS 25/26	12/02/2026		ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026, ELECTED MEMBER ANNUAL COMMUNICATION ALLOWANCE 2025/2026, ELECTED MEMBER PREPAID EXPENSE JULY 26 - OCT 26	$ 12,020.00	
EFT41072	19/02/2026	SCOTT CHRISTINGER	INVOICE BELOW		-$ 9,889.55
INV-1368	22/01/2026		DISCONNECT & MAKE SAFE BURNT POWER OUTLET TO POLE 61 AT CRVTP	$ 137.50	
INV-1354	22/01/2026		SUPPLY & INSTALL NEW LOUVERED WALL EXHAUST FAN TO CHEMICAL SHED	$ 434.50	
INV-1353	22/01/2026		RCD TESTING TO ALL SHIRE BUILDINGS	$ 8,833.55	
INV-1363	22/01/2026		FAULT FIND AND RESET CLOCK ON COMPRESSOR AT DEPOT	$ 264.00	
INV-1371	29/01/2026		REPLACE RUNWAY LIGHT AT AERODROME	$ 220.00	
EFT41073	19/02/2026	PETE'S	INVOICE BELOW		-$ 1,003.75
280032	16/12/2025		KING GEE 0339 DENIM, BISLEY BK6975 YELLOW/NAVY, BS6896 YELLOW/NAVY 2XL, HAT OREGON, LOGOS & EMBROIDERY	$ 760.15	
280637	30/12/2025		KING GEE K54913 YELLOW/NAVY, LOGOS & EMBROIDERY	$ 243.60	
EFT41074	19/02/2026	COLLIE SENIOR CITIZENS INC	WATER USAGE AND SERVICE CHARGES AT MARGARETTA WILSON CENTRE 25/11/2025 - 28/01/2026		-$ 172.40
EFT41075	19/02/2026	COLLIE ELECTRICAL SERVICE	REPAIR EXPOSED ELECTRICAL WIRES AT THE SKATE PARK		-$ 165.00
EFT41076	19/02/2026	COLLIE RAILWAY STATION GROUP INC	REIMBURSEMENT FOR ELECTRICTY PAYABLE AS PER SUB METER PERIOD UNTIL 21/01/2026		-$ 160.60
EFT41077	19/02/2026	CRESCENT CONVEYANCERS	RATES REFUND FOR A68		-$ 1,200.50
EFT41078	19/02/2026	CROSS SECURITY SERVICES	SECURITY MAINTENANCE AT SHIRE BUILDINGS		-$ 423.72
EFT41080	19/02/2026	COLLIE COMMUNITY BROADCASTING ASSOCIATION	OUTSIDE BROADCAST FOR AUSTRALIA DAY BREAKFAST		-$ 550.00
EFT41081	19/02/2026	COLLIE COMMUNITY PUBLISHERS (CRV BULLETIN)	CRV BULLETIN - ADVERT FOR GENERAL HAND - WORKS CREW		-$ 55.00

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
EFT41082	19/02/2026	CENTRAL GARAGE	EMERGENCY MAINTENANCE PLANT AND EQUIPMENT SES LGGS - 1EZE593 (GRANT)		-$ 280.00
EFT41083	19/02/2026	CHARGEFOX PTY LTD	MANAGEMENT FEES FOR FORREST STREET COLLIE FROM 01/01/2026 - 31/01/2026		-$ 64.79
EFT41084	19/02/2026	CRAIG MICHAEL DELFANTE	REFUND OF BUILDING PERMIT		-$ 171.65
EFT41085	19/02/2026	CLOUD PAYMENT GROUP	COURT FILING AND LEGAL FEES DECEMBER 2025		-$ 3,801.60
EFT41086	19/02/2026	COLLIE PETS AND VETS	INVOICE BELOW		-$ 192.50
1010411	24/12/2025		SERVICE AGREEMENT - CANINE	$ 140.00	
1011244	13/01/2026		SERVICE AGREEMENT - MICROCHIP	$ 52.50	
EFT41087	19/02/2026	CRV AIR	REPAIR AND FIT PARTS TO FRIDGE IN COUNCIL CHAMBERS		-$ 386.50
EFT41088	19/02/2026	JANG DEVELOPMENT PTY LTD T/A CHANGING SPACES	VERGE BOND REFUND		-$ 1,025.00
EFT41089	19/02/2026	CANVAS WORKS SOUTH WEST	MANUFACTURE CUSTOM YELLOW HEAVY DUTY PVC BAGS FOR MILWAUKEE LIGHT STAND AND THREE BATTERIES WITH PADDING ON BOTH ENDS WITH A ZIP ON TOP & WEBBING HANDLES		-$ 748.00
EFT41090	19/02/2026	ABN RESIDENTIAL T/A DALE ALCOCK HOMES SOUTH WEST	VERGE BOND REFUND		-$ 1,025.00
EFT41091	19/02/2026	DALE HILL-POWER	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 12,020.00
EFT41092	19/02/2026	DEPARTMENT OF LOCAL GOVERNMENT, INDUSTRY REGULATION AND SAFETY	BUILDING PERMITS X 13 (SERVICES LEVY) JAN 2026		-$ 883.78
EFT41093	19/02/2026	EASIALARY PTY LTD	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-$ 800.68
EFT41094	19/02/2026	FOUNDER ENTERPRISES PTY LTD.	GRADER BLADES, PLOW BOLTS, PLOW NUTS FOR CUTTING EDGES		-$ 553.74
EFT41095	19/02/2026	FULTON HOGAN INDUSTRIES PTY LTD	EZ STREET POTHOLE REPAIR 20KG		-$ 3,801.60
EFT41096	19/02/2026	STRATAGREEN	A3883 APPARENT BOW SAW METSULFURON 600. 500GRAMS		-$ 330.66
EFT41097	19/02/2026	COLLIE SHOELAND	SOUTHERN CROSS BOOTS SZ 6		-$ 280.00
EFT41098	19/02/2026	GARRY BRIAN MCDERMOTT	VERGE BOND REFUND		-$ 1,000.00
EFT41099	19/02/2026	GARY FARIES	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 12,020.00
EFT41100	19/02/2026	GRACE RECORDS MANAGEMENT AUST PTY LTD	BLUE BIN CONFIDENTIAL WASTE SERVICE - 30/01/2026		-$ 13.20
EFT41101	19/02/2026	HENDERSON HARDWARE	SUPPLY AND INSTALL POOL FENCE (MARG WILSON CAR PARK)		-$ 12,900.00
EFT41102	19/02/2026	HEATLEY SALES PTY LTD	STEEL BLUE ARGYLE ZIP: NITRILE/ BUMP CAP/ PR MIDSOLE BOOT WHEAT SZ 11		-$ 449.31
EFT41103	19/02/2026	HARRIS RIVER FIRE BRIGADE	INVOICE BELOW		-$ 168.25
H57 OCT 25 P/CASH	30/01/2026		BREAD ROLLS FOR BURN & TRAINING	$ 12.50	
H57 NOV 25 P/CASH	30/01/2026		WATER, COOL DRINK, GATORADE FOR BFB	$ 85.90	
H57 JUL25 P/CASH	30/01/2026		BBQ MEAT AND BREAD ROLLS FOR TRAINING JULY 2025	$ 69.85	
EFT41104	19/02/2026	HP COUNTRY LANDSCAPING	PUMP REPAIRS - MINNINGUP		-$ 927.51
EFT41105	19/02/2026	HAIMONA ERU PAUL	VERGE BOND REFUND - MODULARIS PTY LTD		-$ 1,025.00
EFT41106	19/02/2026	HOME GROUP WA SOUTH WEST	VERGE BOND REFUND 3 BUCKINGHAM WAY		-$ 1,025.00
EFT41107	19/02/2026	INTERPHONE	INTERPHONE NBN OPTIC FIBRE INTERNET 1400 MBPS 1TB ACCESS CHARGES - FINAL INVOICE		-$ 131.56
EFT41108	19/02/2026	INSTITUTE OF PUBLIC WORKS ENGINEERING AUSTRALASIA LTD	IPWEA ANNUAL COUNTRY MEETING		-$ 600.00
EFT41109	19/02/2026	BYLUND PHOTOGRAPHICS	PROVIDE PHOTOGRAPHS OF ELECTED MEMBERS AND EXECUTIVE STAFF TO UPDATE WEBSITE.		-$ 200.00
EFT41110	19/02/2026	JOE ITALIANO	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 17,711.00
EFT41111	19/02/2026	JOHN LYNG INSURANCE BUILDERS SOLUTIONS (WA)PTY LTD	VERGE BOND REFUND		-$ 1,025.00
EFT41112	19/02/2026	JOHN LESLIE KEARNEY	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 12,020.00
EFT41113	19/02/2026	JILA RILEY BUILDING COMPANY PTY LTD	INVOICE BELOW		-$ 2,050.00
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
EFT41114	19/02/2026	JAPANESE TRUCK & BUS SPARES PTY LTD	INVOICE BELOW		-$ 5,074.85
615279	15/01/2026		VALVE ASSY GOVERNOR (CO30614)	$ 139.95	
615344	15/01/2026		FAN & SHROUD ASSY CONDENSER - CO668	$ 728.75	
616882	28/01/2026		STEP PLATE AND COVER - TIPPER TRUCK (CO19468)	$ 746.85	
618232	05/02/2026		MIRROR HEAD ASSY & SPRING COMPONENTS - CO30614	$ 1,681.75	
618345	06/02/2026		REPLACEMENT LHS & RHS MIRRORS - CO8554	$ 957.90	
618432	06/02/2026		TIE ROD BARE OE - CO668, TIE ROD END LHS & TIE ROD END RHS (CO30614)	$ 544.20	
618971	10/02/2026		ADJUSTER ASSY WITH PULLY - CO668	$ 275.45	
EFT41115	19/02/2026	JJ & VO SIMMONDS	RATES REFUND A5504		-$ 423.30
EFT41116	19/02/2026	KOOL KREATIVE	INVOICE BELOW		-$ 4,468.75
B0221	05/02/2026		EVENTS TOOLKIT - GRAPHIC DESIGN (S32 PARTNERSHIP)	$ 3,850.00	
B0240	05/02/2026		BUSSELTON AIRPORT POSTERS - GRAPHIC DESIGN (S32 PARTNERSHIP)	$ 618.75	
EFT41117	19/02/2026	LG BEST PRACTICES PTY LTD	ASSISTANCE WITH RATES SCHEDULES 25-26		-$ 2,772.00
EFT41118	19/02/2026	LEE GARRETT	VERGE BOND REFUND		-$ 1,000.00
EFT41119	19/02/2026	LILLIAN MARY LAWRENCE	RATES REFUND FOR A1737		-$ 791.69
EFT41120	19/02/2026	LIVING SPRINGS WATER PTY LTD	ADMIN OFFICE - WATER COOLER ANNUAL RENTAL - 01/02/2026 - 31/01/2027		-$ 582.00
EFT41121	19/02/2026	BUCHER MUNICIPAL	LOWER BRACKET - W/ASSEMBLEY FOR VT651 ROAD SWEEPER		-$ 429.25
EFT41122	19/02/2026	IAN H MIFFLING	SHIRE PRESIDENT ANNUAL ALLOWANCE 2025/2026		-$ 40,300.00
EFT41123	19/02/2026	MARK ANTHONY NICKLESS	VERGE BOND REFUND		-$ 1,025.00
EFT41124	19/02/2026	NUTRIEN WATER	INVOICE BELOW		-$ 3,250.14
413875027	13/01/2026		NELS NODE CONTROLLER, HOL ADD A STATION PRO, SPR GEARDRIVE SRM04 ADJUSTABLE HUNTER, TORO SOLENOID RICHDEL	$ 2,975.58	
413895647	23/01/2026		HUNTER NODE 2 STATION	$ 274.56	
EFT41125	19/02/2026	(DO NOT USE) OFFICE WORKS BUNBURY STORE	INVOICE BELOW		-$ 193.00
626783990	21/01/2026		TP-LINK AC750 WIRELESS DUAL BAND 4G LTE ROUTER MR200	$ 127.00	
626906449	21/01/2026		2M HEAVY DUTY LIGHTING CABLE FOR CHAMBER IPAD, 3 X 1M LIGHTING CABLES TO HOLD AS SPARES	$ 66.00	
EFT41126	19/02/2026	OFFICEWORKS (ON LINE ORDERS ONLY)	INVOICE BELOW		-$ 344.35
627135182	27/01/2026		LIBRARY STATIONERY - PAPER, PAINT, CANVAS ETC	$ 272.40	
627183966	28/01/2026		LIBRARY STATIONERY - GST	$ 71.95	
EFT41127	19/02/2026	OZARB TREE SERVICE	INVOICE BELOW		-$ 5,170.00
632	05/02/2026		PRUNE 2 TREES IN BEDLINGTON ST ALLANSON	$ 2,310.00	
633	10/02/2026		REMOVE TREE TO GROUND AND REMOVE ALL WASTE - DEAKIN STREET	$ 990.00	
634	10/02/2026		REMOVAL OF TREE RIGBY ST VERGE	$ 1,870.00	
EFT41128	19/02/2026	OZ COMMERCIAL MAINTENANCE SERVICES PTY LTD	RETICULATION PARTS SUPPLIED FOR THROSSELL STREET		-$ 285.68
EFT41129	19/02/2026	PILATTI BROS TRANSPORT	INVOICE BELOW		-$ 2,902.90
INV-7504	28/01/2026		5M3 20/10 CONCRETE SUPPLIED & DELIVERED TO ALLANSON SCHOOL FOOTPATH	$ 1,677.50	
INV-7513	30/01/2026		3.6M3 20/10 CONCRETE SUPPLY AND DELIVER TO ALLANSON PRIMARY SCHOOL	$ 1,225.40	
EFT41130	19/02/2026	DOWN SOUTH WHOLESALE BUNBURY (THE TRUSTEE FOR TEEPEE TRUST) PFI SUPPLIES	INVOICE BELOW		-$ 2,312.20
24153	02/12/2025		ECO-CHOICE GP DISHWASHING DETERGENT 5LT, 602 CONICAL BOTTLE 500ML, 223 TRIGGER SPRAY CANYON WHITE, 280ML COLD PAPER CUP GREEN CTN 1000, 2 PLY T/ROLL 700 SHEET CTN 48, SLIMFOLD H/T PUREBLUE PWQSTB-F CTN 4000	$ 454.30	
24149	02/12/2025		COMPACT H/T PURE BLUE CTN 2400, JUMBO 2PLY T/ROLL PURE 8PK, 2PLY T/ROLL PURE 400SHEET CTN 48, URINAL SCREEN ROSCHE COTTON CANDY 25PK, 73LT BIN LINER 10ROLLS CTN250, GENTLE PINK LIQUID HAND SOAP 5LT, SCOURER PADS LARGE THICK BLACK PK10, NEUTROL HD LOW FOAM MP DETERGENT RC 15LT, BIOBREAK BIODEGRADATION ACCELERANT 15LT	$ 930.40	
26578	30/01/2026		COMPACT H/T PURE BLUE CTN 2400, JUMBO 2PLY T/ROLL PURE 8PK, WIPES RAPID CLEAN HD RED ROLL 90, 2PLY T/ROLL PURE 400SHEET CTN 48 , BIODEGRADATION ACCELERANT 15LT 920, GENTLE PINK LIQUID HAND SOAP 5LT, 400G MOP HEAD RAPIDCLEAN RED EACH, SCOURER PADS LARGE RECT THICK BLACK PK10	$ 927.50	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
EFT41131	19/02/2026	PRIME SUPPLIES	INVOICE BELOW		-$ 828.03
240711485	19/01/2026		REWINDA COMPRESSED AIR HOSE REEL RED 20M X 12MM ID (112CO)	$ 413.33	
240713868	03/02/2026		P/N 101127102 M18 FUEL 1/4 IMPACT DRIVER TOOL	$ 414.70	
EFT41132	19/02/2026	PAUL LESLIE MOYSES	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 12,020.00
EFT41133	19/02/2026	P & S GRIGGS PLUMBING	DUMP POINT CHECKS TO TRUCK BAY & VISITOR CENTRE TO AVOID BLOCKAGES AND OVERFILLS 12/12/25 & 19/01/26		-$ 445.50
EFT41134	19/02/2026	REDINK HOMES	INVOICE BELOW		-$ 3,075.00
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
EFT41135	19/02/2026	RETECH RUBBER	REPAIRS TO CENTRAL PARK RUBBER SOFTFALL		-$ 3,080.00
EFT41136	19/02/2026	READY INDUSTRIES PTY LTD (Tranding as 1300TempFence)	SMALL FOOT PUMP		-$ 212.85
EFT41137	19/02/2026	ROB WELLS	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 12,020.00
EFT41138	19/02/2026	SLATER - GARTRELL SPORTS	NEW NETBALLS FOR SOCIAL NETBALL COMPETITION		-$ 401.40
EFT41139	19/02/2026	SOUTH WEST REFRIGERATION & AIRCONDITIONING (WA) PTY LTD	AIRCON AT WASTE TRANSFER STATION CHECKED		-$ 181.50
EFT41140	19/02/2026	COLLIE MOWERS AND MORE	INVOICE BELOW		-$ 162.00
2436#4	14/01/2026		CHAIN PICCO MICRO - PARKS & GARDENS	$ 92.00	
2448#4	20/01/2026		LIQUID CHLORINE 20LT DRUM COST	$ 40.00	
2453#5	21/01/2026		BLADE ABR 240MM EDGER X 2	$ 30.00	
EFT41141	19/02/2026	STATION MOTORS	INVOICE BELOW		-$ 895.60
R62853	15/12/2025		SERVICE 100CO	$ 473.95	
R62924	19/12/2025		DRAIN UNLEADED FUEL FROM MUX	$ 421.65	
EFT41142	19/02/2026	MICHELLE SMITH	ELECTED MEMBER ANNUAL ATTENDANCE 2025/2026		-$ 12,020.00
EFT41143	19/02/2026	SCOPE BUSINESS IMAGING	INVOICE BELOW		-$ 969.79
741617	31/01/2026		ADMIN PHOTOCOPIER SERVICE PLAN AND SUPPORT (SERVICE AGREEMENT # I-23-2662) FROM 31/12/2025	$ 922.41	
741618	31/01/2026		LIBRARY PHOTOCOPIER SERVICE PLAND AND SUPPORT (SERVICE AGREEMENT # I-23-2662) FROM 31/12/2025	$ 47.38	
EFT41144	19/02/2026	SHELFORD CONSTRUCTIONS PTY LTD	VERGE BOND REFUND		-$ 1,025.00
EFT41145	19/02/2026	SNELLS DISTRIBUTION PTY. LTD. T/A/ AMALGAMATED	SUMMER MOVIES - LICENCE FOR PENGUIN LESSONS		-$ 385.00
EFT41146	19/02/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA	INVOICE BELOW		-$ 1,076.49
FAINV01369061	13/01/2026		ANNUAL CONTRACTED SERVICE FOR SES PLANT & EQUIPMENT (LGGS GRANT)	$ 257.00	
1369067	13/01/2026		ANNUAL CONTRACTED SERVICE - MAINTENANCE OF PLANT & EQUIPMENT - (LGGS GRANT)	$ 819.49	
EFT41147	19/02/2026	SULLIVAN LOGISTICS T/A COLLIE FREIGHTLINES	INVOICE BELOW		-$ 164.47
CFLINV100169	16/01/2026		FREIGHT DELIVERY CHARGES - JAPANESE TRUCKS, PRIME SUPPLIES	$ 115.19	
CFLINV100223	23/01/2026		FREIGHT DELIVERY CHARGES - T-QUIP	$ 49.28	
EFT41148	19/02/2026	SOUTH REGIONAL TAFE	INVOICE BELOW		-$ 122.60
I0035819	09/02/2026		AUSCHEM TRAINING FOR 2 X CREW	$ 37.60	
I0035887	09/02/2026		AUSCHEM TRAINING FOR CREW	$ 85.00	
EFT41149	19/02/2026	T-QUIP	10-5951 BELT FOR TORO RIDE ON MOWER		-$ 170.29
EFT41150	19/02/2026	TYREPOWER	INVOICE BELOW		-$ 515.00
3450159	13/01/2026		WHEEL ALIGNMENT 105CO	$ 95.00	
3453321	13/01/2026		ROVELO TRUCK TYRE (CO17693)	$ 420.00	
EFT41151	19/02/2026	TDC CONTRACTORS	CARTAGE OF SAND FROM PREMIER COAL MINESITE TO WASTE TRANSFER FACILITY DAILY COVER		-$ 13,200.00
EFT41152	19/02/2026	TELAIR PTY LTD	INVOICE BELOW		-$ 3,483.60
CN-20188	06/11/2025		CREDIT FOR HARDWARE RETURN	-$ 99.00	
526472-281	28/01/2026		STANDING ORDER FOR SHIRE MOBILE PHONE ACCOUNTS	$ 205.24	
TA22690-079	31/01/2026		NETWORK DATA AND VOICE SERVICES FOR ALL SITES SOC.	$ 3,377.36	

SHIRE OF COLLIE

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Chq/EFT	Date	Name	Description	Amount	Payment
EFT41153	19/02/2026	TLC CARPET AND TILE CLEANING	INVOICE BELOW		-$ 15,334.29
INV-0049	16/01/2026		CLEAN CARPETS AT ROCHE PARK - PLAYROOM AND GROUP FITNESS ROOM	$ 1,270.50	
INV-0033	31/01/2026		RFT 02/2025 CLEANING - FULFILLING SCOPE OF WORKS PER CONTRACT	$ 14,063.79	
EFT41154	19/02/2026	COLLIE RIVER VALLEY MEDICAL CENTRE	INVOICE BELOW		-$ 605.00
779270	12/12/2025		PRE-EMPLOYMENT MEDICAL - POOL ATTENDANT	$ 236.50	
782536TD	14/01/2026		MEDICAL ASSESSMENT FOLLOWING INCIDENT	$ 49.50	
784736	04/02/2026		PRE-EMPLOYMENT MEDICAL	$ 319.00	
EFT41155	19/02/2026	VENTURA HOME GROUP	INVOICE BELOW		-$ 2,025.00
2021153	12/02/2026		VERGE BOND REFUND	$ 1,000.00	
2022093	12/02/2026		VERGE BOND REFUND	$ 1,025.00	
EFT41156	19/02/2026	THE NOVOTEL VINES RESORT	ACCOMMODATION FOR THE 2025 WATERWISE EXPO AT VINES RESORT 12.08.2025		-$ 220.00
EFT41157	19/02/2026	SYNERGY	INVOICE BELOW		-$ 68,779.83
136338480	28/01/2026		86 THROSSELL ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - STREET LIGHTING	$ 193.59	
103912390	28/01/2026		LOT 0 COOMBES ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - STREET LIGHTING	$ 129.43	
212065320	28/01/2026		LOT 1000 DAVIS ST - SERVICE CHARGE AND USAGE 20/11/2025 TO 20.01.2026 - AIRSTRIP	$ 143.62	
218584750	28/01/2026		130 PRINSEP ST - SERVICE CHARGE AND USAGE 14/11/2026 TO 15/01/2026 - RECREATION F/BALL GROUND	$ 132.21	
219603130	28/01/2026		MEDIC ST - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - PARK AND GARDEN	$ 136.74	
230180590	28/01/2026		LOC 23606 CAMERON RD - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - ROCHE PARK	$ 1,630.76	
246254110	28/01/2026		LOC 19242 LEFROY ST - SERVICE CHARGE AND USAGE 14/11/2026 TO 15/01/2026 - SOLDIERS PARK	$ 1,893.71	
254858780	28/01/2026		8 MORRISON WAY - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - DEPOT	$ 2,702.67	
261855670	28/01/2026		81 FORRSET ST - SERVICE CHARGE AND USAGE 18/11/2026 TO 16/01/2026 - CENTRAL PARK WATER PLAYGROUND	$ 1,710.59	
311785380	28/01/2026		LOT 328 MEDIC STREET - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - STREET LIGHTING	$ 165.11	
326769270	28/01/2026		LOT 2867 FORREST ST - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - STREET LIGHTING	$ 2,192.44	
395602740	28/01/2026		LOT 964 WITTENOON ST - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - POOL	$ 27,458.56	
428265630	28/01/2026		THROSSEL ST DECORATIVE LIGHTS - SERVICE CHARGE AND USAGE 28/11/2025 TO 27/12/2025 - STREET LIGHTING	$ 57.72	
446768030	28/01/2026		LAURIE ST - SERVICE CHARGE AND USAGE 14/11/2026 TO 15/01/2026 - BARBARA SMITH PLAYGROUND	$ 140.15	
455985420	28/01/2026		LOT 5605 EALING RD - SERVICE CHARGE AND USAGE 22/11/2025 TO 22/01/2026 - BUSH FIRE BRIGADE	$ 180.91	
489294520	28/01/2026		LOC 15195 U A COOMBES ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - ROCHE PARK SOCCER PITCH	$ 128.46	
514824540	28/01/2026		15 BUCKINGHAM WAY - SERVICE CHARGE AND USAGE 04/11/2025 TO 05/01/2026 - BARBARA SMITH PLAYGROUND	$ 133.00	
519556300	28/01/2026		LOT 6128 HARRIS RIVER - SERVICE CHARGE AND USAGE 27/10/2025 TO 24/12/2025 - FIRE BRIGADE	$ 280.71	
542729470	28/01/2026		ROBERTS ST - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - CARETAKERS COTTAGE	$ 561.03	
577930670	28/01/2026		LOC 15195 COOMBES ST - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - WALLSEND SHOWGROUND	$ 923.45	
583356210	28/01/2026		LOT 1970 DENTON RD - SERVICE CHARGE AND USAGE 01/11/2026 TO 0/12/2025 - NEATH PARK	$ 70.28	
609132670	28/01/2026		LOT 1308 PRINSEP ST - SERVICE CHARGE AND USAGE 04/11/2025 TO 05/01/2026 - RADIO HUT	$ 1,105.18	
696151550	28/01/2026		LOC 30555 PAUL ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - ROCHE PARK	$ 135.23	
705015700	28/01/2026		UA 21 FORREST ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 CENTRAL PARK WATER P/GROUND	$ 1,655.08	
875881440	28/01/2026		LOT 2793 COOMBES ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - SOCCER CLUB ROOM	$ 330.61	
877067070	28/01/2026		87 THROSSELL STREET - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026	$ 1,134.79	
982318720	28/01/2026		LOT 391 DUDLEY ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - FIRE BRIGADE	$ 234.53	
012913740	28/01/2026		LOT 30555 COOMBES ST - SERVICE CHARGE AND USAGE 15/11/2025 TO 19/01/2026 - ROCHE PARK	$ 1,338.62	
606495630	28/01/2026		LOT 1000 U 51 CRAMPTON ST - SERVICE CHARGE AND USAGE 21/11/2025 TO 22/01/2026 - LIONS PARK	$ 587.19	
057431530	28/01/2026		24 SIMMONDS ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - FIRE BRIGADE	$ 128.46	
334707890	28/01/2026		LOT 422 SIMMONDS ST - SERVICE CHARGE AND USAGE 21.11.2025 TO 21/01/2026 - FIRE BRIGADE	$ 384.45	
081340020	28/01/2026		LOT 2751 STEERE ST - SERVICE CHARGE AND USAGE 11/11/2025 TO 09/01/2026 - SPICER STREET PARK	$ 135.28	
2010670166	04/02/2026	SYNERGY	ELECTRICITY STREET LIGHTING 25/12/2025 - 24/01/2026	$ 20,645.27	
EFT41158	19/02/2026	WML CONSULTANTS	STAGE 2 HARRIS RIVER ROAD DETAILED DESIGN		-$ 7,081.25
EFT41159	19/02/2026	WHITE BUILDING CO PTY LTD	INVOICE BELOW		-$ 3,075.00
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	

SHIRE OF COLLIE

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Chq/EFT	Date	Name	Description	Amount	Payment
EFT41160	19/02/2026	WESTRAC EQUIPMENT PTY LTD	REAR TAIL LIGHT - CAT BOBCAT		-$ 273.24
EFT41161	19/02/2026	COLLIE BIN HIRE	INVOICE BELOW		-$ 9,230.32
11932	31/12/2025		SERVICE 4 X PORTABLE TOILETS AT BLACK DIAMOND BETWEEN 05.12.2025 - 29.12.2025	$ 3,136.32	
11958	12/01/2026		PUMP OUT - TRUCK BAY (EDDIE WOODS PARK) 07.01.2026	$ 924.00	
11957	12/01/2026		PUMP OUT RV DUMP POINTS - TRUCK BAY AND VISITORS CENTRE - 06.01.2026	$ 924.00	
11956	12/01/2026		PUMP OUT RV DUMP POINT VISITORS CENTRE - 05.01.2026	$ 924.00	
11955	12/01/2026		PUMP OUT RV DUMP POINT - TRUCK BAY 24.12.2025	$ 924.00	
11962	19/01/2026		PUMP OUT RV DUMP POINTS - TRUCK BAY & VISITORS CENTRE - 16.01.2026	$ 924.00	
11964	26/01/2026		PUMP OUT RV DUMP POINT - VISITORS CENTRE - 20.01.2026	$ 924.00	
11963	26/01/2026		PUMP TANKS AT WASTE FACILITY	$ 550.00	
EFT41162	19/02/2026	WA COUNTRY BUILDERS	VERGE BOND REFUND		-$ 1,025.00
EFT41163	19/02/2026	WESTERN AUSTRALIAN ELECTORAL COMMISSION	2025 LOCAL GOVERNMENT ELECTION COSTS		-$ 47,614.27
EFT41164	19/02/2026	WA LIBRARY SUPPLIES	BOOK COVER & REPAIR SUPPLIES		-$ 260.40
EFT41165	19/02/2026	WATERCHEM AUSTRALIA PTY LTD	CHLORINE GAS ALARM TEST MONTHLY SERVICE VISIT (INCLUDING DRUM CHANGEOUTS IF REQUIRED).		-$ 1,362.90
EFT41166	19/02/2026	WA DISTRIBUTORS	INVOICE BELOW		-$ 705.75
1164966	27/01/2026		ROCHE PARK KIOSK - CONFECTIONERY, WATER, SPORTS DRINKS, CRISPS. CLEANING - HAND TOWELS, GLOVES	$ 572.35	
1164967	27/01/2026		ROCHE PARK KIOSK EXPENSES - CONFECTIONERY, WATER, SPORTS DRINKS, CRISPS	$ 133.40	
EFT41167	19/02/2026	WA FIBREGLASS POOLS SOUTHWEST PTY LTD	INVOICE BELOW		-$ 3,075.00
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
T435M	21/01/2026		VERGE BOND REFUND	$ 1,025.00	
EFT41168	19/02/2026	WA INSURANCE BUILDERS	VERGE BOND REFUND		-$ 1,000.00
EFT41169	23/02/2026	PETE'S	PINK/BLUE SHIRTS SIZE LARGE		-$ 121.80
EFT41170	23/02/2026	TRUSTEE FOR CPINC DISCRETIONARY TRUST	RENTAL PAYMENT 02.03.2026 - 29.03.2026 9 PARK STREET COLLIE		-$ 2,600.00
EFT41171	23/02/2026	TYREPOWER	BRIDGESTONE TYRES FOR FORD RANGER 109CO		-$ 1,145.00
EFT41172	26/02/2026	ECONOMIC DEVELOPMENT AUSTRALIA LIMITED	INVOICE BELOW		-$ 484.00
MB-1162771	17/02/2026	ECONOMIC DEVELOPMENT AUSTRALIA LIMITED	ECONOMIC DEVELOPMENT AUSTRALIA - ROADSHOW EVENT (S32 PARTNERSHIP)	$ 214.50	
1163776	19/02/2026		TRAINING FOR MANAGER OF PLANNING & DEVELOPMENT - EDA NATIONAL ROADSHOW	$ 269.50	
EFT41173	26/02/2026	AQUATIC SERVICE WA PTY LTD	FILTER INSPECTION - CHADSON MHS-3500/MHS-3000 SAND FILTERS AND REPLACEMENT X12 CHADSON HATCH SEALS		-$ 2,414.50
EFT41174	26/02/2026	ALSCO PTY LTD.	12 MONTH RENEWAL - SERVICING OF SANITARY BINS AT SHIRE BUILDINGS		-$ 8,632.25
EFT41175	26/02/2026	CELT PTY LTD ATF JLEC TRUST T/A ABBOTTS WATER FILTERS & PUMPS	ANNUAL REPLACEMENT WATER FILTERS FOR THE WORSLEY AND CARDIFF BFB BUILDINGS (LGGS GRANT)		-$ 772.00
EFT41176	26/02/2026	BUNNINGS BUILDING SUPPLIES	INVOICE BELOW		-$ 304.54
2706/99827961	03/02/2026		ESTILO CHROME 1 FUNCTION HAND SHOWER SET	$ 247.50	
2706/01275183	12/02/2026		K-FLEX 1M ELASTOMETRIC PIPE INSULATION	$ 57.04	
EFT41177	26/02/2026	B-TECH ELECTRONIC ENGINEERING	AUS DAY - BTECH STAGE SOUND SYSTEM		-$ 550.00
EFT41178	26/02/2026	BROWN'S TYRES PTY LTD	REPLACEMENT TYRE - CO14596		-$ 1,830.00
EFT41179	26/02/2026	SCOTT CHRISTINGER	INVOICE BELOW		-$ 2,746.95
INV-1372	29/01/2026		MAKE POWER SAFE AT THE WASTE FACILITY TO SEPTIC ALARM & REPLACE ALARM WIRING ON SEPTIC TANK ALARM	$ 1,078.00	
INV-1377	03/02/2026		REPLACE LIGHT FIXTURE AND/OR/FITTINGS AT VISITOR CENTRE	$ 1,277.05	
INV-1389	11/02/2026		LIGHT BULB CHANGES IN CHAMBERS	$ 177.40	
INV-1391	17/02/2026		CONNECT NEW PUMP TO BACKWASH SYSTEM AT THE SWIMMING POOL	$ 214.50	
EFT41180	26/02/2026	STATEWIDE BEARINGS	INVOICE BELOW		-$ 74.25
INV 2307947	15/01/2026		STEEL COUPLING - ANTI-GRAFFITI TRAILER (1TNN796)	$ 20.35	
INV 2307948	15/01/2026		MASTER CYLINDER 2 TONNE - ANTI-GRAFFITI TRAILER (1TNN796)	$ 53.90	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
EFT41181	26/02/2026	PETE'S	INVOICE BELOW		-$ 2,260.80
281011	13/01/2026		AVENEL HAT OREGON, KING GEE K54913 YELLOW/NAVY SZ S, YAKKA 07950 YELLOW/NAVY SZ S, KING GEE K13005 NAVY SZ 77R, BISLEY BK6975 YELLOW/NAVY SZ XS, LOGOS & EMBROIDERY	$ 780.15	
281158	19/01/2026		KING GEE K53012 NAVY 92R, BISLEY BP6007T NAVY 79L	$ 90.95	
281156	19/01/2026		AVENEL HAT OREGON, YAKKA Y02204 NAVY 92R, BISLEY BS6896 YELLOW/NAVY XL, BISLEY BK6975 YELLOW/NAVY XL, LOGOS & EMBROIDERY	$ 731.40	
281236	22/01/2026		KING GEE K53012 NAVY 92R, K53012 NAVY 97R, K53012 NAVY 97R, K53012 NAVY 92R, 0339 DENIM 84L	$ 403.80	
281664	04/02/2026		YAKKA 07950 YELLOW/NAVY L, LOGOS & EMBROIDERY	$ 254.50	
EFT41182	26/02/2026	COLLIE MACHINE SHOP	CUT & RE-THEAD EXISTING PIPE & MANUFACTURE NEW 600MM RISER		-$ 797.50
EFT41183	26/02/2026	CLEANAWAY PTY LTD	RECYCLING COLLECTION AT THE TRANSFER STATION - JAN 25		-$ 4,279.39
EFT41184	26/02/2026	BOC LIMITED	OXYGEN - MEDICAL C SIZE CYLINDERS - POOL		-$ 14.88
EFT41185	26/02/2026	COLLIE CHAMBER OF COMMERCE & INDUSTRY	STAFF LONG SERVICE GIFT (>20YRS SERVICE)		-$ 750.00
EFT41186	26/02/2026	CROSS SECURITY SERVICES	CALL OUT FEE AND CHANGE OF BATTERY FOR SWIMMING POOL ALARM SYSTEM		-$ 222.20
EFT41187	26/02/2026	COLLIE AUTO MECHANICS	DETAIL MAZDA 7 100CO		-$ 605.00
EFT41188	26/02/2026	BR LAKR & SA NOORDERMEER T/A COMOCEAN	FOR THE RE-FITTING AND SUPPLY OF MATERIALS ON NEW CESM VEHICLE THE AVL UNIT, EMERGENCY LIGHT BAR, 10X PERIMETER LIGHTS, REAR MONITOR, LOUD HALO AND SPEAKER, HANDS FREE KIT, 4X WAERN RADIOS (FRONT AND REAR)		-$ 7,249.61
EFT41189	26/02/2026	CENTRAL GARAGE	INVOICE BELOW		-$ 2,132.90
13053	28/08/2025		TOW CAPTIVA TO CENTRAL GARAGE (107CO)	$ 110.00	
00021790	09/10/2025		TOW 105CO FROM BUNBURY FARMERS MARKET TO CENTRAL GARAGE	$ 330.00	
00021827	09/10/2025		TOW TRACTOR (CO30016) FROM BUNBURY MACHINERY TO SHIRE DEPOT	$ 330.00	
23185	12/01/2026		SERVICE FOR 111-CO	$ 378.62	
00020467	30/01/2026		12 MONTHLY INSPECTION - NIFTY ELEVATED WORK PLATFORM	$ 815.98	
00022610	18/02/2026		DIAGNOSE SHIFT ISSUE RESECURE CABLE AND TEST (105CO)	$ 168.30	
EFT41190	26/02/2026	COAST MAC TRAILERS	SUPPLY 7X5 FAST FILL PUMP TRAILER TO THE COLLIE PRESTON BFB (LGGS APPROVED LINE 9 ITEM 2025/26)		-$ 5,470.00
EFT41191	26/02/2026	COATES HIRE	HIRE OF KNUCKLE BOOM 34FT (10.4M) 1 DAY + TRANSPORT CHARGE		-$ 847.00
EFT41192	26/02/2026	CRV AIR	DEGASSING OF FRIDGES AND AIR CONDITIONERS AT WASTE FACILITY		-$ 2,029.50
EFT41193	26/02/2026	COLLIE SALVAGE & HARDWARE	INTERNAL WALL RENOVATIONS MATERIALS - ADMIN BUILDING - NAILS, MDF, PLUGS, MASONRY BITS, SCREWS, GORILLA GLUE ETC		-$ 5,031.56
INV-5850	30/09/2025		POOL - WEED N FEED HOSE, SEALANT SIKAFLEX, ADMIN BUILDING- BOSTON SPRAY ADHESIVE, WINDEX GLASS CLEANER, DEPOT - 25MM UNPAINTED BRUSH, MEMBRANE BITUMEN RUBBER 4L, FOOTBALL CLUB/CHANGEROOMS - DOOR HANDLE HEAVY CHROME, 40MM ALUM. FLAT LONGTHREAD SCREWS, HOOK CABIN CHROME 75MM, HINGE, ALUMINIUM VENT - PRESSED SILVER, ROCHE PARK - RAINDROP 4 FUNCTION SHOWER, CEMETERY - ADHESIVE HOLD UP LP 290ML, RIVETS FOR POWER HOUSE ROAD	$ 451.60	
INV-6201	30/11/2025		HASP & STAPLE FOR SOLDIERS PARK, BUCKET & LID - POOL MAINTENANCE, BOSTON SPRAY CAN YELLOW - FOR HINO 500 SERIES CO17693, BOSTON SPRAY CAN OXIDE, 4 X MEASURING TAPE, NORTON DISC SPEED GRIP - 180GM, NORTON DISC SPEED GRIP - 180GM, X2, CARBIDE POLISHING DISC, X2 MASKING TAPE, X2, COLOURED SILICONE BUFF, X2, HEAVY DUTY PRIMER, X2 KILL RUST, X2 RESPIRATOR HALF SPRAY, X2, SANDING SHEET X2, SANDING SHEET, X2 SANDING SHEET, X2 MINERAL TURPENTINE, FOR DOG AGILITY PARK, HOSE CONNECTOR - PARKS & GARDENS, 3 G CLAMP	$ 456.90	
INV-6213	10/12/2025		PACER MINERAL TURPENTINE 20LTR	$ 125.00	
INV-6202	31/12/2025		RAPID SET 20KG -	$ 648.00	
INV-6203	31/12/2025		ROCHE PARK - HWF SELF DRILL, HINGE, MAGNA CATCH TOP PULL, FORREST STREET TOILETS - RAPIDSET 20KGS, SCREWS, WASHER, 3/8 CARRIAGE BOLTS, 3/8 NUT, WHITE THREAD TAPE, AITRSTRIP - GRIPPLES X3, LIGHTNING WIRE GRIPPLES, LIONS PARK - RETIC PARTS, SOLIDERS PARK TOILETS - GORILLA GLUE, DOWEL, EAST END EXTRANCES - RECIRO BLADE X2, HOOK - MEDIUM COMMAND, ADMIN BUILDING, 20KG WHITE SAND - VISITOR CENTRE, 8 X 13 BUTTTON STITCH SCITNS B/P - CARETAKER COTTAGE, SCREWS PK 50 - CENTRAL PARK - MASON ANCHOR, CENTRAL PARK MUSIC SHELL - GALV WASHERS, VALB HEX BOLTS, WALLSEND GROUND TOILETS - BARRELL BOLT - HEAVY DUTY, NAIL IN PLUGG - WALLSEND GROUND TOILETS, 5MM MASONRY DRILL BIT, CLAMP - PRINSEP ST RETIC, THREAD TAPE PINK, EAST/WEST ENTERANCES - NYLOC NUTS, FORREST ST TOILETS - WIRE ROPE, EYE WASH STATION - 40MM PLUG, 25-15 BUSH, 40-25 BUSH	$ 578.15	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
INV-6209	06/01/2026		PL125X3.6 (125-150) - WYVERN PARK	$ 531.00	$ 531.00
INV-6199	31/01/2026		INTERNAL WALL RENOVATIONS MATERIALS OF ADMIN BUILDING - NAILS, MDF, PLUGS, MASONRY BITS, SCREWS, GORILLA GLUE	$ 1,456.61	
INV-6200	31/01/2026		VELODROM - SLEDGEHAMMER FOR PATCHING TRUCK (CO8554), 1M - 10MM CHAIN, EYE BOLTS, MUSIC SHELL BUILDING - NYLOCK NUTS, MOIRA ROAD - REOBAR, 12M REO BAR, FLYNN PARK REPAIRS - CUT OFF WHEEL, SECATEURS, RECIP BLADE WALLSENS GROUND TOILETS - GAL SPLIT LINKS, WASHERS, BOLTS, H/SECURITY PADBOLT, WASTE TRANSFER STATION - 5MM BOW SHACKLE, 8MM CHAIN, CENTRAL PARK - 2PCE EXTENSION, BATTEN SCREWS, BOLT & MAT, GAL WASHERS, HARRIS RIVER ROAD - GAL STAR PICKET, CEMETERY - SMALL SHOVEL, ADMIN - CABLE COVERS	$ 494.30	
INV-6214	24/02/2026		LINSEED OIL RAW 20LTR	$ 290.00	
EFT41194	26/02/2026	DORMAKABA AUSTRALIA PTY LTD	CALL OUT TO FIX ISSUES FOR ADMIN OFFICE DOOR		-$ 467.50
EFT41195	26/02/2026	ENVIRONEX INTERNATIONAL PTY LTD	POOL CHEMICALS - MID SEASON TOP UP		-$ 869.00
EFT41196	26/02/2026	PFD FOOD SERVICES PTY LTD	KIOSKS RESTOCK / GOODS FOR RESALE		-$ 451.20
EFT41197	26/02/2026	HENDERSON HARDWARE	INVOICE BELOW		-$ 769.01
199057827	06/01/2026		PIPE BLUE LINE, END CONNECTORS BSP, ELBOW	$ 85.80	
199057922	08/01/2026		NYLON PLASTERMATES	$ 3.20	
199057996	09/01/2026		PADLOCK MASTERS 50MM BRASS	$ 29.05	
199058100	12/01/2026		INSECTICIDE ANT RID BAIT, ANT RID	$ 30.45	
199058237	14/01/2026		PLUNGERS FOR WASTE TRANSFER STATION	$ 28.40	
199058303	15/01/2026		TEK SCREWS - TRUCK BAY TOILET	$ 33.65	
199058275	15/01/2026		GALV CHAIN, GALV EYE BOLT - FLYNN PARK	$ 80.70	
199058458	19/01/2026		MASON BOLTS, DRILL MASONRY SING BRICK FOR VERGE MAINTENANCE	$ 31.60	
199058508	20/01/2026		GAFFA TAPE FOR ADMIN OFFICE	$ 19.50	
199058517	20/01/2026		KEY CUT - THROSSELL STREET GARDENS	$ 4.50	
101013793	20/01/2026		H/SECURITY PADBOLT	$ 7.81	
199058552	21/01/2026		D SHACKLES FOR ROAD SWEEPER - VT651	$ 22.60	
199058582	21/01/2026		PAINT AND TINT FOR CENTRAL PARK	$ 104.75	
199058617	22/01/2026		MAX POWER NOZZLE	$ 37.60	
199058775	27/01/2026		SECATEURS BYPASS SOFTGRIP - FINLAY GARDENS	$ 25.00	
101013883	27/01/2026		TEK SCREWS PK 50 FOR PARKS & GARDENS	$ 9.50	
199058868	28/01/2026		ANCHOR NYLON FOR ADMIN BUILDING	$ 4.00	
199058962	29/01/2026		HOOK MULTI TOOL FOR DEPOT	$ 22.90	
102001814	17/02/2026		GAS BOTTLE INCLUDES DELIVERY - 9 PARK STREET COLLIE	$ 188.00	
EFT41198	26/02/2026	HEATLEY SALES PTY LTD	SAFETY BOOK - STAFF PPE		-$ 195.27
EFT41199	26/02/2026	HARMONIC ENTERPRISES PTY LTD T/AS HARMONIC IT	5 X ADOBE PRO GOVERNMENT PRICING LICENSES		-$ 2,279.64
EFT41200	26/02/2026	THE TRUSTEE FOR THE CHITTY FAMILY TRUST AFT KGTS INVESTMENTS (WA) PTY LTD T/AS HOIST RIGHT	QUARTERLY INSPECTION OF DEPOT WORKSHOP HOISTS 04/02/2026		-$ 1,302.40
EFT41201	26/02/2026	CONNECT CCS	OVERCALLS FEE FOR CONTRACT CA0184 JAN 2026		-$ 1,254.66
EFT41202	26/02/2026	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	INDUCTION TO LOCAL GOVERNMENT - DIRECTOR OPERATIONS		-$ 585.00
EFT41203	26/02/2026	LFA FIRST RESPONSE	REPLACE OUT OF DATE 3X PEDIATRIC HEARTSINE DEFIB PACKS		-$ 1,041.90
EFT41204	26/02/2026	LAUREL LEAF CAKES & CATERING (not reg. for GST)	CATERING - LIBRARY PAINT & SIP 13 FEB 2026		-$ 300.00
EFT41205	26/02/2026	BUCHER MUNICIPAL	INVOICE BELOW		-$ 1,327.42
AUINV0030130	02/03/2026		295050-340 BRUSH POLY 1284/340MM FOR ROAD SWEEPER - VT651	$ 662.93	
AUINV0030248	02/03/2026		7039700 NOZZLE TYRE FOR ROAD SWEEPER VT651	$ 664.49	
EFT41206	26/02/2026	NUTRIEN WATER	IPLE CAP PVC 80MM BORE PLUG - WALLSEND GROUND		-$ 34.64
EFT41207	26/02/2026	IXOM OPERATIONS PTY LTD	POOL CHEMCIAL SERVICE FEE 01.01.26 - 31.01.26		-$ 174.25
EFT41208	26/02/2026	OZARB TREE SERVICE	INVOICE BELOW		-$ 1,610.00
638	16/02/2026		REMOVE LARGE LIMB IN TREE SOLDIERS PARK	$ 280.00	
640	17/02/2026		FULL TREE RESHAPE TO BALANCE TREE, TO SAFEQUARD NEXT TO CLUBROOMS AT COLLIE SHOWGROUNDS	$ 1,330.00	

SHIRE OF COLLIE

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Chq/EFT	Date	Name	Description	Amount	Payment
EFT41209	26/02/2026	PILATTI BROS TRANSPORT	INVOICE BELOW		-$ 737.44
INV-7545A	11/02/2026		KERB CONCRETE WITTENOOM STREET 11/02/2026, KERB CONCRETE OGDEN STREET 11/02/2026	$ 368.72	
INV-7545B	11/02/2026		0.6M3 32/10 KERB CONCRETE SUPPLY & DELIVER ATKINSON STREET 11/02/2026	$ 368.72	
EFT41210	26/02/2026	THE PRINT SHOP BUNBURY	INVOICE BELOW		-$ 798.50
1723020	20/01/2026		ENVELOPE ORDER - RATES NOTICES	$ 599.50	
1725096	10/02/2026		BUSSELTON AIRPORT POSTERS - PRINTING (S32 PARTNERSHIP)	$ 199.00	
EFT41211	26/02/2026	P & S GRIGGS PLUMBING	REPAIR/REPLACE FAULTY PUMP AT WASTE FACILITY DUE TO BLOCKED DRAINS		-$ 4,428.83
INV-20553	28/01/2026		REPAIR MALE CISTERN IN ADMIN BUILDING	$ 159.50	
INV-20554	28/01/2026		REPLACE CISTERN AT THROSSELL STREET TRUCK BAY TOILETS	$ 676.78	
INV-20549	28/01/2026		REPAIR/REPLACE FAULTY PUMP AT WASTE FACILITY DUE TO BLOCKED DRAINS	$ 1,436.44	
INV-20550	28/01/2026		UNBLOCK SINK AT WASTE FACILITY	$ 121.00	
INV-20551	28/01/2026		REPAIR REFRIGERATED WATER FOUNTAIN AT SWIMMING POOL		
			REPAIR WATER LEAK TO EYE WASH"	$ 1,738.11	
INV-20640	11/02/2026		CLEAR BLOCKAGE AT TRUCK STOP TOILETS	$ 176.00	
INV-20643	16/02/2026		CLEAR BLOCKED TOILET AT ROCHE PARK	$ 121.00	
EFT41212	26/02/2026	QHSE INTEGRATED SOLUTIONS PTY LTD (SKYTRUST)	SKYTRUST INTELLIGENCE SYSTEM (AGREEMENT - I-24-2674) - MONTHLY SUBSCRIPTION SKYTRUST		-$ 493.90
EFT41213	26/02/2026	REUBEN'S NEWSAGENCY	INVOICE BELOW		-$ 35.20
NOV25 ADMIN PAPERS	30/11/2025	REUBEN'S NEWSAGENCY	NEWSPAPERS FOR ADMIN FOR NOV 2025	$ 17.60	
DEC 25 ADMIN PAPERS	28/12/2025		NEWSPAPERS FOR ADMIN FOR DEC 2025	$ 17.60	
EFT41214	26/02/2026	RTV COMPUTERS PTY LTD.	YEALINK (UVC34) ALL-IN-ONE USB 4K AI VIDEO CONFERENCE BAR		-$ 852.50
EFT41215	26/02/2026	SOUTH WEST REFRIGERATION & AIRCONDITIONING (WA) PTY LTD	INVOICE BELOW		-$ 2,863.00
12495	12/02/2026		CHECK AIR COND AT THE WASTE FACILITY CRIB ROOM	$ 181.50	
12494	12/02/2026		CHECK, SERVICE, REPAIR AIR COND UNIT AT VISITORS CENTRE	$ 181.50	
12493	12/02/2026		SUPPLY & FIT AIR COND TO WASTE FACILITY HUT	$ 2,500.00	
EFT41216	26/02/2026	COLLIE MOWERS AND MORE	CHAIN PICCO MICRO X 2		-$ 92.00
EFT41217	26/02/2026	STATE EMERGENCY SERVICE	INVOICE BELOW		-$ 67.52
OCT 25 SES PETTY CASH	29/10/2025		MILK FOR TRAINING, TOILET PAPER	$ 39.80	
NOV25 SES PETTY CASH	19/11/2025		LATCHES	$ 27.72	
EFT41218	26/02/2026	STATION MOTORS	SUPPLY & FIT NEW FUEL PUMP #23 (CO485)		-$ 1,000.00
EFT41219	26/02/2026	ST JOHN AMBULANCE WESTERN AUSTRALIA	FIRST AID SUPPLIES - DEPOT - IODINE, DRESSING PADS, COLD PACK, KITS, SHIELD, BURN GEL ETC		-$ 742.64
EFT41220	26/02/2026	SULLIVAN LOGISTICS T/A COLLIE FREIGHTLINES	INVOICE BELOW		-$ 335.71
CFLINV100247	30/01/2026		FREIGHT DELIVERY CHARGES -JAPANESESE TRUCK SPARES, STRATAGREEN	$ 110.26	
CFLINV100332	06/02/2026		FREIGHT DELIVERY CHARGES - JAPANESE TRUCK & BUS SPARES, WESTRAC	$ 225.45	
EFT41221	26/02/2026	SOUTH WEST SLASHING AND FIREBREAKS	INVOICE BELOW		-$ 15,120.00
000582A	26/01/2026		FIRE MITIGATION SLASHING CONTRACT FOR APPROX 40HA	$ 13,200.00	
000582B	26/01/2026		FIRE MITIGATION SLASHING CONTRACT	$ 1,920.00	
EFT41222	26/02/2026	TELSTRA LIMITED	PHONE USAGE		-$ 45.73
EFT41223	26/02/2026	THOMSON AUTO PARTS	INVOICE BELOW		-$ 1,478.96
574043	13/01/2026		STOP/START BATTERY	$ 265.00	
574058	14/01/2026		CAMO TIE DOWN SET FOR 113CO	$ 43.00	
574078	15/01/2026		NGK SPARK PLUB FOR 111CO	$ 7.00	
574099	16/01/2026		RUBBER GREASE - MECHANIC	$ 11.00	
45	19/01/2026		UNIVERSAL FARM 20LTR - MECHANICS	$ 159.01	
574151	20/01/2026		N150-MF BATTERY ALKETRO - FOR CO30167	$ 660.00	
574152	20/01/2026		TTH020 TRAC/TRAN HYD OIL 20LTR (CO30016)	$ 179.95	

SHIRE OF COLLIE

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Chq/EFT	Date	Name	Description	Amount	Payment
574159	21/01/2026		COPPER WASHER - MECHANIC	$ 8.00	
574166	21/01/2026		BRAKE CLEANER - MECHANIC	$ 16.00	
574174	22/01/2026		DAYCO BELT & HD 13A1680 - CO668	$ 65.00	
574258	30/01/2026		REPLACEMENT BATTERIES TO THE COLLIE SES UNIT X2 PELICAN LIGHTING TOWERS (LGGS GRANT)	$ 330.00	
EFT41224	26/02/2026	TYREPOWER	MAXXIS TYRES FITTED - 109CO		-$ 1,415.00
EFT41225	26/02/2026	TALIS CONSULTANTS	WATER SAMPLING & ANALYSIS AT GIBBS ROAD LANDFILL FACILITY - FIELD WORK & QUARTERLY REPORTING		-$ 22,061.88
EFT41226	26/02/2026	TEAM GLOBAL EXPRESS PTY LTD	FREIGHT FOR DELIVERY FROM BUCHER MUNICIPAL		-$ 203.56
EFT41227	26/02/2026	WATER CORPORATION	INVOICE BELOW		-$ 8,528.14
0161 9006817338	28/01/2026		VELEDROME CHANGEROOMS & TOILETS -WATER USE AND SERVICE CHARGE 20/11/2025 - 27/01/2026	$ 12.05	
0202 9006817346	28/01/2026		ROBERTS ST COLLIE -WATER USE AND SERVICE CHARGE 20/11/2025 - 27/01/2026	$ 341.55	
0206 9006823797	28/01/2026		WALLSEND SHOWGROUNDS - WATER USE AND SERVICE CHARGE 25/11/2025 - 27/01/2026	$ 1,895.37	
0205 9006824992	28/01/2026		ROCHE PARK - WATER USE AND SERVICE CHARGES 01/01/2026 - 28/02/2026	$ 658.42	
0161 9006825047	28/01/2026		PARKS & GARDENS - WATER USE CHARGES FROM 01/01/2026 - 28/02/2026	$ 6.02	
0139 9008719475	28/01/2026		WASTE TRANSFER STATION - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 2,093.34	
0068 9021019406	28/01/2026		MORRISON STREET - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 1,173.39	
0176 9006817370	29/01/2026		VELODROME CHANGEROOMS AND TOILETS, MEDIC STREET - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 119.31	
0204 9006816335	29/01/2026		SOLDIERS PARK - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 298.56	
0157 9006815527	29/01/2026		CBD GARDENS - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 927.70	
0191 9006815519	29/01/2026		FORREST STREET TOILETS - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 798.56	
0197 9006810515	29/01/2026		LIONS PARK COLLIE - WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 155.45	
0071 9021079388	02/02/2026		MENS SHED - WATER USE AND SERVICE CHARGE 25/11/2025 - 28/01/2026	$ 48.42	
EFT41228	26/02/2026	WA DISTRIBUTORS	INVOICE BELOW		-$ 1,384.60
1170378	09/02/2026		ROCHE PARK CLEANING EXPENSES - BIN LINERS, TOILET PAPER, HAND TOWELS ETC	$ 179.15	
1170377	09/02/2026		ROCHE PARK KIOSK EXPENSES - SOFT DRINKS, SPORTS DRINKS, WATER, CONFECTIONERY, SALSA	$ 443.20	
1173605	16/02/2026		KIOSK - STOCK BEFORE LARGE EVENT (DRINKS/ LOLLIES)	$ 762.25	
EFT41229	26/02/2026	WESTERN AUSTRALIA POLICE	VOLUNTEER BFB CHECKS JAN 26		-$ 17.60
EFT41230	11/03/2026	BEFORE YOU DIG AUSTRALIA LTD	BEFORE YOU DIG AUTOMATION FEES 2025-2026		-$ 4,100.32
EFT41231	11/03/2026	WA AUSTRALIAN SERVICES UNION WA (ASU)	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-$ 130.50
EFT41232	11/03/2026	ARROW BRONZE	PLAQUE		-$ 1,568.77
773963	03/02/2026		PLAQUE	$ 363.00	
774455	13/02/2026		PLAQUE	$ 657.47	
774638	19/02/2026		PLAQUE	$ 548.30	
EFT41233	11/03/2026	AMD AUDIT & ASSURANCE PTY LTD	MINNINGUP POOL ACQUITTAL		-$ 1,650.00
EFT41234	11/03/2026	AUSTRALIAN TAXATION OFFICE	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-$ 52,085.00
EFT41235	11/03/2026	ALL TECH PLUMBING	INSPECT VANDAL DAMAGE AT COLLIE TROTTING GROUNDS - TEMP. REPAIRS REQUIRED. SUPPLY & INSTALL NEW RPZD COOMBES ST		-$ 2,379.52
EFT41236	11/03/2026	BUILDING & CONSTRUCTION INDUSTRY	INVOICE BELOW		-$ 1,384.82
INV-332226-F8H6C2	06/01/2026		BCITF LEVY DEC 25 - REMITTED AMOUNTS X 7	$ 1,177.57	
INV-345344-G9D1X8	03/03/2026		BCITF LEVY FEB 26 - REMITTED AMOUNTS X 3	$ 207.25	
EFT41237	11/03/2026	BUNNINGS BUILDING SUPPLIES	ULTIMATE FLOORING 1200 X 1800 X 5MM RUBBER UTE MAT AISLE 56, BAY 18, DURACELL COPPERTOP 9V BATTERIES 6 PACK, ZENITH M10 X 300 MM HOT DIP GALVANISED CUP HEAD BOLTS AND NUTS 12 PACK, FREIGHT		-$ 263.83
EFT41238	11/03/2026	THE TRUSTEE FOR BELL ROWE HOLDINGS TRUST (COASTAL FREIGHTLINES)	FREIGHT FOR DELIVERY TO PATHWEST FROM EHO - 20.02.2026		-$ 55.44
EFT41239	11/03/2026	COLLIE AUTO ELECTRICS	INVOICE BELOW		-$ 2,520.00
00008105	23/02/2026		SUPPLY & FIT NEW COMPRESSOR TO TRUCK # 13 (CO668)	$ 1,500.00	
00008110	24/02/2026		113CO MUX BRAKE LIGHTS CALL OUT TO WTS, CO53 INSPECT AND TEST AIR CONDITIONER, CO485 SUSPECTED AIR CON FAULT, # 2 TRACTOR SEAT, TRUCK # 33 TRUCK CONDENSER FAN	$ 1,020.00	

SHIRE OF COLLIE

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EFT41240	11/03/2026	SCOTT CHRISTINGER	INVOICE BELOW		-$ 4,435.20
INV-1387	10/02/2026		RECONNECT POWER, RUN DATA CABLES TO OPERATION OFFICE	$ 2,479.95	
INV-1390	17/02/2026		SUPPLY AND INSTALL 18 LED LIGHT GLOBES TO CHAMBER LIGHT FITTINGS	$ 811.25	
INV-1413	25/02/2026		REPLACEMENT ON/OFF SWITCH TO PRESSURE CLEANER AT DEPOT	$ 1,144.00	
EFT41241	11/03/2026		RECYCLING COLLECTION AT THE TRANSFER STATION - JAN 26		-$ 15,937.86
EFT41242	11/03/2026	CRESCENT CONVEYANCERS	RATES REFUND FOR A3400		-$ 574.80
EFT41243	11/03/2026	CENTRAL GARAGE	FOR THE FAULT FIND AND RECTIFICATION OF TAILLIGHT ISSUE ON THE COLLIE SES UNITS FORD RANGER.		-$ 74.80
EFT41244	11/03/2026	COATES HIRE	BREAKER DRILL LARGE FOR 1 DAY HIRE		-$ 101.48
EFT41245	11/03/2026	CLOUD PAYMENT GROUP	INVOICE BELOW		-$ 30,721.93
INV-8017	31/01/2026		COURT FILING AND LEGAL FEES	$ 4,399.18	
INV-8152	28/02/2026		COURT FILING AND LEGAL FEES	$ 22,937.75	
INV-1012	03/03/2026		COURT FILING AND LEGAL FEES	$ 2,994.00	
INV-1013	04/03/2026		COURT FILING AND LEGAL FEES, MEANS/DEFAULT INQUIRY	$ 391.00	
EFT41246	11/03/2026	TRUSTEE FOR CPINC DISCRETIONARY TRUST	STAFF RENTAL ACCOMMODATION: PERIOD 30.03.2026 - 27.04.2026		-$ 3,900.00
EFT41247	11/03/2026	COLLIE PETS AND VETS	INVOICE BELOW		-$ 1,092.00
1012771	13/02/2026		SERVICE AGREEMENT - CANINE X3	$ 441.00	
1012772	13/02/2026		SERVICE AGREEMENT - FELINE	$ 115.50	
1012791	13/02/2026		SERVICE AGREEMENT - AFTERCARE - LAWNSWOOD	$ 420.00	
1012797	13/02/2026		SERVICE AGREEMENT - FELINE	$ 115.50	
EFT41248	11/03/2026	COLLIE STOCKFEED & PET SUPPLIES	REPLACEMENT DAVEY (LIKE FOR LIKE) PRESSURE PUMP FOR THE UNSERVICEABLE EXISTING HARRIS RIVER BFB BUILDING.		-$ 905.00
EFT41249	11/03/2026	CHRISTOPHER STEVEN SHEA	RATES REFUND - A2126		-$ 720.00
EFT41250	11/03/2026	LANDGATE	SCHEDULE NO: G2026/1, G2026/2: DATE 20/12/2025 - 16/01/2026, 17/01/2026 - 30/01/2026		-$ 344.79
EFT41251	11/03/2026	DEPARTMENT OF LOCAL GOVERNMENT, INDUSTRY REGULATION AND SAFETY	BUILDING PERMITS X 11 (SERVICES LEVY) FEB 2026		-$ 2,047.39
EFT41252	11/03/2026	EASIALARY PTY LTD	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-$ 800.68
EFT41253	11/03/2026	GLENN DAVIS	SPORTING SCHOLARSHIPS - ATTENDING ACTA SKEET NATIONALS IN WAGGA NSW IN 2026		-$ 250.00
EFT41254	11/03/2026	HEATLEY SALES PTY LTD	ME503 MACK DOUBLE POLARISED SAFTY GLASSES, UVEX CLEAR LENS CLEANING TOWLETTE 100PKT		-$ 625.39
EFT41255	11/03/2026	CONNECT CCS	OVERCALLS FEE FOR CONTRACT CA0184 DEC 2025		-$ 1,098.02
EFT41256	11/03/2026	LOTEX FILTER CLEANING SERVICE	INVOICE BELOW		-$ 188.60
00012518	07/01/2026		CLEANING OF FILTERS	$ 108.38	
00012501	21/01/2026		CLEANING OF FILTERS 21/01/2026	$ 80.22	
EFT41257	11/03/2026	LG BEST PRACTICES PTY LTD	ASSISTANCE WITH RATES SCHEDULES 2026		-$ 1,408.00
EFT41258	11/03/2026	LO-GO APPOINTMENTS	RELIEF RANGER 8-WEEK ASSIGNMENT		-$ 3,631.46
EFT41259	11/03/2026	LAUREL LEAF CAKES & CATERING (not reg. for GST)	DESSERTS FOR CHRISTMAS FUNCTION		-$ 750.00
EFT41260	11/03/2026	LIVING SPRINGS WATER PTY LTD	ADMIN OFFICE - SPRINGWATER DELIVERY 01/02/2026 - 28/02/2026		-$ 224.00
EFT41261	11/03/2026	MILLARD MARINE	ANNUAL SERVICE AND RECTIFICATION OF ANY FAULTS IDENTIFIED ON THE COLLIE SES FLOOD BOAT		-$ 1,622.80
EFT41262	11/03/2026	MOORE AUSTRALIA PTY LTD	FBT WORKSHOP 2026 - 24 MARCH 2026 - 1 ATTENDEE - FINANCE MANAGER		-$ 1,045.00
EFT41263	11/03/2026	MKJ LAWN MOWING SERVICES	FIRE MITIGATION X 2		-$ 1,287.00
EFT41264	11/03/2026	MICHELLE MADELAINE USHER	RATES REFUND - A5831		-$ 780.68
EFT41265	11/03/2026	MARILYN REGINE GANNAWAY	RATES REFUND - A2658		-$ 699.75
EFT41266	11/03/2026	OFFICEWORKS (ON LINE ORDERS ONLY)	INVOICE BELOW		-$ 1,223.85
627507230	02/02/2026		BLUETOOTH MOUSE, LENOVO WIRELESS KEYBOARD AND MOUSE, USBA TO USBC CABLE, FREIGHT	$ 241.95	
627761276	11/02/2026		FREIGHT FOR HARDWARE DELIVERED	$ 7.95	
627737195	11/02/2026		PORTABLE TV CART, QLED TV, BIG & BULKY FEE	$ 903.95	
628051402	24/02/2026		CORDLESS MOUSE X 2	$ 70.00	
EFT41267	11/03/2026	OZ COMMERCIAL MAINTENANCE SERVICES PTY LTD	CARRY OUT SOIL & WATER TESTING TO REC GROUND, CRICKET OVAL, SOCCER OVALS, MINNINGUP POOL. CARRY OUT SOIL TESTING CENTRAL PARK. CARRY OUT WATER TESTING - WYVERN PARK, LIONS PARK		-$ 2,200.00

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EFT41268	11/03/2026	PILATTI BROS TRANSPORT	INVOICE BELOW		-$ 1,332.54
INV-7594	27/02/2026		1.2M 32/10 CONCRETE SUPPLIED AND DELIVERED TO ASH MEWS FRIDAY 27/03/2026	$ 561.44	
INV-7597	03/03/2026		1M3 - REDTAIL EXPOSED CONCRETE SUPPLIED AND DELIVERED TO COLLIE CEMETERY	$ 771.10	
EFT41269	11/03/2026	PAK-IT COMPUTERS	PROVIDE X20 PLASTIC TRAINING ROOM CHAIRS TO REPLACE FAILING/DANGEROUS EXISTING CHAIRS FOR THE ALLANSON BFB		-$ 1,580.00
EFT41270	11/03/2026	DOWN SOUTH WHOLESALE BUNBURY (THE TRUSTEE FOR TEEPEE TRUST) PFI SUPPLIES	INVOICE BELOW		-$ 913.85
27900	26/02/2026		82LT BIN LINER HDBLK ROLLS CTN 250, GEL CHLOR BLEACH&DISINFECTANT RAPIDC 1LT, SHINE CREME CLEANSER RAPIDC 1LT, DUCK GEL PINE TOILET CLEANER 750ML	$ 164.20	
27902	26/02/2026		COMPACT H/T PURE BLUE PWCTB CTN 2400, JUMBO 2PLY T/ROLL PUREPW300JB-F 300M 8PK, 2PLY T/ROLL 700 SHEET PW700B CTN 48, 36LT BIN LINER LGE WHITE RAPIDCL CTN1000, TUTTI FRUITTI DISINFECTANT RAPIDC 15LT, 73LT BIN LINER BLACK HD RAPIDC CTN 250, 440NEUTROL HD LOW FOAM MP DETERGENT RC 15LT, 400G MOP HEAD RAPIDCLEAN RED EACH	$ 749.65	
EFT41271	11/03/2026	P & S GRIGGS PLUMBING	INVOICE BELOW		-$ 2,001.24
INV-20652	16/02/2026		DISABLED SHOWER HANDBASIN REPAIRS	$ 1,399.74	
INV-20690	24/02/2026		REPLACE STOLEN COPPER PIPE AND FITTINGS AT SOCCER CLUB INSTALL A NEW HOSE TAP WITH ANTI VANDEL TAP	$ 480.50	
INV-20741	27/02/2026		DUMP POINT CHECKS TO TRUCK BAY & VISITOR CENTRE TO AVOID BLOCKAGES AND OVERFILLS	$ 121.00	
EFT41272	11/03/2026	PAULL AND WARNER RESOURCES PTY LTD T/AS SOUTH WEST FIRE	REPAIR OF LEAKING FRONT MONITOR DELIVERY LINE AND FAULTY LOCKER LATCHES ON THE WORSLEY 1.4 APPLIANCE.		-$ 989.69
EFT41273	11/03/2026	COLLIE BETTA HOME LIVING	ADDITIONAL MICROWAVE AND KETTLE FOR COMMERCIAL KITCHEN, EVENTS AND BIRTHDAY PARTIES.		-$ 189.00
EFT41274	11/03/2026	SOUTHERN LOCK & SECURITY	PROVIDE 2X ABUS 7240 AND 2X ABUS FIRE PADLOCKS WITH KEYS TO REPLACE DAMAGED LOCKS ON THE CARDIFF BFB BUILDING AND ALLANSON BFB BUILDING		-$ 285.01
EFT41275	11/03/2026	SOS OFFICE EQUIPMENT	MONTHLY SERVICE AND PHOTOCOPIER BILLING FOR SES PRINTER AS PER AGREEMENT - 1-25-10309		-$ 79.85
EFT41276	11/03/2026	SAPIO PTY LTD	INVOICE BELOW		-$ 11,151.01
324203	25/02/2026		PARTS, LABOUR AND MATERIALS TO REPAIR DAMAGED POLE, POWER SUPPLY AND SUNDRY CABLING AND EQUIPMENT FOR CCTV EQUIPMENT IN SOLDIERS/SKATE PARKS.	$ 1,475.34	
324202	25/02/2026		MAINTENANCE OF SHIRE CCTV	$ 567.03	
324199	25/02/2026		MAINTENANCE OF SHIRE CCTV	$ 9,108.64	
EFT41277	11/03/2026	SCOPE BUSINESS IMAGING	INVOICE BELOW		-$ 964.31
746116	28/02/2026		ADMIN PHOTOCOPIER SERVICE PLAN AND SUPPORT (SERVICE AGREEMENT # I-23-2662) FROM 31/01/2026	$ 860.95	
746117	28/02/2026		LIBRARY PHOTOCOPIER SERVICE PLAND AND SUPPORT (SERVICE AGREEMENT # I-23-2662) FROM 31/01/2026	$ 103.36	
EFT41278	11/03/2026	SULLIVAN LOGISTICS T/A COLLIE FREIGHTLINES	INVOICE BELOW		-$ 158.31
CFLINV100390	13/02/2026		FREIGHT DELIVERY CHARGES JAPANESE TRUCK & BUS SPARES	$ 49.28	
CFLINV100461	20/02/2026		FREIGHT DELIVERY CHARGES - WESTRAC, SOUTHERN LOCK & SAFE	$ 109.03	
EFT41279	11/03/2026	SHAH & PATEL PTY LTD - T/A SIZZLES DELI	FOR THE SUPPLY OF WELFARE TO CREWS MOPPING UP/PATROLLING FIRE #769211 PATSTONE RD 17/01		-$ 61.05
EFT41280	11/03/2026	WINC AUSTRALIA PTY LTD	INVOICE BELOW		-$ 705.57
9901760027	03/02/2026		RESTOCK OF STATIONERY - A4 COPY PAPER, A4 LETTER FILES, PENS, NOTEBOOKS, POST-IT FLAGS, LAMINATING POUCHES, A4 FILE DIVIDERS, CHARGER, CABLE, WIRELESS MOUSE AND DOCUMENT WALLETS.	$ 350.69	
9901761429	17/02/2026		RESTOCK OF STATIONERY FOR THE OFFICE - A4 COPY PAPER, STICKY NOTES, BATTERIES, TISSUES, COFFEE, TEA AND DISHWAND.	$ 354.88	
EFT41281	11/03/2026	TLC CARPET & TILE CLEANING	CLEANING TENDER- FULFILLING SCOPE OF WORKS AS PER CONTRACT		-$ 13,258.37
EFT41282	11/03/2026	TELAIR PTY LTD	INVOICE BELOW		-$ 4,251.37
TA22690-080	28/02/2026		NETWORK DATA AND VOICE SERVICES FOR ALL SITES SHIRE OF COLLIE	$ 3,377.35	
526472-282	15/03/2026		STANDING ORDER FOR TELAIR MOBILE PHONE DATA AND VOICE CHARGES	$ 874.02	
EFT41283	11/03/2026	T&R CONTRACTING PTY LTD	EMERGENCY MACHINE COST FOR FIRE RESPONSE TO INCIDENT #768991 - COOLANGATTA - 14.01.2026		-$ 950.40
EFT41284	11/03/2026	TIMELESS TREAT & TRESURES	CATERING FOR THE COUNCIL MEETING 09.12.2025		-$ 297.00
EFT41285	11/03/2026	COLLIE RIVER VALLEY MEDICAL CENTRE	PRE-EMPLOYMENT MEDICAL - RELIEF RANGER		-$ 594.00
EFT41286	11/03/2026	VECA ELECTRICAL SERVICES	AFTER HOURS CALL TO SENIOR CITZ.		-$ 682.00
EFT41287	11/03/2026	WESTRAC EQUIPMENT PTY LTD	DOOR ALH EX USA FOR CATERPILLAR COMPACTOR		-$ 1,037.81

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EFT41288	11/03/2026	COLLIE BIN HIRE	INVOICE BELOW		-$ 1,908.50
11963A	26/01/2026		PUMP TANKS AT WASTE FACILITY	$ 374.00	
12014	09/02/2026		PUMP OUT RV DUMP POINT - VISITORS CENTRE - 03.02.2026	$ 715.00	
12015	09/02/2026		PUMP OUT RV DUMP POINT - TRUCK BAY 04.02.2026	$ 819.50	
EFT41289	11/03/2026	WATER CORPORATION	INVOICE BELOW		-$ 13,007.66
0202 9006814575	27/01/2026		MUSEUM WATER USE AND SERVICE CHARGE 25/11/2025 - 23/01/2026,	$ 84.57	
0200 9006814954	27/01/2026		ADMIN BUILDING WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 1,075.32	
0146 9006805679	27/01/2026		MONTGOMERY STREET WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026 (BUSH FIRE BRIGADE)	$ 376.30	
0197 9006813927	27/01/2026		7 WITTENOOM STREET WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026	$ 918.45	
0196 9006814962	27/01/2026		THROSSELL STREET WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026 (POOL)	$ 9,812.71	
0161 9006815084	27/01/2026		THROSSELL CTREET WATER USE AND SERVICE CHARGE 01/01/2026 - 28/02/2026 (TRUCK BAY)	$ 499.99	
0137 9006817397	04/03/2026		FOOTBALL CLUBROOMS PRINSEP ST - WATER USE AND SERVICE CHARGE 01/03/2026 - 30/04/2026	$ 240.32	
EFT41290	11/03/2026	WATERCHEM AUSTRALIA PTY LTD	CHLORINE GAS ALARM TEST MONTHLY SERVICE VISIT (INCLUDING DRUM CHANGEOUTS IF REQUIRED).		-$ 1,362.90
EFT41291	11/03/2026	WREN OIL	INVOICE BELOW		-$ 429.00
215636	12/02/2026		PUMP OUT OF BULK WASTE OIL AT WASTE TRANSFER STATION	$ 308.00	
216489	25/02/2026		PUMP OUT OF BULK WASTE OIL AT WASTE TRANSFER STATION - 20.02.2026	$ 121.00	
EFT41292	12/03/2026	SHIRE OF CAPEL	BUSHFIRE RISK MANAGEMENT COORDINATOR POSITION AS PER GRANT AGREEMENT		-$ 39,495.56
Payment by Petty Cash					
12601	19/02/2026	SHIRE OF COLLIE - PETTY CASH	INVOICES BELOW		-$ 558.15
LIB JAN 26 PETTY CASH	3/02/2026		RED DOT GIFT VOUCHERS, COLES - CRAFT SUPPLIES & MILK, COLLIE RIVER VALLEY BULLETIN - NEWSPAPERS MISSING FROM LIB ARCHIVE	$ 50.65	
ADMIN 17FEB26 PETTY	17/02/2026		FAREWELL MORNING TEA, TEA BAGS , MILK, BIN BAGS, COFFEE, TOILET DISCS FOR ADMIN, PET FOOD & KITTY LITTER FOR POUND, REGISTRATION PLATE CHANGES FOR 105CO & 100CO, EUCALYPTUS SPRAY FOR WASTE TRANSFER STATION	$ 507.50	
Payments made by direct debit					
DD34024.1	6/03/2026	3E ADVANTAGE PTY LTD	DEPOT PHOTOCOPIER LEASE MAR 2026		-$ 181.50
DD34026.1	5/03/2026	FINRENT PTY LTD	LEASE LIABILITY - ADMIN PLOTTER LEASE - MAR 2026		-$ 402.59
DD34028.1	2/03/2026	LES MILLS ASIA PACIFIC	LES MILLS SIGNATURE PARTNERSHIP PACKAGE AS PER CONTRACT (I-24-9741)		-$ 754.58
DD34029.1	24/02/2026	AUSTRALIA POST	LIBRARY POSTAGE - JAN 2026		-$ 99.80
DD34030.1	6/03/2026	FLEETCARE PTY LTD	COMMUNITY EMERGENCY SERVICES MANAGER VEHICLE LEASE (1ISV360)		-$ 3,075.04
DD34031.1	5/03/2026	AUSTRALIA POST	ADMIN POSTAGE - JAN 2025		-$ 399.70
DD34032.1	21/02/2026	IINET CONNECT BETTER	NBN25 SATELLITE MONTHLY CHARGE (21/02/2026 - 21/03/2026) - COLLIE PRESTON BFB, HARRIS RIVER BFB, ALLANSON BFB, WORSLEY BFB, CARDIFF BFB		-$ 224.95
Payments made by purchasing card					
DD34033.1	21/02/2026	AMPOLCARD	INVOICES BELOW		-$ 1,963.32
E26156	09/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (104CO)	$ 78.77	
E27338	21/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 88.29	
E27801	27/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 80.58	
E432862	31/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 74.75	
E25779	05/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 89.60	
E25981	07/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 77.47	
E58613	08/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 59.73	
E26429	12/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 60.21	
E59427	15/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 68.45	
E27167	23/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 70.78	
E27513	23/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 86.60	
E48527	17/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (104CO)	$ 114.93	
E27942	28/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 77.49	
E28153	28/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (107CO)	$ 64.45	
E25738	05/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (CEO)	$ 90.62	
E26382	12/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (CEO)	$ 71.39	

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E27271	21/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (CEO)	$ 95.72	
E27417	22/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (104CO)	$ 84.42	
E28040	29/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (104CO)	$ 136.58	
E823964	15/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (102CO)	$ 103.78	
E25810	05/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 83.56	
E414954	10/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 78.17	
E26663	14/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 75.25	
E26778	16/01/2026	AMPOLCARD	AMPOL FUEL CARD JAN 26 (100CO)	$ 51.73	
DD34034.1	21/02/2026	AMPOL	DIESEL DELIVERY 28/01/2026 - 2500L		-$ 19,897.55
9432202223	02/01/2026	AMPOL	DIESEL DELIVERY 02/01/2026 - 429 LITRES	$ 7,278.81	
9432265882	19/01/2026	AMPOL	DIESEL DELIVERY 19/01/2026 4700LTR	$ 8,201.69	
9432297928	28/01/2026	AMPOL	DIESEL DELIVERY 28/01/2026 - 2500L	$ 4,417.05	
DD34027.1	09/03/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	INVOICES BELOW		-$ 1,913.10
27394	22/01/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS JAN 2026 (1EFB204) FUEL	$ 79.40	
29854	17/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1DCF765) FUEL & CARD FEE	$ 43.93	
28610	04/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (CO17526) FUEL	$ 82.83	
30295	21/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (CO17526) FUEL & CARD FEE	$ 147.86	
84 1EMN510	22/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1EMN510) CARD FEE	$ 5.50	
27367	22/01/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1HAA346) FUEL	$ 198.55	
28817	06/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1HAA346) FUEL	$ 177.87	
29133	09/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1HAA346) FUEL	$ 248.05	
30297	21/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1HAA346) FUEL & CARD FEE	$ 141.77	
28989	08/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1EZE593) FUEL	$ 114.81	
30260	21/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1EZE593) FUEL & CARD FEE	$ 116.67	
30285	21/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1EFB204) FUEL & CARD FEE	$ 76.33	
27663	25/01/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1HXV736) FUEL & CARD FEE	$ 69.61	
84 1EOB212	22/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1EOB212) CARD FEE	$ 5.50	
84 CO31241	22/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (CO31241) CARD FEE	$ 5.50	
84 1DAN765	22/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1DAN765) CARD FEE	$ 5.50	
84 CO20218	22/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (CO20218) CARD FEE	$ 5.50	
29228	10/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1CXV789) FUEL & CARD FEE	$ 149.70	
28603	04/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1DCF765) FUEL	$ 138.28	
29120	09/02/2026	WRIGHT EXPRESS AUSTRALIA PTY LTD	WEX MOTORPASS FEB 2026 (1DCF765) FUEL	$ 99.94	
Payment made by credit card					
DD34025.1	14/03/2026	BENDIGO BANK CREDIT CARD	INVOICES BELOW		-$ 1,279.25
04022026	4/02/2026		ACCOMMODATION FOR CONSULTANT FOR POOL	$ 390.00	
13022026	13/02/2026		PURCHASES FOR AMMENITIES FOR STAFF RENTAL ACCOMMODATION	$ 721.50	
27022026A	27/02/2026		BENDIGO BANK CREDIT CARD FEES	$ 4.00	
CO32426	28/02/2026		TRANSPORT REGISTRATION FOR CO32426	$ 171.75	
14022026	14/02/2026		REFUND OF UNSUPPLIED GOODS PURCHASED AT KMART FOR STAFF RENTAL PROPERTY	-$ 8.00	
DD34035.1	14/03/2026	BENDIGO BANK CREDIT CARD	INVOICES BELOW		-$ 4,456.60
11022026	11/02/2026		IPHONE SE3 FOR PHONE TESTING	$ 179.00	
960CO	10/02/2026		COLLIE RIVER PLATES - 960CO	$ 225.00	
2377377	11/02/2026		BARCODES / ISBN / PUBLISHERS FEE FOR PAINT THE TOWN READ BOOK	$ 144.00	
47623	16/02/2026		FINANCE PROFESSIONALS CONFERENCE 2026	$ 1,620.00	
47636	17/02/2026		FINANCE PROFESSIONALS CONFERENCE 2026	$ 2,010.00	
25022026	25/02/2026		RE-MAKE OF 2 X SHIRE PLATES DUE AGE	$ 274.60	
27022026	27/02/2026		CREDIT CARD FEE	$ 4.00	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 February 2026 - 15 March 2026

Chq/EFT	Date	Name	Description	Amount	Payment
Payroll					
SHIRE PAYROLL	25/02/2026	SHIRE PAYROLL	PAYROLL PPE 22.02.2026		-$ 185,464.52
			INCLUDING BELOW REIMBURSMENTS		
			STAFF REIMBURSEMENT FITNESS SUBSCRIPTION	$ 279.88	
SHIRE PAYROLL	11/03/2026	SHIRE PAYROLL	PAYROLL PPE 08.03.2026		-$ 188,453.72
			INCLUDING BELOW REIMBURSMENTS		
			STAFF REIMBURSEMENT REPLACEMENT OF WORKBOOTS	$ 252.45	
			STAFF REIMBURSEMENT NATIONAL POLICE CLEARANCE	$ 63.80	
			STAFF REIMBURSEMENT USB FLASHDRIVE FOR CCTV FOOTAGE	$ 19.00	
			STAFF REIMBURSEMENT POLICE CLEARANCE	$ 64.90	
			STAFF REIMBURSEMENT POLICE CLEARANCE	$ 64.90	
DD33982.1	27/02/2026	PRECISION ADMINISTRTION SERVICES PTY LTD (BEAM)	SUPERANNUATION PAYABLE FOR PPE 22.02.2026		-$ 37,171.67
DD34010.1	12/03/2026	PRECISION ADMINISTRTION SERVICES PTY LTD (BEAM)	SUPERANNUATION PAYABLE FOR PPE 08.03.2026		-$ 36,324.46
					-$ 1,342,116.94

Council Resolutions Closed Since Last Meeting

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9747	10-Mar-26	14.5	Accounts Paid – 16 January to 15 February 2026	That Council receives the List of Accounts paid for the period 16 January 2026 to 15 February 2026 as presented in Appendix 14.5.A totalling $1,056,931.10.	Closed since last meeting	FBEC	No further action required
9746	10-Mar-26	14.4	Financial Management Report – January 2026	That Council receive the Financial Management Report for 31 January 2026 as presented in Appendix 14.4.A.	Closed since last meeting	FBEC	No further action required
9745	10-Mar-26	14.3	Mid-Year Budget Review	That Council: 1.Receives and acknowledges the 2025/26 Mid-Year Budget Review report and associated documents [Appendix 14.3.A]. 2.Adopts the 2025/26 Mid-Year Budget Review inclusive of the noted budget amendments contained within the report. 3.Retains the 2025/26 Forecast Budget Surplus of $95,832 as a budgeted carried forward surplus to the next budget period. Should the actual 2025/26 calculated surplus as at 30 June 2026 be above $95,832, then the additional funds are to be transferred to the Shire of Collie Waste Reserve to facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations at the Collie Waste Site.	Closed since last meeting	FBEC/CEO	Mid year budget review lodged with Department
9743	10-Mar-26	14.2	Purchasing Card Policy	That Council adopts the Procurement Policy as set out in Appendix 14.2.A – CP2-005 Purchasing Card Policy.	Closed since last meeting	GovC	Policy register updated
9742	10-Mar-26	14.1	Procurement Policy	That Council: 1.Adopts the Procurement Policy as set out in Appendix 14.1.A – CP2-004 Procurement Policy. 2.Delete existing Council Policy CS3.23 – Purchasing Policy.	Closed since last meeting	GovC	Policy register updated
9741	10-Mar-26	13.2	Community Benefit Fund Policy	That Council: 1.Adopts the Community Benefit Fund Policy as presented in Appendix 13.2.A – CP1-023 Community Benefit Fund. 2.Endorses the creation of a 'Collie Community Benefit Fund Contributions Reserve' for the purpose 'to facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie'.	Closed since last meeting	GovC	Policy register updated
9739	10-Mar-26	11.3	Electoral Reform Discussion Paper – WALGA Feedback	That Chief Executive Officer on behalf of Council provide feedback to WALGA on the Electoral Report Discussion Paper, advising that the Shire of Collie supports compulsory voting at local government elections.	Closed since last meeting	CEO	Feedback provided to WALGA
9738	10-Mar-26	11.3	Electoral Reform Discussion Paper – WALGA Feedback	That Chief Executive Officer on behalf of Council provide feedback to WALGA on the Electoral Report Discussion Paper, advising that the Shire of Collie supports the full spill elections every four years.	Closed since last meeting	CEO	Feedback provided to WALGA
9737	10-Mar-26	11.2	Appointment of Community Members to Committees and Reference Groups	That Council appoint Cr Hansen to the Collie Environment & Waterways Reference Group	Closed since last meeting	GovC	Record of members updated
9735	10-Mar-26	11.1	Receipt of Minutes of Annual General Meeting of Electors	That Council receives the minutes of the Annual General Meeting of Electors held 10 February 2026	Closed since last meeting	GovC	List of attendees added to minutes as requested in meeting.

Council Resolutions Closed Since Last Meeting

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9688	11-Nov-25	11.5	Collie River Valley Tourist Park - Assignment of Lease	1. Approve the assignment of lease for the Collie River Valley Tourist Park to "Summerstar Pty Ltd ATF The John Layman Family Trust ABN 58 480 373 679 T/As Collie Tourist Park subject to: a)the approval of the Minster for Lands; b)the lessee meeting all reasonable legal costs of the Shire associated with the drafting and/or review of the Deed of Assignment; and c)the lessee meeting all requirements and obligations of the Lease associated with the assignment. 2. Subject to 1 above, authorise the President and Chief Executive Officer to sign and affix the Common Seal to the Deed of Assignment.	Closed since last meeting	GC	Deed of assignment finalised
9679	21-Oct-25	8.1l	Appointment of Council Delegates to Committees, Working Groups, Panels, and External Groups	That Council: a)Establishes the Events and Awards Reference Group. b)Appoints the following as members of the Events and Awards Reference Group: •Cr Miffling •Cr Faries •Cr Italiano With other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.	Closed since last meeting	DCCS/GC	Appointment of other members included in the OCM March 26 agenda.
9678	21-Oct-25	8.1h	Appointment of Council Delegates to Committees, Working Groups, Panels, and External Groups	That Council: a)Establishes the Disability Access and Inclusion Reference Group. b)Appoints the following as a member of the Disability Access and Inclusion Reference Group: •Cr Wells With other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.	Closed since last meeting	DCCS/GC	Appointment of other members included in the OCM March 26 agenda.
9677	21-Oct-25	8.1g	Appointment of Council Delegates to Committees, Working Groups, Panels, and External Groups	That Council: a)Establishes the Collie Environmental & Waterways Reference Group. b)Appoints the following as a member of the Collie Environmental & Waterways Reference Group: •Cr Faries With other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.	Closed since last meeting	DO/GC	Appointment of other members included in the OCM March 26 agenda.
9676	21-Oct-25	8.1f	Appointment of Council Delegates to Committees, Working Groups, Panels, and External Groups	That Council: a)Establishes the Townscape Reference Group. b)Appoints the following as members of the Townscape Reference Group: •Cr Smith •Cr Hill-Power With other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.	Closed since last meeting	DO/GC	Appointment of other members included in the OCM March 26 agenda.

Council Resolutions Closed Since Last Meeting

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9673	21-Oct-25	8.1c	Appointment of Council Delegates to Committees, Working Groups, Panels, and External Groups	That Council: a)Establishes the Community Safety and Crime Prevention Committee in accordance with Section 5.8 of the Local Government Act. b)Appoints the following as members of the Community Safety & Crime Committee In accordance with the provisions of Section 5.9 and 5.10 (2)(a) of the Local Government Act 1995: •Cr Faries as the Presiding Member •Cr Kearney as the Deputy Presiding Member •Cr Moyses •Chief Executive Officer •Director Development Services •Director Operations •Director Corporate and Community Services With other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.	Closed since last meeting	Directors/GC	Appointment of other members included in the OCM March 26 agenda.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9749	10-Mar-26	15.1	Collie Roundhouse	That the CEO request the National Trust to provide an update to Council on the current status and future of the iconic Collie Roundhouse	Open	CEO	Waiting on response
9744	10-Mar-26	14.3	Mid-Year Budget Review	That Council defer a decision on additional funding for the Collie Visitor Centre until the April 2026 Ordinary Council Meeting.	Open	DDS	Matter included in the April OCM Agenda
9740	10-Mar-26	11.4	SW Country Zone – WALGA Feedback	That the Council defer Item 11.4 SW Country Zone – WALGA Feedback, to allow consideration at a workshop.	Open	CEO	To be considered at Workshop in April
9736a	10-Mar-26	11.2.a	Appointment of Community Members to Committees and Reference Groups	Officer's Recommendation: That Council: 1.Endorse the following community member appointments: a)Community Safety & Crime Prevention Committee Appoints the following members as community representatives to the Community Safety & Crime Prevention Committee in accordance with the provisions of Section 5.9 and 5.10 (2)(a) of the Local Government Act 1995 and the Terms of Reference: •Jill Dyson •Ronald Donoghue •representative of the WA Police Service •representative of the Department of Communities •representative of the Collie Police and Community Youth Centre •representative of the Colie Chamber of Commerce and Industry Inc. b)Collie Townscape Reference Group Appoints the following as community representatives to the Collie Townscape Reference Group in accordance with the Terms of Reference: •Yolanda Cool •Colin Smout •Tamsin Emmett c)Collie Environment & Waterways Reference Group Appoints the following as community representatives of the Collie Environment and Waters Reference Group in accordance with the Terms of Reference: •Hana Smith •Alison Melvin •Nola Green	Open	GovC/CDO/Dev Services Admin	Spreadsheet updated with details. Persons appointed advised To Advertise for Christmas Decoration Working Group Coordinate first meetings

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9736b	10-Mar-26	11.2.b		d)Events and Awards Reference Group Appoints the following as community representatives of Events and Awards Reference Group in accordance with the Terms of Reference: Australia Day Awards •Nola Green •Evan Mandry •Tom Reardon Sports •Hayley Digney •Jay Hewson •Jamie Maloney e)Collie Disability Access & Inclusion Reference Group Appoints the following as community representatives of Collie Disability Access & Inclusion Reference Group in accordance with the Terms of Reference: •Ronald Donoghue •Jodie Pilatti •Luke Horridge •Skye Strahan •Terri Watts 2.Christmas Decorations Working Group a)Establishes the Collie Christmas Decorations Reference Group. b)Appoints the following elected member as a member of the Collie Christmas Decorations Reference Group: Cr Smith c)Calls for expression of interest for other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.	Open	GovC/CDO/Dev Services Admin	
9733	10-Mar-26	13.1	Proposed Scheme Amendment - Part of Lot 4477 Piavanini Road, Collie Burn - Warehouse/Storage	That Council: 1.Pursuant to the Planning and Development (Local Planning Schemes) Regulations 2015, adopts (for the purpose of advertising) Scheme Amendment No. 4 to Local Planning Scheme No.6 to add a row to Schedule 2, Table 5 of LPS6 as follows: No.Description of landAdditional use Conditions A3Part of Lot 4477 Piavanini Road, Collie BurnAs a 'D' use Warehouse/storageAs determined by the local government 2.Notes that Scheme Amendment No. 4 only applies to the northeast corner of Lot 4477 Piavanini Road, Collie, as shown in Appendix 13.1.B. 3.Pursuant to Regulation 35 of the Planning and Development (Local Planning Schemes) Regulations 2015, resolve that, in its opinion, Local Planning Scheme No. 6 Amendment No. 4 is a Standard Amendment as it is an amendment that would have minimal impact on land in the scheme area that	Open	MPD	Advertising has commenced
9732	10-Feb-26	15.1	Reward for Information Relating to Theft and Vandalism	That the CEO 1)Offers a reward of $1,000 for information which leads to a conviction for the defacing of the cenotaph in Soldiers Park last weekend. 2)Prepare a report and draft Vandalism and Theft Reward Policy for Council's consideration.	Open	CEO/DDS	

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9725	10-Feb-26	13.1	Local Planning Policy CP3-001 – Workforce Accommodation - Consent to Advertise	That Council: 1.Authorise the CEO to advertise for public comment, the draft Local Planning Policy CP3-001 Workforce Accommodation for a period of 21 days in accordance with Schedule 2, Part 2, Clause 4 of the Planning and Development (Local Planning Schemes) Regulations 2015; 2.Subject to no substantive written submissions being received during the advertising process, proceed with the policy without modification; 3.Subject to 2. above, authorise the CEO to publish the Local Planning Policy CP3-001 – Workforce Accommodation; and 4.Note that should one or more substantive submissions be received by the Shire, consideration of Local Planning Policy CP3-001 – Workforce Accommodation returns to Council for review and a decision to proceed or not proceed.	Open	MPD	Advertising has closed and comments are under review. Further report to be report to be provided to Council.
9719	23-Dec-25	6.3	Fire Damage House Shire to Act in Default of Owner Lot 150 (26) Mary Street Collie	That Council authorises: 1. The Shire to act in default of the owner to demolish the house and clean the land at Lot 150 (26) Mary Street Colie in accordance with section 140 of the Health (Miscellaneous Provisions) Act 1911. 2. Pursuant to Section 6.8 (1) of the Local Government Act, approve amendments to the 2025/2026 Budget to fund the works, to the value of $76,000, through Municipal funds and to recognise recoverable income, resulting in a nil impact on the budgeted surplus. 3. The use of Cloud Payment Group to assist the Shire in recovering the costs against land.	Open	DDS	Works have been awarded and approvals have been received. Due to unforeseen circumstances, works have been further delayed to mid April.
9713	09-Dec-25	20.4	Industrial Land	That Council: 1. Receive the Industrial Land report dated 9 December 2025. 2. Authorise the Chief Executive Officer to implement the Confidential recommendation contained within the 9 December 2025 Behind Closed Doors Report 20.4.	Open	CEO	Liaising with Development WA on acquisition process.
9710	09-Dec-25	20.1	Food Organic and Garden Organic (FOGO) Waste – 3 Bin System	That Council: 1.Receive the Food Organic Garden Organic (FOGO) waste collection update report – December 2025. 2.Continue with the 3-bin FOGO collection service to households in Collie in accordance with Option 1 for the remainder of the 2025/26 financial year, with the collection service diverted to the Cleanaway Landfill Facility in Dardanup. 3.Investigate the discontinuance of the FOGO collection service and return to a 2-bin collection service to households in Collie in accordance with Option 2, with all waste diverted to the Collie Waste Facility from 1 July 2026. 4.Request that the CEO provide a further report to the April 2026 Ordinary Council Meeting on the outcomes of (3) above, to consider as part of the 2026/27 budget deliberations the medium-long term future of the FOGO service in the Shire of Collie	Open	CEO/DO	Further Report to be provided to April 2026 OCM.
9706	09-Dec-25	14.1	Disposal of Properties to Recover Rates – Various Assessments	That Council utilise CLOUD PAYMENT GROUP to sell the properties and / or the parcels of land attached to: •Assessment A37 •Assessment A743 •Assessment A744 •Assessment A745 •Assessment A2131 •Assessment A2713 •Assessment A2860 due to non-payment of rates and services for a period of three years or more, under Section 6.64 of the Local Government Act 1995.	Open	DCCS	Payment in full has been received on one property. Others are progressing.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9705	09-Dec-25	13.3	Update on Feasibility of Co-location - Collie Visitor Centre, Coalfields Museum and Historical Research Centre	That Council: 1.Receive the proposal to co-locate the Collie Visitor Centre, Coalfields Museum, and Historical Research Centre. 2.Note the intention of the Shire of Collie, Coalfields Museum, Historical Research Centre and Collie Visitor Centre to work together to complete the following project stages by July 2026, subject to the available funding: a.the project definition; b.pre-concept design; c.concept design; and d.schematic design..	Open	DDS	
9703	09-Dec-25	13.1	Short-Term Rental Accommodation Scheme Amendment - Initiation	That Council 1.Pursuant to the Planning and Development (Local Planning Schemes) Regulations 2015, Council ADOPTS (for the purpose of advertising) Scheme Amendment No.3 to Local Planning Scheme No.6 to incorporate land use definitions and permissibility for Short Term Rental Accommodation contained in the Planning and Development (Local Planning Schemes) Amendment (Short Term Rental Accommodation) Regulations 2024 as shown in Appendix 13.1.A – Local Planning Scheme No.6 Proposed Amendment No.3. 2.Pursuant to Regulation 35 of the Planning and Development (Local Planning Schemes) Regulations 2015, Council RESOLVES that, in its opinion, Local Planning Scheme No.6 Amendment No.3 is a Standard Amendment as it is an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment.	Open	MPD	Advertising referrals are being undertaken.
9691	11-Nov-25	12.2	Proposed Twelve (12) Month Trading Undertaking – Sale of Sand	That Council: 1.Endorse the establishment of a twelve (12) month trial Trading Undertaking for the sale of sand from Premier Coal (Pit 4), commencing 1 January 2026 and ceasing 31 December 2026; 2.Authorise the Chief Executive Officer to liaise with Premier Coal to confirm any restrictions, WH&S and other requirements under Sand Extraction Licence PCL-PC-4072, and apply for the relevant permissions; 3.Endorse the introduction of a new Shire of Collie Fee and Charge for the “Sale of Sand at $15.00 per tonne”, with the new Fee and Charge to apply from 1 January 2026; 4.In accordance with S6.2 of the Local Government Act 1995, give local public notice of its intention to introduce a new Shire of Collie Fee and Charge for the “Sale of Sand at $15.00 per tonne”; 5.Endorse the implementation of unbudgeted operational control measures associated with the Trading Undertaking including weighbridge verification, pre-extraction notification, relevant supervision, and passive surveillance; 6.Endorse the commissioning of a volumetric survey to confirm total sand availability at Premier Coal (Pit 4) and set extraction limits; 7.Endorse the allocation net revenue (sales income less expenditure) from the sale of sand being allocated to the Building Reserve; and 8.Note that the findings from the Trading Undertaking trial will inform a formal Business Case to be developed and considered by Council at the December 2026 Council meeting.	Open	DO	Arrangements are being put in place to enable the trial to proceed.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9689	11-Nov-25	11.6	Lease Renewal and Extension – Collie Racing Drivers Association (Speedway)	That Council supports: 1.The excision of 30m x 315.37m of land from Unallocated Crown Land PIN 547520 for inclusion into adjoining Reserve 30627, subject to the Collie Racing Drivers Association Inc meeting all costs incurred by the Shire of Collie. 2.The renewal of the lease of Reserve 30627, incorporating the proposed extension, to the Collie Racing Drivers Association Inc for a period five years with an option to renew for a further term of five years.	Open	GC	Collie Racing Drivers Association advised. DPLH to finalise the excision.
9669	14-Oct-25	20.2	Renergi Project Update	That Council: 1.Receive the Renergi Waste to Energy Plant advice from McLeods Lawyers dated 9 October 2025. 2.Authorise the Chief Executive Officer to implement the Confidential recommendation contained within the 14 October 2025 Behind Closed Doors Report 20.2.	Open	CEO	
9664	14-Oct-25	12.1	MRWA Route Determination Application – Gastaldo Road	That Council approach Main Roads Western Australia to request the relocation of the 80km speed sign on Gastaldo Road from SLK 0.65 to SLK 2.35.	Open	DO	Request made to Main Roads. Main Roads advised that they are assessing request. Preliminary feedback is that it would not be supported.
9655	09-Sep-25	20.1	Special Projects Director	That Council: 1.Endorse the creation of the Special Projects Director position; 2.Authorise the Chief Executive Officer to recruit and negotiate the terms of appointment a through a 3-5 year Contract of Employment; 3.Pursuant to Section 6.8(1) of the Local Government Act, approve an amendment to the 2025/26 Budget to increase employee costs through the employment of a Special Projects Director of $134,750; and 4.Pursuant to Section 6.8(1) of the Local Government Act, approve an amendment to the 2025/26 Budget to increase grants and contributions income associated with the employment of a Special Projects Director of $134,750.	Open	CEO	Recruitment to commence following finalisation of funding agreements.
9640	12-Aug-25	12.1	Tender 01/2025 Collie Waste Transfer Station - Design & Construct New Plant Shed and Compound	That Council: 1.Resolves not to accept any of the tender submissions for Tender 01/2025 'Collie Waste Transfer Station - Design & Construct New Plant Shed and Compound', based on the Evaluation Panel Report recommendation detailed in Confidential Attachment 12.1.A – Tender Evaluation Report; and 2.Request the Chief Executive Officer to investigate and provide further information and costings on alternative options.	Open	DO	Further information on alternative options being investigated.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9566	8-Apr-25	11.1	2025/26 Rating Strategy	That Council: 1.In line with forecast growth: a)Endorse a projected base rate revenue increase of 4.5% for the 2025/26 budget; b)Endorse a projected base rate revenue increase of 4.5%, 4.5%, 4.5% and 4.5% for the four year Corporate Business Plan; c)Endorse a projected base rate revenue increase of 3.5% for years five to fifteen of the Long Term Financial Plan. 2.Endorse the Rating Strategy 2025/26 to 2034/35 (Appendix 11.1.A) including the proposed introduction of Differential Rating from the 2026/27 financial year. 3.Endorse the establishment of the following proposed 6 Differential Rates across 11 Rating Categories: ii)RESIDENTIAL (including Residential Vacant) ii)COMMERCIAL (including Commercial Vacant) iii)INDUSTRIAL (including Industrial Vacant) iv)RURAL RESIDENTIAL (including Rural Residential Vacant) v)ACCOMMODATION vi) UV Rural (including Mining) And have future public workshops to explain the differential rating strategy.	Open	CEO/DCCS	Included in draft long term financial plan. Future public workshops to be scheduled.
9558	11-Mar-25	10.2	Audit Committee Meeting – 11 March 2025	That Council support the Audit Committee's request to receive a report on the current Water Corporation water consumption invoices and locations to assess whether seasonal water consumption or leakage is the cause of current expenditure levels.	Open	DCCS	Some information presented to ARIC Meeting held 31 March 2026. Item deferred pending further information to be provided.
9528	10-Dec-24	14.1	Rotary Fire Tower Restoration Project - Reserve 30555 Coombes Street, Collie	That Council authorise the Chief Executive Officer entering into a Facility User Agreement with the Rotary Club of Collie over a portion of Reserve 30555 Coombes Street, Collie for the purposes of storage and restoration of the Stage 1 Hut element of the Munro Fire Tower Project, at no charge for a period not exceeding 3 years, unless otherwise extended by Council. This agreement does not in any way indicate support for the project beyond Stage 1.	Open	CEO/DO	Hut has been stored at Coombes Street. Feasibility of main structure is being reviewed by Rotary.
9425	11-Jun-24	13.1	Collie Town Centre Special Purpose Parking	That Council resolves pursuant to the Shire of Collie Parking Local Law to: a) note the responses received during further targeted consultation with stakeholders in the Town Centre; b) designate a taxi only between the hours of 6pm – 6am on-street parking bay on Throssell Street in a suitable location between the Crown and Victoria Hotels; c) designate the existing loading bay opposite the Boulevard Shopping Centre as a dual taxi parking and loading bay on Forrest Street; d) designate an Australian Standard compliant on-street disabled bay on Throssell Street opposite 123 Throssell Street, following undertaking consultation with Main Roads WA and report back to Council; e) direct officers to undertake further investigations relating to other recommendations raised in the report back to Council as a subsequent stage of the parking review.	Open	TP/DDS	Point e) to be finalised.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9380	12-Mar-24	13.3	Collie Airfield Master Plan	That the Council: 1. adopts the Collie Airfield Master Plan; 2. instruct CEO to investigate project planning for the implementation of the Collie Airfield Master Plan.	Open	DDS	Actions are underway to progress land tenure arrangements for the site
9259	12-Sep-23	14.3	Proposed Road Widening – Christie Street, Collie	That the Council resolve to authorise necessary actions to widen the road reserve adjacent lot 1173; 16 Christie Street, Collie.	Open	DO	Arrangements are being made to undertake the required survey