

Ordinary Council Meeting

9 June 2026

APPENDICES

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11.1.A	2026/27 Annual Budget
13.1.A	Development Services Report – OCM Minutes 9 December 2025
13.1.B	Amendments to Local Planning Scheme No.6 With Modifications
13.1.C	Schedule of Submissions
14.1.A	Portable and Attractive Assets Policy
14.1.B	Accounting Policy for Capital Works
14.1.C	CS3.9 Capitalisation of Road Works
14.2.A	Financial Management Report April 2026
14.3.A	List of Accounts 16 April to 15 May 2026
19.1.A	Council Resolutions – Closed since last meeting
19.1.B	Council Resolutions - Open



Shire of
Collie

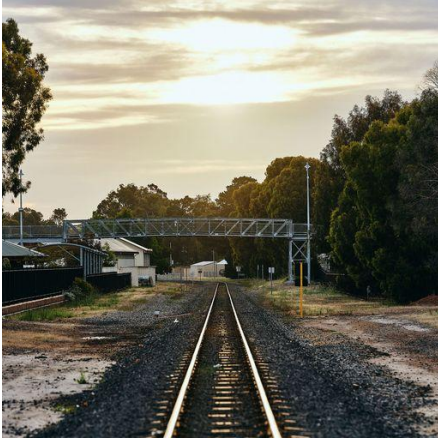
MINUTES

of the

ORDINARY MEETING OF COUNCIL

held on

Tuesday, 12 May 2026



Our Vision

Collie - *A progressive community, rich in opportunities and as diverse as its heritage and landscape.*

Our Values

The core values at the heart of the Council's commitment to the community are:

Integrity

Transparency

Accountability

Collaboration

Respect

Our Commitment to Community

We will lead the delivery of our vision

We will support local business wherever possible

We will consult and engage with our community on issues that affect them

We will encourage, welcome and value feedback

We will encourage, support and advocate for our community

Acknowledgement of Country

The Shire of Collie acknowledges the Traditional Custodians of the land, the Wiilman and Kaniyang people of the Noongar Nation, and pays our respects to Elders, past, present and emerging. We thank them for the contributions they have made to life in the Shire of Collie and to this region.

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Minutes of the Ordinary Meeting of the Collie Shire Council held in the Council Chambers, 87 Throssell Street Collie, on Tuesday, 12 May 2026.

The Shire President declared the meeting open at 6:02 pm and welcomed councillors, staff, press and those attending as public gallery.

1. OPENING/ATTENDANCE/APOLOGIES & LEAVE OF ABSENCE

PRESENT:	Ian Miffing OAM JP	Councillor (Presiding Member)
	Joe Italiano	Councillor (Deputy Member)
	Gary Faries	Councillor
	Dale Hill-Power JP	Councillor
	John Kearney	Councillor
	Brett Hansen	Councillor
	Paul Moyses	Councillor
	Michelle Smith	Councillor
	Rob Wells	Councillor
	Phil Anastasakis	Chief Executive Officer
	Brad Grinter	Director Operations
	Alex Wiese	Director Development Services
	Geoff Lawrence	Finance and Business Excellence Coordinator
	Dave Quelch	Manager Planning and Development (to 6:20pm)
	Nicole Wasmann	Governance Coordinator

APOLOGY: Nil.

VISITORS: Nil.

PRESS: 1 member of the press attended

GALLERY: 3 members of the public attended

1.1 Councillors granted Leave of Absence at previous meeting/s

Nil.

1.2 Councillors requesting Leave of Absence for future Ordinary Meetings of Council

Nil.

1.3 Councillors who are applying for Leave of Absence for this Ordinary Meeting of Council

Nil.

2. PUBLIC QUESTION TIMEMs Gretta Golubic

Question 1 – Ms Gretta Golubic asked a question regarding the current status of the Renergi plant located at the Collie Waste Refuse Site. Ms Golubic also asked when an audit was last undertaken at the refuse site.

Response – The Shire President advised that the plant is currently not operational and that the developer is working through several technical issues. The Shire President further explained that Council's involvement with Renergi is limited to the lease arrangement provided by the Shire for the facility.

The Chief Executive Officer (CEO) confirmed that the general operation of the refuse site is subject to a DWER licence with associated conditions. Staff regularly monitor compliance with those licence conditions, and audits are undertaken periodically.

The CEO also explained that, separate to the refuse site operations, the Renergi facility is continuing to progress through the commissioning phase, which is required prior to the commencement of operations.

Question 2 – Ms Gretta Golubic questioned why there is so much sand at the refuse site.

Response – The Shire President advised Ms Golubic that this is an operational matter and that the question would be taken on notice for staff to respond.

Question 3 – Ms Gretta Golubic further asked if Council was aware of the location of Lavella Park, which had received funding through the Collie Futures Fund.

Response – Cr Kearney advised that Lavella Park is located on Gane Road, however the funding was not a Council matter.

Mr Joe Hetherington

Question – Mr Joe Hetherington asked whether Main Roads or the Shire was responsible for the approaches to the bridge on Bradbury Road. He also expressed concern about the condition of the bridge approaches and the poor state of the unsealed section of Bradbury Road and asked if consideration could be given to extending the bitumen seal.

Response – The Director Operations, Mr Grinter, advised Mr Hetherington that the responsibility for the bridge approaches rested with the Shire.

The Shire President further advised that the Director Operations would investigate the condition of the bridge approaches. In relation to extending the bitumen seal on Bradbury Road, this would be a matter for Council to consider.

3. RESPONSES TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil.

4. DISCLOSURE OF FINANCIAL INTEREST

The Chief Executive Officer advised that Disclosures of Interest had been received from Councillors/staff as listed below:

Councillor/staff	Agenda Item	Disclosure
Cr Kearney	Item 13.2 – Local Planning Policy CP3-001 – Workforce Accommodation – Adoption with Minor Modifications After Public Advertising	Impartial – Work Related
Cr Hill-Power	Item 13.2 – Local Planning Policy CP3-001 – Workforce Accommodation – Adoption with Minor Modifications After Public Advertising	Financial – Similar Occupancy

5. PETITIONS/DEPUTATIONS/PRESENTATIONS/SUBMISSIONS

Nil.

6. NOTIFICATION OF MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

20.1 - Employee Matter

7. ITEMS BROUGHT FORWARD DUE TO INTEREST BY ATTENDING PERSONS

Item 13.1 was brought forward due to interested attending people.

13.1 Proposed Outbuilding - Lot 900, 73 Preston Road, Collie (P020/26)	
Reporting Department:	Development Services
Reporting Officer:	David Quelch – Manager Planning & Development
Accountable Manager:	Alex Wiese – Director Development Services
Legislation	<i>Planning and Development Act 2005</i>
File Number:	A5158
Appendices:	13.1.A Site Plan - Lot 900 No. 73 Preston Road - Proposed Outbuilding 13.1.B Elevation Drawings - Lot 900 No. 73 Preston Road - Proposed Outbuilding
Voting Requirement	Simple Majority

Report Purpose:

For Council to consider an application for development approval for an outbuilding at Lot 900, 73 Preston Road, Collie.

Officer's Recommendation:

That Council:

1. *Refuses the Development Application P020/26 for an outbuilding at Lot 900, 73 Preston Road, Collie, for the following reasons:*
 - a. *The aggregate floor area of outbuildings is overwhelmingly larger than those found on surrounding properties and, subsequently, incompatible with the local rural residential character and therefore fails to meet the objectives of the Rural residential zone and Local Planning Policy 2.1 – Outbuilding Control.*
 - b. *The aggregate floor area of outbuildings is disproportionate to the use of a single house, resulting in a development that is commercial/industrial in scale that has the potential to adversely impact the amenity of the local rural residential area and therefore fails to meet the objectives of the Rural residential zone and Local Planning Policy 2.1 – Outbuilding Control.*
2. *Advises the applicant, should they be aggrieved by the decision, of their right of review at the State Administrative Tribunal.*

Reason for Decision Being Different to the Officer's Recommendation

Local Government (Administration) Regulations – r.11(da) require that where a Council decision is substantially different from the Officer's Recommendation that the reason be recorded.

The reasons for the Council decision being different to the Officer's Recommendation are:

1. Shire of Collie Local Planning Scheme No.6 – Schedule 1 – Zone Development Requirements. The proposal meets all (front, side, rear and height) set back requirements.
2. The Lot size of 1.33ha meets the Rural Residential Zone objectives (for land areas between 1ha to 4ha).
3. A single dwelling (already in existence) and outbuildings are permitted within the Rural Residential Zone.
4. There is no conflict with the Special Control Area 3 – Coal Basin.
5. It is accepted that the proposed development does not meet the aggregate 250m² floor space however, with the positioning of the proposed shed behind the dwelling, considerable front set-back from (Preston) road frontage, extensive tree screening on northern boundary plus other boundary vegetation screening, and acceptance by all adjoining land owners, it is considered to not be an intrusive, visibly unsightly, or objectionable development.
6. Proper public consultation took place with no objections (submissions) received.
7. Planning applications are judged on their individual merits therefore consideration of "precedence" is subjective at this time.

Council Decision:**Resolution: 9773****Moved: Cr Faries****Seconded: Cr Moyses**

That Council approves the Development Application P020/26 for an outbuilding at Lot 900, 73 Preston Road, Collie, subject to the following conditions and advice notes

Conditions

1. All development shall be in accordance with the approved development plans (Appendices 131.A and 13.1B) which form part of this planning approval.
2. This planning approval will expire if the approved development has not substantially commenced within two (2) years from the date of issue of the approval, or, within any extended period for which the Shire of Collie has granted prior written consent.
3. All storm water and water run-off from the hereby approved development shall be disposed of on-site to the satisfaction of the Shire of Collie.
4. The approved outbuilding is not to be constructed using Zinalume pursuant to Local Planning Policy (LPP) 2.1 - Outbuilding Control and must be muted in tone (colour) and non-reflective.
5. The approved outbuilding is not to be used for habitable, commercial and/or industrial purposes.
6. Before the development is occupied, the landscaped area(s) shown on the approved development plan(s) and must be planted, reticulated and thereafter maintained to the satisfaction of the Shire of Collie.
7. The existing unapproved sea container and lean-to are to be removed prior to occupation of the outbuilding.

Advice Notes

- a) This is a Development Approval and is not a Building Permit. The land use and development of the subject premises is also subject to a separate building permit approval. The developer/ landowner is advised that an application for a Building Permit must be made to and approved by the Local Government before the development and / or use authorised by this Development Approval can begin. Further information can be obtained from the Shire of Collie's Building Services Department on (08) 9734 9000.
- b) The Shire of Collie advises that it is a statutory requirement to comply with all conditions of this approval, and not doing so means that the development is not pursuant to the planning permission and is therefore unauthorised development.
- c) It is the responsibility of the landowner to advise Council when all conditions relating to the development have been satisfied.
- d) Any additional development which is not in accordance with the original application or conditions of approval, as outlined above, will require further approval by the Shire of Collie.
- e) If an applicant is aggrieved by this determination there is a right of review under Part 14 of the Planning and Development Act 2005. An application for review must be lodged with the State Administrative Tribunal within 28 days of the determination.
- f) A Dial Before You Dig enquiry will assist you in determining if your proposed works are impacted by any existing or proposed underground pipes & cables in the immediate vicinity. Complete a Dial Before You Dig enquiry by visiting www.1100.com.au, calling 1100 or downloading the mobile application.

Carried: 9/0

For: *Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.*

Against: *Nil*

Background:

An application for Development Approval (refer Appendix 13.1.1) has been lodged with the Shire by Westspan Pty Ltd, on behalf of the property owners, for the construction of an Outbuilding at Lot 900, 73 Preston Road, Collie.

Description of Site and Surrounds

The subject site has an area of approximately 1.33 hectares and is currently developed with a single dwelling, pool, outbuilding and shipping container with freestanding roof. There is a row trees growing along the north side and east boundaries and some screening along the south boundary in the vicinity of the dwelling. There is also a large hardstand area to the rear of the dwelling in front of the existing outbuilding.

The surrounding area features rural residential properties of varying lot sizes and shapes. Most dwellings are well setback from the property frontage and feature rear outbuildings. Most properties are cleared however there is some scattered vegetation, particularly along lot boundaries.



Figure 1 - Aerial Image

Application

The proposal seeks development approval for an additional outbuilding on the site. Details as follows:

- Proposed outbuilding sited to the rear of the existing dwelling and outbuilding.
- Setback 20.5m from the north boundary, and 13.57m from the south boundary.
- Front and rear setback distances are far exceeding the minimum requirements.
- Dimensions of 13m by 26.26m, resulting in an area of 341.38m².
- Building height of 5.8m.
- Used for storage/hobby in association with the use of a single house.



Figure 2 - Site Plan

Note: A site inspection was undertaken on the 10 March 2026. Subsequently, a further information letter was sent to the applicant raising concerns with the size of the proposed outbuilding. The applicant has agreed to remove the shipping container with freestanding roof structure (which does not have development approval) and provide screen planting along a section of the south side boundary. However, the applicant did not agree to a reduction in the floor area of the proposed outbuilding.

Statutory and Policy Implications:

Planning and Development (Local Planning Schemes) Regulations 2015 (The Regulations)

'Clause 67 (2) – Consideration of application by local government' (Schedule 2, Part 9) states that '*...the local government is to have due regard to the following matters to the extent that, in the opinion of the local government, those matters are relevant to the development the subject of the application*'. In this case, the following matters of this clause are considered relevant to the assessment of this application.

(m) the compatibility of the development with its setting, including —

- (i) the compatibility of the development with the desired future character of its setting; and*
- (ii) the relationship of the development to development on adjoining land or on other land in the locality including, but not limited to, the likely effect of the height, bulk, scale, orientation and appearance of the development;*

(n) the amenity of the locality including the following —

- (i) environmental impacts of the development;*
- (ii) the character of the locality;*
- (iii) social impacts of the development;*

Shire of Collie Local Planning Strategy 2020 (The Strategy)

The strategy states that *Rural residential living is a highly valued and expected lifestyle choice, which complements more traditional residential options. It also is valued for its ability to partially retain an area's visual character and provides a transitional land use between urban settlements and the surrounding rural hinterland and State forest reserves.*

Shire of Collie Local Planning Scheme No. 6

Schedule 1 – Zone Development Requirements. The proposed outbuilding also meets the front, side, rear setback and building height requirements of ‘Schedule 1 - Zone Development Requirements’ in LPS6.

Rural Residential Zone

The land is zoned Rural Residential under Local Planning Scheme No. 6. The objectives of the *Rural Residential Zone* seeks:

- To provide for lot sizes in the range of 1 ha to 4 ha.
- To provide opportunities for a range of limited rural and related ancillary pursuits on rural residential lots where those activities will be consistent with the amenity of the locality and the conservation and landscape attributes of the land.
- To set aside areas for the retention of vegetation and landform or other features which distinguish the land.

A single house (including associated outbuildings) is a permitted use in the Rural residential zone.



Figure 3 - Zoning Map

Special Control Area 3 – Coal Basin (SCA3)

The subject site is located within the SCA3, however is not located within the Rural zone and therefore development approval is not required.

Local Planning Policy 2.1 – Outbuilding Control

Pursuant to this policy, an ‘Outbuilding’ *means an enclosed non-habitable structure that is detached from any dwelling, but not a garage. It also includes any roofed attachments.*

The objectives of this policy seek to:

- a) *To accommodate outbuildings that meet the needs of the residents whilst being appropriate for the zone and land use;*
- b) *Ensure that outbuildings do not have adverse impacts on the streetscape, character, amenity, landscape or environmental attributes of the surrounding area;*
- c) *Exempt certain outbuildings from requiring Development Approval; and*
- d) *Provide guidance on the Development Approval requirements for outbuildings.*

Section 8 – Variations of Development Requirements of the policy states *Applications seeking variations to this Policy shall be determined in accordance with:*

- *The purpose and objectives of this Policy;*
- *The Local Planning Scheme –*
 - *Aims of the Scheme;*
 - *Reserve objectives;*
 - *Zone objectives; and*
- *Schedule 2 cl. 67 of the Planning and Development (Local Planning Schemes) Regulations 2015 - Matters to be Considered by Local Government.*

The proposed outbuilding does not meet the aggregate floor area of 250m² in Rural Residential Zone and therefore requires development approval. Variation to this requirement is discussed in the ‘Comments’ section of the report.

Budget Implications:

There are no direct financial implications for the Shire of Collie associated with the officer’s recommendation.

Budget – Whole of Life Cost:

As this report does not propose any new public assets or infrastructure, there are no whole of life cost implications for the Shire.

Communications / Consultation Requirements:

The application was advertised pursuant to clause 64 of the *Deemed Provisions* with letters sent to adjoining landowners and occupiers. Advertising was for a period of 14 days, commencing on 27 March 2026 and concluding on 10 April 2026. No submissions were received.

Note that prior to advertising, the property owner undertook direct consultation with adjoining landowners and provided written letters of support, which have been received and verified by the Shire.

Internal and external referral of the application was not required.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	3	Our Built Environment
Objective:	3.2	Sound land planning and building strategies and schemes

Relevant Precedents:

There have been no previous Council decisions regarding the subject site.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Determination of a Development Application	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	Determination of a Development Application, with or without conditions, and where appropriate, the reasons.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category	Health	N/A
	Financial	N/A
	Service Interruption	N/A
	Legal and Compliance	Low. The applicant, should they be aggrieved by the Council's decision, has the right of review at the State Administrative Tribunal.
	Reputational	N/A
	Environment	N/A
	Property	NA

Comment:

An assessment against Clause 67 of the Regulations (Matters to consider), Rural residential zone objectives and purpose and objectives of the LPP2.1 is made against the key issues below.

Streetscape, Character and Amenity

The proposed outbuilding is sited to the rear of the existing single house and outbuilding. Also, the subject site is mostly screened from Preston Road and adjoining properties by boundary vegetation. Further, the submitted plans show screen planting along a portion of the south side boundary to screen views from the southern adjoining property at 75 Preston Rd. Therefore, it is acknowledged that the proposal is unlikely to have an adverse impact on the Preston Rd streetscape or adjoining properties.

However, the aggregate floor area will exceed the LPP2.1 250m² requirement by 551m², resulting a development that is inconsistent with the character of the local rural residential area. The existing outbuilding has a floor area of 460m², which includes an open roof attachment and woodshed with areas of 142m² and 20m² respectively. The proposed outbuilding has dimensions of 13m by 26.26mm resulting in a floor area of 341m². Subsequently, the existing and proposed outbuildings result in an aggregate floor area of 801m².

In comparison, the outbuilding on the southeast adjoining property at 75 Preston Road only has an area of approximately 321m² while the outbuilding on the northwest adjoining property at 63 Preston Road only has an area of approximately 115m². Further, the proposed combined area of outbuildings would be the largest in the Rural Residential Zone RR4 (Collie South – McVee Rd) area, which is located to the southeast of the Collie town centre. The next largest collection of outbuildings found on one property (i.e. 3 Gane Road) has a combined floor area of approximately 461m². Therefore, the proposed combined outbuildings are overwhelmingly larger than those found on other properties in the local rural residential area.

Should this development be approved, then a precedent will be set for further large multiple outbuildings to be constructed in the area and compromise the future character and amenity of the rural residential setting. This outcome is contrary to relevant planning provisions in the Regulations, Rural residential zone and LPP2.1 objectives in relation to protecting local area character.

Potential for Conflict of Land Use

Further to the above, the substantial size of the combined outbuildings more closely resembles a commercial or industrial development rather than an outbuilding associated with the use of a single house. The applicant has stated that the outbuildings will be used for storage and hobby purposes, however the outbuildings when combined is not domestic in size or scale given the rural residential environment. Also, there is a need to consider that the property may be sold and used by a new landowner for commercial or industrial purposes.

Also, there is the risk that the outbuildings could be used for a variety of land uses that are not permitted in the Rural residential zone. Such uses include motor vehicle repair, motor vehicle wash, transport depot and warehouse / storage. These land uses could result in a range of amenity impacts including increased vehicular traffic, noise, dust, lighting etc. Although to date there have been no complaints received, the proposal has the potential to create a conflict of land use with surrounding sensitive land uses (e.g. single house) and require costly compliance action by the Shire.

Given the above, it is considered the size of the proposed outbuilding is excessive and therefore inconsistent with the character of the local rural residential area and could be used for commercial or industrial purposes that are not permitted in the Rural residential zone. This outcome is contrary to the objectives of the Rural residential zone by increasing the density, scale and bulk of built form that will adversely impact the amenity of the semi-rural environment.

Alternative Motion

Should a Councillor disagree with the officer's recommendation in this report, they can request through the Shire's CEO for staff to provide an alternative recommendation (i.e., an amendment or approval) prior to the Ordinary Council Meeting

Conclusion

It is considered that the proposed variation to the maximum aggregate floor area requirement for outbuildings is substantial and is inconsistent with the semi-rural character and amenity of the local area. Therefore, it is recommended that the proposal is not supported.

6:20pm – David Quelch, Manager Planning and Development, left the meeting.

8. CONFIRMATION OF THE PREVIOUS MEETINGS OF COUNCIL MINUTES

8.1 Ordinary Council Meeting – 14 April 2026

Officer's Recommendation/Council Decision:	Resolution: 9774
Moved: Cr Wells	Seconded: Cr Hill-Power
<i>That Council confirms the Minutes of the Ordinary Meeting of Council held on 14 April 2026.</i>	
	Carried: 9/0
For:	<i>Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.</i>
Against:	<i>Nil</i>

9. BUSINESS ARISING FROM THE PREVIOUS MINUTES

Nil

10. RECEIPT OF MINUTES OF COMMITTEE MEETINGS HELD SINCE THE PREVIOUS MEETING OF COUNCIL

Nil

11. CEO REPORTS

11.1 Strategic Community Plan 2026/27 – 2035/36	
Reporting Department:	Chief Executive Office
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	<i>Local Government Act 1995</i>
File Number:	GOV/086
Appendices:	Appendix 11.1.A – Strategic Community Plan 2026/27-2035/36 (Shire's Vision, Mission, Values, Strategic Objectives, and Strategic Priorities)
Voting Requirement:	Absolute Majority

Report Purpose

This report presents Council with the reviewed and updated Strategic Community Plan 2026/27 - 2035/36, which is presented to Council for consideration and endorsement.

Officer's Recommendation/Council Decision:

Resolution: 9775

Moved: Cr Italiano

Seconded: Cr Smith

That Council:

1. *Pursuant to regulation 19C (7) of the Local Government (Administration) Regulations 1998 resolve to extend and modify the Shire of Collie Strategic Community Plan.*
2. *Endorses the reviewed and updated Shire of Collie Strategic Community Plan 2026/27 – 2035/36 (refer to Appendix 11.1A).*

Carried: 9/0

For: *Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moses, Cr Smith, Cr Wells.*

Against: *Nil*

Background:

In 2012 the Western Australian State Government introduced the Integrated Planning and Reporting Framework, requiring each Local Government to have a Strategic Community Plan, a Corporate Business Plan and other informing strategies in place to ensure the future provision of services and facilities is sustainable for local communities. The Strategic Community Plan expresses the long term aspirations of the community and is the overarching document that sets out the community's vision, aspirations and values over the next 10 years.

Elements of Integrated Planning and Reporting

• **Strategic Community Plan**

Council adopted its reviewed and updated ten (10) year "Strategic Community Plan 2022" in December 2022. This review was conducted five years after the development of Council's Strategic Community Plan 2017-2027 and formed part of the Department of Local

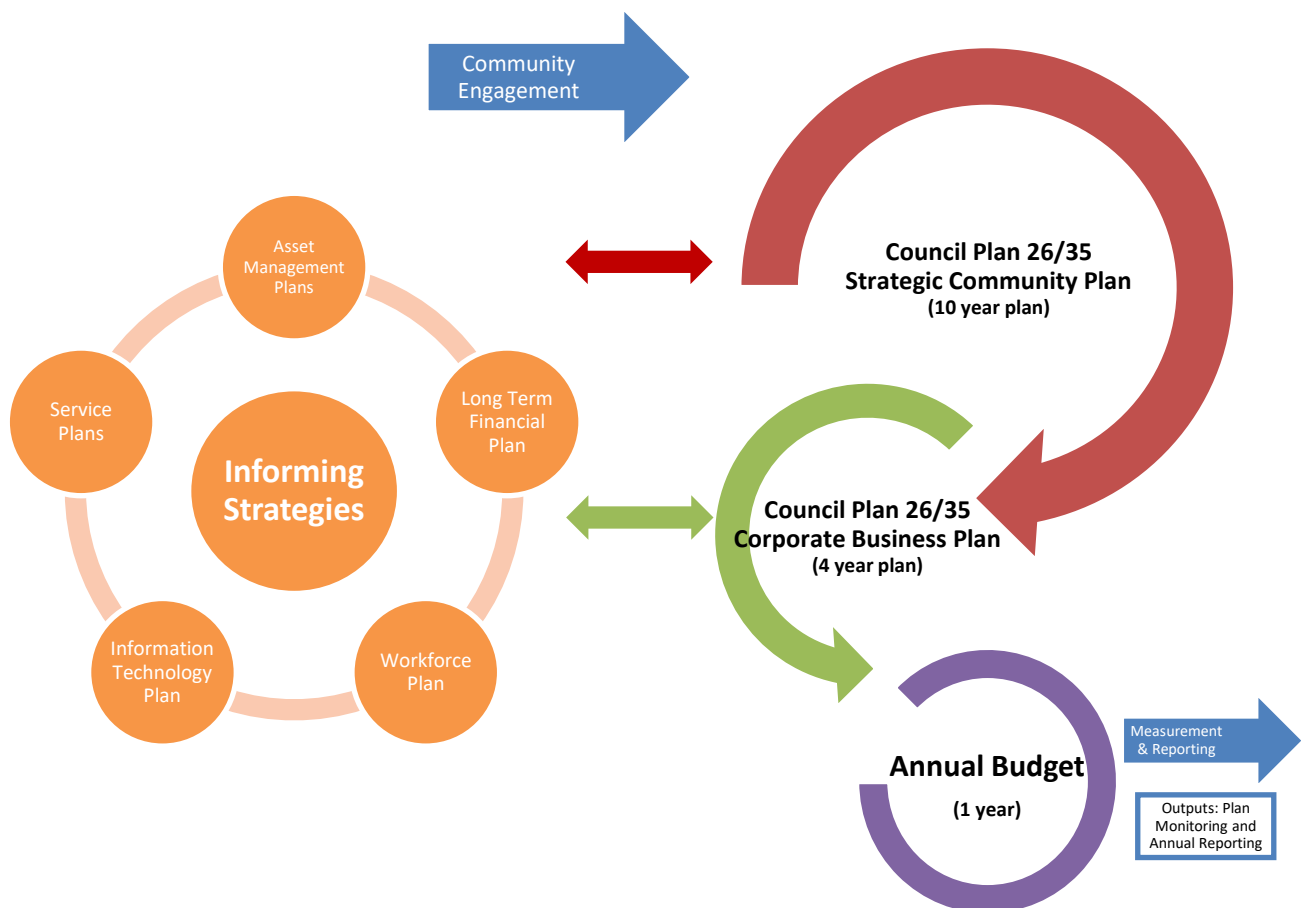
Government, Sport & Cultural Industries (*as named at that time*) Integrated Planning and Reporting Framework and legislative requirements.

The reviewed and updated Strategic Community Plan 2026/27-2035/36 has been developed to meet the vision, values and aspirations of the Shire of Collie community, while reflecting the standards outlined in the Integrated Planning and Reporting Framework and Guidelines. The statutory requirement is for the Strategic Community Plan to be fully reviewed every 4 years (minimum), with a desktop review after 2 years.

An experienced local government consultancy firm “Localise” were engaged to facilitate and guide the Shire through this full review process, which commenced in late December 2025.

Through February/March 2026 community engagement and a community survey was conducted to understand the needs and expectations of the community over the next 4 years and 10 year horizon. The information and data collected through this process guided a workshop conducted with Managers and then Councillors to review and affirm or update the Shire’s Vision, Mission, Values, Strategic Objectives, and Strategic Priorities and Actions.

The final report provided on this review process (*refer to attachment 11.1.B*) confirms the proposed Vision, Mission, Values, Strategic Objectives, Strategic Priorities and Actions of the Council over the coming 10 year period.



Elements of Integrated Planning and Reporting

- **Corporate Business Plan**

The Corporate Business Plan (CBP) contains details of the actions and resources (human and financial) to achieve each Objective. It is a four (4) year plan which acts as an organisational guide to the Council and management.

The financial capacity to undertake these tasks is evidenced in the Long Term Financial Plan for the period. This long term financial planning provides an assurance that the actions contained in the Corporate Business Plan can be adequately resourced over the next four years and highlights the long term consequences of the application of human and financial resources to undertaking various projects.

The Corporate Business Plan adopted and updated by Council sets out the various actions that will give effect to the Strategic Community Plan. The two documents are structured to provide:

Strategic Community Plan:	5 Themes 10 Objectives 37 Strategic Priorities
Corporate Business Plan:	59 Actions

- **Local Government Reform**

It is noted that the State Government has foreshadowed changes to the Integrated Planning and Reporting Framework under its legislative Reform process, with changes anticipated in future years under Tranche 3. One of the proposed changes will include combining the Strategic Community Plan and Corporate Business Plan into a single "Council Plan".

The Strategic Community Plan has been produced as part of a full review of Council's Strategic Community Plan, involving community engagement and workshops with senior staff and Councillors.

Following Council endorsement of the draft Strategic Community Plan's Vision, Mission, Values and Strategic Objectives at the 14 April 2026 Council meeting, an additional workshop was held on the 23 April 2026 where Councillors considered and reviewed the draft Strategic Community Plan to enable its finalisation and adoption at the May 2026 Council meeting.

Statutory and Policy Implications:

The Local Government Act 1995, Section 2.7 defines the role of Council.

2.7. Role of council

- (1) *The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.*
- (2) *The council's governing role includes the following —*
 - (a) *overseeing the allocation of the local government's finances and resources;*
 - (b) *determining the local government's policies;*
 - (c) *planning strategically for the future of the district;*
 - (d) *determining the services and facilities to be provided by the local government in the district;*

- (e) *selecting the CEO and reviewing the CEO's performance;*
- (f) *providing strategic direction to the CEO.*
- (3) *For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —*
 - (a) *the council's governing role is separate from the CEO's executive role as described in section 5.41;*
 - (b) *it is important that the council respects that separation.*
- (4) *The council must make its decisions —*
 - (a) *on the basis of evidence, on the merits and in accordance with the law; and*
 - (b) *taking into account the local government's finances and resources.*
- (5) *The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.*
- (6) *The council has the other functions given to it under this Act or any other written law.*

5.56. Planning for the future

- (1) *A local government is to plan for the future of the district.*
- (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*

Local Government (Administration) Regulations 1996**19C. Strategic Community Plans, requirements for (Act s. 5.56)**

- (1) *A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.*
- (3) *A strategic community plan for a district is to set out the vision, aspirations and objectives of the community in the district.*
- (4) *A local government is to review the current strategic community plan for its district at least once every 4 years.*
- (5) *In making or reviewing a strategic community plan, a local government is to have regard to —*
 - (a) *the capacity of its current resources and the anticipated capacity of its future resources; and*
 - (b) *strategic performance indicators and the ways of measuring its strategic performance by the application of those indicators; and*
 - (c) *demographic trends.*
- (6) *Subject to subregulation (9), a local government may modify its strategic community plan, including extending the period the plan is made in respect of.*

- (7) *A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*

**Absolute majority required.*

- (8) *If a strategic community plan is, or modifications of a strategic community plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*
- (9) *A local government is to ensure that the electors and ratepayers of its district are consulted during the development of a strategic community plan and when preparing modifications of a strategic community plan.*
- (10) *A strategic community plan for a district is to contain a description of the involvement of the electors and ratepayers of the district in the development of the plan or the preparation of modifications of the plan.*

19DA. Corporate Business Plans, requirements for (Act s. 5.56)

Budget Implications:

Revenue and expenditure forecasts for the next four years are incorporated within the current draft Long Term Financial Plan. Once this is adopted by Council, the Council Plan will be updated to reflect relevant implications.

Resourcing to deliver on the terms of the Corporate Business Plan are provided within annual budget allocations.

Budget – Whole of Life Cost:

As no new assets have been created, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

Community consultation was undertaken by the Shire staff and through Localise during February and March 2026 using a number of mechanisms as summarised below:

Event	Date	Activities	Participation
Community Survey	2 February to 25 February	Value most; vision; services –importance and satisfaction; service priorities; other comments	193
Community Drop-In #1	16 February	Value most; vision; service priorities; other comments	28
Shopping Centre #1	17 February	Service priorities	28
Community Drop-In #2	17 February	Value most; vision; service priorities; other comments	13
Seniors	24 February	Service priorities	20
Shopping Centre #2	25 February	Service priorities	13
Total			295

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.2	Good governance and financial management

Relevant Precedents:

The Shire of Collie ten year “Strategic Community Plan 2022” was adopted in December 2022 in accordance with legislative requirements. Council adopted its “Corporate Business Plan 2022/23 – 2026/27” in March 2023 to align with the new Strategic Community Plan 2022. In April 2024 and May 2025 the Corporate Business Plan was reviewed and updated as part of the annual review cycle.

A report on progress against these plans has been provided each quarter in the past since adoption and is proposed in the future.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Strategic Community Plan 2026/27 – 2035/36	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category	Health	N/A
	Financial	Poor financial planning and management of strategic priorities may result in financial risk and inadequate funding.
	Service Interruption	N/A
	Legal and Compliance	Failing to give due consideration to the legal and compliance matters related to strategic and corporate planning may result in diminished public and sector confidence.
	Reputational	Failing to deliver services and facilities within the Strategic Community Plan may result in diminished public and sector confidence.
	Environmental	N/A
	Property	N/A

Comment:

As required by the regulations, the objectives and priorities of the Strategic Community Plan and Corporate Business Plan need to take account of the capacity of the Shire's current and anticipated resources, demographic considerations and the ability to measure performance against indicators.

The review of the Strategic Community Plan has identified opportunities to update objectives and strategic priorities to reflect changes in the Collie community, ongoing state initiatives related to the Just Transition process, legislative changes and the broader local government operating environment.

It is recommended that the Shire of Collie Strategic Community Plan 2026/27 – 2035/36 (Vision, Mission, Values, Strategic Objectives, and Strategic Priorities) be formally modified and updated accordingly. The presentation and communication of the updated Strategic Community Plan will be captured in a new Strategic Community Plan 2026/27 – 2035/36 publication, which will be finalised in the coming weeks.

11.2 Corporate Business Plan 2026/27 – 2029/30	
Reporting Department:	Chief Executive Office
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	<i>Local Government Act 1995</i>
File Number:	GOV/086
Appendices:	Appendix 11.2.A – Corporate Business Plan 2026/27-2029/30 (Strategic Actions)
Voting Requirement:	Absolute Majority

Report Purpose

This report presents Council with the final Corporate Business Plan 2026/27-2029/30, which is presented to Council for consideration and endorsement.

The Corporate Business Plan has been produced in conjunction with the full review of the Strategic Community Plan and as part of the annual review of Council's Corporate Business Plan, various Asset Management Plans and Workforce Plan.

An additional workshop was held on the 1 May 2026 where Councillors considered and reviewed the draft Corporate Business Plan to enable its finalisation and adoption at the 12 May Council meeting.

Officer's Recommendation/Council Decision:

Resolution: 9776

Moved: Cr Smith

Seconded: Cr Faries

That Council:

1. Pursuant to regulation 19DA (6) of the Local Government (Administration) Regulations 1998 resolve to extend and modify the Corporate Business Plan.
2. Endorses the reviewed and updated Corporate Business Plan 2026/27 – 2029/30 (refer to Appendix 11.2.A).

Carried by Absolute Majority: 9/0

For: Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.

Against: Nil

Background:

The Corporate Business Plan (CBP) contains details of the actions and resources (human and financial) to achieve each Objective. It is a four (4) year plan which acts as an organisational guide to the Council and management.

The financial capacity to undertake these tasks is evidenced in the Long Term Financial Plan for the period. This long term financial planning provides an assurance that the actions contained in the Corporate Business Plan can be adequately resourced over the next four years and highlights the long term consequences of the application of human and financial resources to undertaking various projects.

The *Local Government Act 1995* requires the four (4) year Corporate Business Plan to be reviewed and updated (if required) on an annual basis. In accordance with this requirement, the Corporate Business Plan is reviewed annually to assess the progress of projects and realign actions and priorities with current information and funding availability. The first year of the Corporate Business Plan and Long Term Financial Plan is usually 'sliced off' to form the basis of the draft annual budget for consideration by the Council.

Council adopted its Corporate Business Plan 2022/23 – 2026/27 in March 2023 to align with the Strategic Community Plan 2022. In April 2024 and again in May 2025 the Corporate Business Plan was reviewed and updated as part of the annual review cycle.

The Corporate Business Plan adopted and updated by Council sets out the various actions that will give effect to the Strategic Community Plan. The two documents are structured to provide:

Strategic Community Plan:	5 Themes 10 Objectives 37 Strategic Priorities
Corporate Business Plan:	59 Actions

Review of Corporate Business Plan Actions

A review of all actions set out in the Corporate Business Plan 2022/23-2026/27 has been undertaken to align with the updated Strategic Community Plan 2026.

Each action has been reviewed to assess if it remains appropriate and continues to align with the Strategic Community Plan.

As part of the review, significant additions and deletions have been highlighted to enable tracking of the changes in the Corporate Business Plan 2026/27-2029/30 (refer to Appendix 11.2.A).

Following a Councillor Workshop on the 1 May 2026, the Corporate Business Plan Actions have also been reviewed and prioritised to enable the Tasks to be spread over the four year period, effectively enable high priority tasks to be actioned within available resources in the next few years.

Linkage with Informing Strategies and Service Plans

The Corporate Business Plan is informed by three other major plans developed in response to the Department of Local Government's Integrated Planning and Reporting Framework. The Asset Management Plans, Long Term Financial Plan, and Workforce Plan inform the Council as to its resource options and financial circumstances.

Statutory and Policy Implications:

The Local Government Act 1995, Section 2.7 defines the role of Council.

2.7. Role of council

- (1) *The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.*

- (2) *The council's governing role includes the following —*
 - (a) *overseeing the allocation of the local government's finances and resources;*
 - (b) *determining the local government's policies;*
 - (c) *planning strategically for the future of the district;*
 - (d) *determining the services and facilities to be provided by the local government in the district;*
 - (e) *selecting the CEO and reviewing the CEO's performance;*
 - (f) *providing strategic direction to the CEO.*
- (3) *For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —*
 - (a) *the council's governing role is separate from the CEO's executive role as described in section 5.41;*
 - (b) *it is important that the council respects that separation.*
- (4) *The council must make its decisions —*
 - (a) *on the basis of evidence, on the merits and in accordance with the law; and*
 - (b) *taking into account the local government's finances and resources.*
- (5) *The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.*
- (6) *The council has the other functions given to it under this Act or any other written law.*

5.56. Planning for the future

- (1) *A local government is to plan for the future of the district.*
- (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*

Local Government (Administration) Regulations 1996**19C. Strategic Community Plans, requirements for (Act s. 5.56)**

- (1) *A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.*

.....

19DA. Corporate Business Plans, requirements for (Act s. 5.56)

- (1) *A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
 - (2) *A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial years.*
 - (3) *A corporate business plan for a district is to —*
 - (a) *set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and*
 - (b) *govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and*
 - (c) *develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.*
 - (4) *A local government is to review the current corporate business plan for its district every year.*
 - (5) *A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.*
 - (6) *A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*
- *Absolute majority required.*
- (7) *If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*

Budget Implications:

Revenue and expenditure forecasts for the next four years are incorporated within the current Long Term Financial Plan. Once this is adopted by Council, the Council Plan will be updated to reflect relevant implications.

Resourcing to deliver on the terms of the Corporate Business Plan are provided within annual budget allocations.

Budget – Whole of Life Cost:

As no new assets have been created, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

No consultation is required in relation to the Corporate Business Plan.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.2	Good governance and financial management

Relevant Precedents:

The Shire of Collie ten year “Strategic Community Plan 2022” was adopted in December 2022 in accordance with legislative requirements. Council adopted its “Corporate Business Plan 2022/23 – 2026/27” in March 2023 to align with the new Strategic Community Plan 2022. In April 2024 and May 2025 the Corporate Business Plan was reviewed and updated as part of the annual review cycle.

A report on progress against these plans has been provided each quarter in the past since adoption and is proposed on an annual basis in the future.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Corporate Business Plan 2026/27 – 2029/30	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category	Health	N/A
	Financial	Failing to operate within allocated budgets and to undertake adequate financial planning may impact on the ability to provide services and facilities.
	Service Interruption	N/A
	Legal and Compliance	Failing to give due consideration to the legal and compliance matters may result in prosecution or qualified audits.
	Reputational	Failing to deliver services within the Corporate Business Plan may result in diminished public and sector confidence.
	Environment	N/A
	Property	N/A

Comment:

As required by the regulations, the objectives and priorities of the Strategic Community Plan and Corporate Business Plan need to take account of the capacity of the Shire's current and anticipated resources, demographic considerations and the ability to measure performance against indicators.

The review of the Corporate Business Plan in conjunction with the full review of the Strategic Community Plan has identified opportunities to update priorities and reset actions to reflect changes that have occurred over the last year of operation and tasks that have been finalised.

It is recommended that the final Corporate Business Plan be endorsed to enable detailed Operational Plans to be developed and updated for each Directorate, translating the strategic objectives and Actions of Council into operational actions and tasks.

11.3 Long Term Financial Plan 2026/27 – 2035/36	
Reporting Department:	Chief Executive Office
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	<i>Local Government Act 1995</i>
File Number:	FIN/069
Appendices:	Appendix 11.3.A – Long Term Financial Plan 2026/27-2035/36
Voting Requirement:	Simple Majority

Report Purpose

This report requests that Council consider and endorse the Shire of Collie final Long Term Financial Plan 2026/27 - 2035/36, which has been produced as part of the full review of the Shire's Strategic Community Plan and annual review of Corporate Business Plan, various Asset Management Plans and Workforce Plan.

The final Long Term Financial Plan 2026/27 - 2035/36 is presented to the May 2026 Council meeting for adoption, following a Council Workshop held on the 1 May 2026 where the Draft Long Term Financial Plan was reviewed and considered by Council.

Year one of the Long Term Financial Plan will form the basis of the 2026/27 Annual Budget.

Officer's Recommendation/Council Decision:

Resolution: 9777

Moved: Cr Italiano

Seconded: Cr Wells

That Council endorses the Shire of Collie Long Term Financial Plan 2026/27 – 2035/36 [Appendix 11.3.A] which demonstrates a financially sustainable position over the next 10 year period.

Carried: 9/0

For: Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.

Against: Nil

Background:

As part of the Department of Local Government's Integrated Planning and Reporting Framework and legislative requirements, Council is to develop a Long Term Financial Plan for a minimum period of ten years.

The Long Term Financial Plan (LTFP) is a ten year rolling plan that incorporates the four-year financial projections accompanying the Corporate Business Plan. It is a key tool in prioritising and ensuring the financial sustainability of the Local Government. Annual Budgets are directly aligned to the Corporate Business Plan and LTFP.

The LTFP identifies key assumptions such as demographic projections, rating base growth, consumer price index, local government cost index, interest rates, etc. Major capital and operational expenditure implications included in the Integrated Planning and Reporting suite are included and specifically referenced in the LTFP.

The LTFP includes strategies regarding:

- Rating Structure;
- Fees and Charges;
- Alternative Revenue Sources;
- Pursuit of Grants;
- Workforce;
- Reserves;
- Debt Funding;
- Asset Disposal; and
- Investment Policy.

For the purposes of the Long Term Financial Plan and based on Council's previous resolution to apply a 4.5% increase for the 2026/27 financial year and the update Rating Strategy, the following rate increases have been forecast:

Year	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35
Rate % Increase	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5

Statutory and Policy Implications:

The Local Government Act 1995, Section 2.7 defines the role of Council.

2.7. Role of council

- (1) *The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.*
- (2) *The council's governing role includes the following —*
 - (a) *overseeing the allocation of the local government's finances and resources;*
 - (b) *determining the local government's policies;*
 - (c) *planning strategically for the future of the district;*
 - (d) *determining the services and facilities to be provided by the local government in the district;*
 - (e) *selecting the CEO and reviewing the CEO's performance;*
 - (f) *providing strategic direction to the CEO.*
- (3) *For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —*

- (a) *the council's governing role is separate from the CEO's executive role as described in section 5.41;*
- (b) *it is important that the council respects that separation.*
- (4) *The council must make its decisions —*
 - (a) *on the basis of evidence, on the merits and in accordance with the law; and*
 - (b) *taking into account the local government's finances and resources.*
- (5) *The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.*
- (6) *The council has the other functions given to it under this Act or any other written law.*

5.56. Planning for the future

- (1) *A local government is to plan for the future of the district.*
- (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*

Local Government (Administration) Regulations 1996**19DA. Corporate Business Plans, requirements for (Act s. 5.56)**

- (1) *A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial years.*
- (3) *A corporate business plan for a district is to —*
 - (a) *set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and*
 - (b) *govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and*
 - (c) *develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.*
- (4) *A local government is to review the current corporate business plan for its district every year.*
- (5) *A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.*
- (6) *A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*

**Absolute majority required.*

- (7) *If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*

Budget Implications:

Revenue and expenditure forecasts for the next ten years are incorporated within the current Shire of Collie Long Term Financial Plan.

Budget – Whole of Life Cost:

Financial commitments made within the various plans that form part of the Long Term Financial Plan in the year of the planned activity. This financial commitment will be in the form of:

- a) Project Expenditure;
- b) Equipment acquisition / replacement;
- c) Annual Reserve allocations; and
- d) New borrowings and subsequent loan repayments.

Alteration to financial commitments can be changed by amendment to the relevant plans.

Communications / Consultation Requirements:

No consultation is required in relation to the Long Term Financial Plan.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.2	Good governance and financial management
Strategic Priority:	5.2.1	To maintain a 10 year long term financial plan based on industry best practices.
	5.2.2	To progressively improve the Shire's financial health indicators
Actions	5.2.1.1	Produce annually an updated rolling Long Term Financial Plan.

Relevant Precedents:

The Shire of Collie adopted in 2025 its first up to date Long Term Financial Plan 2025/26 - 2034/35. This has formed the foundation of the current Draft Long Term Financial Plan 2026/27 - 2035/36.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Long Term Financial Plan 2026-2035	
Inherent Risk Rating (prior to treatment or control)	Low (1 - 4)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category	Health	N/A
	Financial	Failing to operate within allocated budgets and to undertake adequate financial planning may impact on the ability to provide services and facilities
	Service Interruption	N/A
	Legal and Compliance	Failing to give due consideration to the legal and compliance matters may result in prosecution or qualified audits.
	Reputational	Failing to deliver services within the Long Term Financial Plan may result in diminished public and sector confidence.
	Environmental	N/A
	Property	N/A

Comment:

The financial projections within the LTFP have been reviewed and updated based on Councillor and staff input, the 2025/26 mid-year budget review, updated forecasts and long term asset management works programs. The financial elements and plans integrated with the LTFP have been modelled to produce a ten year Statement of Financial Activity by Nature and Program [refer to Appendix 11.3.A], which identifies the projected rate income required to achieve a sustainable financial position.

A full copy of the final Long Term Financial Plan inclusive of the ten year Statement of Financial Activity (Rate Setting Statement), detailed Schedules and Notes, is provided as part of Appendix 11.3.A.

While Council has continued to incur increased costs in material and contract costs, through tight budgetary measures, cost control and additional revenue, an end of year surplus for 2025/26 of \$95,832 is currently forecast.

Council also resolved in March 2026 as part of the mid-year budget review to allocate any actual surplus funds above the forecast \$95,832 to the Waste Reserve to facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations at the Collie Waste Site.

The following table summarises the projected end of year financial position for the next 10 years:

Long Term Financial Plan – 10 Year Financial Forecast											
Year	25/26 Forecast	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36
\$ Surplus / (Deficit)	96k	159k	199k	161k	174k	199k	158k	191k	250k	109k	229k

Significant Drivers and Assumptions in the Long Term Financial Plan:

i) Rating Strategy:

The Rating Strategy endorsed by Council in April 2025 included the provision for future rate revenue increases based on a 4.5% rate revenue increase for the next 4 years and 3.5% rate revenue increases for the remainder of the 10 year LTFP.

The Strategy includes the proposed introduction of Differential Rating from 2026/27, which will provide a broader basis for the raising of rate income and enable different rates in the dollar being applied to the following six different rating categories:

- i) RESIDENTIAL (including Residential Vacant)
- ii) COMMERCIAL (including Commercial Vacant)
- iii) INDUSTRIAL (including Industrial Vacant)
- iv) RURAL RESIDENTIAL (including Rural Residential Vacant)
- v) ACCOMMODATION
- vi) UV Rural (including Mining)

Due to the need to undertake additional preparation and planning, it is proposed to defer the introduction of Differential Rates until the 2027/28 year. Due to increasing CPI and inflationary pressures, the Rating Strategy proposed rate revenue increases based on a 4.5% rate revenue increase for the next 4 years and 4.25% rate revenue increases for the remainder of the 10 year LTFP, which Council resolved to increase to 4.5% for the next 10 years.

ii) Loan Management Strategy:

In May 2025 Council endorsed the Loan Management Strategy which included the servicing of eight existing Council loans and one Self Supporting Loan over the next 10 years.

Through the production of the LTFP and the inclusion of the future Enterprise Resource Planning (ERP) replacement project, the need for a new loan is identified in 2029/30 and included in the LTFP.

Further review of the needs of Council has resulted in the inclusion of two new loans proposed for staff housing.

iii) Information Communication Technology:

In May 2025 Council endorsed the reviewed and updated Corporate Business Plan 2022/23 – 2026/27. The Plan included the development and implementation of an Information Community Technology Plan and Cyber Security Strategy in 25/26.

As part of the development of an ICT Plan, the need for a new ERP system to replace the aging SynergySoft accounting system has been identified in the next 4 years (commencing in 2029/30) and is included in the LTFP, with a portion of the funding through the raising of a loan. The replacement of an ERP system is a significant project for any organisation, and is complicated further due to the governance, financial reporting, records keeping, GIS mapping and compliance requirements of local governments.

Other local governments in Western Australia are facing a similar need with costs estimated to be anywhere between \$500,000 - \$5m+, depending on the size of the local government and the elements included within the ERP.

iv) Workforce Planning:

A 10 year Workforce Plan has been included within the LTFP and includes a gradual increase in staffing in specific areas of change or need. The employee costs associated with the Workplan Plan, together with Award and projected wages increases, have been included in the LTFP.

v) Asset Management:

While the creation of various Asset Management Plans are in differing stages of development or completion, the provision for the future purchase/replacement of plant and vehicles, building and infrastructure, together with maintenance have been included in the LTFP.

In future years as the LTFP develops and matures, it is anticipated that more detailed Asset Management Plans will be developed and presented to Council as part of the overall sustainable management of Council assets and facilities.

This includes future planning around recreation and sporting facilities within the Collie townsite and district.

vi) Elected Member Fees & Allowances:

In May 2025 Council endorsed the Councillor Fees and Allowance for 2025/26 primarily based on 55% of the Salaries & Allowances Tribunal Band 3 upper and lower limits. This included the Shire President's allowance with the Deputy President's allowance based on 25% of the Band 3. The same principal has been applied to the proposed Councillor Fees & Charges for 2026/27.

vii) Assumptions:

The development of the LTFP is based on a number of assumptions and the utilisation of demographic data and statistical trends. These include the use of the Consumer Price Index (CPI), Award and Minimum Wage Index, Local Government Cost Index, ABS growth estimates, Local Government Grants Commission and other data sources. While these assumptions are reasonable at the time of developing the draft LTFP, some further adjustments may occur in finalising the LTFP due to the current geo-political environment and fuel prices.

While the financial forecasts within the LTFP are a reasonable estimate of future income and expenditure, variations will occur, which reinforces the need for the LTFP to be reviewed and updated on an annual basis.

Through the consideration and adoption by Council of the various elements making up the Long Term Financial Plan (ie: Rating Strategy, Debt Management Plan, Fees & Charges, Councillor Fees & Allowances, Asset Management Plans, etc), together with management and staff recommendations, a Long Term Financial Plan has been produced that demonstrates a financially sustainable position for the Shire of Collie over the next 10 years.

11.4 Draft Annual Budget 2026/27	
Reporting Department:	Chief Executive Office
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation:	<i>Local Government Act 1995</i>
File Number:	FIN/069
Appendices:	Appendix 11.4.A – Draft 2026/27 Annual Budget
Voting Requirement:	Simple Majority

Report Purpose

This report presents the draft 2026/27 Annual Budget for Council consideration, deliberation, and endorsement.

Following the endorsement of the draft Budget, the final 2026/27 Annual Budget papers will be formulated and presented to Council in the statutory format for final adoption at the 9 June 2026 Ordinary Council meeting, unless a Special Council meeting is required at a later date in June.

Officer's Recommendation:

That Council endorse the Shire of Collie 2026/27 Draft Budget, inclusive of the following elements:

1. *Operating Income and Expenditure presented in Schedules 3 to 14, as contained in Appendix 11.4.A, which includes the following:*
 - *Statement of Financial Activity by Nature and Program;*
 - *Statement of Financial Activity showing an amount required to be raised from rates for 2026/27 of \$8,534,575 as amended;*
 - *Revenue generated from the Schedule of Fees and Charges for 2026/27;*
 - *Notes to and Forming Part of the Budget; and*
 - *Budget Program Schedules.*
2. *Asset Capital Expenditure, including New, Upgrade and Renewal capital works.*
3. *Rating Strategy.*
4. *Reserve Transfers and Loans as outlined in the Reserves Management Strategy and Loan Management Strategy.*

Reason for Decision Being Different to the Officer's Recommendation

Local Government (Administration) Regulations – r.11(da) require that where a Council decision is substantially different from the Officer's Recommendation that the reason be recorded.

Council discussed the budget requests for a pathway on Hodgson Terrace and for upgrades to Bradbury Road and chose to add an additional point to the resolution requesting further investigation of these projects.

Council Decision:**Resolution: 9778****Moved: Cr Hill-Power****Seconded: Cr Smith***That Council*

1. *Endorse the Shire of Collie 2026/27 Draft Budget, inclusive of the following elements:*
 - a. *Operating Income and Expenditure presented in Schedules 3 to 14, as contained in Appendix 11.4.A, which includes the following:*
 - *Statement of Financial Activity by Nature and Program;*
 - *Statement of Financial Activity showing an amount required to be raised from rates for 2026/27 of \$8,534,575 as amended;*
 - *Revenue generated from the Schedule of Fees and Charges for 2026/27;*
 - *Notes to and Forming Part of the Budget; and*
 - *Budget Program Schedules.*
 - b. *Asset Capital Expenditure, including New, Upgrade and Renewal capital works.*
 - c. *Rating Strategy.*
 - d. *Reserve Transfers and Loans as outlined in the Reserves Management Strategy and Loan Management Strategy.*
2. *Request the Chief Executive Officer to investigate Hodgson Terrace and Bradbury Road project costings for consideration by Council at a future Council Meeting.*

Carried: 9/0**For:** *Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.***Against:** *Nil***Background:**

As part of the Integrated Planning and Reporting cycle, Council has recently reviewed and updated its four year Corporate Business Plan and ten year Long Term Financial Plan. The Corporate Business Plan and Long Term Financial Plan are reviewed annually, with the first year of the Long Term Financial Plan being 'sliced off' to form the basis of the draft annual budget.

The draft 2026/27 Annual Budget has therefore been prepared taking into consideration the preceding reviews and incorporates relevant elements of the various strategies, plans and resolutions adopted by Council.

This report recommends Council endorse the draft Shire of Collie 2026/27 Annual Budget, inclusive of the proposed 4.5% rate revenue increase (excluding interim rate income), Reserve transfers, workforce changes, loans, capital works and operational expenditure. [refer to Appendix 11.4A].

Statutory and Policy Implications:**Local Government Act 1995.****2.7. Role of Council**

- (1) *The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.*
- (2) *The council's governing role includes the following —*
 - (a) *overseeing the allocation of the local government's finances and resources;*
 - (b) *determining the local government's policies;*
 - (c) *planning strategically for the future of the district;*
 - (d) *determining the services and facilities to be provided by the local government in the district;*
 - (e) *selecting the CEO and reviewing the CEO's performance;*
 - (f) *providing strategic direction to the CEO.*
- (3) *For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —*
 - (a) *the council's governing role is separate from the CEO's executive role as described in section 5.41;*
 - (b) *it is important that the council respects that separation.*
- (4) *The council must make its decisions —*
 - (a) *on the basis of evidence, on the merits and in accordance with the law; and*
 - (b) *taking into account the local government's finances and resources.*
- (5) *The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.*
- (6) *The council has the other functions given to it under this Act or any other written law.*

Local Government (Financial Management) 1996**6.2. Local government to prepare annual budget**

- (4) *The annual budget is to incorporate —*
 - (a) *particulars of the estimated expenditure proposed to be incurred by the local government;*

Local Government (Administration) Regulations 1996**19DA. Corporate Business Plans, requirements for (Act s. 5.56)**

- (1) *A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial years.*

- (3) *A corporate business plan for a district is to —*
- (a) *set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and*
 - (b) *govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and*
 - (c) *develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.*
- (4) *A local government is to review the current corporate business plan for its district every year.*
- (5) *A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.*
- (6) *A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*
- *Absolute majority required.*
- (7) *If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*

Budget Implications:

The budget outlines planned expenditure and revenue and determines the financial parameters for the Council to operate within for the 2026/27 financial year.

The draft budget for the year has been prepared on the basis of a 4.5% rate revenue increase (excluding interim rate income), which is forecast to produce an end of year surplus of \$158,819. The small surplus enables Council to withstand any unforeseen financial costs or revenue reductions that may occur during the year.

The current forecast end of year surplus for 2025/26 is \$95,832, which is reflected in the opening surplus at the start of the 2026/27 financial year. Subject to previous Council resolution to transfer any additional surplus to the Waste Reserve, this forecast may vary when the final annual financial report is produced for 2025/26, with the final result reflected in the financial statements when the 2026/27 mid-year budget review is conducted in February/March 2027.

The fees and charges when adopted will determine the amount of revenue to be received during the 2026/27 financial year for certain areas. The fees and charges revenue has been forecast in the draft budget income projections and is based on the recent decisions of Council.

After taking into consideration all other sources of income, Council is required to raise sufficient rates to meet its total expenditure. However, it is allowed to adopt a budget that has a deficit that does not exceed 10% of its rate revenue.

For the 2026/27 budget it is proposed a total of \$8,534,575 be raised from general property rates. This includes \$20,000 in forecast Interim Rate revenue that will be received during the 2026/27 financial year, based on new ratable properties being built or changes to the valuation

of existing properties. The expected yield from rates will be sufficient to balance the 2026/27 budget after some adjustments have been made to increase other sources of revenue, reduce operating expenditure and to adjust the amount transferred to or from reserves.

Budget – Whole of Life Cost

While the budget contains new assets and infrastructure, this report does not deal directly with the whole of life costs of those items. Consideration of the whole of life costs relevant to those items forms part of the individual project or asset evaluation and justification.

The rating strategy deployed by Council in the 2026/27 financial year has formed part of a long term financial planning strategy to maintain the sustainable operations of Council. If Council is not able to adequately fund operations in the 2026/27 financial year, then the financial position of Council will potentially deteriorate in future years as assets age further and demand for services increase with projected population growth.

Communications / Consultation Requirements:

No consultation is required in relation to the Annual Budget other than the receipt of budget request from Councillors and staff.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.2	Good governance and financial management
Strategic Priority:	5.2.1	To maintain a 10 year long term financial plan based on industry best practices.
	5.2.2	To progressively improve the Shire's financial health indicators

Relevant Precedents:

Each year Council prepares an annual budget for the forthcoming financial year. The annual budget is formed from year one of the Shire of Collie Long Term Financial Plan.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Draft Annual Budget 2026/27	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the Residual Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Low (1 - 4)	
Risk Category	Health	N/A
	Financial	Failing to operate within allocated budgets and to undertake adequate financial planning may impact on the ability to provide services and facilities
	Service Interruption	N/A
	Legal and Compliance	Failing to give due consideration to the legal and compliance matters may result in prosecution or qualified audits.
	Reputational	Failing to deliver services within the Annual Budget may result in diminished public and sector confidence.
	Environmental	N/A
	Property	N/A

Comment:

The draft budget document follows a similar format to that intended for the final document and includes the following information:

- Financial statements including the Statement of Financial Activity (by Nature), with a Statement of Financial Activity (by Program) provided as a summary of Schedules 3 to 14;
- Notes to and forming part of the budget including notes on operating expenditure and revenue, loan borrowings, transfers to and from reserves, rating information and grants (to be provided with the final statutory budget document); and
- Detailed Financial Information for each Schedule at account level, with Sundry Notes providing a greater level of detail for each account. This information is formatted with the account number, description and totals for the 2026/27 Budget.

The 2026/27 draft budget has been prepared utilising the various elements that Council has previously resolved to adopt. These include:

- Strategic Community Plan;

- Corporate Business Plan;
- Long Term Financial Plan;
 - Loan Management Strategy;
 - Reserve Management Strategy;
 - Rating Strategy;
- Workforce Plan;
- Asset Management Plans;
- Elected Member Fees, Expenses & Allowances; and
- Fees & Charges Schedule.

Elected Member and staff Budget Requests are considered within the body of this report.

While the 2025/26 financial year has not yet ended, the draft 2026/27 Budget document presented to Council represents the current forecast closing surplus on the 30 June 2026.

The final 2026/27 Budget document is scheduled to be presented to Council and adopted at the Ordinary Council Meeting on the 9 June 2026. It is not anticipated that the final budget document will vary significantly from the current draft budget, unless Council resolves to vary any of the revenue or expenditure items presented in the draft budget.

- ***Statement of Financial Activity – by Program (formerly Rate Setting Statement)***

An important part of local government budgeting is the classification of budget estimates into the various mandatory descriptions. Local Government accounting systems are required to have the capacity to output accounting reports in at least two classifications, being:

- Nature classifications; and
- Statutory Reporting Program (function or activity).

Historically local governments reported by Statutory Reporting Program as the primary method required by Australian Accounting Standard 27 (AAS27). From 1 July 2023, local government budgets and annual reports must be shown according to Nature classification. However, it is noted that several regulations and the WA Local Government Grants Commission still require information reported by Program.

For the above reasons, and to provide management with an established method to review and manage Program budgets, the draft 2026/27 includes both a Statement of Financial Activity by Nature and a Statement of Financial Activity by Program. The final statutory budget will only include a Statement of Financial by Nature, together with a Statement of Comprehensive Income and Statement of Cash Flows.

The Statement of Financial Activity shows the proposed financial position for the year, after including all operating revenue and expenditure, capital expenditure, loan repayments, transfers to and from reserves, income from sale of assets and rates. The statement is designed to show how much must be raised from rates to record a breakeven result.

The draft Budget for 2026/27 as presented produces a surplus of \$158,819 at the end of the financial year. There is effectively a small surplus of \$62,988 for the 12-month period, as the forecast opening surplus of \$95,832 is taken into consideration when calculating the end of year position.

If grants, revenue and the estimated brought forward surplus do not meet expectations or there are requests to increase or add expenditure items, this position will not be achievable. The other factor to be taken into account is the value of projects and items that have not been completed in 2025/26 and need to be brought forward to 2026/27 through to the proposed new Carried Forward Projects Reserve.

- **Rates**

The draft 2026/27 Budget includes a 4.5% rate revenue increase (excluding interim rate income) spread across the two Uniform General Rates of Unimproved Value (UV) and Gross Rental Value (GRV). This in accordance with Council's previous resolution through the adoption of the Rating Strategy and Long Term Financial Plan, whereby Council endorsed a projected rate revenue increase of 4.5% for the 2026/27 budget.

After taking into consideration all other sources of income, Council is required to raise sufficient rates to meet its total expenditure. However, it is allowed to adopt a budget that has a deficit that does not exceed 10% of its rate revenue.

For the 2026/27 budget, it is proposed a total of \$8,534,575 be raised from general property rates. This includes Council's forecast Interim Rate revenue of \$20,000 for the 2026/27 financial year. The expected yield from rates will be sufficient to balance the 2026/27 budget after some adjustments have been made to increase other sources of revenue, reduce operating expenditure and to adjust the amount transferred to or from reserves.

Based on a 4.50% rate revenue increase, the Gross Rental Value (GRV), Unimproved Value (UV) and Minimum Rates are included as follows:

	Unimproved Value Rate in Dollar	Gross Rental Value Rate in Dollar	GRV Minimum Rate Developed Land	GRV Minimum Rate Vacant Land	UV Minimum Rate
2025/26 – Current	\$0.005288	\$0.084694	\$1,291.50	\$1,291.50	\$1,041.60
2026/27 – Current	\$0.005516	\$0.088200	\$1,356.00	\$1,356.00	\$1,094.00

The increase applied to GRV and UV properties represents Council's endorsement of an overall 4.5% rate revenue increase for the 2026/27 budget.

The endorsed Rating Strategy for 2026/27 includes the GRV - Developed minimum rate increasing by 5% to \$1,356.00, with the same minimum rate being applied to the GRV – Vacant minimum rate, as an incentive for owners to develop or release residential land and deter land banking by developers. The UV - Unimproved minimum rates will increase by the same 5% to \$1,094.00.

The outcome of the rates modelling required to produce an overall 4.5% rate revenue increase results in an average 4.33% increase in GRV (developed) properties not on the minimum rate, with a 5% increase in GRV (developed) minimum rates.

The following table provides a summary of the rates modelling produced, which reflects the percentage increase and shows the mean (average), median (midpoint) and mode (most common) rate for each rating category (excludes Specified Area Rates, Waste Charges and ESL Levy):

General Rate Category	Value	Number on Minimum Rate	Number on General Rate	Mean Rate	Median Rate	Mode Rate Range
UV – Rural	UV	277	308	\$1,938.62	\$1,1141.81	\$1,001 - \$1,500
GRV – Developed	GRV	1,579	2,049	\$1,624.00	\$1,421.78	\$1,001 - \$1,500
GRV – Vacant	GRV	185	14	\$1,481.44	\$1,356.00	\$1,001 - \$1,500
GRV – Heavy Industry	GRV	0	3	\$103,092.86	\$11,603.59	\$2,001 - \$2,500
GRV – Light Industry	GRV	1	49	\$3,896.74	\$3,325.14	\$3,001 - \$3,500
GRV – Commercial	GRV	27	89	\$4,252.89	\$2,362.00	\$1,001 - \$1,500
GRV – CBD	GRV	0	3	\$59,328.02	\$59,535.00	\$85,001 - \$116,500
TOTAL		2,069	2,515	\$1,722.67	\$1,356.00	\$1,001 - \$1,500

It should be noted that some GRV and UV properties will receive either an increase or decrease in their rates due to Landgate GRV and UV revaluations. Valuation methodologies and revaluations are effectively outside of Council's control, however, property owners are entitled to appeal valuations issued by Landgate should they believe their UV valuation is not correct.

Household 3 bin waste collection charges have been increased 4.5% from \$439.00 to \$458.00 to predominantly reflect the forecast increase in kerbside collection contract costs associated with the waste contract.

- ***Brought Forward Position***

The draft 2026/27 Budget includes an estimated brought forward surplus from 30 June 2026 of \$95,832. The surplus compares favourably with the original budget position of \$35,811. This is primarily attributed to some revenue items exceeding budget forecasts, some expenditure items being lower than budget and the carrying forward of some capital works projects.

- ***Councillor Budget Requests***

Councillors were sent an email on the 21 April 2026 providing the opportunity for budget requests to be submitted by the 27 April 2026. The following budget submissions were received, with Officer comments provided for each submission:

1. Cr Faries

- *Following the outcome of the meeting of the North Collie Structure Plan, can a plan be developed by Council so that future plans can proceed in this area and our community can grow in a timely manner.*
- *Can a budget be allocated to identify parcels of land that have infrastructure already in place that could be beneficial for our community to grow.*

Officer Comment:

It is proposed that \$10,000 be allocated in the 2026/27 budget to enable scoping and the commencement of a single North Collie Structure Plan.

2. Cr Italiano

- *Noted a previous outstanding budget request relating to the support and preservation of Collie Mail editions and conversion of these paper records into digital records.*

Officer Comment:

It is proposed that \$10,000 be allocated in the 2026/27 budget to enable the Shire's previous financial commitment to be fulfilled and investigation of partial scanning to be explored noting that preliminary estimates to complete the project are in excess of \$120,000.

Budget requests that were noted or included in the 25/26 Budget but were not finalised are:

1. Cr Miffling

- *Consideration of the demolition and cleaning up of the former radio station site adjacent to the Library.*

Officer Comment:

The suggested demolition of the former radio station building has been raised in other forums recently and is being considered as part of a potential redevelopment of the entry to the Collie Swimming pool. This would provide additional parking outside the pool area and form a new entry to the pool which was more defined rather than through the library car parking area. Further opportunities exist for these conceptual works to be done in conjunction with a new storage / meeting room for the swimming club, which is funded from a portion of the State Government funds allocated to the heated swimming pool project.

In the first half of 2026/27 a swimming pool master plan will be developed and presented to Council, which will incorporate the proposed demolition of the former radio station building, car park design and entry redevelopment. This will incorporate the proposed multi-user swim club facility funded through the State Government election commitment.

- *2 items for the Library:*
 - *consideration a wall mounted fold down baby changing table for the public toilet.*
 - *consideration for a 'circular desk set up' for the front-line staff.*

Officer Comment:

This will be reviewed in accordance with the newly adopted Disability Access and Inclusion Plan and Work Health and Safety Framework.

2. Cr Smith

- *Removal of planter boxes outside Railway Station to allow access for vehicles.*

Officer Comment:

The removal of planter boxes and/or reactivation will be investigated by the Director Operations to provide suitable options.

- **Staffing**

A concerted effort has been made in this budget to contain staff costs in the 2026/27 budget and future years, however the Council is growing, and additional staff may be required to maintain and develop Council's facilities and services to the community. Provision has been made in the 2026/27 Budget for an Industrial Agreement minimum wage increase of 3.5%, with an allocation of 0.5% for performance increases, which are advancing employees to a higher level due to promotion, new qualifications or responsibilities, above standard performance or providing a performance bonus.

As part of considering and adopting the Shire of Collie Long Term Financial Plan, the Workforce Plan for the 2026/27 – 2035/36 was incorporated. The Workforce Plan identifies the full-time equivalent staff required for Council's operations.

Based on the Workforce Plan, the total number of full-time equivalent (FTE) staff at the end of 2026/27 will be 71.37 FTE which is an increase of 0.99 FTE (previously 70.38 FTE). The total employee costs (including salaries and wages) associated with the employment of 71.37 FTE's is \$8,159,592, compared to \$7,510,236 in 2025/26.

Employee costs consist of direct salary and wages, annual and long service leave provisions, workers compensation insurance, training costs, superannuation contributions, uniforms and protective clothing, professional development, fringe benefits tax and any other costs related to the employment of staff.

- ***(Profit)/Loss on Asset Disposals***

The forecast profit and loss on disposal for the 2026/27 financial year is nil, implying that the budgeted trade in values of Council vehicles is in line with the written down value contained within Council's Motor Vehicle Asset Management Plans. The majority of vehicle/plant disposals (9) scheduled to be carried out in 2026/27 reflect the Executive and Compliance Vehicle Asset Management Plan contained in the LTFP, and the timing of carried forward vehicle deliveries. The actual profit or loss on asset disposal on all other plant and vehicle disposals will be calculated during the year based on the sale price and written down asset value.

- ***Capital Works Programme***

A total of \$6,651,956 is to be spent in 2026/27 on the acquisition and/or construction of furniture, equipment, vehicles, plant, buildings and infrastructure assets, including carried forward projects. Council will allocate \$4,884,614 from Reserves to fund this expenditure, with the balance of funding sourced from external grants and contributions, proceeds from the sale of assets, or municipal funds. Below is a summary of all capital expenditure:

Capital Expenditure	Job Ref	Expenditure	Funding Source
Land Development & Building Construction			
Purchase of Lot 6 Cockie Bend, Collie (vacant land adjacent to Shire depot \$180k plus fencing/laydown) - Council Res 9713 – 9 Dec 25		\$205,000	\$205,000 funded from the New Initiatives Reserve
Shire Administration - Repairs and refurbishment - \$51,000. Includes Carried Over from 25/26 of \$26,000.	BAP002	\$51,000	\$25,000 Building Reserve, \$26,000 Carried Forward Projects Reserve.
Waste Transfer Station Shed - includes Waste Transfer Station Security funds Carried Over from 24/25 of \$45,000 and \$245,000 25/26 Carry Over.	J1144	\$495,000	\$155,000 Building Reserve, \$290,000 Carried Forward Projects Reserve.
Waste Transfer Station - Concrete wall repair/upgrade. New steel plate protection barrier for the front of the existing damaged concrete retaining wall.		\$50,000	\$50,000 Building Reserve.
Swimming Club Storage Shed		\$250,000	\$250,000 Election Commitment.
Collie Visitor Centre Expansion		\$500,000	\$500,000 Election Commitment.
Cardiff Hall - Kitchen upgrade		\$30,000	\$30,000 Building Reserve.
Staff Housing - Senior Executive (new loan)		\$850,000	\$50,000 Building Reserve, \$800,000 WATC Loan.
Staff Housing - Manager (new loan)		\$700,000	\$50,000 Building Reserve, \$650,000 WATC Loan.
Transport Construction			
Throssell St Mungalup Intersection (in front of Unity Bank) – paving upgrade	J4021	\$17,000	\$17,000 Carried Forward Projects Reserve.
Harris River Road (SLK 1.05 -5.05) - Widen & seal shoulders to 0.5m, reseal and install audible edge line	J3080	\$750,000 + \$39,956	\$500,000 Regional Road Group grant, \$250,000 + \$29,020 Carried Forward Projects Reserve.
Parks & Reserves Construction			
Soldiers Park Playground		\$1,550,000	\$1,550,000 Election Commitment consisting of \$524,574 Carried Forward Projects Reserve, \$524,574 Municipal funds, \$464,852 grant.

Capital Expenditure	Job Ref	Expenditure	Funding Source
Playground preservation / renewal		\$25,000	\$25,000 Parks & Gardens Reserve.
River Revitalisation Strategy (subject to sourcing grant funding)		\$100,000	\$100,000 external grant
Furniture & Fittings			
Chambers - Sundry furniture & equipment		\$5,000	Municipal funds
IT Computer Equipment		\$30,000	Municipal funds
Admin - Sundry furniture & equipment		\$5,000	Municipal funds
Plant & Vehicles			
Street Sweeper (from 25/26)		\$550,000	\$550,000 Plant Reserve
Light vehicles		\$439,000	\$100,000 Plant Reserve, \$339,000 Municipal funds.
Small Plant & Equipment			
Small Plant & Equipment		\$10,000	\$10,000 Municipal funds.
TOTAL		\$6,651,956	

Council has commenced the establishment of Asset Management Plans for its various classes of assets, which project over a 10+ year period the required capital upgrade, expansion and renewal requirements. These Asset Management Plans include the regular transfer of funds to Reserves to ensure the Council's cash flow requirements can be met each year. As these Plans are developed in future years, they will provide greater guidance on the asset renewal, upgrade and new asset requirements of the Shire of Collie.

- **Carried Forward Projects**

The 2026/27 draft budget includes a number of carried forward capital projects that were not able to be completed during the 2025/26 financial year due to a number of factors. These projects are predominantly capital Transport Construction / Building and are identified in their respective sections of the budget.

Carried Forward Project	Job Ref	Expenditure	Funding Source
Transport Construction			
Shire Administration - Repairs and refurbishment - \$51,000. Includes Carried Over from 25/26 of \$26,000.	BAP002	\$51,000	\$25,000 Building Reserve, \$26,000 Carried Forward Projects Reserve.
Waste Transfer Station Shed - \$495,000. Includes Carried Over from 25/26 of \$290,000.	J1144	\$495,000	\$155,000 Building Reserve, \$290,000 Carried Forward Projects Reserve.

Carried Forward Project	Job Ref	Expenditure	Funding Source
Throssell St Mungalup Intersection (in front of Unity Bank) – paving upgrade	J4021	\$17,000	\$17,000 Carried Forward Projects Reserve.
Harris River Road (SLK 1.05 -5.05) - Widen & seal shoulders to 0.5m, reseal and install audible edge line	J3080	\$750,000 + \$39,956	\$500,000 Regional Road Group grant, \$250,000 + \$29,020 Carried Forward Projects Reserve.

- **Loan Borrowings**

The 2026/27 budget includes the raising of two new loans. These loans are for the following purpose:

1. Staff Housing – Senior Executive \$800,000
2. Staff Housing – Manager \$650,000

Council will continue to repay existing loans during the year, with total Principal payments of \$213,665 and Interest/Government Guarantee Fee payments of \$100,932.

- **Reserves**

Transfers to reserves are expected to total \$2,614,085 for the 2026/27 year. Reserve Interest of \$95,065 is forecast to be earned on cash backed reserves during 2026/27, with 100% returned to the Reserve fund. This compares with the forecast interest for 2025/26 of \$118,132. This decrease in earnings forecast is attributed to decreased cash reserves being invested in term deposits, rather than short term in municipal funds.

Transfers from reserves (including carried forward projects) totalling \$4,884,614 are primarily used for capital projects.

Reserve transfers are detailed in the explanatory information of the draft budget document in accordance with the reserve transfers endorsed in the Reserves Management Strategy.

The 2026/27 Budget expects less funds to be transferred to reserves than from reserves. If the reserve transfers proceed as budgeted, the expected balance of reserves at 30 June 2027 will be \$3,400,340 and is a decrease on the expected balance at the start of the year of \$5,670,869.

- **Revenue and Expenditure Explanatory Information**

This area of the budget primarily represents the operating expenditure and revenue for the coming year.

The draft budget for 2026/27 is balanced and Councillors are encouraged to examine the document thoroughly. Councillors are welcome to contact the Chief Executive Officer prior to the Council meeting to discuss any questions.

Additional Comment:

Following the preparation of the report, the following budget requests were identified as being omitted and have now been included:

Cr Italiano

- *Referenced a previously budgeted pathway project on Hodgson Terrace that had not proceeded.*

Officer Comment:

The previously budgeted pathway works on Hodgson Terrace were subject to external grant funding, for which the application was unsuccessful. In addition, several Western Power stay wires require relocation prior to the works proceeding. It is proposed that these works be addressed first, noting Western Power timeframes of approximately 12 months, before reapplying for footpath grant funding.

- *Requested consideration be given to providing a single-lane seal to the 900m gravel section of Bradbury Road, from the end of the existing sealed section, either in full or through a staged approach, noting the road services nine relatively new and substantial properties.*

Officer Comment:

There are numerous high priority competing projects across the road network and there is currently no budget capacity to bring this forward. A full review of the Asset Management Plans is required prior to scheduling this upgrade.

11.5 Corporate Business Plan Qtly Progress Report – January - March 2026

Reporting Department:	Chief Executive Office
Reporting Officer:	Nicole Wasmann – Governance Coordinator
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	<i>Local Government Act 1995</i>
File Number:	GOV/001
Appendices:	Appendix 11.5.A – Corporate Business Plan – Quarterly Progress Report January to March 2026
Voting Requirement	Simple Majority

Report Purpose:

For Council to receive a quarterly report on the progress of actions set out in the Corporate Business Plan 2022/23 – 2026/27.

Officer’s Recommendation/Council Decision:

Resolution: 9779

Moved: Cr Kearney

Seconded: Cr Smith

That Council receives the Corporate Business Plan Quarterly Report, January to March 2026 as contained in Appendix 11.5.A.

Carried: 9/0

For: Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.

Against: Nil

Background:

In 2012 the Western Australian State Government introduced the Integrated Planning and Reporting Framework, requiring each Local Government to have a Strategic Community Plan, a Corporate Business Plan and other informing strategies in place to ensure the future provision of services and facilities is sustainable for local communities. The Strategic Community Plan expresses the long term aspirations of the community and is the overarching document that sets out the community’s vision, aspirations and values over the next 10 years.

Council adopted its Strategic Community Plan 2022 in December 2022 and Corporate Business Plan 2022/23 – 2026/27 in March 2023. The Corporate Business Plan 2022/23-2026/27 has been reviewed and updated in April 2024 and May 2025.

The Corporate Business Plan 2022/23 – 2026/27 sets out the various actions that will give effect to the Strategic Community Plan. The two documents are structured to provide:

Strategic Community Plan:	5 Themes
	9 Objectives
	27 Strategic Priorities
Corporate Business Plan:	51 Action

A quarterly progress report is an effective means to update Council and the community on progress against agreed priority actions.

A full review of the Strategic Community Plan and Corporate Business Plan has recently been undertaken. This report is based on the Corporate Business Plan 2022/23 – 2026/27.

Statutory and Policy Implications:**Local Government Act 1995.****5.56. Planning for the future**

- (1) *A local government is to plan for the future of the district.*
- (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*

Local Government (Administration) Regulations 1996**19C. Strategic Community Plans, requirements for (Act s. 5.56)**

- (1) *A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.*

19DA. Corporate Business Plans, requirements for (Act s. 5.56)

- (1) *A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.*
- (2) *A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial years.*
- (3) *A corporate business plan for a district is to —*
 - (a) *set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and*
 - (b) *govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and*
 - (c) *develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.*
- (4) *A local government is to review the current corporate business plan for its district every year.*
- (5) *A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.*
- (6) *A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.*

**Absolute majority required.*

- (7) *If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.*

Budget Implications:

Resourcing to deliver on the terms of the Corporate Business Plan 2022/23 – 2026/27 are provided for in annual budget allocations.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

The Strategic Community Plan was subject to communications through the community engagement process. This Report will be published on the Shire website.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.3	To share a quarterly achievements report against community strategic priorities.
Actions	5.1.3.1	Publish quarterly progress reports

Relevant Precedents:

The Strategic Community Plan and Corporate Business Plan are adopted in accordance with the terms of the Act and Regulations. Reporting against these plans is scheduled to occur quarterly.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Corporate Business Plan Quarterly Progress Report – January to March 2026	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the inherent Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	Moderate (5 - 11)	
Risk Category	Health Financial	Nil Poor planning and management of strategic priorities may result in financial risk.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.

	Service Interruption	Service to the community may be disrupted if objectives of the Corporate Business Plan are not delivered.
	Legal and Compliance	Failing to give due consideration to the legal and compliance matters related to strategic and corporate planning may result in diminished public and sector confidence.
	Reputational	Failing to deliver services and facilities within the Corporate Business Plan may result in diminished public and sector confidence.
	Environment	Nil
	Property	Nil

Comment:

The Quarterly Report is designed to provide information on the progress of key projects in the Corporate Business Plan 2022/23-2026/27.

The Report identifies the status of each of the 51 actions for the period January to March 226. Overall, the report shows positive progress of actions with 39 tasks recorded as on track or complete, 10 items are listed as behind target or at risk, and 2 pending.

Council is requested to receive the Quarterly Report.

12. OPERATIONS REPORTS

Nil.

13. DEVELOPMENT SERVICES REPORTS

Item 13.1 was brought forward due to interest of attending people.

Cr Hill-Power, having declared a Financial Interest in Item 13.2, left the meeting at 6:57pm.

Cr Kearney declared an Impartial Interest in Item 13.2.

13.2 Local Planning Policy CP3-001 – Workforce Accommodation – Adoption with Minor Modifications After Public Advertising	
Reporting Department:	Development Services
Reporting Officer:	David Quelch - Manager Planning & Development
Accountable Manager:	Alex Wiese - Director Development Services
Legislation	<i>Planning and Development (Local Planning Scheme) Regulations 2015</i>
File Number:	LUP/019
Appendices:	Appendix 13.2.A – Draft Local Planning Policy CP3-001 Workforce Accommodation Appendix 13.2.B – Draft Local Planning Policy CP3-001 Workforce Accommodation showing changes Appendix 13.2.C – Schedule of Submissions
Voting Requirement	Simple Majority

Report Purpose:

For Council to consider Local Planning Policy on Workforce Accommodation (Local Planning Policy CP3-001) for approval with modifications.

Officer's Recommendation:

That Council adopt Local Planning Policy CP3-001 – Workforce Accommodation with modifications as contained in Appendix 13.2.A.

Reason for Decision Being Different to the Officer's Recommendation

Local Government (Administration) Regulations – r.11(da) require that where a Council decision is substantially different from the Officer's Recommendation that the reason be recorded.

The reason the Council's decision differed from the Officer's Recommendation was that Council considered approval for a period of up to fifteen years would provide proponents with greater long-term certainty for their development.

Council Decision:**Resolution: 9780****Moved: Cr Faries****Seconded: Cr Italiano**

That Council adopt Local Planning Policy CP3-001 – Workforce Accommodation with modifications as contained in Appendix 13.2.A subject to clause 6.2 (b) being amended to read “planning approvals will not exceed fifteen (15) years”.

Carried: 8/0

For: Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.

Against: Nil

Background:

At the 10 February 2026 Ordinary Council Meeting, the Council resolved to:

- 1. Authorise the CEO to advertise for public comment, the draft Local Planning Policy CP3-001 Workforce Accommodation for a period of 21 days in accordance with Schedule 2, Part 2, Clause 4 of the Planning and Development (Local Planning Schemes) Regulations 2015;*
- 2. Subject to no substantive written submissions being received during the advertising process, proceed with the policy without modification;*
- 3. Subject to 2. above, authorise the CEO to publish the Local Planning Policy CP3-001 – Workforce Accommodation; and*
- 4. Note that should one or more substantive submissions be received by the Shire, consideration of Local Planning Policy CP3-001 – Workforce Accommodation returns to Council for review and a decision to proceed or not proceed.*

Following the conclusion of the advertising period, a total of 7 submissions have been received. At least one of the submissions is considered to be substantive, and therefore, the consideration of Local Planning Policy CP3-001 – Workforce Accommodation returns to Council for review and a decision to proceed or not proceed.

Statutory and Policy Implications:

The preparation and adoption of a Local Planning Policy is made in accordance with the *Planning and Development (Local Planning Scheme) Regulations 2015* (the Regulations).

Under Schedule 2, Part 2 of the Deemed Provisions of the Regulations, the Shire must have regard to a local planning policy in determining a development application.

LPS6

Under LPS6, Workforce Accommodation is an 'A' use in the land zoned 'Rural'. An 'A' use is defined as a land use that is not permitted unless the local government has exercised its discretion by granting development approval after advertising the application in accordance with clause 64 of the deemed provisions. Clause 32.17 requires applications for Workforce accommodation to address the following

- a) Applications for development approval for Workforce accommodation shall address the following, to the satisfaction of the local government:
 - (i) the demonstrated need for workers' accommodation necessary for the continued operation of an industry;
 - (ii) the suitability of the site to be developed for the proposed use;
 - (iii) the suitable siting of the land use in the context of surrounding existing and proposed land uses to avoid landscape impacts and land use conflicts;
 - (iv) all services to the dwellings from the lot boundary (including access and egress by vehicles and pedestrians) are to be shared, where applicable;
 - (v) be located to minimise any amenity impacts from noise, dust, odour and light spill from the predominant land use; (vi) maintain the amenity of the locality;
 - (vi) comply with the development standards of this Scheme or any R-code standards applicable;
 - (vii) appropriate facility design and use including provision and/or access to recreation, entertainment and community services; and
- b) The preparation and implementation of a Workforce Management Plan outlining how the workforce will be managed on the site may be required to the satisfaction of the local government.

Budget Implications:

There are no budget implications that arise from this report.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole-of-life or ongoing cost implications.

Communications / Consultation Requirements:

The draft policy was advertised to the public in accordance with Clause 4 of the Regulations for a minimum period of 21 days from 26 February 2026 to 19 March 2026.

A total of 7 submissions (including one substantive submission) were received to draft LPP CP3-001 and are presented to Council for review and consideration. Refer to Appendix 13.2.C – Schedule of Submissions.

The submissions are discussed in the 'Comments' section of the report.

Strategic Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	3	Our Built Environment
Objective:	3.1	Sound land planning and building strategies and schemes

Relevant Precedents:

Nil.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.															
Risk Event	Workforce accommodation development negatively impacts the Shire's ability to grow a sustainable permanent residential population and retain local businesses.														
Inherent Risk Rating (prior to treatment or control)	High (12 - 19)														
Risk Action Plan (treatment or controls proposed)	Shire's adoption of Local Planning Policy CP3-001 Workforce Accommodation														
Residual Risk Rating (after treatment or controls)	Low (1 - 4)														
Risk Category	<table border="0"> <tr> <td>Health</td> <td>N/A</td> </tr> <tr> <td>Financial</td> <td>Reduce the rate of revenue over time.</td> </tr> <tr> <td>Service Interruption</td> <td>N/A</td> </tr> <tr> <td>Legal and Compliance</td> <td>Low. Applicants, should they be aggrieved by a decision of the Shire of Collie, have the right of review at the State Administrative Tribunal</td> </tr> <tr> <td>Reputational</td> <td>The Shire of Collie develops a reputation and is seen as a drive-in, drive-out (DIDO) town</td> </tr> <tr> <td>Environment</td> <td>N/A</td> </tr> <tr> <td>Property</td> <td>N/A</td> </tr> </table>	Health	N/A	Financial	Reduce the rate of revenue over time.	Service Interruption	N/A	Legal and Compliance	Low. Applicants, should they be aggrieved by a decision of the Shire of Collie, have the right of review at the State Administrative Tribunal	Reputational	The Shire of Collie develops a reputation and is seen as a drive-in, drive-out (DIDO) town	Environment	N/A	Property	N/A
Health	N/A														
Financial	Reduce the rate of revenue over time.														
Service Interruption	N/A														
Legal and Compliance	Low. Applicants, should they be aggrieved by a decision of the Shire of Collie, have the right of review at the State Administrative Tribunal														
Reputational	The Shire of Collie develops a reputation and is seen as a drive-in, drive-out (DIDO) town														
Environment	N/A														
Property	N/A														

Comment:

Providing workforce accommodation for drive-in/drive-out or fly-in/fly-out workers is a necessary part of the accommodation mix in many regional areas, including Collie, to support business and industry growth. However, incorporating and managing workforce accommodation within communities to mitigate negative impacts is a complex challenge. It follows that local planning frameworks (including schemes) should therefore be flexible enough to respond to demand for workforce accommodation; however, officers assert that this should not come at the expense of growing a sustainable, permanent residential population.

The planning mechanism available to the Shire to ensure that workforce accommodation does not become entrenched in a way that detracts from the mid-to-long term growth and sustainability of the community, through the adoption of local planning policy.

As such, draft Local Planning Policy CP3-001 Workforce Accommodation (refer to Appendix 13.2.A) has been developed for advertising following a review of other local government policies on this matter.

Draft CP3-001 aims to:

- Support temporary accommodation for major, fixed-duration construction projects where local employment and housing options are insufficient;
- Discourage the use of short-stay or camp-style facilities solely for drive-in-drive-out (DIDO) workforces, particularly where local alternatives exist;
- Ensure community amenity and local economic benefit by requiring facilities to be integrated into the local area and support local businesses;
- Provide clear performance criteria to enable the preparation and assessment of proposals which are appropriately designed commensurate to their location;
- Promote social integration by enabling workers to participate in community life, local commerce, and Shire services;
- Recognise workforce accommodation as a temporary use, with appropriate planning controls to ensure facilities do not become permanent by default;
- Require pre-planned transition pathways, ensuring land is reused or redeveloped promptly once workforce accommodation is no longer needed; and
- Encourage permanent housing solutions for long-term operational workers within the Shire.

Response to Submissions

Most submissions received are from people / businesses involved with Numans Workforce Accommodation at Collie Hills. A substantive submission was also received from Numans Accommodation Villages Pty Ltd. A summary of the 7 submissions (for full copy of submissions refer to Appendix 13.2.C – Schedule of Submissions) and the officer's response is provided in the table below:

Summary of Submissions	Officer Comments
<p>Recommendation for land rehabilitation once workforce accommodation is required.</p>	<p>It is agreed that Section 3.0 OBJECTIVES – Point 7 of the policy should be modified to read as follows:</p> <p><i>Require pre-planned transition pathways, ensuring land is reused or redeveloped promptly once workforce accommodation is no longer needed <u>and/or the land is rehabilitated to the satisfaction of the responsible authority.</u></i></p>
<p>More detail on community contribution (i.e. percentage of development costs or green open space).</p>	<p>It is agreed that Section 5.0 Council Position on Workforce Accommodation – Point 7 of the policy should be modified to read as follows:</p> <p><i>Council expects proponents to make community contributions at the time of initial approval to offset potential economic and social impacts of non-resident workforce models <u>in accordance with the Shire of Collie's adopted Community Benefit Fund Policy.</u></i></p>
<p>Support major construction projects and maintenance which provides employment (including for sub-contractors, apprentices and suppliers) and a major economic benefit to the Collie region.</p>	<p>Agreed that construction projects/maintenance and associated employment contribute to the economy of the Collie region.</p>
<p>Policy does not refer to or acknowledge the housing shortage.</p>	<p>It is acknowledged that the policy does not specifically refer to the housing shortage but does identify the role of workforce accommodation in providing a housing option.</p>
<p>Policy provisions appear to be inconsistent with the State Government's objectives for Collie's transition from coal to emerging and green industries.</p>	<p>The policy supports the Collie Transition Plan by providing a planning framework for the guidance and assessment of workforce accommodation for major, fixed-duration construction projects where local employment and housing options are insufficient.</p>

Summary of Submissions	Officer Comments
<p>Policy discourages private investment by creating unnecessary barriers and imposing financial obligations that are disproportionate to scale of proposed business activity.</p>	<p>The policy is necessary to establish the expectations, standards and assessment of workforce accommodation projects in the Shire of Collie. Therefore, it is considered that the policy will provide certainty for investors while achieving high quality developments that meet community expectations.</p> <p>In relation to disproportionate to scale, it is recommended that Section 6.0 Social Impact and Community Integration – a. Required Documentation, that the second dot point of the policy be modified to read as follows:</p> <p><i><u>A Social Impact Assessment (SIA) identifying potential effects on the broader community for workforce accommodation with more than 50 workers.</u></i></p>
<p>Support for Numans Accommodation Villages in creating employment and supporting local businesses.</p>	<p>Comments noted.</p>
<p>Policy supported in principle but recommends amendments to ensure consistency with State planning policy, economically neutral and support Collie's investment readiness during transition.</p>	<p>As stated above, the policy is consistent with State planning policy and will provide guidance for the design and assessment of workforce accommodation projects in the Shire of Collie. Importantly, the policy will assist the Collie Transition Plan and provide certainty for investors.</p>
<p>Local planning policies are for guidance and not statutory planning controls.</p>	<p>It is agreed that local planning policies are not mandatory provisions. The State's planning framework and legislation require that local planning policies must be given due regard in a merit-based assessment of development approval applications. In this context, the policy will not only assist proponents in preparing and planning for workforce accommodation but also assist Shire officers, Council, Development Assessment Panels and the State Administrative Tribunal in making decisions on these proposals.</p>

Summary of Submissions	Officer Comments
<p>Several mechanisms of the policy raise concerns, particularly relating to:</p> <ul style="list-style-type: none"> i. Mandatory transition to residential estate ii. Time limits iii. Disproportionate impact on single existing facility iv. Reduces viability of new projects v. Risk of economic leakage to neighbouring towns 	<ul style="list-style-type: none"> i. The policy does not require mandatory transition to a residential estate but does require consideration of pre-planned transition pathways to other uses once workforce accommodation is no longer required. ii. The policy does not seek retrospective compliance for approved workforce accommodation; instead, it will apply to future applications and amendments for workforce accommodation. iii. Time-limited approvals are an important component of the policy and seek to ensure that workforce accommodation serves short-term construction projects, etc., but does not become a permanent housing solution that should be provided in the Collie. iv. The policy seeks to provide a planning framework for the necessary guidance and assessment of workforce accommodation in the Shire of Collie. The viability of future workforce accommodation will benefit from this policy as proponents will have clear direction on application requirements and how applications will be assessed. v. The Shire of Collie is unique in the south west given the demand for workforce accommodation associated major construction projects that are necessary to implement the Collie Just Transition Plan

Conclusion

To deliver on the most important objective of the Shire's current Strategic Community Plan to grow the local economy and deliver development that will sustain our town, it is recommended that Council proceed with and authorise the CEO to publish Draft Local Planning Policy CP3-001 Workforce Accommodation subject to modifications.

14. CORPORATE SERVICES REPORTS

Cr Hill-Power returned to the meeting at 7:20pm.

14.1 Privacy and Responsible Information Sharing (PRIS) Policy	
Reporting Department:	Corporate Services
Reporting Officer:	Chris Murray – ICT Manager
Accountable Manager:	Wayne Wright – A/Director Corporate Services
Legislation	<i>Local Government Act 1995</i> <i>Privacy and Responsible Information Sharing Act 2024</i>
File Number:	INF/090
Appendices:	Appendix 14.1.A – CP2-006 Privacy and Responsible Information Sharing Policy
Voting Requirement	Simple Majority

Report Purpose

Policy establishment and review is undertaken as a matter of good governance and forms part of the role of Council under the *Local Government Act 1995*.

Council is requested to consider and adopt the following policy in response to the *Privacy and Responsible Information Sharing Act 2024* CP2-006 Privacy and Responsible Information Sharing Policy (refer to Appendix 14.1.A).

Officer's Recommendation/Council Decision:

Resolution: 9781

Moved: Cr Kearney

Seconded: Cr Moyses

That Council adopt the Shire of Collie CP2-006 Privacy and Responsible Information Sharing Policy (refer to Appendix 14.1.A – CP2-006 Privacy and Responsible Information Sharing Policy).

Carried: 9/0

For: Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.

Against: Nil

Background:

Policies and procedures are an essential part of any organisation and facilitate good governance within local government operations. Together, policies and procedures provide a roadmap for day-to-day operations. They ensure compliance with laws and regulations, give guidance for decision-making, and streamline internal processes.

From 1 July 2026 the *Privacy and Responsible Information Sharing Act 2024* (PRIS Act) will come into effect.

The objectives of the PRIS Act include:

- Promote responsible and transparent practices in the handling of personal information.
- Balance the public interests of protecting the privacy of personal information with the free flow of information.
- Provide a mechanism for individuals to complain about alleged interferences with their privacy.
- Promote responsible information security practices.

On 1 July 2025, the Office of the Information Commissioner (the OIC), the Information Commissioner and Deputy Commissioner roles were established.

On 1 July 2025, the provisions of the PRIS Act that establish the administration and functions of the Information Commissioner and the Privacy Deputy Commissioner commenced (Part 2 Division 12 of the PRIS Act).

The State Government has advised that on 1 July 2026, most of the privacy provisions of the PRIS Act (WA) 2024 will commence (other than the notifiable information breach scheme). The privacy provisions commencing on 1 July 2026 include:

- Key concepts and preliminary matters (Part 2 Division 1 of the PRIS Act)
- Information privacy principles (Part 2 Division 2 and Schedule 1 of the PRIS Act)
- Privacy codes of practice (Part 2 Division 3 of the PRIS Act)
- Requests for access to and correction of personal information (Part 2 Division 4 of the PRIS Act)
- Public interest determinations and temporary public interest determinations (Part 2 Division 5 of the PRIS Act)
- Personal information in public registers (Part 2 Division 7 of the PRIS Act)
- Privacy impact assessments (Part 2 Division 8 of the PRIS Act)
- Privacy complaints (Part 2 Division 9 of the PRIS Act)
- Investigations and enforcement (Part 2 Division 10 of the PRIS Act)
- Contracted service providers (Part 2 Division 11 of the PRIS Act)
- General (Part 2 Division 13 of the PRIS Act)

When the relevant provisions commence, the PRIS Act will require entities to follow the Information Privacy Principles (IPP):

- Comply with the IPPs set out in Schedule 1 to the PRIS Act (section 20 and Schedule 1 of the PRIS Act). These provisions have not yet commenced. The Government has stated that they will commence on 1 July 2026.
- Designate a privacy officer for the entity who has responsibilities under the PRIS Act (section 151 of the PRIS Act). The privacy officer must be either the principal officer or another senior officer of the entity. This provision has not yet commenced. The Government has stated it will commence on 1 July 2026.
- Publish a Privacy Policy outlining the entity's practices for handling personal information (IPP 5). This IPP has not yet commenced. The Government has stated it will commence on 1 July 2026.

- Issue Collection Notices to individuals when the entity collects personal information (or as soon as practicable after the information is collected) (IPP 1). This IPP has not yet commenced. The Government has stated it will commence on 1 July 2026.
- Ensure that any personal information disclosed in a public register that the entity is responsible for administering is used for a purpose related to the purpose of the register or the written law under which the register is maintained (section 76 of the PRIS Act). This provision has not yet commenced. The Government has stated it will commence on 1 July 2026.
- Publish an information breach policy which sets out the procedures to be followed in the event the public entity reasonably suspects that a notifiable information breach has occurred (section 73 of the PRIS Act). This provision has not yet commenced. The Government has stated it will commence on 1 January 2027.
- Undertake a privacy impact assessment before performing a high privacy impact function or activity (section 79 of the PRIS Act). This provision has not yet commenced. The Government has stated it will commence on 1 July 2026.
- Notify the Information Commissioner and any affected individuals of a notifiable information breach (Part 2 Division 6 of the PRIS Act). This division has not yet commenced. The Government has stated it will commence on 1 January 2027.

The PRIS Act will give individuals the right to make a privacy complaint to the Information Commissioner. Under the PRIS Act, the Information Commissioner may decline to deal with a privacy complaint if the individual has not first complained to the IPP entity (section 90(1) of the PRIS Act). Therefore, agencies should also develop an internal procedure for handling and dealing with privacy complaints from individuals that aligns with the requirements of Part 2 Division 9 the PRIS Act. The provisions relating to privacy complaints have not yet commenced.

Statutory and Policy Implications:

Policy review is undertaken as a matter of good governance with some policies being required under the Local Government Act 1995. Strategic policies that set governing principles and guide the direction of the organisation to align with community values and aspirations, are outlined in section 2.7 of the Local Government Act 1995.

2.7. Role of council

- (1) *The council governs the local government's affairs and, as the local government's governing body, is responsible for the performance of the local government's functions.*
- (2) *The council's governing role includes the following —*
 - (a) *overseeing the allocation of the local government's finances and resources;*
 - (b) *determining the local government's policies;*
 - (c) *planning strategically for the future of the district;*
 - (d) *determining the services and facilities to be provided by the local government in the district;*
 - (e) *selecting the CEO and reviewing the CEO's performance;*
 - (f) *providing strategic direction to the CEO.*

- (3) *For the purpose of ensuring proper governance of the local government's affairs, the council must have regard to the following principles —*
 - (a) *the council's governing role is separate from the CEO's executive role as described in section 5.41;*
 - (b) *it is important that the council respects that separation.*
- (4) *The council must make its decisions —*
 - (a) *on the basis of evidence, on the merits and in accordance with the law; and*
 - (b) *taking into account the local government's finances and resources.*
- (5) *The council must have regard to the need to support an organisational culture for the local government that promotes the respectful and fair treatment of the local government's employees.*
- (6) *The council has the other functions given to it under this Act or any other written law.*

Privacy and Responsible Information Sharing Act 2024**6. Public entities**

- (1) *A public entity is -*
 - (d) *a local government, regional local government or regional subsidiary;*

14. IPP entities

- (1) *An IPP entity is —*
 - (a) *a Minister; or*
 - (b) *a Parliamentary Secretary;*
 - (c) *or a public entity;*
 - (d) *or a contracted service provider.*

Schedule 1**Principle 5: Openness and transparency**

- 5.1 *An IPP entity must develop a document setting out policies on its handling of personal information and must make the document available to anyone who requests it.*
- 5.2 *A document referred to in subclause 5.1 must be up-to-date, clear, concise and expressed in plain language.*
- 5.3 *On request by a person, an IPP entity must take reasonable steps to let the person know, generally —*
 - (a) *the kinds of personal information that the IPP entity collects and holds; and*
 - (b) *how the IPP entity handles personal information; and*
 - (c) *the purposes for which the IPP entity handles personal information; and*
 - (d) *whether any personal information held by the IPP entity is used for an automated decision-making process.*

Budget Implications:

This report does not have any direct budget implications.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

Nil.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.5	To imbed our strategic priorities throughout the organisation

Relevant Precedents:

Guided by the principles of good governance, policies reflect the current position of Council on a variety of matters. Council reviews its policies regularly based either on a periodic full Policy Manual review or consideration of an individual Policy on an ad hoc basis due to the urgency of the matter or changes in legislation.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.		
Risk Event	Privacy and Responsible Information Sharing (PRIS) Policy	
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)	
Risk Action Plan (treatment or controls proposed)	As the inherent Risk Rating is below 12, this is not applicable.	
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.	
Risk Category Assessed Against (Health	N/A
	Financial	PRIS legislation contains penalties including fines.
	Service Interruption	N/A
	Legal and Compliance	Possible legal action on breach
	Reputational	Possible headline exposure from data breach
	Environmental	N/A
	Property	N/A

Comment:

The Privacy and Responsible Information Sharing (PRIS) Policy will provide the required guardrails and requirements to meet the PRIS legislation and will be supported by additional Shire Administrative Policies and procedural documents with the specific actions.

Adoption of the policy will enable Council to meet their obligations in accordance with the Information Privacy Principles contained in the *Privacy & Responsible Sharing Act (WA) 2024*.

14.2 Financial Management Report – March 2026	
Reporting Department:	Corporate Services
Reporting Officer:	Geoff Lawrence – Finance and Business Excellence Coordinator
Accountable Manager:	Wayne Wright – A/Director Corporate Services
Legislation	<i>Local Government Act 1995 & Financial Management Regulations 1996</i>
File Number:	FIN/024
Appendices:	Appendix 14.2.A – Financial Report – March 2026
Voting Requirement	Simple Majority

Report Purpose

To provide a summary of the financial position for the Shire of Collie for the month ending 31 March 2026.

Officer's Recommendation/Council Decision:	Resolution: 9782
Moved: Cr Faries	Seconded: Cr Kearney
<i>That Council receive the Financial Management Report for 31 March 2026 as presented in Appendix 14.2.A.</i>	
	Carried: 9/0
For:	<i>Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.</i>
Against:	<i>Nil</i>

Background:

In accordance with Council policy and the provisions of the *Local Government Act 1995* and the *Local Government (Financial Management) Regulations 1996* (Regulations), the Shire is required to prepare a monthly Statement of Financial Activity and Statement of Financial Position each month. Refer to Appendix 14.1.A.

Statutory and Policy Implications:

Local Government Act 1995

6.4. Financial Report

- (1) *A local government is to prepare an annual financial report for the preceding financial year and such other financial reports as are prescribed.*
- (2) *The financial report is to —*
 - (a) *be prepared and presented in the manner and form prescribed; and*
 - (b) *contain the prescribed information.*

Local Government (Financial Management) Regulations 1996

34. Financial activity statement required each month (Act s. 6.4)

(1A) *In this regulation—*

committed assets means revenue unspent but set aside under the annual budget for a specific purpose.

- (1) *A local government is to prepare each month a statement of financial activity reporting on the revenue and expenditure, as set out in the annual budget under regulation 22(1)(d), for that month in the following detail —*
 - (a) *annual budget estimates, taking into account any expenditure incurred for an additional purpose under section 6.8(1)(b) or (c); and*
 - (b) *budget estimates to the end of the month to which the statement relates; and*
 - (c) *actual amounts of expenditure, revenue and income to the end of the month to which the statement relates; and*
 - (d) *material variances between the comparable amounts referred to in paragraphs (b) and (c); and*
 - (e) *the net current assets at the end of the month to which the statement relates.*
- (1B) *The detail included under subregulation (1)(e) must be structured in the same way as the detail included in the annual budget under regulation 31(1) and (3)(a).*
- (1C) *Any information relating to exclusions from the calculation of a budget deficiency that is included as part of the budget estimates referred to in subregulation (1)(a) or (b) must be structured in the same way as the corresponding information included in the annual budget.*
- (2) *Each statement of financial activity is to be accompanied by documents containing*
 - (a) *deleted*
 - (b) *an explanation of each of the material variances referred to in subregulation (1)(d); and*
 - (c) *such other supporting information as is considered relevant by the local government.*
- (3) *The information in a statement of financial activity may be shown according to nature and type classification.*
- (4) *A statement of financial activity, and the accompanying documents referred to in subregulation (2), are to be —*
 - (a) *presented at an ordinary meeting of the council within 2 months after the end of the relevant month; and*
 - (b) *recorded in the minutes of the meeting at which it is presented.*

Local Government (Financial Management) Regulations 1996

35. Financial position statement required each month

- (1) *A local government must prepare each month a statement of financial position showing the financial position of the local government as at the last day of the previous month (the previous month) and —*
 - (a) *the financial position of the local government as at the last day of the previous financial year; or*
 - (b) *if the previous month is June, the financial position of the local government as at the last day of the financial year before the previous financial year.*
- (2) *A statement of financial position must be —*

- (a) *presented at an ordinary meeting of the council within 2 months after the end of the previous month; and*
- (b) *recorded in the minutes of the meeting at which it is presented.*

Budget Implications:

The monthly Financial Management Report provides Council with an overview of budget compared to actual expenditure and revenue.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications / Consultation Requirements:

Nil

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.5	To imbed our strategic priorities throughout the organisation

Relevant Precedents:

Each month Council is presented a monthly Financial Management Report.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.	
Risk Event	Financial Management Report – March 2026
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)
Risk Action Plan (treatment or controls proposed)	As the inherent risk is below 12, this is not applicable
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.
Risk Category	Health N/A
	Financial Not monitoring ongoing financial performance would increase the risk of a negative impact on the financial position.
	Service Interruption N/A

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.

	Legal and Compliance	Non compliance with the legislative requirements that result in a qualified audit.
	Reputational	Non-compliance that results in a qualified audit can lead stakeholders to question the Council’s ability to manage finances effectively.
	Environmental	N/A
	Property	N/A

Comment:

The financial statements provided in Appendix 14.2.A reports on the following information for the reporting period:

- Statement of Comprehensive income by Nature
- Statement of Comprehensive income by Program
- Statement of Financial Activity
- Explanation of material variances on the Statement of Financial Activity
- Statement of Financial Position
- Supplementary notes

The Statement of Financial Activity provides Elected Members with a high level oversight of operating and capital revenues and expenditures. It is also intended to link operating results with balance sheet items and reconcile with the end of month balances.

In accordance with the Regulations, for the 2025/2026 period a report must be compiled on variances greater than the percentage agreed by Council which is currently plus (+) or minus (-) 10% or \$50,000, whichever is the greater.

For the period 1 July 2025 to 31 March 2026:

- Income is over budget by 1.19%; and
- Expenditure is under budget by 8.76%.

Commentary in relation to these variances is provided at nature and type level. A nil variance means that the year-to-date actual value is identical to the year-to-date budget estimate. Comments are therefore provided where the variance’s value is >10% or >\$50,000 under or over budget.

SHIRE OF COLLIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2026

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2025-26 year is \$50,000 and 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Revenue from operating activities			
Interest revenue	52,433	21.59%	▲
Mainly relates to interest on overdue rates			
Other revenue	(151,513)	(57.03%)	▼
\$67k relates to workers compensation being less than budgeted estimates. \$19k relates to rates administration charges, incorrectly budgeted to other income, included in fees and charges.			
Expenditure from operating activities			
Employee costs	810,096	14.27%	▲
Timing variance. Due to current vacancies and internal cost allocations.			
Other expenditure	175,076	36.27%	▲
Timing variance, mainly relates to plant on costs and labour overheads.			
Inflows from investing activities			
Proceeds from disposal of assets	(166,600)	(89.28%)	▼
Currently only two motor vehicles have been traded in and replaced.			
Outflows from investing activities			
Acquisition of property, plant and equipment	288,110	23.38%	▲
Timing variance between budget and purchase of assets			
Outflows from financing activities			
Transfer to reserves	(950,291)	(222.51%)	▼
\$950k transferred from Municipal funds to unspent grants Reserve in relation to the heated swimming pool grant. Ongoing discussions being held in relation to the reallocation of these grant funds to other key projects.			
Surplus or deficit at the start of the financial year	1,593,142	1681.59%	▲
Higher surplus than originally anticipated due to more grants income in 2025 than originally forecast.			
Surplus or deficit after imposition of general rates	2,062,967	86.69%	▲

14.3 Accounts Paid – 16 March to 15 April 2026

Reporting Department:	Corporate Services
Reporting Officer:	Geoff Lawrence – Finance and Business Excellence Coordinator
Accountable Manager:	Wayne Wright – A/Director Corporate Services
Legislation:	<i>Local Government Act 1995 & Local Government (Financial Management) Regulations 1996</i>
File Number:	FIN/024
Appendices:	Appendix 14.3.A – List of Accounts Paid
Voting Requirement	Simple Majority

Report Purpose

To present the accounts paid for the period 16 March 2026 to 15 April 2026

Officer's Recommendation/Council Decision:

Resolution: 9783

Moved: Cr Hill-Power

Seconded: Cr Italiano

That Council receives the List of Accounts paid for the period 16 March 2026 to 15 April 2026 as presented in Appendix 14.3.A totalling \$ 1,003,053.90.

Carried: 9/0

For: Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.

Against: Nil

Background:

Where a council has delegated authority to the Chief Executive Officer to make payments from the municipal or trust fund, a list of accounts paid is to be presented at the ordinary meeting each month.

In accordance with Delegation 2.2.21, the Chief Executive Officer is authorised to make payments.

Statutory and Policy Implications:

Local Government Act 1995

Local Government (Financial Management Regulations) 1996

12. Payments from municipal fund or trust fund, restrictions on making

- (1) A payment may only be made from the municipal fund or the trust fund —
 - (a) if the local government has delegated to the CEO the exercise of its power make payments from those funds — by the CEO; or
 - (b) otherwise, if the payment is authorised in advance by a resolution of the council.

- (2) *The council must not authorise a payment from those funds until a list prepared under regulation 13(2) containing details of the accounts to be paid has been presented to the council.*

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

- (1) *If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —*
- (a) *the payee's name; and*
 - (b) *the amount of the payment; and*
 - (c) *the date of the payment; and*
 - (d) *sufficient information to identify the transaction.*
- (2) *A list of accounts for approval to be paid is to be prepared each month showing —*
- (a) *for each account which requires council authorisation in that month —*
 - (i) *the payee's name; and*
 - (ii) *the amount of the payment; and*
 - (i) *sufficient information to identify the transaction; and*
 - (b) *the date of the meeting of the council to which the list is to be presented.*
- (3) *A list prepared under subregulation (1) or (2) is to be —*
- (a) *presented to the council at the next ordinary meeting of the council after the list is prepared; and*
 - (b) *recorded in the minutes of that meeting.*

13A. Payments by employees via purchasing cards

- (1) *If a local government has authorised an employee to use a credit, debit or other purchasing card, a list of payments made using the card must be prepared each month showing the following for each payment made since the last such list was prepared —*
- (a) *the payee's name;*
 - (b) *the amount of the payment;*
 - (c) *the date of the payment;*
 - (d) *sufficient information to identify the payment.*
- (2) *A list prepared under subregulation (1) must be —*
- (a) *presented to the council at the next ordinary meeting of the council after the list is prepared; and*
 - (b) *recorded in the minutes of that meeting.*

Council Policy

CS3.7 Payment of Creditors

5.0 List of Accounts Paid

A list of all accounts paid shall be presented to the Council within two months. The list shall comprise of details as prescribed in the WA Financial Management Regulations (1996)

Budget Implications:

All liabilities settled have been in accordance with the annual budget provisions.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct whole of life or ongoing cost implications.

Communications Requirements: (Policy No. CS1.7)

Nil

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	5	Our Organisation
Objective:	5.1	Innovative leadership, forward planning, and mutually beneficial partnerships
Strategic Priority:	5.1.5	To imbed our strategic priorities throughout the organisation

Relevant Precedents:

Each month Council receives the list of accounts presented.

Risk Assessment:

The Risk Management Governance Framework has been considered in arriving at the Officer Recommendation.

TIER 2 – ‘Low’ or ‘Moderate’ Inherent Risk.	
Risk Event	Accounts Paid – 16 November to 15 January 2026
Inherent Risk Rating (prior to treatment or control)	Moderate (5 - 11)
Risk Action Plan (treatment or controls proposed)	As the inherent Risk Rating is below 12, this is not applicable.
Residual Risk Rating (after treatment or controls)	As the Residual Risk Rating is below 12, this is not applicable.
Risk Category Assessed Against (Health, Financial Impact, Service Interruption, Legal and Compliance, Reputational, Environmental, Property)	<p>Financial That payments are not made in accordance with Shire’s policies and procedures.</p> <p>Legal and Compliance Not reporting the list of accounts to Council is a contravention of the <i>Local Government Act 1995</i>.</p> <p>Reputational Non compliance with a legal requirement may lead to community confidence being eroded in Shire’s management and Council.</p>

Comment:

A listing of payments is included in Appendix 14.3.A

Where possible, questions on specific payments should be submitted to the Chief Executive Officer or the Director before noon on the day of the scheduled meeting. This will ensure a response can be provided at the Council Meeting.

15. MOTIONS FOR WHICH PRIOR NOTICE HAS BEEN GIVEN

Nil

16. QUESTIONS BY MEMBERS FOR WHICH DUE NOTICE HAS BEEN GIVEN

Nil.

17. URGENT BUSINESS APPROVED BY THE PRESIDING MEMBER OR BY DECISION

Nil.

18. ANNOUNCEMENTS BY THE PRESIDING MEMBER AND COUNCILLORS**Shire President Cr Miffing**

- 15 April – attended a meeting of the Coal Basin Task Force.
- 16 April – did a radio interview with Jamie Burnett of 6PR on the ‘wheelie moron’ matter at Roche Park soccer ground.
- 20 April – attended a “Yarn” meeting at the Parent Centre adjacent to Wilson Park Primary School.
- 22 April – represented the Shire at the Collie Schools’ combined Anzac service in Soldiers’ Park and laid a wreath.
- 23 April – attended along with other Councillors a Councillor workshop.
- 24 April – along with Cr Italiano and CEO attended a meeting in Donnybrook of the South West Zone of WA Local Government Association.
- 24 April – represented the Shire at a ‘Vacant Chair’ ceremony at the Collie Pioneer Lodge and assisted in laying a wreath.
- 25 April – along with Cr Italiano represented the Shire at the Collie Anzac Service in Soldiers’ Park and along with Cr Italiano we laid wreaths.
- 29 April – attended as the Shire’s representative a combined meeting of the Just Transition Working Group.
- 1 May – attended (by Teams) a meeting of the Collie Basin Task Force.
- 1 May – attended along with other Councillors a Councillor workshop.
- 5 May – along with Cr Italiano and CEO met with representatives of the National Disability Engagement Team regarding their promotion into the Collie community.
- 5 May – along with other Councillors attended a Councillor workshop.
- 6 May – met with representatives of the Net Zero Authority to discuss impacts upon the Collie community due to transitioning of the coal mining industry.
- 6 May – represented the Shire at the annual induction of Collie Schools’ Chaplains and gave an address on behalf of the Shire.
- 12 May – represented the Shire at the 10th anniversary celebration of the Collie Probus Club and gave an address on behalf of the Shire.

Deputy Shire President Cr Italiano

- 14 April – attended Citizenship Ceremony.
- 20 April – attended the seasonal yarns session at the Child and Parent Centre.

- 21 April – together with Shire President and senior staff met, via Teams, with Department of Creative Industries, Tourism and Sport to seek updates on election promises projects.
- 23 April – attended the first Council workshop.
- 24 April – attended the WALGA South West Zone meeting at Donnybrook as an observer.
- 25 April – laid a wreath on behalf of the Shire of Collie at the Collie Anzac Day service.
- 27 April– met with Colin Giles to see where he proposed to erect a shed on his property at 73 Preston Road.
- 1 May – attended the second Council workshop.
- 5 May – together with the Shire President and CEO, met with WA Regional Manager of the NDIS to discuss the services plans for Collie.
- 5 May – attended the third Council workshop.

Cr Hill Power

- 12 May 2026 - Attended a meeting of the Collie River Valley Marketing Group.

Cr Smith

- Attended a District Hospital Advisory Committee Meeting.
- Attended a meeting of the Collie Visitor Centre.
- Attended a meeting relating to syringes and needles.
- Attended a meeting of the Museum and Visitor Centre.

Cr Wells

- Attended a Council Workshop
- Met with Barry Moroney at the Collie District Hospital
- 12 May 2026 – Attended the AGM of the Over 50s Social Group.

19. STATUS REPORT ON COUNCIL RESOLUTIONS

Summary reports on the status of Council's resolutions are:

- 'Closed Since Last Meeting' at Appendix 19.1.A
- 'All Open' at Appendix 19.1.B

20. CLOSURE OF MEETING TO MEMBERS OF THE PUBLIC

The Shire President advised that the meeting should be closed to the public to enable Council to consider a matter relating to the employment of a person to the position of Director Corporate Services, which is a senior employee. The President therefore requested that

Council Decision: **Resolution: 9784**

Moved: Cr Hill-Power **Seconded:** Cr Hansen

That in accordance with Section 5.23 (2) of the Local Government Act 1995, that the meeting is closed to members of the public with the following aspect(s) of the Act being applicable to these matters:

(b) a matter relating to the recruitment or employment of the CEO or a senior employee.

Carried: 9/0

For: Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moses, Cr Smith, Cr Wells.

Against: Nil

The meeting was closed to enable Council to consider Item 20.1 Employee Matter. Staff, with the exception of the Chief Executive Officer Mr Phil Anastasakis, members of the public and the press left the meeting at 7:40pm.

20.1 Employee Matter

Reporting Department:	Chief Executive Office
Reporting Officer:	Phil Anastasakis – Chief Executive Officer
Accountable Manager:	Phil Anastasakis – Chief Executive Officer
Legislation	<i>Local Government Act 1995</i>
File Number:	GOV/001
Appendices:	Nil.
Voting Requirement	Simple Majority

Officer's Recommendation/Council Decision: **Resolution: 9785**

Moved: Cr Hansen **Seconded:** Cr Faries

That:

- a) *Council accept the recommendation for appointment of short-listed applicant 2 to the position of Director Corporate Services as contained within the assessment report and authorise the Chief Executive Officer to negotiate terms of appointment.*
- b) *Should contract negotiations be unsuccessful or short-listed applicant 2 does not satisfy the requirements of the role and successfully pass the 6 month probation period, then Council accept the recommendation for appointment of short-listed applicant 3 to the position of Director Corporate Services as contained within the assessment report and authorise the Chief Executive Officer to negotiate terms of appointment.*

Carried: 9/0

For: Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moses, Cr Smith, Cr Wells.

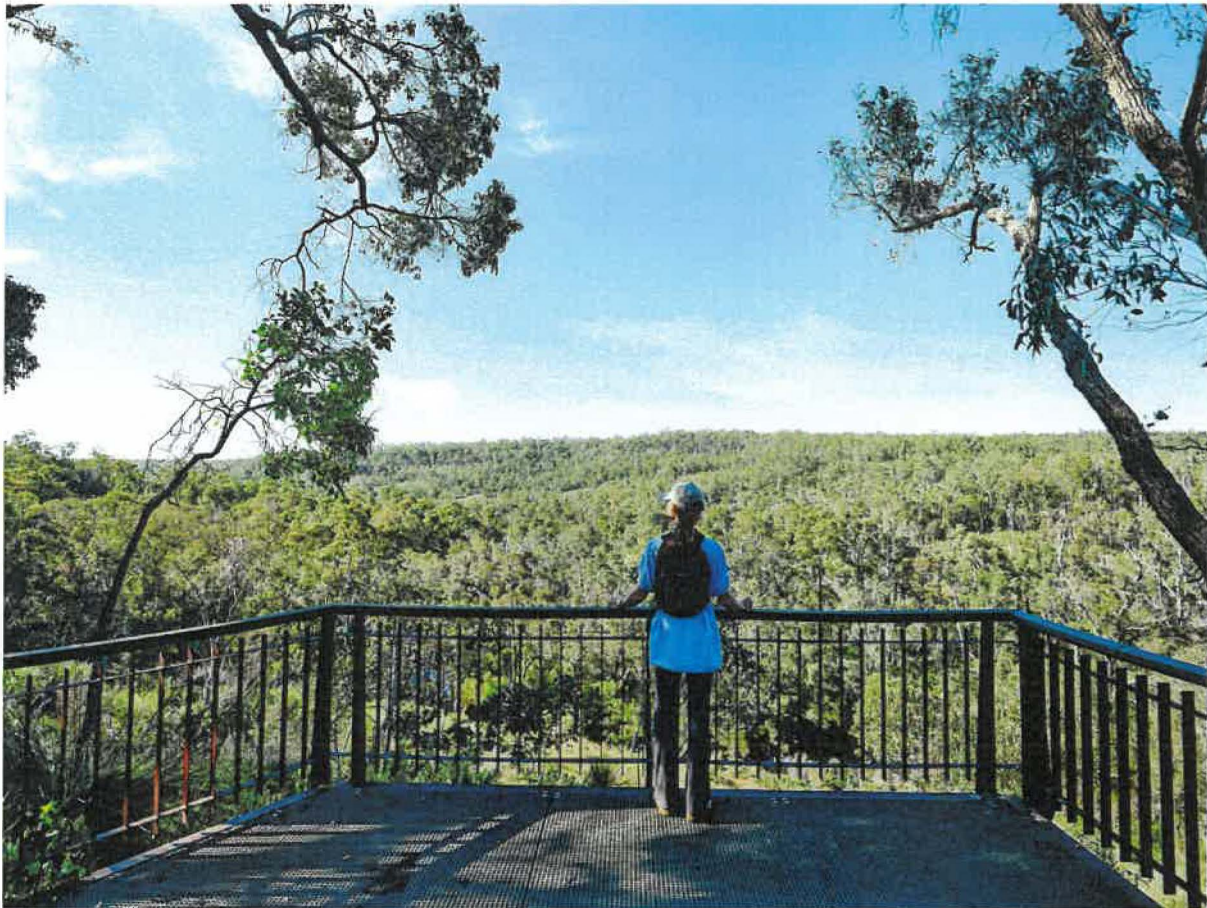
Against: Nil

Council Decision:**Resolution: 9786****Moved:** Cr Hansen**Seconded:** Cr Kearney*That the meeting be reopened to the public.***Carried: 9/0****For:** Cr Miffing, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney,
Cr Moyses, Cr Smith, Cr Wells.**Against:** Nil

Following consideration of Item 20.1, the meeting was reopened to the public at 7:47 pm.

21. CLOSE

There being no further business the Shire President thanked everyone for their attendance and closed the meeting at 7:48 pm.



Shire of Collie

Annual Budget 2026/27

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Postal Address: Locked Bag 6225, Collie WA 6225
Phone: 08 9734 9000
Email: colshire@collie.wa.gov.au
Website: www.collie.wa.gov.au



BUDGET OVERVIEW

The Shire of Collie is pleased to present the 2026/27 Annual Budget.

Under the provisions of the *Local Government Act 1995* (the Act), the Shire of Collie is required to prepare and adopt an Annual Budget for each financial year. The budget is required to be adopted by the 31st of August each year. Under the Act, the budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations that support the Act.

The Shire of Collie endorsed the Draft Annual Budget on the 12 May 2026, resulting in the adoption of the final 2026/27 budget on the 9 June 2026.

The 2026/27 Annual Budget presented in this report has been developed through an extensive process of consultation and review with Council and management.

As part of the Integrated Planning and Reporting annual review cycle, Council has during the 2025/2026 financial year reviewed and updated its Strategic Community Plan and Corporate Business Plan. In addition to the review of the Corporate Business Plan, a review and update was conducted on the Workforce Plan, Rating Strategy, Loan Management Strategy, Reserves Management Plan and Asset Management Plans, all of which inform development and review of the ten year Long Term Financial Plan.

The 2026/27 Annual Budget has therefore been prepared taking into consideration these preceding reviews and incorporates relevant elements of the various strategies, plans and resolutions adopted by Council. This includes a 4.5% general rate revenue increase (excluding growth through interim rates) on General and Minimum Rates for Gross Rental and Unimproved Values, Reserve transfers, workforce changes, capital works and operational expenditure.

It is the opinion of Council and Management that this budget is financially responsible and contributes towards the achievement of Council's Strategic Objectives as identified in the Shire of Collie 'Strategic Community Plan 2027-2036'. These long and medium term planning documents, having been adopted by Council in its annual review, provide the foundations of the Annual Budget.

Whilst this budget has been prepared on the basis of constraint, it is acknowledged that Council still needs to fund new community and organisational initiatives if it is to remain innovative and responsive towards the needs of the community.

The Shire's focus continues to be prudent financial management, serving the best interests of the community today while ensuring a prosperous future.

Cr Ian Miffing – Shire President

Phil Anastasakis – Chief Executive Officer



ORGANISATIONAL STRUCTURE

Elected Members

Cr Ian Miffing - Shire President
 Cr Joe Italiano - Deputy Shire President
 Cr Gary Faries
 Cr Brett Hansen
 Cr Dale Hill-Power
 Cr John Kearney
 Cr Paul Moyses
 Cr Rob Wells
 Cr Michelle Smith

Executive Management

Phil Anastasakis – Chief Executive Officer

- Communications
- Elected Member Relations
- Human Resources
- Special Projects

Wayne Wright – Acting Director Corporate Services

- Finance & Administration
- Information Management & Technology
- Governance and Business Systems
- Workplace Health and Safety
- Light Vehicle Fleet

Alex Wiese - Director Development Services

- Planning Services
- Building Services
- Environmental Services
- Emergency Services
- Ranger Services
- Community Development
- Library Services and Recreation Facilities
- Economic Development

Brad Grinter – Director Operations

- Asset Management
- Parks & Gardens
- Waste and Environmental Management
- Infrastructure Maintenance
- Project Management – Infrastructure
- Parks and Gardens
- Heavy Vehicle and Plant

Our Vision

Collie: Nature at our doorstep,
community at heart.

Our Mission

The Shire of Collie delivers high quality services, advocates for Collie, and fosters partnerships to achieve better outcomes which are guided by the community's vision and balanced by responsible financial management.

Our Values

The core values at the heart of the Council's commitment to the community are:

Integrity
 Transparency
 Accountability
 Collaboration
 Respect

Our Commitment to Community

We will lead the delivery of our vision

We will support local business wherever possible

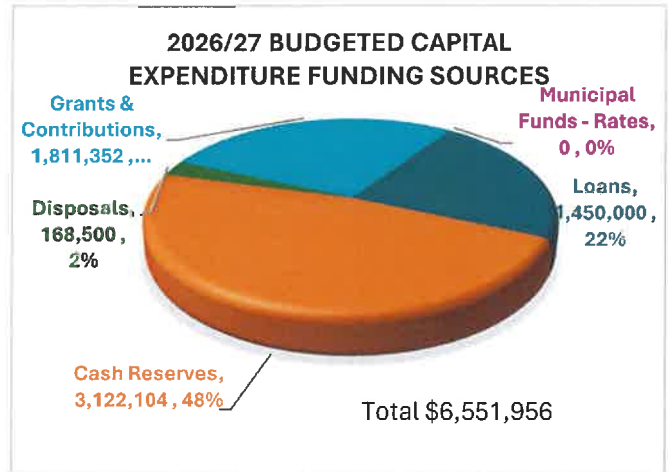
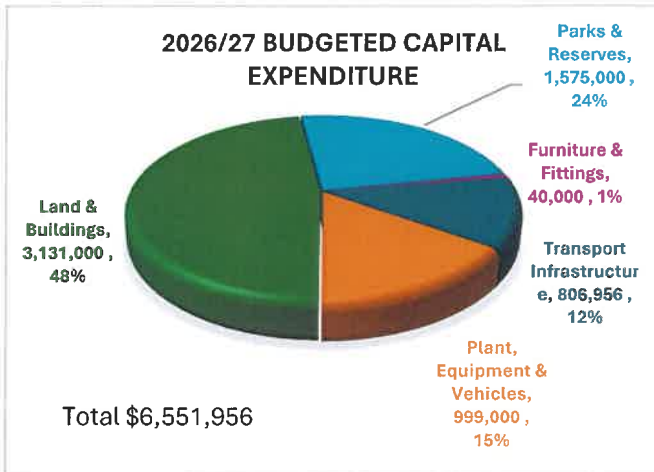
We will consult and engage with our community on issues that affect them

We will encourage, welcome and value feedback

We will encourage, support and advocate for our community

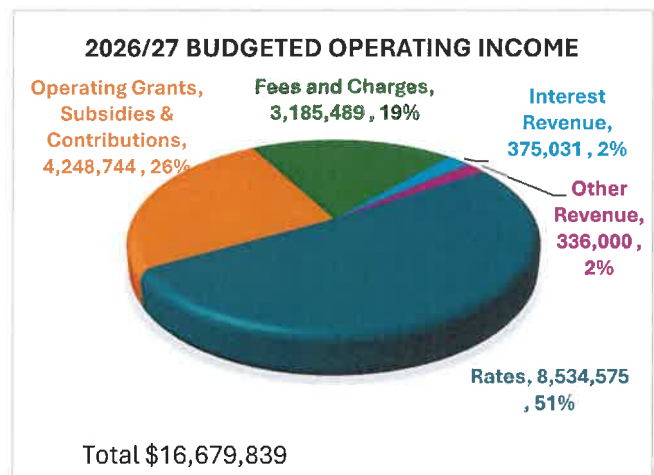
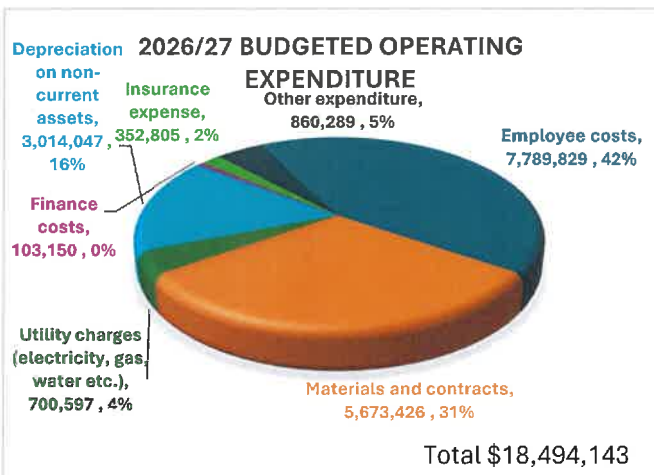


BUDGET SNAPSHOT



Major Capital Works Projects

- Road / Drainage / Ancillary works – \$807k
- Depot Land purchase - \$205k
- Collie Visitor Centre Expansion - \$500k
- Staff Housing - \$1.55k
- Vehicles & Plant - \$439k
- Collie Waste Transfer Station Shed - \$495k
- Election Commitments relating to the Swimming Club Storage Shed (\$250k) and Soldiers Park Playground (\$1.55m)
- Replacement Street Sweeper - \$550k



Major Operating Expenditure Items

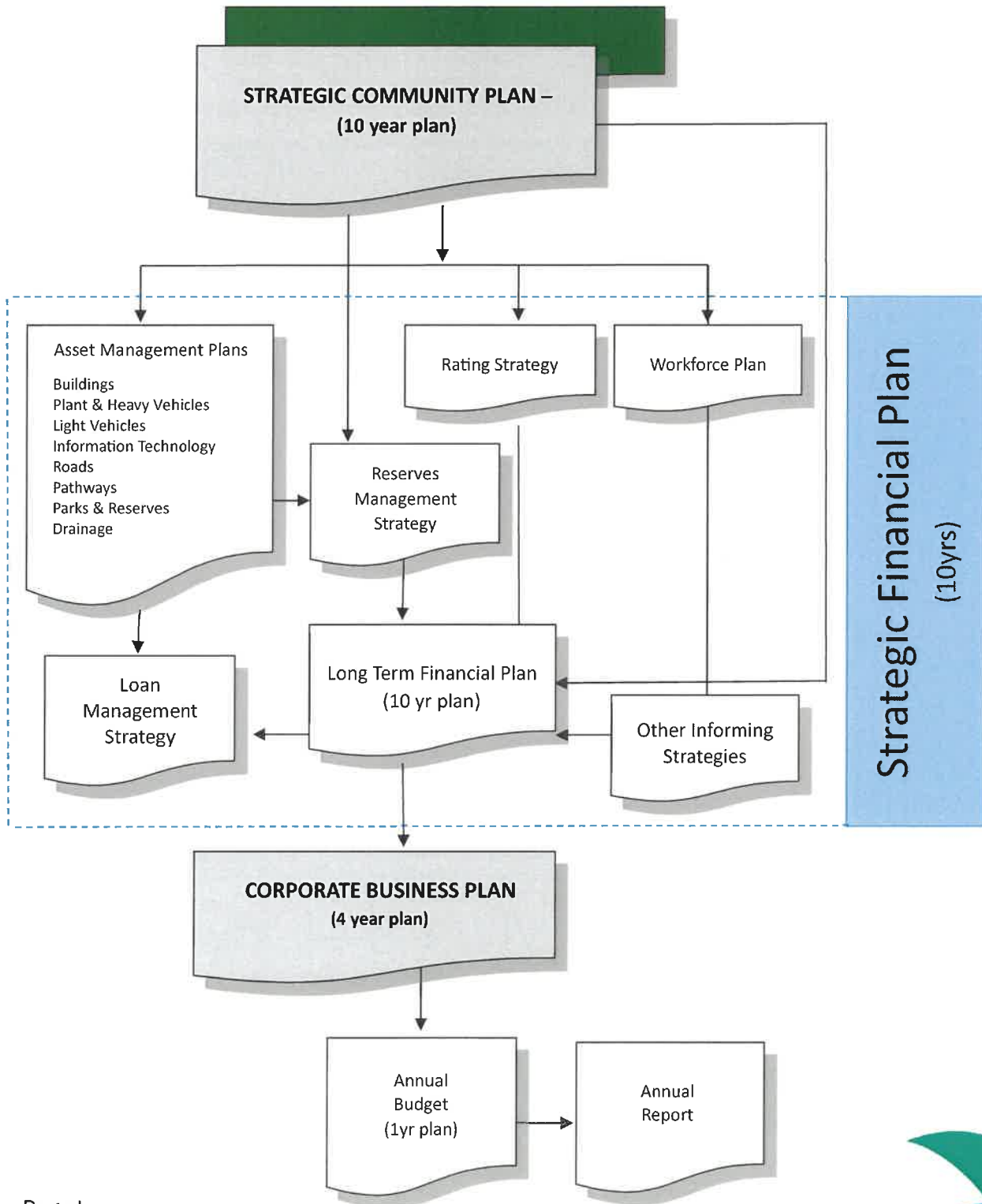
- Road maintenance - \$986k
- Bridge maintenance - \$137k
- Verge & Pathway maintenance - \$421k
- Tourism & Visitor Support - \$599k
- Depreciation - \$3,029k
- Waste Management - \$2,813k



BUDGET PROCESS

The Annual Budget has been developed within an overall planning framework that is detailed on the following pages. This framework guides Council in identifying community needs over the long term (Strategic Community Plan), converting these into medium (10 Year Long Term Financial Plan and 4 year Corporate Business Plan) and short term objectives, strategies, initiatives, activities and resource requirements (Annual Budget).

Corporate Planning Flow Chart



Within this Planning Framework, a number of long term strategies have been adopted by Council that assist with sound financial management. Although Council works within this Planning Framework, it also remains responsive to community needs and requests during the budget process.

Budget Process

The 2026/27 Annual Budget, which is included in this report, is for the financial year 1 July 2026 to 30 June 2027 and is prepared in accordance with the requirements outlined in the *Local Government Act 1995*, *Local Government (Financial Management) Regulations 1996* and Australian Accounting Standards (AASB's).

The budget includes a number of standard financial statements being the Statement of Comprehensive Income, Cash Flow and Statement of Financial Activity (Rate Setting Statement), with comparative figures for the previous financial year provided where relevant. It includes extensive notes together with staff working papers that details information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The process of preparing and adopting the Annual Budget is a lengthy and detailed process undertaken over a number of months leading up to 30 June.

Major Budget Influences

In preparing the 2026/27 budget, a number of internal and external influences have been taken into consideration, as they have a material influence.

Cost Increases

The Consumer Price Index (CPI), as a basis of raising rates fundamentally fails to reflect all of the costs of delivering services. A significant portion of Council's expenditure relates to infrastructure construction and maintenance, therefore the CPI that measures goods consumed by households, does not reflect the service provision provided by a Local Government Authority. For this reason cost increases are based on a combination of factors including the WALGA Cost Index, growth projections and CPI.

Salaries & Wages

Total Salaries & Wages (including superannuation and other employee costs) for 2026/27 is forecast to be \$8.16M. Key influences include:

- a. WA State Local Government Industry Award and the Shire of Collie Industrial Agreement 2023 minimum wage increases.
- b. Small increase in Full Time Equivalent (FTE) staffing from 70.38 FTE to 71.37 FTE.

Rates Revenue

The budget has been prepared on the basis of a 4.5% General Rate revenue increase (excluding interim rate income) in line with the Corporate Business Plan and Long Term Financial Plan. For the 2026/27 Annual Budget, a Uniform General rate applies for Unimproved Value (UV) properties and Gross Rental Value (GRV) properties.



Fees & Charges Revenue

- Overall Fees and Charges revenue is forecast at \$3.2m which is an increase of \$386k over the previous financial year.
- The Fees and Charges have been reviewed not only on the basis of cost recovery, but to also allow for a clear application by staff while not being cost prohibitive. There has been a general 4.5% increase applied to many service area Fees and Charges, except where cost increases have been clearly identified or statutory increases have applied.

Grant Revenue

- Federal Local Government Financial Assistance Grants are forecast to be received during the 2026/27 financial year, with a 80% advance payment received in late June 2026 which will not impact the final Carried Forward Surplus due to the forecast transfer to the Unspent Grants Reserve.
- Non-operating grants, subsidies and contributions are forecast at \$1.811m plus grants received which are required to be re-recognised as Contract Liabilities under the Australian Accounting Standards. These relate to specific capital projects.
- Commonwealth Financial Assistance Grants to local governments are an important untied payment to councils from the Australian Government which are invested in essential community infrastructure and services. The Shire of Collie welcomes the payment of the grants and acknowledges the importance of this direct funding link between the Commonwealth and local government.
- The Shire of Collie also acknowledges and welcomes WA State Government grants and acknowledges the importance of this funding assistance link between the State and local government.

The following pages detail the Annual Budget in the format prescribed by the Local Government Financial Management Regulations and Australian Accounting Standards. In the interest of accountability, openness and to allow greater interpretation by the reader, extensive working papers and notes that exceed statutory requirements are included within the section headed "Budget Papers".

Further information regarding the Annual Budget can be sought by contacting the Shire of Collie during normal office hours.

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SHIRE OF COLLIE
ANNUAL BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

LOCAL GOVERNMENT ACT 1995

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The Shire of Collie a Class 3 local government conducts the operations of a local government with the following community vision:

A progressive community, rich in opportunities and as diverse as its heritage and landscape.

SHIRE OF COLLIE
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Estimate	2025/26 Budget
Revenue		\$	\$	\$
Rates	2(a)	8,534,575	8,147,811	8,052,978
Grants, subsidies and contributions		4,248,744	4,867,803	3,437,731
Fees and charges	18	3,185,489	3,140,070	2,818,949
Interest revenue	10(a)	375,031	344,185	323,755
Other revenue		336,000	193,676	354,221
		16,679,839	16,693,545	14,987,634
Expenses				
Employee costs		(7,789,829)	(7,160,935)	(7,510,236)
Materials and contracts		(5,673,426)	(5,295,256)	(5,478,277)
Utility charges		(700,597)	(635,201)	(664,570)
Depreciation	6	(3,014,047)	(2,909,848)	(2,932,710)
Finance costs	10(c)	(103,150)	(61,280)	(59,965)
Insurance		(352,805)	(343,156)	(351,176)
Other expenditure		(860,289)	(771,760)	(630,199)
		(18,494,143)	(17,177,436)	(17,627,133)
		(1,814,304)	(483,891)	(2,639,499)
Capital grants, subsidies and contributions		1,811,352	104,000	1,501,421
		1,811,352	104,000	1,501,421
Net result for the period		(2,952)	(379,891)	(1,138,078)
Total other comprehensive income for the period		0	0	0
Total comprehensive income for the period		(2,952)	(379,891)	(1,138,078)

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2027

CASH FLOWS FROM OPERATING ACTIVITIES

Receipts

	Note	2026/27 Budget	2025/26 Estimate	2025/26 Budget
Rates		\$ 8,588,075	\$ 7,897,992	\$ 8,052,978
Grants, subsidies and contributions		4,248,744	5,509,499	3,437,731
Fees and charges		3,185,489	3,140,070	2,818,949
Interest revenue		375,031	344,185	323,755
Other revenue		336,000	193,676	354,221
		16,733,339	17,085,422	14,987,634

Payments

Employee costs		(7,789,829)	(7,181,362)	(7,510,236)
Materials and contracts		(5,683,424)	(5,506,731)	(5,078,277)
Utility charges		(700,597)	(635,201)	(664,570)
Finance costs		(94,021)	(106,259)	(59,965)
Insurance paid		(352,805)	(343,156)	(351,176)
Other expenditure		(860,289)	(771,760)	(630,199)
		(15,480,965)	(14,544,469)	(14,294,423)

Net cash provided by operating activities	4	1,252,374	2,540,953	693,211
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CASH FLOWS FROM INVESTING ACTIVITIES

Payments for purchase of property, plant & equipment	5(a)	(4,170,000)	(1,002,250)	(2,589,500)
Payments for construction of infrastructure	5(b)	(2,381,956)	(149,725)	(937,270)
Proceeds from capital grants, subsidies and contributions		1,811,352	104,000	1,501,421
Proceeds from disposal of property, plant and equipment	5(a)	168,500	21,600	186,600
Proceeds on financial assets at amortised cost - self supporting loans		41,247	44,867	14,744
Net cash (used in) investing activities		(4,530,857)	(981,508)	(1,824,005)

CASH FLOWS FROM FINANCING ACTIVITIES

Repayment of borrowings	8(a)	(215,262)	(213,665)	(213,666)
Proceeds from new borrowings	8(a)	1,450,000	0	0
Payments for principal portion of lease liabilities	7	(15,901)	(16,411)	(37,303)
Net cash provided by (used in) financing activities		1,218,837	(230,076)	(250,969)

Net increase (decrease) in cash held		(2,059,646)	1,329,369	(1,381,763)
Cash at beginning of year		7,143,482	4,965,730	5,043,545
Cash and cash equivalents at the end of the year	4	5,083,836	6,295,099	3,661,782

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Estimate	2025/26 Budget
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates	2(a)(i)	\$ 5,809,721	\$ 5,650,739	\$ 5,554,856
Rates excluding general rates	2(a)	2,724,854	2,497,072	2,498,122
Grants, subsidies and contributions		4,248,744	4,867,803	3,437,731
Fees and charges	18	3,185,489	3,140,070	2,818,949
Interest revenue	10(a)	375,031	344,185	323,755
Other revenue		336,000	193,676	354,221
		16,679,839	16,693,545	14,987,634
Expenditure from operating activities				
Employee costs		(7,789,829)	(7,160,935)	(7,510,236)
Materials and contracts		(5,673,426)	(5,295,256)	(5,478,277)
Utility charges		(700,597)	(635,201)	(664,570)
Depreciation	6	(3,014,047)	(2,909,848)	(2,932,710)
Finance costs	10(c)	(103,150)	(61,280)	(59,965)
Insurance		(352,805)	(343,156)	(351,176)
Other expenditure		(860,289)	(771,760)	(630,199)
		(18,494,143)	(17,177,436)	(17,627,133)
Non cash amounts excluded from operating activities	3(c)	3,014,051	2,909,848	2,940,013
Amount attributable to operating activities		1,199,747	2,425,957	300,514
INVESTING ACTIVITIES				
Inflows from investing activities				
Proceeds from capital grants, subsidies and contributions		1,811,352	104,000	1,501,421
Proceeds from disposal of property, plant and equipment	5(a)	168,500	21,600	186,600
Proceeds from financial assets at amortised cost - self supporting loans		41,247	44,867	14,744
		2,021,099	170,467	1,702,765
Outflows from investing activities				
Right of use assets received - non cash	5(c)	0	(40,827)	0
Acquisition of property, plant and equipment	5(a)	(4,170,000)	(1,002,250)	(2,589,500)
Acquisition of infrastructure	5(b)	(2,381,956)	(149,725)	(937,270)
Payments for financial assets at amortised cost - term deposits		0	0	
		(6,551,956)	(1,192,802)	(3,526,770)
Non-cash amounts excluded from investing activities	3(d)	0	40,827	0
Amount attributable to investing activities		(4,530,857)	(981,508)	(1,824,005)
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from new borrowings	8(a)	1,450,000	0	0
Proceeds from new leases - non cash	7	0	47,400	0
Transfers from reserve accounts	9(a)	4,827,141	1,766,611	2,142,602
		6,277,141	1,814,011	2,142,602
Outflows from financing activities				
Repayment of borrowings	8(a)	(215,262)	(213,665)	(213,666)
Payments for principal portion of lease liabilities	7	(15,901)	(16,411)	(37,303)
Transfers to reserve accounts	9(a)	(2,651,881)	(4,573,034)	(427,071)
		(2,883,044)	(4,803,110)	(678,040)
Non-cash amounts excluded from financing activities	3(e)	0	(47,400)	0
Amount attributable to financing activities		3,394,097	(3,036,499)	1,464,562
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus remaining at the start of the financial year	3	95,832	1,687,882	94,740
Amount attributable to operating activities		1,199,747	2,425,957	300,514
Amount attributable to investing activities		(4,530,857)	(981,508)	(1,824,005)
Amount attributable to financing activities		3,394,097	(3,036,499)	1,464,562
Surplus remaining after the imposition of general rates	3	158,819	95,832	35,811

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
FOR THE YEAR ENDED 30 JUNE 2027
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SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

1 BASIS OF PREPARATION

The annual budget of the Shire of Collie which is a Class 3 local government is a forward looking document and has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the annual budget be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16 Leases* which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this annual budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the annual budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 15 to the annual budget.

2025/26 actual balances

Balances shown in this budget as 2025/26 Actual are estimates as forecast at the time of preparation of the annual budget and are subject to final adjustments.

Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Rounding off figures

All figures shown in this statement are rounded to the nearest dollar.

Statement of Cashflows

Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

Initial application of accounting standards

During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.

- *AASB 2026-1 Amendments to Australian Accounting Standards – Disclosures about Uncertainties in the Financial Statements*
- *AASB 2024-2 Amendments to Australian Accounting Standards – Classification and Measurement of Financial Instruments*
- *AASB 2024-3 Amendments to Australian Accounting Standards – Standards – Annual Improvements Volume 11*
- *AASB 2025-1 Amendments to Australian Accounting Standards – Contracts Referencing Nature-dependent Electricity*

It is not expected these standards will have an impact on the annual budget on initial application.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- *AASB 2014-10 Amendments to Australian Accounting Standards – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- *AASB 2024-4b Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*

It is not expected these standards will have an impact on the annual budget on initial application.

- *AASB 18 Presentation and Disclosure in Financial Statements*
- *AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements – (Appendix D) [for not-for-profit and superannuation entities]*

These accounting standards will materially change the presentation of the annual financial report and annual budget

Critical accounting estimates and judgements

The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The annual budget is a forward-looking statement and is comprised of management estimates. As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the annual budget.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
 - Expected credit losses on financial assets
 - Impairment losses of non-financial assets
 - Measurement of employee benefits
 - Measurement of provisions

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. RATES AND SERVICE CHARGES

(a) Rating information

Rate Description	Basis of valuation	Rate in dollar	Number of properties	Rateable value*	2026/27 Budgeted rate revenue	2026/27 Budgeted interim rates	2026/27 Budgeted total revenue	2025/26 Estimated total revenue	2025/26 Budget total revenue
				\$	\$	\$	\$	\$	\$
(i) General rates									
GRV - Developed	Gross rental valuation	0.087930	2,217	56,185,953	4,940,431		4,940,431	4,933,238	4,850,735
Unimproved	Unimproved valuation	0.005516	308	150,744,561	831,507		831,507	702,501	699,121
Interim and Back Rates					0	37,783	37,783	15,000	5,000
Total general rates			2,525	206,930,514	5,771,938	37,783	5,809,721	5,650,739	5,554,856
(ii) Minimum payment									
		Minimum \$							
GRV - Developed	Gross rental valuation	1,356.00	1,786		2,421,816		2,421,816	2,198,133	2,198,133
Unimproved	Unimproved valuation	1,094.00	277		303,038		303,038	298,939	298,939
Total minimum payments			2,063	0	2,724,854	0	2,724,854	2,497,072	2,497,072
Total general rates and minimum payments			4,588	206,930,514	8,496,792	37,783	8,534,575	8,147,811	8,051,928
(iii) Ex-gratia rates									
Dampier Bunbury Pipeline							0		1,050
Total rates					8,496,792	37,783	8,534,575	8,147,811	8,052,978
Instalment plan charges							44,000	45,852	38,221
Instalment plan interest							22,650	21,735	21,735
Late payment of rate or service charge interest							188,100	180,000	100,000
							254,750	247,587	159,956

The Shire did not raise specified area rates for the year ended 30th June 2027.

*Rateable Value at time of adopting budget.

All rateable properties within the district used predominately for non-rural purposes are rated according to their Gross Rental Valuation (GRV), all other properties are rated according to their Unimproved Valuation (UV)

The general rates detailed for the 2026/27 financial year have been determined by Council on the basis of raising the revenue required to meet the estimated deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than general rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum payments have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

2. RATES AND SERVICE CHARGES (CONTINUED)

(b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges.

Option 1 (Full Payment)

24 August 2026

Option 3 (Four Instalments)

24 August 2026

24 October 2026

17 December 2027

17 February 2027

Instalment options	Date due	Instalment plan admin charge	Instalment plan interest rate	Unpaid rates interest rates
		\$	%	%
Option one				
Single full payment	24 August 2026	0	N/A	10.0%
Option two				
First instalment				
Second instalment				
Option three				
First instalment	24 August 2026	0	5.0%	10.0%
Second instalment	24 October 2026	18	5.0%	10.0%
Third instalment	17 December 2026	18	5.0%	10.0%
Fourth instalment	17 February 2027	18	5.0%	10.0%

**SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

2. RATES AND SERVICE CHARGES (CONTINUED)

(c) Service Charges

The Shire did not raise service charges for the year ended 30th June 2027.

(d) Waivers or concessions

The Shire does not anticipate any waivers or concessions will be provided for the year ended 30th June 2027.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

3. NET CURRENT ASSETS

(a) Composition of estimated net current assets

Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
	\$	\$	\$
	5,083,836	7,143,482	3,661,782
	33,152	74,399	63,597
	3,564,543	3,618,043	2,504,672
	68,291	68,291	19,321
	145,000	135,000	750,000
	8,894,822	11,039,215	6,999,372
	(1,101,810)	(1,092,679)	(1,414,389)
	(2,007,140)	(2,007,140)	(1,592,105)
	0	0	(824,616)
7	(16,411)	(16,411)	(9,500)
8	(215,262)	(215,262)	(217,007)
	(778,438)	(778,438)	(759,871)
	0	0	(50,000)
	(4,119,061)	(4,109,930)	(4,867,488)
	4,775,761	6,929,285	2,131,884
3(b)	(4,573,077)	(6,833,453)	(2,096,073)
	202,684	95,832	35,811

Current assets

Cash and cash equivalents
Financial assets
Receivables
Inventories
Other assets

Less: current liabilities

Trade and other payables
Contract liabilities
Capital grant/contributions liabilities
Lease liabilities
Long term borrowings
Employee provisions
Other provisions

Net current assets

Less: Total adjustments to net current assets

Net current assets used in the Statement of Financial Activity

(b) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

Adjustments to net current assets

Less: Reserve accounts
Less: Current assets not expected to be received at end of year
- Financial assets at amortised cost - self supporting loans
Add: Current liabilities not expected to be cleared at end of year
- Current portion of borrowings
- Current portion of lease liabilities
Add: Current liabilities covered by funds held in reserve account
- Current portion of contract liabilities

Total adjustments to net current assets

EXPLANATION OF DIFFERENCE IN SURPLUS/(DEFICIT)

Items excluded from calculation of budgeted deficiency

When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

(c) Amounts excluded from operating activities

Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Estimate 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
	\$	\$	\$
6	3,014,047	2,909,848	2,932,710
			7,303
	0	0	
	3,014,047	2,909,848	2,940,013

Add: Depreciation
Movement in current liabilities associated funds held in reserve account:
- Current portion of contract liabilities
Non-cash movements in non-current assets and liabilities:
- Financial assets at amortised cost - self supporting loans

Non cash amounts excluded from operating activities

(d) Amounts excluded from investing activities

Right of use assets recognised
Non cash amounts excluded from investing activities

(e) Amounts excluded from financing activities

Less: Lease liability recognised
Non cash amounts excluded from financing activities

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

3. NET CURRENT ASSETS (CONTINUED)

(f) MATERIAL ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

PREPAID RATES

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

INVENTORIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

INVENTORY - LAND HELD FOR RESALE

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Inventory - land held for resale is classified as current except where it is held as non-current based on the Shire's intentions to release for sale.

SUPERANNUATION

The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CONTRACT LIABILITIES

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

PROVISIONS

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFITS

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position.

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

CONTRACT ASSETS

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

4. RECONCILIATION OF CASH

(a) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

Note	2026/27 Budget	2025/26 Estimate	2025/26 Budget	
	\$	\$	\$	
Cash and cash equivalents	5,083,836	7,143,482	3,661,782	
Restrictions				
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
Cash and cash equivalents	6,942,815	9,118,075	3,247,518	
Restricted financial assets at amortised cost - term deposits	0	0	22,500	
	6,942,815	9,118,075	3,270,018	
The restricted financial assets are a result of the following specific purposes to which the assets may be used:				
Reserve accounts	9	4,935,675	7,110,935	2,445,402
Contract liabilities		2,007,140	2,007,140	
Capital grant/contributions liabilities		0	0	824,616
Total restricted financial assets		6,942,815	9,118,075	3,270,018
(b) Reconciliation of net cash provided by operating activities				
Net result	(2,952)	(379,891)	(1,138,078)	
Non-cash items:				
Depreciation	6	3,014,047	2,909,848	2,932,710
Changes in assets and liabilities:				
(Increase)/decrease in receivables		53,500	(246,143)	
(Increase) in inventories		0	(52,943)	
(Increase)/decrease in other assets		(10,000)	347,824	400,000
(Increase)/decrease in trade and other payables		9,131	(551,335)	
Decrease in contract liabilities		0	638,020	
(Increase) in employee related provisions		0	(20,427)	
Capital grants, subsidies and contributions		(1,811,352)	(104,000)	(1,501,421)
Net cash provided by operating activities		1,252,374	2,540,953	693,211

MATERIAL ACCOUNTING POLICES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 3 - Net Current Assets.

FINANCIAL ASSETS AT AMORTISED COST

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

**SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

5. PROPERTY, PLANT AND EQUIPMENT

The following assets are budgeted to be acquired and/or disposed of during the year.

	2026/27 Budget			2025/26 Actual			2025/26 Budget				
	Disposals - Net Book Value	Disposals - Sale Proceeds	\$	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	\$	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	\$
(a) Property, Plant and Equipment											
Buildings - specialised	3,131,000			17,000				796,000			
Furniture and equipment	40,000			35,400				50,500			
Plant and equipment	10,000			37,850				10,000			
Motor Vehicles	989,000	168,500	168,500	912,000	(21,600)	21,600		1,733,000	(186,600)	186,600	
Total	4,170,000	(168,500)	168,500	1,002,250	(21,600)	21,600		2,589,500	(186,600)	186,600	
(b) Infrastructure											
Infrastructure - roads	789,956			36,500				796,020			
Infrastructure - footpaths	17,000			17,000				21,250			
Infrastructure - drainage				36,225							
Infrastructure - parks and ovals	1,575,000							60,000			
Infrastructure - waste facilities	0							60,000			
Other infrastructure - bridges				60,000							
Total	2,381,956	0	0	149,725	0	0		937,270	0	0	
(c) Right of Use Assets											
Right of use - plant and equipment	0	0	0	40,827							
Total	0	0	0	40,827	0	0		0	0	0	
Total	6,551,956	(168,500)	168,500	1,192,802	(21,600)	21,600		3,526,770	(186,600)	186,600	

MATERIAL ACCOUNTING POLICIES

RECOGNITION OF ASSETS

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold the individual assets are recognised as one asset and capitalised.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

6. DEPRECIATION

By Class

Buildings - specialised
Furniture and equipment
Plant and equipment
Infrastructure - roads
Infrastructure - footpaths
Infrastructure - drainage
Infrastructure - parks and ovals
Infrastructure - waste facilities
Other infrastructure - bridges
Other infrastructure - other
Right of use - plant and equipment

By Program

Governance
General purpose funding
Law, order, public safety
Health
Education and welfare
Housing
Community amenities
Recreation and culture
Transport
Economic services
Other property and services

	2026/27 Budget	2025/26 Estimate	2025/26 Budget
	\$	\$	\$
	324,000	294,164	360,153
	108,000	125,852	20,257
	432,000	385,783	560,742
	1,382,037	1,341,803	1,529,285
	168,010	173,065	93,787
	138,000	151,800	98,557
	240,000	209,148	158,507
	0	30,000	
	102,000	73,773	74,397
	120,000	108,051	37,025
	0	16,409	
	3,014,047	2,909,848	2,932,710
	13,533	29,409	52,271
			0
	147,453	139,725	139,725
	500	500	500
	51,190	49,174	49,174
			0
	73,421	70,530	70,531
	603,413	579,648	579,647
	1,790,445	1,719,928	1,719,929
	36,145	34,722	34,722
	297,947	286,212	286,211
	3,014,047	2,909,848	2,932,710

MATERIAL ACCOUNTING POLICIES

DEPRECIATION

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

Buildings - specialised	30 to 70 years
Furniture and equipment	4 to 15 years
Plant and equipment	5 to 15 years
Sealed Roads and Streets	
- formation	not depreciated
- pavement	65 years
- seal	
- bitumous seals	20 years
- asphalt surfaces	25 years
Gravel Roads	
- formation	not depreciated
- pavement	65 years
- gravel sheet	12 years
Formed Roads	
- formation	not depreciated
- pavement	50 years
Footpaths - slab	50 years
Sewerage Piping	100 years
Infrastructure - parks and ovals	7 to 44 years
Infrastructure - waste facilities	
Other infrastructure - bridges	90 to 100 years
Other infrastructure - other	10 to 50 years
Right of use - plant and equipment	Based on the remaining lease

AMORTISATION

The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

**SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

8. BORROWINGS

(a) Borrowing repayments

Movement in borrowings and interest between the beginning and the end of the current financial year.

Purpose	Loan Number	Institution	Interest Rate	Budget Principal 1 July 2026	2026/27 Budget New Loans	2026/27 Budget Principal Repayments	Budget Principal outstanding 30 June 2027	2026/27 Budget Interest Repayments	Actual Principal 1 July 2025	2025/26 Actual New Loans	2025/26 Estimated Principal Repayments	Actual Principal outstanding 30 June 2026	2025/26 Estimated Interest Repayments	Budget Principal 1 July 2025	2025/26 Budget New Loans	2025/26 Budget Principal Repayments	Budget Principal outstanding 30 June 2026	2025/26 Budget Interest Repayments
Loan 117 Shire Depot Relocation	117	WA Treasury	3.96%	\$ 387,393	\$ -	\$ (91,284)	\$ 296,109	\$ (16,534)	\$ 475,201	\$ -	\$ (87,808)	\$ 387,393	\$ (20,643)	\$ 475,201	\$ 0	\$ (87,808)	\$ 387,393	\$ (20,643)
Loan 118 Truck Bay Toilet (Throssell St) & Caravan Park Facilities	118	WA Treasury	3.14%	\$ 19,599	\$ -	\$ (9,657)	\$ 9,942	\$ (624)	\$ 28,962	\$ -	\$ (9,363)	\$ 19,599	\$ (986)	\$ 28,962	\$ 0	\$ (9,363)	\$ 19,599	\$ (986)
Loan 119 Weighbridge Modifications, Irrigation Audit and Bore Development Strategy, Open Space Strategy & Roche Park Wall Stabilisation	119	WA Treasury	1.97%	\$ 44,582	\$ -	\$ (14,572)	\$ 30,010	\$ (1,038)	\$ 58,872	\$ -	\$ (14,290)	\$ 44,582	\$ (1,421)	\$ 58,872	\$ 0	\$ (14,290)	\$ 44,582	\$ (1,421)
Loan 120 Roche Park Court 3 timber overlay and floor treatment	120	WA Treasury	1.54%	\$ 43,942	\$ -	\$ (10,734)	\$ 33,208	\$ (887)	\$ 54,513	\$ -	\$ (10,571)	\$ 43,942	\$ (1,125)	\$ 54,513	\$ 0	\$ (10,571)	\$ 43,942	\$ (1,125)
Loan 121 Construction of Venn Street River Stop	121	WA Treasury	1.26%	\$ 95,480	\$ -	\$ (23,422)	\$ 72,058	\$ (1,675)	\$ 118,610	\$ -	\$ (23,130)	\$ 95,480	\$ (2,131)	\$ 118,610	\$ 0	\$ (23,130)	\$ 95,480	\$ (2,131)
Loan 122 Building Capital Works	122	WA Treasury	0.95%	\$ 140,984	\$ -	\$ (30,809)	\$ 110,175	\$ (2,099)	\$ 171,501	\$ -	\$ (30,517)	\$ 140,984	\$ (2,606)	\$ 171,501	\$ 0	\$ (30,517)	\$ 140,984	\$ (2,606)
Loan 123 Solar Panels	123	WA Treasury	0.50%	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,102	\$ 0	\$ (9,102)	\$ 0	\$ (23)	\$ 9,102	\$ 0	\$ (9,102)	\$ 0	\$ (23)
Loan 124 Server Upgrade	124	WA Treasury	0.50%	\$ (1)	\$ 0	\$ 0	\$ (1)	\$ 0	\$ 14,140	\$ 0	\$ (14,141)	\$ (1)	\$ (53)	\$ 14,140	\$ 0	\$ (14,141)	\$ (1)	\$ (80)
Loan 125 Collie Golf Club	125	WA Treasury	5.42%	\$ 478,176	\$ -	\$ (15,553)	\$ 462,623	\$ (29,200)	\$ 492,919	\$ -	\$ (14,743)	\$ 478,176	\$ (30,124)	\$ 492,919	\$ 0	\$ (14,744)	\$ 478,175	\$ (30,124)
Loan 126 Staff Housing - Senior Executive	126	WA Treasury		\$ (0)	\$ 800,000	\$ (10,610)	\$ 789,390	\$ (26,966)	\$ 0	\$ 0	\$ (0)	\$ (0)	\$ 0	\$ 0	\$ 0	\$ (0)	\$ 0	\$ 0
Loan 127 Staff Housing - Manager	127	WA Treasury		\$ (0)	\$ 650,000	\$ (8,621)	\$ 641,379	\$ (21,910)	\$ 0	\$ 0	\$ (0)	\$ (0)	\$ 0	\$ 0	\$ 0	\$ (0)	\$ 0	\$ 0
				\$ 731,978	\$ 1,450,000	\$ (199,709)	\$ 1,982,269	\$ (71,733)	\$ 930,900	\$ 0	\$ (198,922)	\$ 731,978	\$ (28,988)	\$ 930,900	\$ 0	\$ (198,922)	\$ 731,978	\$ (28,988)
Self Supporting Loans																		
Loan 125 Collie Golf Club	125	WA Treasury	5.4%	\$ 478,176	\$ 0	\$ (15,553)	\$ 462,623	\$ (29,200)	\$ 492,919	\$ 0	\$ (14,743)	\$ 478,176	\$ (30,124)	\$ 492,919	\$ 0	\$ (14,744)	\$ 478,175	\$ (30,124)
				\$ 478,176	\$ 0	\$ (15,553)	\$ 462,623	\$ (29,200)	\$ 492,919	\$ 0	\$ (14,743)	\$ 478,176	\$ (30,124)	\$ 492,919	\$ 0	\$ (14,744)	\$ 478,175	\$ (30,124)
				\$ 1,210,153	\$ 1,450,000	\$ (215,262)	\$ 2,444,891	\$ (100,933)	\$ 1,423,818	\$ 0	\$ (213,665)	\$ 1,210,153	\$ (59,112)	\$ 1,423,818	\$ 0	\$ (213,666)	\$ 1,210,152	\$ (59,139)

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue. The self supporting loan(s) repayment will be fully reimbursed.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

8. BORROWINGS (CONTINUED)

(b) New borrowings - 2026/27

Particulars/Purpose	Institution	Loan type	Term (years)	Interest rate	Amount borrowed budget	Total interest & charges	Amount used budget	Balance unspent
				%	\$	\$	\$	\$
Staff Housing - Senior Executive					800,000		800,000	0
Staff Housing Manager					650,000		650,000	0
					1,450,000	0	1,450,000	0

(c) Unspent borrowings

The Shire had no unspent borrowing funds as at 30th June 2026 nor is it expected to have unspent borrowing funds as at 30th June 2027.

(d) Credit Facilities

	2026/27 Budget	2025/26 Estimate	2025/26 Budget
	\$	\$	\$
Undrawn borrowing facilities			
credit standby arrangements			
Bank overdraft limit			
Bank overdraft at balance date			
Credit card limit	15,000	15,000	15,000
Credit card balance at balance date			
Total amount of credit unused	15,000	15,000	15,000
Loan facilities			
Loan facilities in use at balance date	2,444,891	1,210,153	1,210,152

MATERIAL ACCOUNTING POLICIES

BORROWING COSTS

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

Borrowings fair values are based on discounted cash flows using a current borrowing rate.

**SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

9. RESERVE ACCOUNTS

(a) Reserve Accounts - Movement

	2026/27		2025/26		Estimate		2025/26		Budget	
	Opening Balance	Transfer to (from)	Opening Balance	Transfer to (from)	Opening Balance	Transfer to (from)	Opening Balance	Transfer to (from)	Opening Balance	Transfer to (from)
Restricted by council										
(a) Leave reserve	435,998	12,818	434,559	11,439	435,998	(10,000)	367,208	11,439	368,647	(10,000)
(b) Building Reserve	858,585	53,243	823,439	35,146	858,585	0	807,258	35,146	842,404	(246,000)
(c) Plant Reserve	625,666	38,395	1,082,606	108,060	625,666	(565,000)	1,061,319	108,060	54,379	(1,115,000)
(d) Waste Reserve	256,602	325,341	704,812	51,790	256,602	(500,000)	690,943	21,523	212,466	(500,000)
(e) Revaluation Reserve	96,532	27,796	58,879	61,755	96,532	(24,102)	57,721	61,755	95,374	(24,102)
(f) Airport Reserve	40,951	1,204	34,886	6,065	40,951	0	34,199	6,065	40,264	0
(g) Election Reserve	5,046	10,148	9,748	20,298	5,046	(25,000)	9,556	20,298	4,854	(25,000)
(h) River Rehabilitation Reserve	115,775	8,404	112,344	3,431	115,775	0	110,135	3,431	113,566	0
(i) Roche Park Reserve	135,743	3,991	131,721	4,022	135,743	0	129,131	4,022	133,153	0
(j) Legal Reserve	192,036	5,646	186,345	8,191	192,036	(2,500)	182,681	8,191	188,372	(2,500)
(k) Collie Mineworkers Swimming Pool Reserve	69,932	22,056	130,934	3,998	69,932	(65,000)	128,360	3,998	67,358	(65,000)
(l) Parks & Ovals Reserve	282,285	8,299	273,920	8,365	282,285	0	288,532	8,365	276,897	0
(m) New Initiative Reserve	111,001	183,263	296,937	9,064	111,001	(195,000)	290,968	9,064	285,032	(15,000)
(n) Information & Communication Technology Reserve	9,096	75,267	23,382	25,714	9,096	(40,000)	22,922	25,714	8,636	(40,000)
(o) Unspent Grants Reserve	3,125,667	1,400,000	0	3,465,676	3,125,667	(340,009)	0	50,000	0	(50,000)
(p) Carried Forward Projects Reserve	750,020	67,000	0	750,020	750,020	0	0	50,000	0	(50,000)
(q) Shire Housing and Land Development Reserve	0	5,000	0	0	0	(0)	0	0	0	0
(r) Infrastructure Reserve	0	304,020	0	0	0	(0)	0	0	0	0
(s) Collie Community Benefit Fund Reserve	0	100,000	0	0	0	(0)	0	0	0	0
	7,110,935	2,651,881	4,304,512	4,573,034	7,110,935	(1,766,611)	4,160,933	427,071	2,445,402	(2,142,602)

(b) Reserve Accounts - Purposes

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve name

Restricted by council

- (a) Leave reserve
 - (b) Building Reserve
 - (c) Plant Reserve
 - (d) Waste Reserve
 - (e) Revaluation Reserve
 - (f) Airport Reserve
 - (g) Election Reserve
 - (h) River Rehabilitation Reserve
 - (i) Roche Park Reserve
 - (j) Legal Reserve
 - (k) Collie Mineworkers Swimming Pool Reserve
 - (l) Parks & Ovals Reserve
 - (m) New Initiative Reserve
 - (n) Information & Communication Technology Reserve
 - (o) Unspent Grants Reserve
 - (p) Carried Forward Projects Reserve
 - (q) Shire Housing and Land Development Reserve
 - (r) Infrastructure Reserve
 - (s) Collie Community Benefit Fund Reserve
- Purpose of the reserve
- To assist in the funding of annual leave and long service leave along with temporary appointment to cover leave periods.
 - To facilitate renewals and replacement of Council owned buildings and infrastructure associated with a building. This is to ensure financial capacity to sustain building assets and ultimate replacement
 - To facilitate the purchase of new plant and plant replacements established in Council's plant replacement program. This is to enable plant chngover at the optimal time to achieve high trade-in values,
 - To facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations.
 - To minimise the impact of the Valuer General's cost associated with rates revaluations every 3-4 years, and to facilitate the conducting of Asset Revaluations required every 3-5 years.
 - To facilitate renewal, replacement, or upgrade of all airport related assets.
 - To minimise the impact of the cost of Local Government Election. This reserve is to ensure the impact is spread over the years.
 - To facilitate the activities for the Collie River Revitalisation.
 - To facilitate renewals and replacement of buildings and infrastructure associated with Roche Park Recreation Centre.
 - To minimise the financial impact of legal advice and representation.
 - To facilitate the renewal and replacement of buildings and infrastructure associated with the Collie Mineworkers Swimming pool.
 - To support renewals, replacement and upgrade of major parks, gardens and sport and recreation infrastructure.
 - To facilitate the funding of new strategic initiatives identified in Council's Strategic Community Plan.
 - To facilitate the capital renewal and replacement of information and communication technology equipment, including the SynergySoft Enterprise Resource Planning (ERP) system.
 - To identify unexpended grants and special projects funding. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of pr
 - To hold unspent project funds to be carried forward into future financial years. Project funds that are not expended within 2 financial years of their initial allocation to this reserve are to be reallocated to the M
 - To facilitate the purchase or building of Shire staff housing and the development of land for Shire staff housing
 - To facilitate renewals, replacement, upgrade or creation of infrastructure assets associated with roads, footpaths or bridges identified in Council's Infrastructure Asset Management Plan.
 - To facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

10. OTHER INFORMATION

	2026/27 Budget	2025/26 Estimate	2025/26 Budget
	\$	\$	\$
The net result includes as revenues			
(a) Interest earnings			
Investments	164,281	142,450	202,020
Other interest revenue	210,750	201,735	121,735
	<u>375,031</u>	<u>344,185</u>	<u>323,755</u>
The net result includes as expenses			
(b) Auditors remuneration			
Audit services	86,500	60,000	74,499
	<u>86,500</u>	<u>60,000</u>	<u>74,499</u>
(c) Interest expenses (finance costs)			
Borrowings (refer Note 8(a))	100,933	59,112	59,139
Interest on lease liabilities (refer Note 7)	1,771	1,687	826
Other finance costs	2,217	2,168	
	<u>104,921</u>	<u>62,967</u>	<u>59,965</u>
(d) Write offs			
General rate	3,500	3,550	3,550
	<u>3,500</u>	<u>3,550</u>	<u>3,550</u>

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

11. COUNCIL MEMBERS REMUNERATION

	2026/27 Budget	2025/26 Estimate	2025/26 Budget
	\$	\$	\$
President			
President's allowance	23,560	22,763	22,763
Meeting attendance fees	16,158	15,612	15,612
Annual allowance for ICT expenses	1,925	1,925	1,925
	41,643	40,300	40,300
Deputy President			
Deputy President's allowance	10,709	10,347	10,347
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	23,071	22,356	22,356
Council member 1			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Council member 2			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Council member 3			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Council member 4			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Council member 5			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Council member 6			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Council member 7			
Meeting attendance fees	10,437	10,084	10,084
Annual allowance for ICT expenses	1,925	1,925	1,925
	12,362	12,009	12,009
Elected member 8			
Meeting attendance fees	10,437	10,084	10,084
Child care expenses	1,400	1,400	1,400
Annual allowance for ICT expenses	1,925	1,925	1,925
	13,762	13,409	13,409
Elected member 9			
Meeting attendance fees			10,084
Child care expenses			1,400
Other expenses			100
	0	0	13,509
Total Council Member Remuneration	165,010	160,128	173,637
President's allowance	23,560	22,763	22,763
Deputy President's allowance	10,709	10,347	10,347
Meeting attendance fees	110,091	106,368	116,452
Child care expenses	1,400	1,400	2,800
Other expenses	0	0	100
Annual allowance for ICT expenses	19,250	19,250	21,175
	165,010	160,128	173,637

**SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

12. MAJOR LAND TRANSACTIONS

It is not anticipated the Shire will be party to any major land transactions during 2026/27

**SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027**

13. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

It is not anticipated any trading undertakings and major trading undertakings will occur in 2026/27

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

14. INVESTMENT IN ASSOCIATES

(a) Investment in associate

It is not anticipated the Shire will be party to any joint venture arrangement during 2026/27

MATERIAL ACCOUNTING POLICIES

Investments in associates

An associate is an entity over which the Shire has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Shire's share of net assets of the associate. In addition, the Shire's share of the profit or loss of the associate is included in the Shire's profit or loss. recognised.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the Shire's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Investments in associates (continued)

Profits and losses resulting from transactions between the Shire and the associate are eliminated to the extent of the Shire's interest in the associate. When the Shire's share of losses in an associate equals or exceeds its interest in the associate, the Shire discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the Shire will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

15. TRUST FUNDS

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Detail	Estimated Balance 30 June 2026	Estimated amounts received	Estimated amounts paid	Estimated balance 30 June 2027
Public Open Space	\$ 47,687	\$	\$ (5,284)	\$ 42,403
	47,687	0	(5,284)	42,403

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

16. REVENUE AND EXPENDITURE

(a) Revenue and Expenditure Classification

REVENUES

RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum payment, interim rates, back rates, ex-gratia rates, less discounts offered.

Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

GRANTS, SUBSIDIES AND CONTRIBUTIONS

All amounts received as grants, subsidies and contributions that are not capital grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies the charges which can be raised. These are television and radio broadcasting, underground electricity and neighbourhood surveillance services and water.

Exclude rubbish removal charges which should not be classified as a service charge. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE

Other revenue, which cannot be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL

Gain on the disposal of assets including gains on the disposal of long-term investments.

EXPENSES

EMPLOYEE COSTS

All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

Note: *AASB 119 Employee Benefits* provides a definition of employee benefits which should be considered.

MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses (such as telephone and internet charges), advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.

Local governments may wish to disclose more detail such as contract services, consultancy, information technology and rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER)

Expenditures made to the respective agencies for the provision of power, gas or water.

Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation and amortisation expenses raised on all classes of assets.

FINANCE COSTS

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or levies including DFES levy and State taxes. Donations and subsidies made to community groups.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

16. REVENUE AND EXPENDITURE (CONTINUED)

(b) Revenue Recognition

Recognition of revenue from contracts with customers is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Timing of Revenue recognition
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	Adopted by council annually	Applied fully on timing of landing/take-off	Not applicable	On landing/departure event
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council annually, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

17. PROGRAM INFORMATION

Key Terms and Definitions - Reporting Programs

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Shire's Community Vision, and for each of its broad activities/programs.

OBJECTIVE

ACTIVITIES

Governance

- Members of Council
- Other Governance

Provision of financial, administration and compliance services to the Shire. The costs and revenues associated with this function are those associated with the governing of the Shire. The financial and administration services have been allocated to other functions, recognising that these services are attributable to a range of Shire functions.

General purpose funding

- Rates
- Other General Purpose Funding

This function records the revenues raised and expenditures incurred resultant from the levying of land rates and grants received from the State Government through the Local Government Grants Commission. These grants relate to both local roads and untied grant funds.

Law, order, public safety

- Fire Prevention
- Fire Prevention (ESL)
- Animal Control
- Other Law, Order & Public Safety

The Shire is committed to providing excellent service in the provision of animal and bushfire control. The Shire has two full time rangers to service the animal control for Collie, while our community has seven active Bushfire Brigades which the Shire has a proven dedication to assisting.

Health

- Maternal & Infant Health
- Meat Inspection
- Health Administration & Inspections
- Pest Control
- Other Health

The Shire places an emphasis on proactive health services within our community. The Shire's Health Officer has implemented many new strategies, such as the State Government food safe program, which encourages local food handling businesses to meet compliance standards set and display this fact on their premises.

Education and welfare

- Other Education
- Aged & Disabled
- Other Welfare

The Shire assists in the building maintenance of the Collie Margaretta Wilson Centre, which provides services to a range of residents in our community from the aged, youth and disadvantaged.

Housing

- Other Housing

The provision and maintenance of Shire owned property.

Community amenities

- Sanitation - Household
- Sanitation - Other & Sewerage
- Protection of Environment
- Town Planning & Regional Development
- Other Community Amenities

Comprised of the Shire's waste management, planning and environmental functions. In recent years, major focuses include the river revitalisation and waste pickup contracts

Recreation and culture

- Public Halls, Civic Centres
- Parks, Gardens, Reserves
- Other Recreation & Sport - Recreation Centre
- Libraries
- Other Culture

This function incorporates activities such as library services, public swimming pool, recreational facilities, parks and gardens.

Transport

- Streets, Roads, Bridges, Depots
- Road Plant Purchases
- Traffic Control & Parking Facilities

This function covers the area of road constructions and maintenance. The Shire has utilised software package known as ROMAN, which is widely used in the Local Government sector. This package takes the guess work out of deciding which roads should be included on the Annual Construction Program

Economic services

- Tourism & Area Promotion
- Building Control
- Other Economic Services

This function of the Shire provides for statutory building services as well as tourism services.

Other property and services

- Private Works
- Administration Overheads
- Public Works Overheads
- Plant Operation
- Salaries & Wages

This function covers the cost of engineering and plant administration. These costs are fully allocated throughout the various schedules as overheads on Shire works.

SHIRE OF COLLIE
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30 JUNE 2027

18. FEES AND CHARGES

	2026/27 Budget	2025/26 Estimate	2025/26 Budget
	\$	\$	\$
By Program:			
Governance	43,000	77,000	49,000
General purpose funding	153,470	272,455	44,505
Law, order, public safety	107,007	98,900	84,091
Health	20,894	20,130	20,130
Education and welfare	500	1,000	1,500
Housing	1,000	6,293	6,293
Community amenities	2,411,928	2,322,826	2,250,493
Recreation and culture	265,332	220,478	241,950
Transport	500	500	500
Economic services	178,958	117,588	117,587
Other property and services	2,900	2,900	2,900
	3,185,489	3,140,070	2,818,949

The subsequent pages detail the fees and charges proposed to be imposed by the local government.



Shire of
Collie

Annual Budget

2026/27



2026/27 Annual Budget

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SHIRE OF COLLIE

STATEMENT OF FINANCIAL ACTIVITY

(RATE SETTING STATEMENT - By Program)

	2025/26		2026/27
	Budget	Forecast	Budget Estimate
	\$	\$	\$
OPERATING ACTIVITIES			
Net current assets at start of financial year - surplus/(deficit)	94,740	1,687,882	95,832
Revenue from Operating Activities			
General Purpose Funding (Excluding General Rates)	2,691,224	4,222,282	3,394,536
Governance	49,500	77,500	43,500
Law, Order & Public Safety	626,032	640,341	737,759
Health	20,130	20,130	70,894
Education & Welfare	13,285	34,285	10,500
Housing	6,293	11,293	11,000
Community Amenities	2,261,993	2,377,887	2,413,926
Recreation & Culture	285,424	254,452	298,277
Transport	187,638	176,750	193,849
Economic Services	447,588	512,588	608,958
Other Property & Services	346,600	214,276	363,064
Total Revenue	6,935,707	8,541,784	8,146,263
Expenditure from Operating Activities			
General Purpose Funding	(185,349)	(361,460)	(290,722)
Governance	(1,338,444)	(1,170,543)	(1,073,875)
Law, Order & Public Safety	(1,481,708)	(1,483,437)	(1,425,101)
Health	(108,077)	(155,637)	(262,934)
Education & Welfare	(89,970)	(89,470)	(94,247)
Housing	(6,569)	(28,769)	(83,675)
Community Amenities	(3,372,898)	(3,711,589)	(4,035,523)
Recreation & Culture	(4,817,186)	(4,241,889)	(4,868,622)
Transport	(4,819,603)	(4,428,431)	(5,118,292)
Economic Services	(1,064,317)	(1,030,875)	(976,252)
Other Property & Services	(339,463)	(470,188)	(282,979)
Total Expenses	(17,623,584)	(17,172,288)	(18,512,224)
Net Result Excluding Rates	(10,687,877)	(8,630,503)	(10,365,961)
Operating Activities excluded			
(Profit)/Loss on Asset Disposals	0	0	0
Movement in Deferred Pensioner Rates	0	0	0
Movement in Employee Benefit Provisions	0	0	0
Financial Assets at Amortised Cost	0	0	0
Movement in Contract Liabilities (Grant Revenue & JTPS)	0	0	0
Depreciation of Assets	2,932,710	2,909,848	3,031,132
Net Non-Cash Operating Activities	2,932,710	2,909,848	3,031,132
Amount attributable to Operating Activities	(7,755,167)	(5,720,655)	(7,334,829)
INVESTING ACTIVITIES			
Non-operating Grants, Subsidies and Contributions	1,501,421	104,000	1,811,352
Purchase of Land Held for Resale	0	0	0
Purchase of Land & Buildings	(796,000)	(12,000)	(3,131,000)
Purchase of Plant & Equipment	(10,000)	(25,350)	(10,000)
Purchase of Motor Vehicles	(1,733,000)	(907,000)	(989,000)
Purchase of Furniture & Fittings	(50,500)	(57,900)	(40,000)
Infrastructure Assets	(937,270)	(149,725)	(2,381,956)
Advances to Community Groups	0	0	0
Payments for financial assets at amortised cost - self supporting loans	0	0	0
Proceeds from Self-Supporting Loans	18,245	44,867	41,247
Proceeds for Disposal of Assets	186,600	21,600	168,500
Amount attributable to Investing Activities	(1,820,504)	(981,508)	(4,530,857)
FINANCING ACTIVITIES			
Repayment of Debentures	(213,665)	(213,665)	(215,262)
Proceeds from New Debentures	0	0	1,450,000
Lease Principal Repayments	(33,502)	(33,502)	(15,901)
Transfers to Cash Backed Reserves (restricted assets)	(427,071)	(4,556,083)	(2,651,882)
Transfers from Cash Backed Reserves (restricted assets)	2,142,602	1,766,602	4,828,144
Amount attributable to Financing Activities	1,468,364	(3,036,648)	3,395,099
Budget Deficiency before General Rates	(8,107,307)	(9,738,811)	(8,470,587)
Estimated amount to be Raised from General Rates	8,048,378	8,146,761	8,533,575
Net current assets at end of financial year - Surplus/(Deficit)	35,811	95,832	158,819

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 3 - General Purpose Funding	\$	\$	\$
GENERAL PURPOSE FUNDING - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Rates	0	0	0
Other General Purpose Funding	(184,349)	(360,460)	(289,722)
Total Recurrent Expenditure	(184,349)	(360,460)	(289,722)
Non-Recurrent Expenditure			
Rates	0	0	0
Other General Purpose Funding	(1,000)	(1,000)	(1,000)
Total Non-Recurrent Expenditure	(1,000)	(1,000)	(1,000)
Total Operating Expenditure	(185,349)	(361,460)	(290,722)
Operating Revenue			
Recurrent Revenue			
Rates	8,149,428	8,327,811	8,722,675
Other General Purpose Funding	2,590,174	4,041,232	3,205,436
Total Recurrent Revenue	10,739,602	12,369,043	11,928,111
Non-Recurrent Revenue			
Rates	0	0	0
Other General Purpose Funding	0	0	0
Total Non-Recurrent Revenue	0	0	0
Total Operating Revenue	10,739,602	12,369,043	11,928,111

Account Number	Schedule 3 - General Purpose Funding	Responsible Officer	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
	RATES					
	OPERATING REVENUE					
	Recurrent Revenue					
100110	General Rates Levied	Dir Corp Svces		8,046,928	8,130,311	8,496,342
100120	Interim Rates	Dir Corp Svces	3.5	5,000	20,000	40,733
100210	Back Rates Levied	Dir Corp Svces		0	0	0
100810	Ex-Gratia Rates	Dir Corp Svces		1,050	1,050	1,000
100610	Non-Payment Penalty Interest	Dir Corp Svces		100,000	180,000	188,100
100800	Rates Written Off	Dir Corp Svces		(3,550)	(3,550)	(3,500)
	TOTAL RATE REVENUE			8,149,428	8,327,811	8,722,675
	OPERATING EXPENDITURE					
	Recurrent Expenditure					
102520	Rating Incentive	Dir Corp Svces		0	0	0
103500	Rates Concession Expense	Dir Corp Svces		0	0	0
	Sub Total - Recurrent Expenditure			0	0	0
	Non Recurrent Expenditure					
	Nil	Dir Corp Svces		0	0	0
	Sub Total - Non Recurrent Expenditure			0	0	0
	TOTAL OPERATING EXPENDITURE			0	0	0

Account Number	Schedule 3 - General Purpose Funding	Note	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
	OTHER GENERAL PURPOSE FUNDING				
	OPERATING REVENUE				
	Recurrent Revenue				
111130	Interest - Rates Arrears	Dir Corp Svces 3.1	0	0	1,000
111110	Interest - Rates Instalments	Dir Corp Svces 3.2	21,735	21,735	22,650
110110	Administration Charge - Instalments	Dir Corp Svces 3.3	38,221	44,000	45,852
100910	Grants Commission - General	Dir Corp Svces	1,677,276	863,897	2,232,666
102210	Grants Commission - Statutory Roads Grants	Dir Corp Svces	606,417	2,740,695	632,368
148730	Interest - Municipal Fund	Dir Corp Svces	72,450	72,450	75,420
148740	Interest - Reserve Fund	Dir Corp Svces	129,570	70,000	87,862
100710	Reimb - Rates Legal Fees Recouped	Dir Corp Svces	3,105	173,105	50,000
101010	Pensioner Deferred Subsidy	Dir Corp Svces	10,350	10,350	10,774
105530	Fees - Property Enquiries	Dir Corp Svces	31,050	45,000	46,844
	Sub Total - Recurrent Revenue		2,590,174	4,041,232	3,205,436
	Non Recurrent Revenue				
	Moved to Sch12 - Grants - Local Roads & Community Infrastructure (LRCI)		0	0	0
	Sub Total - Non Recurrent Revenue		0	0	0
	TOTAL OPERATING REVENUE		2,590,174	4,041,232	3,205,436
	OPERATING EXPENDITURE				
	Recurrent Expenditure				
105020	Bank Fees	Dir Corp Svces	(23,288)	(40,000)	(41,640)
181230	Asset Revaluation (closed - transferred from Sch4 - new 6752)	Dir Corp Svces 3.4	0	0	0
167520	Valuation Expenses - Rating / Assets	Dir Corp Svces 3.4	(24,102)	(12,000)	(117,000)
183620	Rates Printing	Dir Corp Svces	(10,000)	(2,000)	(10,000)
104830	Debt Collection	Dir Corp Svces	(1,000)	(1,000)	(1,000)
103840	Legal Expenses - Debt Recovery	Dir Corp Svces	(500)	(180,000)	(50,000)
167420	Allocation of Administration Overheads	Dir Corp Svces	(125,460)	(125,460)	(70,082)
	Sub Total - Recurrent Expenditure		(184,350)	(360,460)	(289,722)
	Non Recurrent Expenditure				
103850	Bad & Doubtful Debts Expense - General Purpose Funding	Dir Corp Svces	(1,000)	(1,000)	(1,000)
	Sub Total - Non Recurrent Expenditure		(1,000)	(1,000)	(1,000)
	TOTAL OPERATING EXPENDITURE		(185,350)	(361,460)	(290,722)

Account Number	Schedule 3 - General Purpose Funding	2026/27
		Budget Estimate
	NOTES TO SCHEDULE 3 - GENERAL PURPOSE FUNDING	\$
1113	3.1 Interest - Rates Arrears 10.00% pa	1,000
		1,000
1111	3.2 Interest - Rates Instalments 5.00% pa	22,650
		22,650
1011	3.3 Fees & Charges - Instalments \$18.00 per assessment	45,852
		45,852
6752	3.4 Valuation Expenses - Rating / Assets Interim Valuations - Valuer General UV Valuations - Valuer General GRV Valuation - Valuer General Asset Revaluations Insurance Asset Revaluations UV/GRV Property Use Review Differential Rate Assessment	(6,000) (8,000) 0 (85,000) (8,000) (10,000) 0
		(117,000)
0012	3.5 Interim Rates Interim Rates	40,733
		40,733

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 4 - Governance			
	\$	\$	\$
GOVERNANCE - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Members of Council	(451,329)	(463,808)	(451,823)
Other Governance	(754,615)	(610,235)	(537,053)
Total Recurrent Expenditure	(1,205,944)	(1,074,043)	(988,875)
Non-Recurrent Expenditure			
Members of Council	(50,000)	(44,000)	0
Other Governance	(82,500)	(52,500)	(85,000)
Total Non-Recurrent Expenditure	(132,500)	(96,500)	(85,000)
Total Operating Expenditure	(1,338,444)	(1,170,543)	(1,073,875)
Operating Revenue			
Recurrent Revenue			
Members of Council	500	500	500
Other Governance	49,000	77,000	43,000
Total Recurrent Revenue	49,500	77,500	43,500
Non-Recurrent Revenue			
Members of Council	0	0	0
Other Governance	500	500	500
Total Non-Recurrent Revenue	500	500	500
Total Operating Revenue	50,000	78,000	44,000

Account Number	Job / Plant Number	Schedule 4 - Governance	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
					\$	\$	\$
MEMBERS OF COUNCIL							
OPERATING EXPENDITURE							
Recurrent Expenditure							
100520		Annual Meeting Attendance Fees - Councillors	Dir Corp Svces	41.1	(96,284)	(96,284)	(99,654)
101720		Shire President Annual Allowance	Dir Corp Svces	41.4	(22,763)	(22,763)	(23,560)
100120		Deputy Shire President Annual Allowance	Dir Corp Svces	41.5	(10,347)	(10,347)	(10,709)
101320	1024 / 1026 / 1027 / 1028	Council Refreshments & Functions	Gov Coord	JOB	(7,245)	(7,245)	(7,542)
101920	0192 / 1192 / 2192 / 2193	Elected Members - Training & Conferences	CEO	41.6	(12,500)	(12,500)	(17,000)
101150		Elected Members Annual Communication Allowances	Dir Corp Svces	41.2	(17,325)	(17,325)	(17,325)
121000		Reimbursements - Councillors	CEO	41.3	(1,500)	(1,500)	(1,500)
102020		Insurance - Elected Members	Dir Corp Svces		(31,924)	(31,924)	(33,233)
102320		Depreciation - Council Chambers Furniture & Fittings	Dir Corp Svces		(521)	(13,000)	(13,533)
166430		Allocation of Administration Overheads	Dir Corp Svces		(250,920)	(250,920)	(227,767)
Sub Total - Recurrent Expenditure					(451,329)	(463,808)	(451,823)
Non-Recurrent Expenditure							
183820		Local Government Elections	CEO		(50,000)	(44,000)	0
185930		Profit / (Loss) on Sale - Governance	Dir Corp Svces		0	0	0
Sub Total - Non Recurrent Expenditure					(50,000)	(44,000)	0
TOTAL OPERATING EXPENDITURE					(501,329)	(507,808)	(451,823)
OPERATING REVENUE							
Recurrent Revenue							
164350		Other Comprehensive Income	Dir Corp Svces		500	500	500
Sub Total - Recurrent Revenue					500	500	500
Non-Recurrent Revenue							
		Nil	Dir Corp Svces		0	0	0
Sub Total - Non Recurrent Revenue					0	0	0
TOTAL OPERATING REVENUE					500	500	500

Account Number	Job / Plant Number	Schedule 4 - Governance	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
OTHER GOVERNANCE						
OPERATING EXPENDITURE						
Recurrent Expenditure						
102730		Salaries & Wages - Governance	CEO	(118,697)	(118,697)	(199,834)
102830		Superannuation - CEO Department	Payroll	(15,431)	(70,000)	(25,978)
104930		Other Employee Cost - CEO Department	Payroll	(12,000)	(12,000)	(12,000)
136250		Long Service Leave Payment (to other LG)	Payroll	(5,000)	(5,000)	(5,000)
104940		Fringe Benefits Tax	Dir Corp Svces	(30,000)	(30,000)	(31,000)
18393	Jobs	Insurance Workers Compensation - CEO Department	Dir Corp Svces	(23,108)	(24,187)	(25,179)
104950		Shire of Collie Plans	CEO	0	0	0
101420	0142 / 1142 / 2142	Public Relations & Civic Functions	Exec Assist	(15,000)	(5,000)	(10,000)
101820	0182 / 2182	Governance - Subscriptions	Dir Corp Svces	(32,000)	(35,000)	(35,000)
102630		Conference & Training - CEO Department	CEO	(5,000)	(5,000)	(5,000)
104450		Clothing - CEO Department	CEO	0	0	(500)
151680		Professional Development Expenditure	CEO	(2,500)	(2,500)	(2,500)
180720	Jobs	Community Engagement and Communications	CEO	(10,000)	(5,000)	(10,000)
104520	1121 / 1122	Advertising - Governance	Gov Coord	(30,000)	(15,000)	(20,000)
104620	Jobs	Audit Fees	Dir Corp Svces	(74,499)	(60,000)	(86,500)
101620		Interest Expense - Administration	Dir Corp Svces	0	(1,000)	(1,000)
104820	Jobs	Administration Legal Costs	CEO	(5,000)	(15,000)	(15,000)
104500		Allocation of Administration Overheads	Dir Corp Svces	(376,380)	(206,851)	(52,562)
Sub Total - Recurrent Expenditure				(754,615)	(610,235)	(537,053)
Non-Recurrent Expenditure						
104600		Regional Resource Sharing Programs	CEO	(10,000)	0	(10,000)
104700		Consultants / Special Projects	CEO	(70,000)	(50,000)	(70,000)
104800		Minor Assets < \$5,000 - Other Governance	CEO	(2,500)	(2,500)	(5,000)
104890		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				(82,500)	(52,500)	(85,000)
TOTAL OPERATING EXPENDITURE				(837,115)	(662,735)	(622,053)
OPERATING REVENUE						
Recurrent Revenue						
105330	9941 / 9942 / 9944	Sundry Revenue - Governance	Dir Corp Svces	38,000	76,000	40,000
105430		Freedom of Information (FOI) Requests	ICT Manager	1,000	1,000	1,000
104810		Sundry Fees & Charges - Taxable	Dir Corp Svces	5,000	0	1,000
104840		Sundry Fees & Charges - GST Free	Dir Corp Svces	5,000	0	1,000
Sub Total - Recurrent Revenue				49,000	77,000	43,000
Non-Recurrent Revenue						
104850		Grants - Taxable	Dir Corp Svces	500	500	500
Sub Total - Non Recurrent Revenue				500	500	500
TOTAL OPERATING REVENUE				49,500	77,500	43,500

Account Number	Job / Plant Number		2026/27 Budget Estimate
Schedule 4 - Governance			\$
NOTES TO SCHEDULE 4 - GOVERNANCE			
100520	41.1	Annual Meeting Fees - Councillors 9 Councillors from Oct 2025 - Band 3 Max \$18,335 plus 3.5% x 55% - Shire President - Band 3 Max \$28,385 plus 3.5% x 55%	\$10,437 8 x Councillors \$16,158 1 x President (83,496) (16,158) (99,654)
101150	41.2	Allowances - Councillors Information & Telecommunications (ICT)	\$1,925 (17,325) (17,325)
121000	41.3	Reimbursements - Councillors Child Care (lesser of actual cost or \$35 per hour) Other	(1,400) (100) (1,500)
101720	41.4	Shire President Allowance @ 55% of Band 3	(23,560)
100120	41.5	Deputy President Allowance @ 25% of Band 3	(10,709)
101820	41.6	Elected Member - Training & Conferences 0192 WALGA Local Government Week 1192 Elected Member Training @ \$1,500 per Councillor 2192 Elected Member Inductions 2193 Elected Member Travel Reimbursement	(3,000) (13,500) (250) (250) (17,000)
101820	42.1	Governance - Subscriptions WALGA (Employee Relations, Tax Services, Governance Service, Association membership, Procurement Services, Local Law Services, SW Zone membership, Salary & Workforce Survey) Other Subscriptions	(30,000) (5,000) (35,000)
104600	42.5	Regional Resources Sharing Programs Regional Resource Sharing Initiatives	(10,000) (10,000)
104700	42.6	Consultants / Special Projects Motor Vehicle Fleet Management Plan and Triennial Review (funded from Plant Reserve) Strategic Community Plan (internal review every 2 year, full review every 4 years) Community Satisfaction Survey - Corporate Business Plan Action (align with interim SCP review) Key Performance Indicator Actions Councillor Strategic Budget Items - fund from New Initiatives Reserve	0 0 0 (16,000) (54,000) (70,000)
0462	42.10	Audit Fees Audit Contract - Office of Auditor General Annual Audit Audit, Risk & Improvement Committee - External Chair and Deputy fees and costs Financial Management, Legislative Compliance and Risk Management Systems Review - Audit Reg 17(1) - every 4 years - due Dec 2026. From 1 Jan 2026 this must be reported to the Audit Risk & Improvement Committee. (former FMSR required under FM Reg 5(2)(c) and Reg 17 review required under Audit Reg 17 combined in 2026 LG Reform process) Grant acquittals requiring auditor certification ie: RTR, Pensioner deferrals, etc	(51,500) (5,000) (20,000) (10,000) (86,500)

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 5 - Law Order & Public Safety			
	\$	\$	\$
LAW, ORDER & PUBLIC SAFETY - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Fire Prevention	(468,403)	(469,088)	(381,527)
Fire Prevention - (ESL)	(271,789)	(272,306)	(283,157)
Animal Control	(358,449)	(358,976)	(309,620)
Other Law, Order & Public Safety	(170,767)	(170,767)	(134,178)
Total Recurrent Expenditure	(1,269,408)	(1,271,137)	(1,108,482)
Non-Recurrent Expenditure			
Fire Prevention	(201,050)	(201,050)	(281,369)
Fire Prevention - (ESL)	0	0	0
Animal Control	(5,250)	(5,250)	(5,250)
Other Law, Order & Public Safety	(6,000)	(6,000)	(30,000)
Total Non-Recurrent Expenditure	(212,300)	(212,300)	(316,619)
Total Operating Expenditure	(1,481,708)	(1,483,437)	(1,425,101)
Operating Revenue			
Recurrent Revenue			
Fire Prevention	317,037	321,937	407,256
Fire Prevention - (ESL)	225,604	225,604	234,596
Animal Control	81,341	90,750	94,357
Other Law, Order & Public Safety	2,050	2,050	1,550
Total Recurrent Revenue	626,032	640,341	737,759
Non-Recurrent Revenue			
Fire Prevention	5,000	5,000	5,000
Fire Prevention - (ESL)	24,000	24,000	20,000
Animal Control	0	0	0
Other Law, Order & Public Safety	0	9,500	10,000
Total Non-Recurrent Revenue	29,000	38,500	35,000
Total Operating Revenue	655,032	678,841	772,759

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
						\$	\$
		FIRE PREVENTION					
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
150010		Fire Control Officer Allowances - replaces 6932	Dir Dev Svces	52.6	(6,250)	(6,250)	(6,250)
168220		Fire Protection	Dir Dev Svces	54.4	(10,000)	(10,000)	(10,000)
169120		Bushfire Risk Planning Coordinator	Dir Dev Svces		(38,813)	(39,496)	0
169420		Community Emergency Services Manager	Dir Dev Svces		(142,279)	(142,279)	(148,112)
169340		Fire Breaks Works And Inspections	CESM		(1,000)	(1,000)	(10,000)
169620		Ranger Salary (Fire Prevention)	Dir Dev Svces		(52,866)	(52,866)	(37,444)
106220		Depreciation	Dir Corp Svces		(129,375)	(129,375)	(134,679)
150500		Allocation of Administration Overheads	Dir Corp Svces		(87,822)	(87,822)	(35,041)
		Sub Total - Recurrent Expenditure			(468,403)	(469,088)	(381,527)
		Non-Recurrent Expenditure					
151000		Grant Expenditure	Dir Dev Svces	52.5	(500)	(500)	(500)
169950		Bushfire Mitigation Grant Expenditure	Dir Dev Svces		(200,550)	(200,550)	(280,869)
154000		Profit / (Loss) on Asset Disposals	Dir Corp Svces		0	0	0
		Sub Total - Non Recurrent Expenditure			(201,050)	(201,050)	(281,369)
		TOTAL OPERATING EXPENDITURE			(669,453)	(670,138)	(662,896)
		OPERATING REVENUE					
		Recurrent Revenue					
192620		Bushfire Brigade Revenue	Dir Dev Svces		0	0	0
169240		Community Emergency Services Manager (DFES Contribution)	Dir Dev Svces		115,287	115,287	115,287
156000		Sundry Fees & Charges - Taxable	Dir Dev Svces		100	5,000	100
156010		Sundry Fees & Charges - GST Free	Dir Dev Svces		100	100	10,000
169940		Bushfire Mitigation Grant	Dir Dev Svces		200,550	200,550	280,869
156020		Fines & Penalties - Bush Fire Infringements	Dir Dev Svces		500	500	500
156030		Fees - ESL Administration	Dir Dev Svces		500	500	500
		Sub Total - Recurrent Revenue			317,037	321,937	407,256
		Non-Recurrent Revenue					
156500		Donations / Grants - Taxable	Dir Dev Svces	51.1	0	0	0
156510		Donations / Grants - GST Free	Dir Dev Svces	51.2	5,000	5,000	5,000
		Sub Total - Non Recurrent Revenue			5,000	5,000	5,000
		TOTAL OPERATING REVENUE			322,037	326,937	412,256

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
FIRE PREVENTION - EMERGENCY SERVICES LEVY (ESL)						
OPERATING EXPENDITURE						
Recurrent Expenditure						
1F0020	F002	DFES Funded - Purchase Plant & Equipment	Dir Dev Svces	(30,342)	(30,342)	(34,532)
1F0120	F012	DFES Funded - Maintenance of Plant & Equipment	Dir Dev Svces	(25,000)	(25,000)	(25,000)
1F0220	F022	DFES Funded - Maintenance of Vehicles/Trailers	Dir Dev Svces	(60,000)	(60,000)	(60,000)
		<small>BAMF01 / BAMF02 / BAMF03 / BAMF04 / BAMF05 / BAMF06 / BAMF07 / BAMF08 / F032</small>				
1F0320		DFES Funded - Maintenance of Land & Buildings (BFB's)	Dir Dev Svces	(15,611)	(15,611)	(16,251)
1F0620	F042	DFES Funded - Clothing & Accessories (BFB's)	CESM	(15,525)	(15,525)	(16,162)
1F0520	F052	DFES Funded - Utilities Rates & Taxes (BFB's)	CESM	(17,078)	(12,420)	(12,929)
1F0620	F062	DFES Funded - Other Goods & Services (BFB's)	Dir Dev Svces	(10,350)	(15,525)	(16,162)
F072		DFES Funded - Insurances - LGGS Bushfire Brigades (BFB's)	Dir Corp Svces	(21,735)	(21,735)	(22,626)
S002		Purchase of Plant & Equipment -LGGS State Emergency Services	Dir Dev Svces	(6,210)	(6,210)	(6,465)
S012		Maintenance of Plant & Equipment-LGGS State Emergency Servi	Dir Dev Svces	(7,245)	(7,245)	(7,542)
S022		Maintenance of Vehicles/Trailers/Boats -LGGS State Emergency	Dir Dev Svces	(5,175)	(5,175)	(5,387)
S032		Clothing & Accessories -LGGS State Emergency Services	CESM	0	0	0
S052		Utilities Rates & Taxes-LGGS State Emergency Services	CESM	(1,553)	(1,553)	(1,617)
S062		Other Goods & Services-LGGS State Emergency Services	Dir Dev Svces	(3,105)	(3,105)	(3,232)
S072		Insurances-LGGS State Emergency Services	Dir Corp Svces	(2,676)	(2,676)	(2,692)
166120		Allocation of Administration Overheads	Dir Corp Svces	(50,184)	(50,184)	(52,562)
Sub Total - Recurrent Expenditure				(271,789)	(272,306)	(283,157)
Non-Recurrent Expenditure						
106160		In-kind contribution (BFB & SES)	Dir Dev Svces 52.3	0	0	0
Sub Total - Non Recurrent Expenditure				0	0	0
TOTAL OPERATING EXPENDITURE				(271,789)	(272,306)	(283,157)
OPERATING REVENUE						
Recurrent Revenue						
	F003	LGGS Bushfire Brigades Operating Grant	Dir Dev Svces	195,640	195,640	203,661
	F023	Emergency State Levy Administration Fee	Dir Dev Svces	4,000	4,000	4,000
	S003	LGGS State Emergency Services Operating Grant	Dir Dev Svces	25,964	25,964	26,935
Sub Total - Recurrent Revenue				225,604	225,604	234,596
Non-Recurrent Revenue						
157000		Grant DFES - Capital	Dir Dev Svces 52.4	24,000	24,000	20,000
157010		Grant DFES - DFES Provided Equipment	Dir Dev Svces 52.5	0	0	0
157020		Contributions - Fire Prevention - Capital	Dir Dev Svces	0	0	0
Sub Total - Non Recurrent Revenue				24,000	24,000	20,000
TOTAL OPERATING REVENUE				249,604	249,604	254,596

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
ANIMAL CONTROL						
OPERATING EXPENDITURE						
Recurrent Expenditure						
107720		Salaries & Wages - Ranger (Animal Control)	Dir Dev Svces	(166,427)	(166,427)	(147,285)
188120		Accrued Salaries - Ranger (Animal Control)	Payroll	0	0	0
108720		Superannuation - Ranger	Payroll	(21,636)	(21,636)	(19,147)
190520		Other Employee Costs - Ranger	Payroll	(1,000)	(1,000)	(1,000)
174620		Training - Ranger	Dir Dev Svces	(4,000)	(4,000)	(4,000)
109020	0974 / 1082 / 1101	Uniforms & PPE - Ranger	Dir Dev Svces	(3,000)	(3,000)	(3,000)
105920		Telephone	Dir Dev Svces	(3,105)	(3,105)	(3,232)
114620		Vet Services Agreement	Dir Dev Svces	53.1 (6,728)	(6,728)	(7,004)
117820		Equipment Maintenance - Animal Control	Dir Dev Svces	(1,035)	(1,035)	(1,077)
108120	1401 / BAM028	Poundage Costs	Dir Dev Svces	(5,416)	(5,416)	(5,638)
169720		Registration Tags	Dir Dev Svces	(1,035)	(1,035)	(1,077)
169960		Fines Enforcement Registry Fees	Dir Dev Svces	(6,417)	(6,417)	(6,680)
107020		Microchipping Costs	Dir Dev Svces	(100)	(100)	(100)
180520		Insurance Workers Compensation - Animal Control	Dir Corp Svces	(11,283)	(11,810)	(12,294)
107820		Insurance - Ranger	Dir Corp Svces	(1,024)	(1,024)	(1,066)
107920	PLANT	Vehicle Expenses - Ranger	Dir Dev Svces	(15,525)	(15,525)	(16,162)
150920		Depreciation - Animal Control	Dir Corp Svces	(10,350)	(10,350)	(10,774)
166220		Allocation of Administration Overheads	Dir Corp Svces	(100,368)	(100,368)	(70,082)
Sub Total - Recurrent Expenditure				(358,449)	(358,976)	(309,620)
Non-Recurrent Expenditure						
157500		Contract Relief Staff	Dir Dev Svces	(2,000)	(2,000)	(2,000)
157510		Grant Expenditure	Dir Dev Svces	(500)	(500)	(500)
157520		Minor Assets < \$5,000 - Animal Control	Dir Dev Svces	(2,500)	(2,500)	(2,500)
157530		Bad & Doubtful Debts Expense - Animal Control	Dir Dev Svces	(250)	(250)	(250)
133430		Profit / (Loss) on Asset Disposals - Ranger	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				(5,250)	(5,250)	(5,250)
TOTAL OPERATING EXPENDITURE				(363,699)	(364,226)	(314,870)
OPERATING REVENUE						
Recurrent Revenue						
158000		Sundry Fees & Charges - Taxable	Dir Dev Svces	250	250	250
158010		Sundry Fees & Charges - GST Free	Dir Dev Svces	250	250	250
108430		Animal Control Fines	Dir Dev Svces	14,490	14,490	15,084
108150		Fire & Parking Fines	Dir Dev Svces	18,346	25,000	26,052
108330		Dog Registration Fees	Dir Dev Svces	53.2 30,577	30,577	31,864
184020		Cat Registration Fees	Dir Dev Svces	6,210	6,210	6,465
108730		Poundage Charges	Dir Dev Svces	7,245	10,000	10,410
107530		Fire Breaks Inspection Reimbursements	Dir Dev Svces	3,105	3,105	3,232
107230		Microchipping Revenue	Dir Dev Svces	518	518	300
142330		Ranger Services provided	Dir Dev Svces	250	250	250
158020		Animal Euthanasia	Dir Dev Svces	100	100	200
Sub Total - Recurrent Revenue				81,341	90,750	94,357
Non-Recurrent Revenue						
158100		Grants - Taxable	Dir Dev Svces	53.3 0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				81,341	90,750	94,357

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
OTHER LAW, ORDER & PUBLIC SAFETY						
OPERATING EXPENDITURE						
Recurrent Expenditure						
159000		Salaries & Wages	Dir Dev Svces	(66,888)	(66,888)	(60,759)
159010		Superannuation	Payroll	(8,695)	(8,695)	(7,899)
159400		Abandoned Vehicles	Sen Ranger	(1,000)	(1,000)	(1,000)
159410		Sundry Expenditure	Dir Dev Svces	(1,000)	(1,000)	(1,000)
158830		CCTV Maintenance	ICT Manager	(25,000)	(25,000)	(25,000)
169740		Vehicle Towing - Expenditure	Sen Ranger	(500)	(500)	(1,500)
169760		Untidy Sites - Expenditure	Dir Dev Svces	(500)	(500)	(1,500)
169820		Legal Costs - Ranger	Dir Dev Svces	(500)	(500)	(1,500)
158840		Emergency Management Response & Recovery	Dir Dev Svces	54.3	(14,000)	(14,000)
108170		AWARE Grant Expenditure	Dir Dev Svces	0	0	0
162250		GPS Tracking	Dir Dev Svces	(2,500)	(2,500)	(2,500)
159700		Depreciation	Dir Corp Svces	0	(0)	(2,000)
169770		Allocation of Administration Overheads	Dir Corp Svces	(50,184)	(50,184)	(17,521)
Sub Total - Recurrent Expenditure				(170,767)	(170,767)	(134,178)
Non-Recurrent Expenditure						
159800		Crime Prevention Expenditure	Man. Comm & Rec.	54.1	(5,000)	(5,000)
159810		Minor Assets < \$5,000 - Other Law, Order & Public Safety	Dir Dev Svces	(1,000)	(1,000)	(10,000)
159850		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				(6,000)	(6,000)	(30,000)
TOTAL OPERATING EXPENDITURE				(176,767)	(176,767)	(164,178)
OPERATING REVENUE						
Recurrent Revenue						
159900		Reimbursements	Dir Dev Svces	500	500	500
169730		Vehicle Towing Income	Dir Dev Svces	500	500	500
169750		Untidy Sites Income	Dir Dev Svces	50	50	50
108160		Grants	Dir Dev Svces	0	0	0
159910		Fines & Penalties	Dir Dev Svces	1,000	1,000	500
Sub Total - Recurrent Revenue				2,050	2,050	1,550
Non-Recurrent Revenue						
159950		Grants - GST Free	Dir Dev Svces	0	0	0
131150		Grants - CCTV	Dir Dev Svces	0	9,500	5,000
159960		Grant Revenue - Crime Prevention		0	(0)	5,000
Sub Total - Non Recurrent Revenue				0	9,500	10,000
TOTAL OPERATING REVENUE				2,050	11,550	11,550

Account Number	Job / Plant Number		2026/27 Budget Estimate
		Schedule 5 - Law Order & Public Safety	\$
		NOTES TO SCHEDULE 5 - LAW, ORDER & PUBLIC SAFETY	
156500		51.1 Grant Revenue - Fire Fighting Other Grants	500
			500
156510		51.2 Grant Revenue - GST Free Nil	100
			100
106160		52.3 Donation Expense - Surrendered DFES Asset Nil	0
			0
157000		52.4 Grant DFES - Capital SES Capital Items	20,000
			0
			20,000
157010		52.5 Grant DFES - DFES Provided Equipment Bushfire Brigade Plant and Equipment (including vehicles)	0
			0
151000		52.5 Grant Funded Expenditure - DFES Officer Other Grant Funded Expenditure Bushfire Mitigation Activity Officer - Shared with DFES/Capel/Dardanup/Collie partly grant funded: originally for 3 years 22/23, 23/24, 24/25, extended a further 3 years 25/26, 26/27, 27/28 - assumed to continue	(500)
			0
			(500)
15001		52.6 Fire Control Officer Honorariums / Allowances Chief FCO Honorarium (1) Deputy Chief FCO Honorarium (2) FCO Honorarium (5) Provision for CBFCO Expenditure	(2,000)
			(750)
			(2,500)
			(1,000)
			(6,250)
114620		53.1 Vet Services Agreement Animal Management Program Expenditure - cat / dog sterilisation vouchers, micro chipping incentives, public education programs, etc	(7,004)
			(7,004)
0833		53.2 Dog Registration Revenue Registrations and Annual Renewals	31,864
			31,864

Account Number	Job / Plant Number	Schedule 5 - Law Order & Public Safety	2026/27
			Budget Estimate
			\$
		NOTES TO SCHEDULE 5 - LAW, ORDER & PUBLIC SAFETY	
158100		53.3 Grant Revenue - Animal Control Nil	0
			0
159800		54.1 Crime Prevention Expenditure Administration of initiatives within the Community Safety & Crime Prevention Plan 2024-2029	(20,000)
			(20,000)
158840		54.3 Emergency Management Expenditure LEMC - Facilitation of Emergency Arrangements Emergency response and recovery (grant funded for major events) Emergency response and recovery (Insurance funded for major events)	(1,000) (1,000) (10,000)
			(12,000)
168220		54.4 Fire Protection Council Bushland Reserves - Annual Firebreak Clearing	(10,000)
			(10,000)

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 7 - Health	\$	\$	\$
HEALTH - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Maternal & Infant Health	0	0	0
Preventative Services - Meat Inspection	0	0	0
Preventative Services - Health Administration & Inspections	(105,827)	(139,387)	(246,184)
Preventative Services - Pest Control	(1,000)	(15,000)	(10,000)
Other Health	(750)	(750)	(750)
Total Recurrent Expenditure	(107,577)	(155,137)	(256,934)
Non-Recurrent Expenditure			
Preventative Services - Meat Inspection	0	0	0
Preventative Services - Health Administration & Inspections	(500)	(500)	(1,000)
Preventative Services - Pest Control	0	0	0
Other Health	0	(0)	(5,000)
Total Non-Recurrent Expenditure	(500)	(500)	(6,000)
Total Operating Expenditure	(108,077)	(155,637)	(262,934)
Operating Revenue			
Recurrent Revenue			
Preventative Services - Meat Inspection	0	0	0
Preventative Services - Health Administration & Inspections	19,130	19,130	69,894
Preventative Services - Pest Control	500	500	500
Other Health	500	500	500
Total Recurrent Revenue	20,130	20,130	70,894
Non-Recurrent Revenue			
Preventative Services - Health Administration & Inspections	0	0	0
Preventative Services - Pest Control	0	0	0
Other Health	0	0	0
Total Non-Recurrent Revenue	0	0	0
Total Operating Revenue	20,130	20,130	70,894

Account Number	Job / Plant Number	Schedule 7 - Health	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
		MATERNAL & INFANT HEALTH			\$	\$	\$
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
		Nil	Dir Dev Svces		0	0	0
		Sub Total - Recurrent Expenditure			0	0	0
		Non-Recurrent Expenditure					
		Nil	Dir Dev Svces		0	0	0
		Sub Total - Non Recurrent Expenditure			0	0	0
		TOTAL OPERATING EXPENDITURE			0	0	0
		OPERATING REVENUE					
		Recurrent Revenue					
		Nil	Dir Dev Svces		0	0	0
		Sub Total - Recurrent Revenue			0	0	0
		Non-Recurrent Revenue					
		Nil	Dir Dev Svces		0	0	0
		Sub Total - Non Recurrent Revenue			0	0	0
		TOTAL OPERATING REVENUE			0	0	0

Account Number	Job / Plant Number	Schedule 7 - Health	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		PREVENTATIVE SERVICES			\$	\$
		HEALTH ADMINISTRATION & INSPECTIONS				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
116230		Salaries - Environmental Health	Dir Dev Svces	(40,440)	(74,000)	(162,581)
180320		Accrued Salaries - Environmental Health	Payroll	0	0	0
112720		Superannuation - Environmental & Health	Payroll	(4,253)	(4,253)	(20,091)
113920		Other Employee Costs - Environmental & Health	Payroll	(1,000)	(1,000)	(1,000)
115520		Health Analytical Services	Man. Plan. & Dev.	(3,000)	(3,000)	(3,000)
115650		Subscriptions - Legislation	Man. Plan. & Dev.	(500)	(500)	(500)
113020		Staff Training / Conferences / Profesional Development	Man. Plan. & Dev.	(2,500)	(2,500)	(2,500)
115700		Sundry Expenditure	Man. Plan. & Dev.	(250)	(250)	(250)
115750		Fringe Benefits Tax	Dir Corp Svces	(100)	(100)	(100)
111020		Vehicle Expenses - Health Administration	Dir Dev Svces	(2,000)	(2,000)	(2,000)
107220		Telephone Allowance	Man. Plan. & Dev.	(350)	(350)	(350)
106120		Equipment Maintenance - Environment & Health	Man. Plan. & Dev.	(500)	(500)	(500)
113420		Depreciation - Environment & Health	Dir Corp Svces	(500)	(500)	(500)
113820		Insurance - Environment & Health	Dir Corp Svces	(250)	(250)	(250)
166320		Allocation of Administration Overheads	Dir Corp Svces	(50,184)	(50,184)	(52,562)
		Sub Total - Recurrent Expenditure		(105,827)	(139,387)	(246,184)
		Non-Recurrent Expenditure				
113150		Minor Assets < \$5,000 - Health	Dir Dev Svces	(500)	(500)	(1,000)
199130		Profit / (Loss) on Asset Disposals - Health	Dir Corp Svces	0	0	0
		Sub Total - Non Recurrent Expenditure		(500)	(500)	(1,000)
		TOTAL OPERATING EXPENDITURE		(106,327)	(139,887)	(247,184)

OPERATING REVENUE			2025/26		2026/27
Recurrent Revenue			Budget	Forecast	Budget Estimate
113850		Food Act Fees	18,630	18,630	19,394
113970		Resource Sharing EHO - Contibution	0	(0)	50,000
113860		Sundry Fees & Charges - GST Free	500	500	500
		Sub Total - Recurrent Revenue	19,130	19,130	69,894
Non-Recurrent Revenue					
113870		Grants - Taxable	0	0	0
113880		Grants - GST Free	0	0	0
		Sub Total - Non Recurrent Revenue	0	0	0
TOTAL OPERATING REVENUE			19,130	19,130	69,894

Account Number	Job / Plant Number	Schedule 7 - Health	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		PREVENTATIVE SERVICES				
		PEST CONTROL				
OPERATING EXPENDITURE						
Recurrent Expenditure						
113890		Pest Control	Man. Plan. & Dev.	(1,000)	(15,000)	(10,000)
		Sub Total - Recurrent Expenditure		(1,000)	(15,000)	(10,000)
Non-Recurrent Expenditure						
		Nil		0	0	0
		Sub Total - Non Recurrent Expenditure		0	0	0
TOTAL OPERATING EXPENDITURE				(1,000)	(15,000)	(10,000)
OPERATING REVENUE						
Recurrent Revenue						
113900	NEW GL	Sundry Fees & Charges - Taxable	Man. Plan. & Dev.	250	250	250
113910	NEW GL	Sundry Fees & Charges - GST Free	Man. Plan. & Dev.	250	250	250
		Sub Total - Recurrent Revenue		500	500	500
Non-Recurrent Revenue						
113940	NEW GL	Grants - Taxable	Man. Plan. & Dev.	0	0	0
113960	NEW GL	Grants - GST Free	Man. Plan. & Dev.	0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
TOTAL OPERATING REVENUE				500	500	500
OTHER HEALTH						
OPERATING EXPENDITURE						
Recurrent Expenditure						
182190		COVID-19	Dir Dev Svces	(250)	(250)	(250)
115560		Analytical Expenses	Man. Plan. & Dev.	(500)	(500)	(500)
		Sub Total - Recurrent Expenditure		(750)	(750)	(750)
Non-Recurrent Expenditure						
115580	NEW GL	Environmental Health & Demolition Costs	Dir Dev Svces	0	(0)	(5,000)
		Sub Total - Non Recurrent Expenditure		0	(0)	(5,000)
TOTAL OPERATING EXPENDITURE				(750)	(750)	(5,750)

		OPERATING REVENUE			
		Recurrent Revenue			
114240	Sundry Fees & Charges - Taxable	Dir Dev Svces	250	250	250
114250	Sundry Fees & Charges - GST Free	Dir Dev Svces	250	250	250
		Sub Total - Recurrent Revenue	500	500	500
		Non-Recurrent Revenue			
114260	Grants - Taxable	Dir Dev Svces	0	0	0
114270	Grants - GST Free	Dir Dev Svces	0	0	0
		Sub Total - Non Recurrent Revenue	0	0	0
		TOTAL OPERATING REVENUE	500	500	500

Account Number	Job / Plant Number	Schedule 7 - Health	2026/27
			Budget Estimate
		NOTES TO SCHEDULE 7 - HEALTH	\$
07 1 4501		74.1 Consultants - Health Administration Public Health Plan	0
			0

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 8 - Education & Welfare			
	\$	\$	\$
EDUCATION & WELFARE - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Other Education	(500)	0	0
Aged & Disabled - Senior Citizens Centres	(74,685)	(74,685)	(77,747)
Aged & Disabled - Other	0	0	0
Other Welfare	(9,285)	(9,285)	(11,500)
Total Recurrent Expenditure	(84,470)	(83,970)	(89,247)
Non-Recurrent Expenditure			
Other Education	(500)	(500)	0
Aged & Disabled - Senior Citizens Centres	0	0	0
Aged & Disabled - Other	0	0	0
Other Welfare	(5,000)	(5,000)	(5,000)
Total Non-Recurrent Expenditure	(5,500)	(5,500)	(5,000)
Total Operating Expenditure	(89,970)	(89,470)	(94,247)
Operating Revenue			
Recurrent Revenue			
Other Education	500	500	0
Aged & Disabled - Senior Citizens Centres	500	500	500
Aged & Disabled - Other	0	0	0
Other Welfare	12,285	33,285	10,000
Total Recurrent Revenue	13,285	34,285	10,500
Non-Recurrent Revenue			
Other Education	0	0	0
Aged & Disabled - Senior Citizens Centres	0	0	0
Other Welfare	5,000	5,000	1,000
Total Non-Recurrent Revenue	5,000	5,000	1,000
Total Operating Revenue	18,285	39,285	11,500

Account Number	Job / Plant Number	Schedule 8 - Education & Welfare	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
		OTHER EDUCATION			\$	\$	\$
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
181500		Early Childhood Development Programme Grant Exp - to Sch11	Man. Comm & Rec.		(500)	0	0
		Sub Total - Recurrent Expenditure			(500)	0	0
		Non-Recurrent Expenditure					
		Nil			0	0	0
18160		Minor Assets < \$5,000	Man. Comm & Rec.		(500)	(500)	0
		Sub Total - Non Recurrent Expenditure			(500)	(500)	0
		TOTAL OPERATING EXPENDITURE			(1,000)	(500)	0
		OPERATING REVENUE					
		Recurrent Revenue					
182500		Grants - Early Childhood Development Programme - to Sch11	Man. Comm & Rec.		0	0	0
182550		Sundry Fees & Charges - Taxable	Man. Comm & Rec.		500	500	0
		Sub Total - Recurrent Revenue			500	500	0
		Non-Recurrent Revenue					
182560		Grants - GST Free	Man. Comm & Rec.		0	0	0
		Sub Total - Non Recurrent Revenue			0	0	0
		TOTAL OPERATING REVENUE			500	500	0

Account Number	Job / Plant Number	Schedule 8 - Education & Welfare	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
		AGED & DISABLED - SENIOR CITIZENS CENTRES			\$	\$	\$
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
116140	BAM009	Senior Citizens Building Maintenance	Dir Operations		(25,511)	(25,511)	(26,557)
116820		Depreciation - Margaretta Wilson Centre	Dir Corp Svces		(49,174)	(49,174)	(51,190)
		Sub Total - Recurrent Expenditure			(74,685)	(74,685)	(77,747)
		Non-Recurrent Expenditure					
		Nil	Man. Comm & Rec.		0	0	0
		Sub Total - Non Recurrent Expenditure			0	0	0
		TOTAL OPERATING EXPENDITURE			(74,685)	(74,685)	(77,747)
		OPERATING REVENUE					
		Recurrent Revenue					
116830		Sundry Fees & Charges - Taxable	Man. Comm & Rec.		500	500	500
		Sub Total - Recurrent Revenue			500	500	500
		Non-Recurrent Revenue					
116850		Grants - Taxable	Man. Comm & Rec.		0	0	0
116860		Grants - GST Free	Man. Comm & Rec.		0	0	0
		Sub Total - Non Recurrent Revenue			0	0	0
		TOTAL OPERATING REVENUE			500	500	500

OTHER WELFARE						
OPERATING EXPENDITURE						
Recurrent Expenditure						
139330	Welfare Programmes	Man. Comm & Rec.	87.1	(2,000)	(2,000)	(6,500)
139310	Local Drug Action Teams (LDAT) - Grant Expenditure	Man. Comm & Rec.		(7,285)	(7,285)	(5,000)
	Sub Total - Recurrent Expenditure			(9,285)	(9,285)	(11,500)
Non-Recurrent Expenditure						
139340	Community Services - Projects Expenditure (Grant Funded)	Man. Comm & Rec.	87.4	(5,000)	(5,000)	(5,000)
	Sub Total - Non Recurrent Expenditure			(5,000)	(5,000)	(5,000)
TOTAL OPERATING EXPENDITURE				(14,285)	(14,285)	(16,500)
OPERATING REVENUE						
Recurrent Revenue						
193910	Local Drug Action Teams (LDAT) - Grant Income	Man. Comm & Rec.	87.2	7,285	7,285	5,000
193920	Community Service Projects - Grant	Man. Comm & Rec.	87.3	5,000	26,000	5,000
	Sub Total - Recurrent Revenue			12,285	33,285	10,000
Non-Recurrent Revenue						
193930	Capital Donations & Contributions	Man. Comm & Rec.	87.4	5,000	5,000	1,000
	Sub Total - Non Recurrent Revenue			5,000	5,000	1,000
TOTAL OPERATING REVENUE				17,285	38,285	11,000

Account Number	Job / Plant Number	Schedule 8 - Education & Welfare				2026/27 Budget Estimate
NOTES TO SCHEDULE 8 - EDUCATION & WELFARE						0
3933	139330	87.1	Welfare Programs - Grant Funded Expenditure			
			Collie Community Safety & Wellbeing Committee			(5,000)
			Minor / Community Event Assistance			(5,000)
			Reconciliation Action Plan			(500)
			Disability Access & Inclusion Plan			(500)
			Minor Community Activities			(500)
						(11,500)
		87.2	Local Drug Action Teams (LDAT) - Grant Income			
9391	193910		Collie Community Safety & Wellbeing Committee			5,000
			Grant - \$7,284.35			0
			Other			5,000
9392	193920	87.3	Community Service Projects - Grant Income			5,000
			Other			5,000
9393	193930	87.4	Community Services - Grants Funded Project Expenditure			(5,000)
			Projects partially funds staff wages			(5,000)

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 9 - Housing			
	\$	\$	\$
HOUSING - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Other Housing	(6,569)	(28,769)	(83,675)
Total Recurrent Expenditure	(6,569)	(28,769)	(83,675)
Non-Recurrent Expenditure			
Other Housing	0	0	0
Total Non-Recurrent Expenditure	0	0	0
Total Operating Expenditure	(6,569)	(28,769)	(83,675)
Operating Revenue			
Recurrent Revenue			
Other Housing	6,293	11,293	11,000
Total Recurrent Revenue	6,293	11,293	11,000
Non-Recurrent Revenue			
Other Housing	0	0	0
Total Non-Recurrent Revenue	0	0	0
Total Operating Revenue	6,293	11,293	11,000

Account Number	Job / Plant Number	Schedule 9 - Housing	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
					\$	\$	\$
OTHER HOUSING							
OPERATING EXPENDITURE							
Recurrent Expenditure							
125220	BAM016 1702 /	Caretakers Cottage	Dir Operations		(6,569)	(6,569)	(1,000)
117020	BAM015	Elouera Road House	CEO		0	0	0
199980		Staffing Rental Accommodation Expenses	CEO		0	(22,200)	(33,800)
159610	NEW GL	Interest on Loan 126	Dir Corp Svces		0	(0)	(26,966)
159650	NEW GL	Interest on Loan 127	Dir Corp Svces		0	(0)	(21,910)
117110		Depreciation	Dir Corp Svces		0	0	0
Sub Total - Recurrent Expenditure					(6,569)	(28,769)	(83,675)
Non-Recurrent Expenditure							
		Nil	Dir Corp Svces		0	0	0
Sub Total - Non Recurrent Expenditure					0	0	0
TOTAL OPERATING EXPENDITURE					(6,569)	(28,769)	(83,675)
OPERATING REVENUE							
Recurrent Revenue							
149930		Caretaker Cottage Rental	Gov Coord		6,293	6,293	1,000
149940		Elouera Road Rental	CEO		0	0	0
149970		Staffing Rental Accommodation Rent	CEO		0	5,000	10,000
149950		Sundry Fees & Charges - Taxable	Dir Corp Svces		0	0	0
Sub Total - Recurrent Revenue					6,293	11,293	11,000
Non-Recurrent Revenue							
149960		Grants - Taxable	Dir Corp Svces		0	0	0
Sub Total - Non Recurrent Revenue					0	0	0
TOTAL OPERATING REVENUE					6,293	11,293	11,000

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 10 - Community Amenities			
	\$	\$	\$
COMMUNITY AMENITIES - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Sanitation - Household	(2,434,633)	(2,631,404)	(2,813,316)
Sanitation - Other & Sewerage	(86,514)	(86,514)	(90,561)
Protection of Environment	(12,131)	(32,131)	(31,675)
Town Planning & Regional Development	(456,209)	(449,289)	(558,020)
Other Community Amenities	(348,562)	(444,151)	(500,852)
Total Recurrent Expenditure	(3,338,048)	(3,643,489)	(3,994,423)
Non-Recurrent Expenditure			
Sanitation - Household	(18,100)	(21,100)	(18,100)
Sanitation - Other & Sewerage	0	0	0
Protection of Environment	(5,500)	(5,500)	(1,000)
Town Planning & Regional Development	(11,500)	(21,500)	(21,500)
Other Community Amenities	250	(20,000)	(500)
Total Non-Recurrent Expenditure	(34,850)	(68,100)	(41,100)
Total Operating Expenditure	(3,372,898)	(3,711,589)	(4,035,523)
Operating Revenue			
Recurrent Revenue			
Sanitation - Household	2,139,646	2,144,680	2,211,792
Sanitation - Other & Sewerage	3,000	3,000	3,000
Protection of Environment	5,600	5,600	1,100
Town Planning & Regional Development	77,056	99,606	103,512
Other Community Amenities	36,690	125,001	94,523
Total Recurrent Revenue	2,261,993	2,377,887	2,413,926
Non-Recurrent Revenue			
Sanitation - Household	50,000	50,000	55,000
Sanitation - Other & Sewerage	0	0	0
Protection of Environment	0	0	0
Town Planning & Regional Development	0	0	0
Other Community Amenities	0	0	0
Total Non-Recurrent Revenue	50,000	50,000	55,000
Total Operating Revenue	2,311,993	2,427,887	2,468,926

Account Number	Job / Plant Number	Responsible Officer	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		Schedule 10 - Community Amenities		\$	\$	\$
		SANITATION - HOUSEHOLD				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
186220		Salaries & Wages - Waste Management	Dir Operations	(59,602)	(59,602)	(120,666)
186420		Superannuation - Waste Management	Payroll	(43,033)	(43,033)	(50,845)
186020		Uniform & PPE - Waste	Env & Waste	(1,000)	(1,000)	(2,000)
186720		Training - Waste	Env & Waste	(1,000)	(1,000)	(1,000)
117720	1772 / 1773	Waste Site (Main) Collie	Dir Operations	(257,618)	(172,618)	(179,695)
117220		Telephone - Waste	Env & Waste	0	0	0
186820		Insurance Workers Compensation - Waste	Dir Corp Svces	0	0	0
196820		Insurance Workers Compensation - Waste	Dir Corp Svces	(18,722)	(19,596)	(20,399)
117920		Insurance - Waste	Dir Corp Svces	(704)	(704)	(733)
	1862 / 1863 / 1864 / 2681 / BAM027	Waste Transfer Station	Dir Operations	(631,015)	(631,015)	(756,887)
118620		Waste Refuse Contract	Dir Operations	(420,000)	(514,000)	(535,074)
185200		Recycling Contract	Dir Operations	(388,125)	(388,125)	(404,038)
185210		Recycling Promotional Material	Env & Waste	0	0	0
185220		Regional Waste Education Program	Env & Waste	(19,665)	(19,665)	(20,471)
185230		Organics Contract	Dir Operations	(352,250)	(352,250)	(366,692)
185250		Bin Maintenance Cost	Dir Operations	(36,225)	(25,000)	(26,025)
185620		Water Sampling & Bore	Env & Waste	(46,750)	(46,750)	(48,667)
117420		Depreciation - Waste	Dir Corp Svces	(33,464)	(33,464)	(34,836)
166520		Allocation of Administration Overheads	Dir Corp Svces	(125,460)	(323,582)	(245,287)
		Sub Total - Recurrent Expenditure		(2,434,633)	(2,631,404)	(2,813,316)
		Non-Recurrent Expenditure				
186300		Legal Expenses	CEO	(1,000)	(1,000)	(1,000)
186310		Consultants	Dir Operations	(5,000)	(5,000)	(10,000)
186320		Waste Management Plan	Dir Operations	0	(8,000)	0
186330		Building Major Maintenance - Refuse Site	Dir Operations	(5,000)	(5,000)	(5,000)
186340		Provision for Refuse Site Rehabilitation	Env & Waste	(5,000)	0	0
186350		Bad & Doubtful Debts Expense - Refuse Site	Dir Corp Svces	(100)	(100)	(100)
186360		Minor Assets < \$5,000 - Waste Management	Dir Operations	(1,000)	(1,000)	(1,000)
186370		Profit / (Loss) on Asset Disposals	Env & Waste	0	0	0
111860		Waste Management Grant Expenditure	Env & Waste	(1,000)	(1,000)	(1,000)
		Sub Total - Non Recurrent Expenditure		(18,100)	(21,100)	(18,100)
		TOTAL OPERATING EXPENDITURE		(2,452,733)	(2,652,504)	(2,831,416)
		OPERATING REVENUE				
		Recurrent Revenue				
176430		Transfer Station Fees	Env & Waste	206,650	206,650	215,123
176440		Charges - Recycling (Scrap Metal)	Env & Waste	51,750	51,750	33,052
118730		Three (3) Bin System Pensioner Charges	Dir Operations	517,500	552,500	575,153
118630		Three (3) Bin System Charges	Dir Operations	1,172,966	1,158,000	1,205,478
176730		Additional Rubbish Bins	Env & Waste	153,180	143,180	149,050
118130		Rural Levy Charges Waste	Env & Waste	32,600	32,600	33,937
119150		Waste Management Grant	Env & Waste	5,000	0	0
		Sub Total - Recurrent Revenue		2,139,646	2,144,680	2,211,792
		Non-Recurrent Revenue				
186610		Grants - Taxable	Env & Waste	0	(0)	5,000
186630		Grants / Contributions - GST Free	Env & Waste	50,000	50,000	50,000
		Sub Total - Non Recurrent Revenue		50,000	50,000	55,000
		TOTAL OPERATING REVENUE		2,189,646	2,194,680	2,266,792

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
SANITATION - OTHER & SEWERAGE						
OPERATING EXPENDITURE						
Recurrent Expenditure						
119020	1902	Litter Control & Public Bins	Man. Operations	(65,358)	(65,358)	(68,038)
119220		Tidy Towns	Man. Operations	0	0	(500)
199320		Depreciation - Public Toilets	Dir Corp Svces	(21,156)	(21,156)	(22,023)
Sub Total - Recurrent Expenditure				(86,514)	(86,514)	(90,561)
Non-Recurrent Expenditure						
Nil				0	0	0
Sub Total - Non Recurrent Expenditure				0	0	0
TOTAL OPERATING EXPENDITURE				(86,514)	(86,514)	(90,561)
OPERATING REVENUE						
Recurrent Revenue						
119930		Septic Tank Application	Man. Plan. & Dev.	1,500	1,500	1,500
120430		Septic Tank Inspection	Man. Plan. & Dev.	1,500	1,500	1,500
Sub Total - Recurrent Revenue				3,000	3,000	3,000
Non-Recurrent Revenue						
NEW GL		Grants - Taxable	Man. Plan. & Dev.	0	0	0
NEW GL		Grants - GST Free	Man. Plan. & Dev.	0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				3,000	3,000	3,000

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
PROTECTION OF ENVIRONMENT						
OPERATING EXPENDITURE						
Recurrent Expenditure						
182130		Admin Office - Environmental	Env & Waste	(5,000)	(25,000)	(25,000)
120720	2072 / 2123	River - Maintenance Works	Env & Waste	(5,000)	(5,000)	(5,000)
159560		Interest on Loan 121	Dir Corp Svces	(2,131)	(2,131)	(1,675)
182280		Depreciation - Environment & Health	Dir Corp Svces	0	0	0
Sub Total - Recurrent Expenditure				(12,131)	(32,131)	(31,675)
Non-Recurrent Expenditure						
121230		South32 River Rehabilitation Grant Expenditure	Env & Waste	(5,000)	(5,000)	(500)
109230		Collaborative Blackberry Control Expenditure	Env & Waste	(500)	(500)	(500)
Sub Total - Non Recurrent Expenditure				(5,500)	(5,500)	(1,000)
TOTAL OPERATING EXPENDITURE				(17,631)	(37,631)	(32,675)
OPERATING REVENUE						
Recurrent Revenue						
109210		Collaborative Blackberry Control Grant	Env & Waste	500	500	500
121240		South32 River Rehabilitation Grant	Env & Waste	5,000	5,000	500
121260		Sundry Fees & Charges - Taxable	Env & Waste	100	100	100
Sub Total - Recurrent Revenue				5,600	5,600	1,100
Non-Recurrent Revenue						
156590	NEW GL	Grant Income - River Revitaisation (Capital)		0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				5,600	5,600	1,100

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		TOWN PLANNING & REGIONAL DEVELOPMENT		\$	\$	\$
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
121120		Salaries & Wages - Planning	Dir Dev Svces	(214,658)	(214,658)	(309,033)
180620		Accrued Salaries - Planning	Payroll	0	0	0
121220		Superannuation - Planning	Payroll	(27,197)	(27,197)	(39,189)
121520		Insurance Workers Compensation - Planning	Dir Corp Svces	(23,126)	(24,206)	(25,198)
121540		Long Service Leave	Dir Corp Svces	0	0	0
121550		Fringe Benefits Tax	Dir Corp Svces	(12,000)	(12,000)	(12,000)
121560		Staff Uniforms	Dir Corp Svces	(2,000)	(2,000)	(2,000)
121570		Subscriptions & Memberships	Dir Dev Svces	(2,000)	(2,000)	(2,000)
170120		Other Employee Costs - Planning	Payroll	(3,000)	(3,000)	(3,000)
121820		Training & Development - Planning	Man. Plan. & Dev.	(3,000)	(3,000)	(3,000)
121620	PLANT	Vehicle Expenses - Planning	Man. Plan. & Dev.	(5,175)	(5,175)	(5,387)
131720		Review Local Planning Strategy/Scheme	Man. Plan. & Dev.	(5,000)	(5,000)	(500)
155020		Town Planning - P/L	Man. Plan. & Dev.	(500)	(500)	(500)
138220		Legal Advice	CEO	(10,000)	(2,000)	(10,000)
181630		Entry Statement Signage	Man. Plan. & Dev.	0	0	0
181650		Public Open Space & Community Recreation Facilities Strategy	Man. Plan. & Dev.	(10,000)	(10,000)	(10,000)
132720		Heritage Upgrade Scheme	Man. Plan. & Dev.	(500)	(500)	(500)
132820		Regional Heritage Advisory	Man. Plan. & Dev.	(500)	(500)	(500)
132920		Collie Heritage Inventory	Man. Plan. & Dev.	(500)	(500)	(500)
121320		Depreciation - Planning	Dir Corp Svces	(11,593)	(11,593)	(12,068)
166420		Allocation of Administration Overheads	Dir Corp Svces	(125,460)	(125,460)	(122,644)
		Sub Total - Recurrent Expenditure		(456,209)	(449,289)	(558,020)
		Non-Recurrent Expenditure				
121580		Consultants - Strategic Town Planning	Dir Dev Svces	(10,000)	(10,000)	(10,000)
132730		Heritage Upgrade Scheme - Revenue	Man. Plan. & Dev.	0	0	0
121730		Land Development Expenses	CEO	0	(0)	(1,000)
121740		Rural Street Numbering	Dir Corp Svces	0	(0)	0
121590		Minor Assets < \$5,000 - Town Planning	Dir Dev Svces	(500)	(500)	(500)
121630		Contract Relief Staff	Dir Dev Svces	(1,000)	(11,000)	(10,000)
120590		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
		Sub Total - Non Recurrent Expenditure		(11,500)	(21,500)	(21,500)
		TOTAL OPERATING EXPENDITURE		(467,709)	(470,789)	(579,520)
		TOWN PLANNING & REGIONAL DEVELOPMENT		\$	\$	\$
		OPERATING REVENUE				
		Recurrent Revenue				
123450		Reimbursements	Man. Plan. & Dev.	500	500	500
123460		Sundry Fees & Charges - Taxable	Man. Plan. & Dev.	500	500	500
122130		Development Application Fees	Man. Plan. & Dev.	72,450	95,000	98,895
122230		Subdivision Fees	Man. Plan. & Dev.	1,553	1,553	1,617
122330		Home Occupation Fees	Man. Plan. & Dev.	1,553	1,553	1,500
123470		Fines & Penalties	Man. Plan. & Dev.	500	500	500
		Sub Total - Recurrent Revenue		77,056	99,606	103,512
		Non-Recurrent Revenue				
		Nil		0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		77,056	99,606	103,512

Account Number	Job / Plant Number	Schedule 10 - Community Amenities	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
OTHER COMMUNITY AMENITIES						
OPERATING EXPENDITURE						
Recurrent Expenditure						
132040	3204	Christmas Decorations	Dir Operations	(10,000)	(10,000)	(5,000)
165530		Australia Day	Dir Corp Svces	0	(6,000)	(6,000)
123120	2312 / 2313	Cemetery Maintenance	Man. Operations	(59,336)	(59,336)	(77,306)
123220	2322	Cemetery Plaque Expenses	Man. Operations	(9,315)	(9,315)	(9,697)
123020	2302	Grave Digging	Man. Operations	(5,000)	(51,500)	(56,206)
<small>2052 / 2056 / 2057 / 2082 / BAND05 / BAND08 / BAND12 / BAND13 / BAND14 / BAND17 / BAND22 / BAND26 / BAND30 / BAND32</small>						
120520		Public Toilets & Waste Disposal Mtce	Dir Operations	(181,911)	(225,000)	(269,405)
120760		Street Furniture Mtce & Minor Works	Man. Operations	(1,000)	(1,000)	(1,000)
159430		Interest on Loan 118	Dir Corp Svces	(986)	(986)	(624)
159530		Interest on Loan 119	Dir Corp Svces	(1,421)	(1,421)	(1,038)
123520		Depreciation - Cemetery	Dir Corp Svces	(4,317)	(4,317)	(4,494)
166620		Allocation of Administration Overheads	Dir Corp Svces	(75,276)	(75,276)	(70,082)
Sub Total - Recurrent Expenditure				(348,562)	(444,151)	(500,852)
Non-Recurrent Expenditure						
121610		Community Development Grant Expenditure	Man. Comm & Rec.	250	(20,000)	(500)
NEW GL		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				250	(20,000)	(500)
TOTAL OPERATING EXPENDITURE				(348,312)	(464,151)	(501,352)
OPERATING REVENUE						
Recurrent Revenue						
120380		Sundry Fees & Charges - Taxable	Dir Corp Svces	500	500	500
120390		Fees & Charges Taxable - Cemeteries	Dir Corp Svces	250	250	250
121600		Community Development Grants	Man. Comm & Rec.	500	500	500
116670		LIA Entry Grant - Dept of Industry & Resources	Dir Corp Svces	0	48,561	0
123030		Income - Plaques & Plots	Dir Corp Svces	12,420	12,420	12,929
123130		Cemetery Fees - GST Free	Dir Corp Svces	250	10,000	10,410
123130		Cemetery Fees - Taxed	Dir Corp Svces	22,770	52,770	69,934
Sub Total - Recurrent Revenue				36,690	125,001	94,523
Non-Recurrent Revenue						
		Capital Grants	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				36,690	125,001	94,523

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 11 - Recreation & Culture			
	\$	\$	\$
RECREATION & CULTURE - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Public Hall, Civic Centres	(102,617)	(102,417)	(112,978)
Other Recreation & Sport - Parks, Gardens, Reserves	(2,600,238)	(1,780,951)	(2,431,236)
Other Recreation & Sport - Recreation Centre	(692,726)	(712,266)	(680,266)
Libraries - Collie Library	(474,679)	(481,641)	(501,513)
Other Culture	(840,426)	(953,114)	(1,031,128)
Total Recurrent Expenditure	(4,710,686)	(4,030,389)	(4,757,122)
Non-Recurrent Expenditure			
Public Hall, Civic Centres	(75,000)	(75,000)	(75,000)
Other Recreation & Sport - Parks, Gardens, Reserves	(10,000)	(10,000)	(20,000)
Other Recreation & Sport - Recreation Centre	(15,000)	(120,000)	(10,000)
Libraries - Collie Library	(6,500)	(6,500)	(6,500)
Other Culture	0	0	0
Total Non-Recurrent Expenditure	(106,500)	(211,500)	(111,500)
Total Operating Expenditure	(4,817,186)	(4,241,889)	(4,868,622)
Operating Revenue			
Recurrent Revenue			
Public Hall, Civic Centres	250	250	17,948
Other Recreation & Sport - Parks, Gardens, Reserves	57,152	55,652	56,248
Other Recreation & Sport - Recreation Centre	103,500	94,000	93,500
Libraries - Collie Library	24,050	24,050	21,550
Other Culture	100,472	80,500	109,031
Total Recurrent Revenue	285,424	254,452	298,277
Non-Recurrent Revenue			
Public Hall, Civic Centres	0	0	0
Other Recreation & Sport - Parks, Gardens, Reserves	0	0	464,852
Other Recreation & Sport - Recreation Centre	10,000	10,000	5,000
Libraries - Collie Library	0	0	0
Other Culture	0	0	250,000
Total Non-Recurrent Revenue	10,000	10,000	719,852
Total Operating Revenue	295,424	264,452	1,018,129

Account Number	Job / Plant Number	Responsible Officer	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		Schedule 11 - Recreation & Culture		\$	\$	\$
		PUBLIC HALLS, CIVIC CENTRES				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
	1002 / BAM001 / BAM021 / BAM023 / BAM025 / BAM029 / BAM033 /					
110020	BAM036	Halls & Public Buildings - Mtce & Minor Works	Dir Operations	(30,869)	(30,869)	(42,135)
125120	BAM035	Art Gallery	Dir Operations	(15,045)	(15,045)	(12,662)
130220	3053 / BAM024	Hertage Group Building	Dir Operations	(3,105)	(2,905)	(3,024)
111320	1133	Insurance - Halls	Dir Corp Svces	0	0	0
159570		Interest on Loan 122	Dir Corp Svces	(2,606)	(2,606)	(2,099)
159580		Interest on Loan 123	Dir Corp Svces	(23)	(23)	0
124720		Depreciation - Halls	Dir Corp Svces	(50,969)	(50,969)	(53,059)
		Sub Total - Recurrent Expenditure		(102,617)	(102,417)	(112,978)
		Non-Recurrent Expenditure				
124120	BAP010	Museum Building	Dir Operations	(6,000)	(6,000)	(6,000)
130420		Coalfields Museum Operating Grant	Dir Corp Svces	(69,000)	(69,000)	(69,000)
		Sub Total - Non Recurrent Expenditure		(75,000)	(75,000)	(75,000)
		TOTAL OPERATING EXPENDITURE		(177,617)	(177,417)	(187,978)
		OPERATING REVENUE				
		Recurrent Revenue				
111360		Lease Fees & Reimbursements	Dir Corp Svces	0	0	17,698
111340		Sundry Fees & Charges - Taxable	Dir Corp Svces	250	250	250
		Sub Total - Recurrent Revenue		250	250	17,948
		Non-Recurrent Revenue				
NEW GL		Grants - Taxable	Dir Corp Svces	0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		250	250	17,948

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		OTHER RECREATION & SPORT		\$	\$	\$
		PARKS GARDENS, RESERVES				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
	0801 / 0802 / 0803 / 0804 / 0805 / 0806 / 0807 / 0808 / 0810 / 08141 / 0812 / 0813 / 08915 / 0816 / 0817 / 0818 / 0819 / 0823 / 0824 / 0830 / 0834 / 0835 / 0836 / 0837 / 0838 / 0839 / 0841 / 0842 / 0854 / 0855 / 0856 / 0857	Public Parks - Passive Mtce	Dir Operations	(1,363,748)	(714,000)	(1,204,764)
	0692 / 0693 / 0694 / 0695 / 0696 / 0698 / 0699 / 0700 / 0701 / 0702 / 2092	Public Parks - Active Mtce	Dir Operations	(644,539)	(475,000)	(483,167)
196920		Mtce & Minor Works - Sporting Buildings	Dir Operations	0	0	(5,000)
196940		Youth Activities - Collie Skate Park	Man. Comm & Rec.	0	0	0
121720		Black Diamond	Dir Operations	(15,215)	(15,215)	(15,839)
159600		Interest on Loan 125 (SSL - Collie Golf Club)	Dir Corp Svces	(30,124)	(30,124)	(29,200)
128820		Depreciation - Passive	Dir Corp Svces	(43,695)	(43,695)	(45,486)
130120		Depreciation - Active	Dir Corp Svces	(112,587)	(112,587)	(117,203)
138520		Depreciation - Equipment Parks & Gardens	Dir Corp Svces	(22,089)	(22,089)	(22,995)
193220		Depreciation - I/A Parks & Gardens	Dir Corp Svces	(117,321)	(117,321)	(122,131)
166920		Allocation of Administration Overheads	Dir Corp Svces	(250,920)	(250,920)	(385,452)
		Sub Total - Recurrent Expenditure		(2,600,238)	(1,780,951)	(2,431,236)
		Non-Recurrent Expenditure				
196950		Upgrades - Parks, Gardens, Reserves	Dir Operations	0	0	(5,000)
196960		Building Major Maintenance - Sporting Facilities	Dir Operations	0	0	(5,000)
132190		Minor Assets < \$5,000 - Parks & Gardens	Man. Operations	(5,000)	(5,000)	(5,000)
199630		Profit / (Loss) on Asset Disposals	Man. Operations	0	0	0
132060		Parks - Small Tool Replacement	Man. Operations	(5,000)	(5,000)	(5,000)
		Sub Total - Non Recurrent Expenditure		(10,000)	(10,000)	(20,000)
		TOTAL OPERATING EXPENDITURE		(2,610,238)	(1,790,951)	(2,451,236)
		OPERATING REVENUE				
		Recurrent Revenue				
132200		Fees & Charges	Dir Corp Svces	1,500	0	500
128270		Reimburse Interest on Loan 125 (SSL - Collie Golf Club)	Dir Corp Svces	28,224	28,224	27,195
128230		Sporting Bodies - Ground Mtce Fees	Dir Corp Svces	27,428	27,428	28,553
		Sub Total - Recurrent Revenue		57,152	55,652	56,248
		Non-Recurrent Revenue				
156580	NEW GL	Grant Income - Soldiers Park Playground (Capital)		0	0	464,852
		Sub Total - Non Recurrent Revenue		0	0	464,852
		TOTAL OPERATING REVENUE		57,152	55,652	521,100

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
ROCHE PARK RECREATION CENTRE						
OPERATING EXPENDITURE						
Recurrent Expenditure						
127020	/0171	Salaries & Wages - Roche Park	Dir Corp Svces	(336,222)	(290,000)	(210,345)
180820		Accrued Salaries - Roche Park	Payroll	0	0	0
120820		Superannuation - Roche Park	Payroll	(41,744)	(41,744)	(37,195)
178220		Other Employee Costs - Roche Park	Payroll	(1,000)	(1,000)	(1,000)
138630		Insurance Workers Compensation - Roche Park	Dir Corp Svces	(20,592)	(21,554)	(22,438)
127220		Training & Development - Roche Park	Man. Rec Centre	(518)	(518)	(539)
156320		Admin Office - Roche Park	Man. Rec Centre	(10,000)	(66,800)	(67,665)
128720		Phone - Roche Park	Man. Rec Centre	(1,500)	(1,500)	(1,500)
122320	/0160	Cleaning - Roche Park	Man. Rec Centre	(4,000)	(12,000)	(16,160)
120420	0103 / 0104 / 0161	Office Expenses & Equipment	Man. Rec Centre	(2,500)	(2,500)	(2,000)
120920	/0178	Sundry Expenses - Roche Park	Man. Rec Centre	(300)	(300)	(300)
193320		Roche Park Seniors Fitness Activity	Man. Rec Centre	0	0	0
171020		Freight - Roche Park	Man. Rec Centre	(100)	(100)	(100)
171220		Marketing - Roche Park	Man. Rec Centre	(250)	(250)	(250)
123820		Insurance - Roche Park	Dir Corp Svces	(250)	(250)	(250)
126620	BAM011	Building Maintenance - Roche Park	Dir Operations	(50,056)	(50,056)	(52,108)
128620	/0164	Utilities - Roche Park	Man. Rec Centre	(14,490)	(14,490)	(15,084)
159550		Interest on Loan 120	Dir Corp Svces	(1,125)	(1,125)	(887)
121920	/0116	Kiosk Expenses - Roche Park	Man. Rec Centre	(15,000)	(15,000)	(15,000)
124920		Promotions & Special Events - Roche Park	Man. Rec Centre	(100)	(100)	(100)
125320	0240 / 0249	Roche Park Program	Man. Rec Centre	(20,000)	(20,000)	(20,000)
116320		Depreciation - Roche Park	Dir Corp Svces	(97,703)	(97,703)	(101,709)
169780		Allocation of Administration Overheads	Dir Corp Svces	(75,276)	(75,276)	(115,635)
Sub Total - Recurrent Expenditure				(692,726)	(712,266)	(680,266)
Non-Recurrent Expenditure						
181500		Early Childhood Development Programme Grant Exp - from Sch8	Man. Rec Centre	(10,000)	(82,000)	0
112610	RC06	Recreation & Culture Grants Expenditure (excluding wages)	Dir Corp Svces	0	(33,000)	(5,000)
NEW GL		Building Major Maintenance - Rec Centre	Dir Operations	0	0	0
118170		Minor Assets < \$5,000 - Recreation Centre	Dir Corp Svces	(5,000)	(5,000)	(5,000)
NEW GL		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				(15,000)	(120,000)	(10,000)
TOTAL OPERATING EXPENDITURE				(707,726)	(832,266)	(690,266)

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
		OTHER RECREATION & SPORT		\$	\$	\$
		ROCHE PARK RECREATION CENTRE				
		OPERATING REVENUE				
		Recurrent Revenue				
	0244 / 0245 / 0246 / 0247 / 0248	Roche Park Program Revenue	Man. Rec Centre	42,000	42,000	42,000
112930		Roche Park Venue Hire Revenue	Man. Rec Centre	30,000	30,000	30,000
126870		Roche Park Court / Equipment Hire Revenue	Man. Rec Centre	4,500	4,500	4,500
11 2 4009	0008 / 0010 / 0011	Roche Park - Kiosk Revenue	Man. Rec Centre	17,000	17,000	17,000
126850	/0282	Grants - Early Childhood Development Programme - to Sch11	Dir Corp Svces	10,000	500	0
182500		Sub Total - Recurrent Revenue		103,500	94,000	93,500
		Non-Recurrent Revenue				
112600		Recreation & Culture Grants	Dir Corp Svces	10,000	10,000	5,000
		Sub Total - Non Recurrent Revenue		10,000	10,000	5,000
		TOTAL OPERATING REVENUE		113,500	104,000	98,500

Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	Note	2025/26		2026/27
				Budget	Estimated Actual	Budget Estimate
		LIBRARIES		\$	\$	\$
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
129020		Salaries & Wages - Library	Dir Corp Svces	(268,288)	(268,288)	(211,126)
180920		Accrued Salaries - Library	Payroll	0	0	0
129120		Superannuation - Library	Payroll	(32,912)	(32,912)	(24,721)
138820		Insurance Workers Compensation - Library	Dir Corp Svces	(17,170)	(17,972)	(18,709)
111520		Other Employee Costs - Library	Payroll	(1,035)	(1,035)	(1,000)
109820		Postage & Office Equipment	Inf Svces Man.	(250)	(250)	(250)
138920		Library Resources & Office Costs	Inf Svces Man.	(12,420)	(12,420)	(12,929)
138720		Training & Development - Library	Inf Svces Man.	(1,000)	(1,000)	(1,000)
129320		Telephone - Library	Inf Svces Man.	0	0	0
109520		Library Events & Activities	Inf Svces Man.	(5,000)	(5,000)	(5,000)
188920		Children's Activities - Library	Inf Svces Man.	0	0	0
029720	/2971	Library Gardens Maintenance	Dir Operations	(9,005)	(9,005)	(8,705)
109720		Photocopier Service Plan - Library	ICT Manager	(4,000)	(4,000)	(4,000)
129520		Book Costs & Transfers - Library	Inf Svces Man.	0	0	0
188320		Library Management System	Inf Svces Man.	(12,938)	(19,098)	(19,881)
187120		Subscriptions - Library	Inf Svces Man.	(1,553)	(1,553)	(1,500)
189820		Groceries/Refreshments - Library	Inf Svces Man.	0	0	0
129620		Insurance - Library	Dir Corp Svces	0	0	0
129730	2973 / BAM007	Building Maintenance - Library	Dir Operations	(18,801)	(18,801)	(29,572)
137220		Local History - Library	Inf Svces Man.	(1,200)	(1,200)	(1,200)
130020		Depreciation - Library	Dir Corp Svces	(13,831)	(13,831)	(14,398)
166820		Allocation of Administration Overheads	Dir Corp Svces	(75,276)	(75,276)	(147,523)
		Sub Total - Recurrent Expenditure		(474,679)	(481,641)	(501,513)
		Non-Recurrent Expenditure				
125050		Library Small Grants & Donations - Expenditure	Dir Corp Svces	(5,000)	(5,000)	(5,000)
187140		Minor Assets < \$5,000 - Collie Library	Dir Corp Svces	(1,500)	(1,500)	(1,500)
		Sub Total - Non Recurrent Expenditure		(6,500)	(6,500)	(6,500)
		TOTAL OPERATING EXPENDITURE		(481,179)	(488,141)	(508,013)
		OPERATING REVENUE				
		Recurrent Revenue				
129530		Library Event Revenue	Inf Svces Man.	3,000	3,000	3,000
116630		Reimbursement - Lost / Damaged Items	Inf Svces Man.	300	300	300
129630		Library Services Revenue	Inf Svces Man.	1,500	1,500	1,000
155630		Library Internet Revenue	Inf Svces Man.	250	250	250
129930		Library Photocopier Revenue	Inf Svces Man.	9,000	9,000	9,000
125030		Library Hazard Perception Test (HPT) Revenue	Inf Svces Man.	5,000	5,000	3,000
125040		Library Small Grants & Donations	Inf Svces Man.	5,000	5,000	5,000
		Sub Total - Recurrent Revenue		24,050	24,050	21,550
		Non-Recurrent Revenue				
		Nil		0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0

TOTAL OPERATING REVENUE	24,050	24,050	21,550
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Account Number	Job / Plant Number	Schedule 11 - Recreation & Culture	Note	2025/26		2026/27
				Budget	Estimated Actual	Budget Estimate
				\$	\$	\$
		OTHER CULTURE / SWIMMING AREAS & BEACHES				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
177320		Salaries - Pool	Dir Corp Svces	(223,623)	(223,623)	(281,827)
177330		Accrued Salaries - Pool	Payroll	0	0	0
125520		Superannuation - Pool	Payroll	(24,753)	(33,200)	(31,310)
138320		Insurance - Workers Compensation - Swimming Pool	Dir Corp Svces	(13,725)	(14,366)	(14,955)
109320		Equipment Maintenance - Pool	Swim Pool Man.	(10,000)	(14,100)	(10,000)
120020	0982 / P001	Uniform & PPE - Pool	Swim Pool Man.	(1,000)	(1,000)	(1,000)
122620		Training & Development - Pool	Swim Pool Man.	(3,500)	(3,500)	(3,500)
132050		Program Expenses - Swimming Pool	Swim Pool Man.	(500)	(500)	(500)
	2462 / 2562 / Bam004 / BAM037	Pool Maintenance	Dir Operations	(58,500)	(158,000)	(104,000)
125620		Swimming Pool Kiosk Expenses	Swim Pool Man.	(14,000)	(14,000)	(14,000)
125720		Telephone - Pool	Swim Pool Man.	0	0	0
125820		Utilities (electricity) - Pool	Swim Pool Man.	(170,000)	(170,000)	(182,256)
125920		Pool Chemicals	Swim Pool Man.	(21,000)	(21,000)	(21,861)
126120		Depreciation - Pool	Dir Corp Svces	(119,929)	(119,929)	(124,846)
110320	BAM006	Collie Community Radio Building - Mtce & Minor Works	Dir Operations	(3,229)	(3,229)	(3,361)
110220		Depreciation - Radio Station	Dir Corp Svces	(1,524)	(1,524)	(1,586)
102560	2560 / BAM020	Railway Institute Building	Dir Operations	(250)	(250)	(250)
	3062 / C4668 / C4674 / C4702 / C4712	Community Works	Dir Operations	(9,660)	(9,660)	(11,581)
130620		Celebrations	Dir Corp Svces	(500)	(500)	(500)
130720	/ 3072	Festiv Arty Contribution	Dir Corp Svces	0	0	0
131000		Donations	Dir Corp Svces	(2,500)	(2,500)	(2,500)
131020		South West Academy of Sport Donation	Dir Corp Svces	(2,000)	(2,000)	(2,000)
131030		Youth Care Contribution	Dir Corp Svces	(5,000)	(5,000)	(5,000)
131080		Collie Agricultural Society Contribution	Dir Corp Svces	(4,000)	(4,000)	(4,000)
131100		Christmas Pagaent Contribution	Dir Corp Svces	(4,000)	(4,000)	(4,000)
131110		Community Cultural Activites	Dir Corp Svces	(500)	(500)	(500)
131120		Collie Rotary Club Contribution	Dir Corp Svces	(4,000)	(4,000)	(4,000)
131180		Collie Combined Churches Carol Contribution	Dir Corp Svces	(2,000)	(2,000)	(2,000)
131190		Youth Apprentice of the Year	Dir Corp Svces	(1,200)	(1,200)	(1,200)
131320		Radio Hut & Mast	Dir Corp Svces	(6,549)	(6,549)	(6,818)
146320		Garden Competition	Dir Corp Svces	0	0	0
165520		Art Gallery Operating Grant	Dir Corp Svces	(82,800)	(82,800)	(82,800)
159330		Allocation of Administration Overheads	Dir Corp Svces	(50,184)	(50,184)	(108,978)
166720				(840,426)	(953,114)	(1,031,128)
		Non-Recurrent Expenditure				
NEW GL	NEW	Profit / (Loss) on Sale - Community & Recreation		0	0	0
		Sub Total - Non Recurrent Expenditure		0	0	0
		TOTAL OPERATING EXPENDITURE		(840,426)	(953,114)	(1,031,128)
		OPERATING REVENUE				
		Recurrent Revenue				
126230		Swimming Pool Revenue	Swim Pool Man.	89,793	65,000	89,793
126240		Swimming Pool Kiosk Income	Swim Pool Man.	10,679	15,500	18,738
126730		Swimming Pool Utility Reimbursement	Swim Pool Man.	0	0	0
193130		Sport 4 All - Kidsport	Swim Pool Man.	0	0	500
		Sub Total - Recurrent Revenue		100,472	80,500	109,031
		Non-Recurrent Revenue				
137250		Grant Income - Swimming Club Storage Shed		0	0	250,000
		Sub Total - Non Recurrent Revenue		0	0	250,000
		TOTAL OPERATING REVENUE		100,472	80,500	359,031

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 12 - Transport			
	\$	\$	\$
TRANSPORT - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Streets, Roads, Bridges, Depots	(4,791,453)	(4,400,281)	(5,089,342)
Road Plant Purchases	0	0	0
Traffic Control & Parking Facilities	(11,150)	(11,150)	(11,150)
Total Recurrent Expenditure	(4,802,603)	(4,411,431)	(5,100,492)
Non-Recurrent Expenditure			
Streets, Roads, Bridges, Depots	(15,000)	(15,000)	(15,000)
Road Plant Purchases	0	0	0
Traffic Control & Parking Facilities	(2,000)	(2,000)	(2,800)
Total Non-Recurrent Expenditure	(17,000)	(17,000)	(17,800)
Total Operating Expenditure	(4,819,603)	(4,428,431)	(5,118,292)
Operating Revenue			
Recurrent Revenue			
Streets, Roads, Bridges, Depots	187,138	176,250	183,349
Road Plant Purchases	0	0	0
Traffic Control & Parking Facilities	500	500	10,500
Total Recurrent Revenue	187,638	176,750	193,849
Non-Recurrent Revenue			
Streets, Roads, Bridges, Depots	906,921	0	500,000
Road Plant Purchases	0	0	0
Traffic Control & Parking Facilities	0	0	0
Total Non-Recurrent Revenue	906,921	0	500,000
Total Operating Revenue	1,094,559	176,750	693,849

Account Number	Job / Plant Number	Schedule 12 - Transport	Responsible Officer		2025/26		2026/27
				Note	Budget	Forecast	Budget Estimate
						\$	\$
		STREETS, ROADS, BRIDGES, DEPOTS					
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
XXX	NEW GL	Salaries & Wages - Operations	Dir Operations	Transport	0	0	(375,214)
XXX	NEW GL	Superannuation - Operations	Payroll	Transport	0	0	(47,933)
133600	3335R947	Road Maintenance	Dir Operations	Transport	(1,597,260)	(970,000)	(985,675)
134400	1076.....3440	Bridges	Dir Operations	Transport	(55,461)	(110,800)	(136,633)
134500	3450.....3452	Verge Maintenance	Dir Operations	Transport	(287,548)	(355,110)	(365,593)
134520	1345 3472.....	Pathway Maintenance	Dir Operations	Transport	(55,732)	(55,732)	(55,707)
134700	BAM003 2295 / 3430 / 3431 / 3530 / 3531 / 3532	Depot Maintenance	Dir Operations	Transport	(123,400)	(123,400)	(91,707)
156270	3531 / 3532	Drainage Works (Capital - Do not use)	Man. Operations	Transport	0	0	0
134530		Drainage Maintenance	Man. Operations	Transport	(36,225)	(36,225)	(113,560)
134800	3480	Street Trees	Man. Operations	Transport	(87,670)	(185,000)	(187,120)
134900		Depot - Parks & Gardens	Man. Operations	Transport	0	0	(500)
160020	6002	Laneway Maintenance	Man. Operations	Transport	(23,470)	(23,470)	(1,393)
161020	6102	Street Sweeping	Dir Operations	Transport	(49,143)	(65,000)	(55,707)
134220	4450	Salaries & Wages - Other (Works & Pa	Dir Operations		(119,543)	(119,543)	(112,767)
132300		Crossovers	Man. Operations		(500)	(500)	(500)
134200		Lighting of Streets	Dir Operations		(238,550)	(238,550)	(261,282)
136400		Asset Management Software	Inf Svces Man.		0	0	(500)
134620		Insurance - Bridges	Dir Corp Svces		0	0	0
159420		Interest on Loan 117	Dir Corp Svces		(20,643)	(20,643)	(16,534)
189320		Depreciation - Transport	Dir Corp Svces		(31,241)	(31,241)	(32,522)
153820		Depreciation - Infrastructure Assets	Dir Corp Svces		(1,688,687)	(1,688,687)	(1,757,923)
169790		Allocation of Administration Overheads	Dir Corp Svces		(376,380)	(376,380)	(490,575)
		Sub Total - Recurrent Expenditure			(4,791,453)	(4,400,281)	(5,089,342)
		Non-Recurrent Expenditure					
149920		Works - Small Tool Replacement	Dir Operations		(10,000)	(10,000)	(10,000)
134720		Minor Assets < \$5,000 - Transport	Dir Operations		(5,000)	(5,000)	(5,000)
		Sub Total - Non Recurrent Expenditure			(15,000)	(15,000)	(15,000)
		TOTAL OPERATING EXPENDITURE			(4,806,453)	(4,415,281)	(5,104,342)
		OPERATING REVENUE					
		Recurrent Revenue					
132700		Sundry Fees & Charges - Taxable	Dir Operations		250	250	250
132710		Main Roads Direct Grant	Dir Corp Svces		186,888	176,000	183,099
199830		Profit / (Loss) on Asset Disposals I Plant	Dir Corp Svces		0	0	0
		Sub Total - Recurrent Revenue			187,138	176,250	183,349
		Non-Recurrent Revenue					
NEW GL		Grants - Black Spots	Dir Operations	Transport	0	0	0
NEW GL		Grants - Bridge Maintenance	Dir Operations	Transport	0	0	0
153030		Grants - Regional Road Group	Dir Operations	Transport	500,000	0	500,000
135220		Grants - LGGC Special Projects (Bridges)	Dir Operations	Transport	0	0	0
155030		Grants - Roads to Recovery	Dir Operations	Transport	406,921	0	0
101930	0226 / 0227 / 0228	Grants - Local Roads & Community Infra (LRCI - Phase 4)	Dir Operations	Transport	0	0	0
154030		Grants - Pathways Program	Dir Operations	Transport	0	0	0
NEW GL		Contribution to Works	Dir Corp Svces	Transport	0	0	0
		Sub Total - Non Recurrent Revenue			906,921	0	500,000
		TOTAL OPERATING REVENUE			1,094,059	176,250	683,349

Account Number	Job / Plant Number	Schedule 12 - Transport	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
		ROAD PLANT				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
NEW GL		Interest on Loans	Dir Corp Svces	0	0	0
		Sub Total - Recurrent Expenditure		0	0	0
		Non-Recurrent Expenditure				
NEW GL		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
		Sub Total - Non Recurrent Expenditure		0	0	0
		TOTAL OPERATING EXPENDITURE		0	0	0
		OPERATING REVENUE				
		Recurrent Revenue				
		Nil		0	0	0
		Sub Total - Recurrent Revenue		0	0	0
		Non-Recurrent Revenue				
		Nil		0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		0	0	0
		TRAFFIC CONTROL & PARKING FACILITIES / AERODROMES				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
137520	3752	Maintenance - Aerodrome	Dir Operations	(11,150)	(11,150)	(11,150)
		Sub Total - Recurrent Expenditure		(11,150)	(11,150)	(11,150)
		Non-Recurrent Expenditure				
181670		Busselton Margaret River Regional Airport Contribution	CEO	(2,000)	(2,000)	(2,000)
133650		Aerodrome Development Grant Expenditure	Dir Corp Svces	0	0	0
137600		EV Charging Station - Expenditure	Dir Corp Svces	0	0	(800)
		Sub Total - Non Recurrent Expenditure		(2,000)	(2,000)	(2,800)
		TOTAL OPERATING EXPENDITURE		(13,150)	(13,150)	(13,950)
		OPERATING REVENUE				
		Recurrent Revenue				
133660		Fines & Penalties - Traffic	Dir Corp Svces	250	250	250
133300		EV Charging Station - Revenue	Dir Corp Svces	0	0	10,000
133670		Contribution - Cash in lieu car parking	Dir Dev Svces	250	250	250
133630		Aerodrome Development Grant	Dir Dev Svces	0	0	0
		Sub Total - Recurrent Revenue		500	500	10,500
		Non-Recurrent Revenue				
NEW GL		Grants - Road Wise	Dir Operations	0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		500	500	10,500

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 13 - Economic Services	\$	\$	\$
ECONOMIC SERVICES - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Tourism & Area Promotion	(277,246)	(284,245)	(279,059)
Building Control	(393,371)	(297,930)	(354,693)
Other Economic Services	(15,500)	(15,500)	(15,000)
Total Recurrent Expenditure	(686,117)	(597,675)	(648,752)
Non-Recurrent Expenditure			
Tourism & Area Promotion	(350,000)	(405,000)	(320,000)
Building Control	(28,200)	(28,200)	(7,500)
Other Economic Services	0	0	0
Total Non-Recurrent Expenditure	(378,200)	(433,200)	(327,500)
Total Operating Expenditure	(1,064,317)	(1,030,875)	(976,252)
Operating Revenue			
Recurrent Revenue			
Tourism & Area Promotion	353,955	418,955	325,281
Building Control	82,800	82,800	122,441
Other Economic Services	10,833	10,833	161,236
Total Recurrent Revenue	447,588	512,588	608,958
Non-Recurrent Revenue			
Tourism & Area Promotion	500,000	0	500,000
Building Control	0	0	0
Other Economic Services	0	0	0
Total Non-Recurrent Revenue	500,000	0	500,000
Total Operating Revenue	947,588	512,588	1,108,958

Account Number	Job / Plant Number	Schedule 13 - Economic Services	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
					\$	\$	\$
TOURISM & AREA PROMOTION							
OPERATING EXPENDITURE							
Recurrent Expenditure							
178420		Tourism - Functions	Dir Dev Svces		0	0	0
187420		Tourism and Marketing	Dir Dev Svces		(3,000)	(3,000)	(3,000)
139520		Visitor Centre Operating Grant	Dir Dev Svces		(133,000)	(140,000)	(140,000)
124420	2442 / 2443 / BAM019	Visitor Centre & Mine	Dir Dev Svces		(8,489)	(8,489)	(20,000)
126420	BAM031	Caravan Park Building Maintenance	Dir Operations		(11,799)	(11,799)	(12,283)
124820		Collie River Valley Marketing	Dir Dev Svces		0	0	0
150120		Collie River Valley Number Plates Expenditure	Dir Corp Svces		(1,200)	(1,200)	(450)
199820		Shire of Collie Housing Incentive	Dir Dev Svces		0	0	0
19822		Depreciation - Tourism	Dir Corp Svces		(31,935)	(31,935)	(33,244)
167020		Allocation of Administration Overheads	Dir Corp Svces		(87,822)	(87,822)	(70,082)
Sub Total - Recurrent Expenditure					(277,246)	(284,245)	(279,059)
Non-Recurrent Expenditure							
198330		Regional Tourism Development Strategy	CEO	131.1	(20,000)	(20,000)	(20,000)
198350		Council Tourism & Marketing Advisory	CEO		0	0	0
198370		South32 Tourism Partnership	Dir Dev Svces		(300,000)	(300,000)	(300,000)
101580		Minningup Pool River Area Grant Expenditure	CEO		(30,000)	(85,000)	0
Sub Total - Non Recurrent Expenditure					(350,000)	(405,000)	(320,000)
TOTAL OPERATING EXPENDITURE					(627,246)	(689,245)	(599,059)
OPERATING REVENUE							
Recurrent Revenue							
139830	3983	Caravan Park Income	Dir Corp Svces		23,805	23,805	24,781
140130		Sale of Collie River Valley Number Plates	Dir Corp Svces		150	150	500
198360		South 32 Tourism Partnership	Dir Dev Svces		300,000	300,000	300,000
101570		Minningup Pool River Area Grant	CEO		30,000	95,000	0
Sub Total - Recurrent Revenue					353,955	418,955	325,281
Non-Recurrent Revenue							
137230		Grant - Collie Visitor Centre Expansion			500,000	0	500,000
Sub Total - Non Recurrent Revenue					500,000	0	500,000
TOTAL OPERATING REVENUE					853,955	418,955	825,281

Account Number	Job / Plant Number	Schedule 13 - Economic Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
BUILDING CONTROL						
OPERATING EXPENDITURE						
Recurrent Expenditure						
140620		Salaries & Wages - Building Department	Dir Dev Svces	(255,441)	(160,000)	(224,048)
181120		Accrued Salaries - Building Department	Payroll	0	0	0
140720		Superannuation - Building Department	Payroll	(32,853)	(32,853)	(28,929)
140820		Telephone - Building Department	Man. Plan. & Dev.	0	0	0
141420		Other Employee Costs - Building Department	Payroll	(3,000)	(3,000)	(3,000)
142720	1036	Uniform & PPE - Building Department	Man. Plan. & Dev.	(350)	(350)	(350)
141720		Training & Development - Building Department	Man. Plan. & Dev.	(2,000)	(2,000)	(2,000)
141120	PLANT	Vehicle Expenses - Building Department	Man. Plan. & Dev.	(4,140)	(4,140)	(4,310)
142730		Subscriptions - Building Department	Man. Plan. & Dev.	(250)	(250)	(250)
187720		Insurance Workers Compensation - Building Department	Dir Corp Svces	(17,274)	(17,274)	(18,822)
141020		Insurance - Building Department	Dir Corp Svces	0	0	0
114320		Depreciation - Building Vehicle	Dir Corp Svces	(2,787)	(2,787)	(2,901)
167120		Allocation of Administration Expenses	Dir Corp Svces	(75,276)	(75,276)	(70,082)
Sub Total - Recurrent Expenditure				(393,371)	(297,930)	(354,693)
Non-Recurrent Expenditure						
141840		Swimming Pool Inspections	Man. Plan. & Dev.	(20,700)	(20,700)	0
141850		Contract Relief Staff - Building Control	Dir Dev Svces	(5,000)	(5,000)	(5,000)
141860		Minor Assets < \$5,000 - Building Control	Dir Dev Svces	(2,500)	(2,500)	(2,500)
NEW GL		Profit / (Loss) on Asset Disposals	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				(28,200)	(28,200)	(7,500)
TOTAL OPERATING EXPENDITURE				(421,571)	(326,130)	(362,193)

Account Number	Job / Plant Number	Schedule 13 - Economic Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
BUILDING CONTROL						
OPERATING REVENUE						
Recurrent Revenue						
141530		Building Permit Fees	Man. Plan. & Dev.	56,925	56,925	59,259
141630		Swimming Pool Inspection Fee	Man. Plan. & Dev.	20,700	20,700	27,795
141730		Kerb Damage Inspection Fee	Man. Plan. & Dev.	4,140	4,140	4,310
140660		Resource Sharing Building Surveyor - Contibution		0	(0)	30,000
141540		BCITF & Building Services Levy Commissions	Man. Plan. & Dev.	1,035	1,035	1,077
Sub Total - Recurrent Revenue				82,800	82,800	122,441
Non-Recurrent Revenue						
Capital Grants				0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				82,800	82,800	122,441

Account Number	Job / Plant Number	Schedule 13 - Economic Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
OTHER ECONOMIC SERVICES						
OPERATING EXPENDITURE						
Recurrent Expenditure						
142320	4232	Sand & Gravel Pits	Dir Operations	(2,000)	(2,000)	(2,000)
142520	4252	Water Stand Pipes	Dir Operations	(3,000)	(3,000)	(3,000)
198340		Economic Development	CEO 131.2	(10,500)	(10,500)	(10,000)
Sub Total - Recurrent Expenditure				(15,500)	(15,500)	(15,000)
Non-Recurrent Expenditure						
Nil				0	0	0
Sub Total - Non Recurrent Expenditure				0	0	0
TOTAL OPERATING EXPENDITURE				(15,500)	(15,500)	(15,000)
OPERATING REVENUE						
Recurrent Revenue						
138840		Extractive Industry Licenses	Dir Dev Svcs	500	500	500
13225		Lease of Sites for Communications Towers	Gov Coord	9,833	9,833	10,236
116660		Collie Urban Infill Toolkit	Dir Dev Svcs	0	0	0
138830		Economic Development Grant	CEO	0	0	0
138860		Community Benefit Fund Contribution	Dir Dev Svcs	0	(0)	100,000
138870		Sale of Sand	Dir Operations	0	(0)	50,000
138850		Sale of Standpipe Water	Dir Operations	500	500	500
Sub Total - Recurrent Revenue				10,833	10,833	161,236
Non-Recurrent Revenue						
Capital Grants				0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				10,833	10,833	161,236

Account Number	Job / Plant Number	Schedule 13 - Economic Services	2026/27 Budget Estimate
NOTES TO SCHEDULE 13 - ECONOMIC SERVICES			\$
9833	131.1	Regional Tourism Development Strategy Bunbury Geographe Tourism Partnership Regional Tourism initiatives	0 (20,000)
			(20,000)
9834	131.2	Economic Development Bunbury Geographe Group of Councils Economic Development initiatives	0 (10,000)
			(10,000)

Summary	2025/26		2026/27
	Budget	Forecast	Budget Estimate
Schedule 14 - Other Property & Services	\$	\$	\$
OTHER PROPERTY & SERVICES - SUMMARY			
Operating Expenditure			
Recurrent Expenditure			
Private Works	(2,000)	(2,000)	(2,000)
Administration Overheads	(52,601)	(17,776)	0
Public Works Overheads	(3,948)	(90,720)	46,435
Plant Operation	2,086	(107,145)	(44,414)
Salaries & Wages	0	0	0
Unclassified	0	0	0
Total Recurrent Expenditure	(56,463)	(217,641)	21
Non-Recurrent Expenditure			
Private Works	0	0	0
Administration Overheads	(15,000)	(15,000)	(15,000)
Public Works Overheads	(3,000)	(3,000)	(3,000)
Plant Operation	(5,000)	(5,000)	(5,000)
Salaries & Wages	(255,000)	(200,046)	(255,000)
Unclassified	(5,000)	(29,500)	(5,000)
Total Non-Recurrent Expenditure	(283,000)	(252,546)	(283,000)
Total Operating Expenditure	(339,463)	(470,188)	(282,979)
Operating Revenue			
Recurrent Revenue			
Private Works	2,400	2,400	2,400
Administration Overheads	2,000	2,000	2,000
Public Works Overheads	6,500	6,500	6,500
Plant Operation	20,700	20,700	37,164
Salaries & Wages	255,000	122,676	255,000
Unclassified	60,000	60,000	60,000
Total Recurrent Revenue	346,600	214,276	363,064
Non-Recurrent Revenue			
Private Works	0	0	0
Administration Overheads	0	0	0
Public Works Overheads	0	0	0
Plant Operation	0	0	0
Salaries & Wages	0	0	0
Unclassified	0	0	0
Total Non-Recurrent Revenue	0	0	0
Total Operating Revenue	346,600	214,276	363,064

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
					\$	\$	\$
		PRIVATE WORKS					
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
142820	W1500 / W5104	Private Works	Dir Operations		(2,000)	(2,000)	(2,000)
		Sub Total - Recurrent Expenditure			(2,000)	(2,000)	(2,000)
		Non-Recurrent Expenditure					
NEW GL		Private Works - Government	Dir Operations		0	0	0
		Sub Total - Non Recurrent Expenditure			0	0	0
		TOTAL OPERATING EXPENDITURE			(2,000)	(2,000)	(2,000)
		OPERATING REVENUE					
		Recurrent Revenue					
143230		Private Works Revenue	Dir Operations		2,400	2,400	2,400
		Sub Total - Recurrent Revenue			2,400	2,400	2,400
		Non-Recurrent Revenue					
NEW GL		Fees & Charges - Private Works (Government)	Dir Operations		0	0	0
		Sub Total - Non Recurrent Revenue			0	0	0
		TOTAL OPERATING REVENUE			2,400	2,400	2,400

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Responsible Officer	Note	2025/26		2026/27
					Budget	Forecast	Budget Estimate
					\$	\$	\$
		ADMINISTRATION OVERHEADS					
		OPERATING EXPENDITURE					
		Recurrent Expenditure					
102720		Salaries & Wages - Administration	Dir Corp Svcs		(1,497,150)	(1,497,150)	(1,378,408)
187920		Accrued Salaries - Administration	Payroll		0	0	0
102820		Superannuation - Admin	Payroll		(196,256)	(126,256)	(187,386)
104910		Other Employee Costs - Admin	Payroll		(15,000)	(15,000)	(25,000)
159590		Interest Expense on Loan 124	Dir Corp Svcs		(53)	(53)	0
	NEW GL	Interest Expense - Loan 128	Dir Corp Svcs		0	0	0
102920		Insurance - Admin	Dir Corp Svcs		(75,856)	(75,856)	(84,672)
183920		Insurance - Workers Compensation - Admin	Dir Corp Svcs		(45,476)	(45,476)	(49,170)
102220	0222 / 0224	Administration Photocopier Maintenance	ICT Manager		(18,782)	(18,782)	(24,495)
100540		Depreciation - Right of Use Asset (moved from Sch 4)	ICT Manager		(51,750)	(16,409)	(17,082)
100550		Interest - Right of Use Asset (moved from Sch 4)	ICT Manager		(853)	(1,168)	(1,216)
104120		Postage	Fin & BE Coord		(14,448)	(14,448)	(16,941)
	0442 / 1442 / 2422 / 3422 / 3622 / 5422 / 7422 / 8422	Information Technology - Admin	ICT Manager	142.1	(273,400)	(315,000)	(309,609)
141220		HR / Payroll Costs	HR		0	(7,000)	(40,000)
141240		HR / Recruitment Costs	HR		(28,896)	(18,000)	(18,540)
103820	1382 / 3382 / 5382	Printing & Stationery	Fin & BE Coord		(13,455)	(13,455)	(14,007)
102610		Training & Development - Administration	Dir Corp Svcs		(29,943)	(29,943)	(27,568)
102620	2262 / 4262	Conference - Administration	Dir Corp Svcs		(8,000)	(8,000)	(8,000)
104140		Subscriptions / Memberships	Dir Corp Svcs	142.2	(11,175)	(11,175)	(11,175)
104320		Vehicle Expense - Admin	Dir Corp Svcs		(10,350)	(10,350)	(10,774)
103620	0361 / 0364 / BAM002	Administration Building	Dir Operations		(45,003)	(77,500)	(68,500)
103680	213	Administration Centre Gardens	Dir Operations		(5,000)	(5,000)	(2,234)
102420		Admin Cost Other	Dir Corp Svcs		(20,000)	(20,000)	(10,000)
103920	0392 / 1392 / 1393	Telephone - Admin	ICT Manager		(25,000)	(25,000)	(20,000)
187620		Employee Assistance Program (closed - transferred from Sch4 - new 8762)	HR		0	0	0
187630		Employee Assistance Program	HR		(10,000)	(10,000)	(5,000)
188850		Staff Discount Scheme (Pool pass, etc) (closed - transferred from Sch4 - new 8885)	HR		0	0	0
188870		Staff Discount Scheme (Pool pass, etc)	HR		(2,500)	(2,500)	(2,500)
105620		Administration Freight	Fin & BE Coord		(621)	(621)	(646)
187520		Regional Risk Coordination	CEO		(15,530)	(15,530)	(15,530)
181220		Records Management Resources (closed - transferred from Sch4 - new 8126)	Inf Svcs Man.		0	0	0
181260		Records Management Resources	Inf Svcs Man.		(20,000)	(20,000)	(20,000)
105420		Depreciation	Dir Corp Svcs		(127,305)	(127,305)	(132,525)
		Sub Total			(2,561,802)	(2,526,977)	(2,500,980)
155820		Less: Allocated to Schedules	Dir Corp Svcs		2,509,201	2,509,201	2,500,980
		Sub Total - Recurrent Expenditure			(52,601)	(17,776)	0
		Non-Recurrent Expenditure					
104150		Contract Relief Staff	Dir Corp Svcs		(5,000)	(5,000)	(5,000)
104160		Minor Assets < \$5,000 - Admin OH (includes minor IT equipment) - ICT Reserve funded	Dir Corp Svcs		(10,000)	(10,000)	(10,000)
185930		Profit / (Loss) on Asset Disposals - Governance	Dir Corp Svcs		0	0	0
		Sub Total - Non Recurrent Expenditure			(15,000)	(15,000)	(15,000)
		TOTAL OPERATING EXPENDITURE			(67,601)	(32,776)	(15,000)

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
ADMINISTRATION OVERHEADS						
OPERATING REVENUE						
Recurrent Revenue						
104170		Reimbursements - Sundry	Dir Corp Svces	1,000	1,000	1,000
104180		Reimbursements - Study Assistance	Dir Corp Svces	1,000	1,000	1,000
Sub Total - Recurrent Revenue				2,000	2,000	2,000
Non-Recurrent Revenue						
		N/A	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Revenue				0	0	0
TOTAL OPERATING REVENUE				2,000	2,000	2,000
PUBLIC WORKS OVERHEADS						
OPERATING EXPENDITURE						
Recurrent Expenditure						
143320		Salaries & Wages - Public Works Overhead	Dir Operations	(671,634)	(671,634)	(360,104)
181420		Accrued Salaries - Public Works Overhead	Payroll	0	0	0
141320		Superannuation - Engineering	Payroll	(85,786)	(85,786)	(57,959)
143620		Superannuation - Public Works Overhead	Payroll	(187,788)	(187,788)	(190,799)
144580		Allowances - Public Works Overhead	Payroll	(118,594)	(128,000)	(123,456)
156920		Insurance Workers Compensation - Public Works Overhead	Dir Corp Svces	(173,362)	(173,362)	(166,859)
145420		Leave - Public Works Overhead	Payroll	(202,634)	(280,000)	(208,088)
143520		Other Employee Costs - Public Works Overhead	Payroll	(3,000)	(3,000)	(3,000)
104190		Consultants	Dir Operations	(2,000)	(2,000)	(2,000)
104920		Fringe Benefits Tax	Dir Corp Svces	(500)	(500)	(500)
143720		Telephone - Public Works Overhead	ICT Manager	(9,833)	(9,833)	(10,236)
104200		Advertising	Dir Operations	(500)	(500)	(500)
144520	0005....1104	Uniform & PPE - Public Works Overhead	Dir Operations	(17,595)	(17,595)	(18,316)
144640		Work Health & Safety (WHS) Expenditure	CEO	(28,176)	(28,176)	(24,123)
143820		Printing & Stationery	Dir Operations	(500)	(500)	(500)
104210		Staff Training - Travel & Accomodation	Dir Operations	(500)	(500)	(500)
144620	4463 / 4464	Training & Development - Public Works Overhead	Dir Operations	(25,523)	(25,523)	(21,364)
145220	4522	Training - PWO	Dir Operations	0	0	0
148920		Tech Services Software - Public Works Overhead	ICT Manager	(10,000)	(10,000)	(14,000)
143920	PLANT	Vehicle Expenses - Public Works Overhead	Dir Operations	(41,400)	(41,400)	(43,097)
148820		Survey Consumables - Public Works Overhead	Dir Operations	(1,000)	(1,000)	(1,000)
104230		Sundry Expenditure - Public Works	Dir Operations	(1,000)	(1,000)	(1,000)
143330		Asset Management	Dir Operations	0	0	(10,000)
144420		Insurance - Public Works Overhead	Dir Corp Svces	0	0	0
144320		Depreciation - Public Works Overhead	Dir Corp Svces	(65,205)	(65,205)	(67,878)
167220		Allocation of Administration Overheads	Dir Corp Svces	(50,184)	(50,184)	(43,901)
Sub Total				(1,696,714)	(1,783,486)	(1,369,181)
174220		Less: Allocated to Works	Dir Corp Svces	1,692,766	1,692,766	1,415,616
Sub Total - Recurrent Expenditure				(3,948)	(90,720)	46,435
Non-Recurrent Expenditure Unallocated						
104240	NEW GL	Minor Assets < \$5,000 - Public Works	Dir Operations	(2,500)	(2,500)	(2,500)
104250	NEW GL	Contracted Relief Staff - Public Works	Dir Operations	(500)	(500)	(500)
199330		Profit / (Loss) on Asset Disposals - PWO	Dir Corp Svces	0	0	0
Sub Total - Non Recurrent Expenditure				(3,000)	(3,000)	(3,000)
TOTAL OPERATING EXPENDITURE				(6,948)	(93,720)	43,435

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
		PUBLIC WORKS OVERHEADS				
		OPERATING REVENUE				
		Recurrent Revenue				
101330		Apprentice & Traineeship Funding	Dir Operations	6,000	6,000	6,000
199330		Profit on Asset Disposals - PW Overhead	Dir Corp Svces	0	0	0
199340	NEW GL	Fees & Charges	Dir Operations	500	500	500
		Sub Total - Recurrent Revenue		6,500	6,500	6,500
		Non-Recurrent Revenue				
		Nil		0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		6,500	6,500	6,500
		PLANT OPERATION				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
149820	PLANT	Fuel & Oil	Dir Operations	(155,250)	(155,250)	(215,590)
149840	PLANT	Fuel Purchases - Unleaded	Dir Operations	(2,070)	(2,070)	(4,000)
149850		Tyres & Tubes	Dir Operations	(500)	(500)	(500)
149860		Parts & Repairs	Dir Operations	(500)	(500)	(500)
144720	PLANT	Salaries & Wages - Plant Operations Cost	Dir Operations	(115,265)	(116,452)	(95,890)
144740	PLANT	Wages - Plant Operations Cost	Dir Operations	(18,842)	(18,842)	(38,566)
146420	PLANT	Superannuation - Plant Operating Costs	Payroll	(15,428)	(15,428)	(15,468)
146720	1065	Uniform & PPE - Plant Operating Costs	Dir Operations	(2,500)	(2,500)	(2,500)
146820	PLANT	Training & Development - Plant Operating Costs	Dir Operations	(5,000)	(5,000)	(5,000)
142020	PLANT	Insurance Workers Compensation - Public operations	Dir Corp Svces	(6,135)	(6,135)	(6,387)
145920	PLANT	Licenses & Vehicle Registrations	Dir Corp Svces	(20,700)	(20,700)	(21,549)
144920	PLANT	Insurance - Plant Operations Costs	Dir Corp Svces	(87,259)	(87,259)	(93,544)
145020	PLANT	Utilities - Public Operation Costs (POC)	Dir Operations	0	0	0
159820	PLANT	Apprentice Tool Purchases	Dir Operations	(250)	(250)	(250)
168020	PLANT	Plant Maintenance Cost	Dir Operations	(272,956)	(381,000)	(285,263)
145820	PLANT	Depreciation - Plant Operating Costs	Dir Corp Svces	(93,702)	(93,702)	(97,544)
167320	PLANT	Allocation of Administration Overheads	Dir Corp Svces	(50,184)	(50,184)	(52,562)
		Sub Total		(846,541)	(955,772)	(935,112)
145120		Less: Allocated to Works	Dir Corp Svces	848,627	848,627	890,698
		Sub Total - Recurrent Expenditure		2,086	(107,145)	(44,414)
		Non-Recurrent Expenditure				
149870		Minor Assets < \$5,000 - Plant	Dir Operations	(5,000)	(5,000)	(5,000)
		Sub Total - Non Recurrent Expenditure		(5,000)	(5,000)	(5,000)
		TOTAL OPERATING EXPENDITURE		(2,914)	(112,145)	(49,414)
		OPERATING REVENUE				
		Recurrent Revenue				
149830		Fuel Rebate Scheme	Dir Corp Svces	20,700	20,700	37,164
		Sub Total - Recurrent Revenue		20,700	20,700	37,164
		Non-Recurrent Revenue				
		Nil		0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		20,700	20,700	37,164

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
		SALARIES & WAGES				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
		Sub Total		(6,369,618)	(5,958,810)	(6,109,489)
145900		Less: Salaries Allocated	Dir Corp Svces	0	0	0
146000		Less: Allocated	Dir Corp Svces	6,369,618	5,958,810	6,109,489
		Sub Total - Recurrent Expenditure		0	0	0
		Non-Recurrent Expenditure				
146120		Salaries & Wages - Workers Compensation Allocated	Payroll	(250,000)	(200,046)	(250,000)
151650		Salaries & Wages - Govt Paid Parental Leave	Payroll	(5,000)	0	(5,000)
		Sub Total - Non Recurrent Expenditure		(255,000)	(200,046)	(255,000)
		TOTAL OPERATING EXPENDITURE		(255,000)	(200,046)	(255,000)
		OPERATING REVENUE				
		Recurrent Revenue			0	
146130		Reimbursements - Workers Compensation	Dir Corp Svces	250,000	122,676	250,000
151640		Reimbursements - Salaries & Wages - Govt Paid Parental Leave	Dir Corp Svces	5,000	0	5,000
101330		Apprentice & Traineeship Funding	Dir Corp Svces	0	0	0
		Sub Total - Recurrent Revenue		255,000	122,676	255,000
		Non-Recurrent Revenue				
		Nil	Dir Corp Svces	0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		255,000	122,676	255,000

Account Number	Job / Plant Number	Schedule 14 - Other Property & Services	Note	2025/26		2026/27
				Budget	Forecast	Budget Estimate
				\$	\$	\$
		UNCLASSIFIED				
		OPERATING EXPENDITURE				
		Recurrent Expenditure				
		Nil	Dir Corp Svces	0	0	0
		Sub Total - Recurrent Expenditure		0	0	0
		Non-Recurrent Expenditure				
102930	4115 / 4118	Insurance Claims Expenditure (closed - transferred from Sch5 - new 0291)	Admin & Safety Off	(2,500)	(27,000)	0
102910		Insurance Claims Expenditure	Admin & Safety Off	0	(0)	(2,500)
183940		Insurance Claim Excess Expense	Admin & Safety Off	(2,500)	(2,500)	(2,500)
		Sub Total - Non Recurrent Expenditure		(5,000)	(29,500)	(5,000)
		TOTAL OPERATING EXPENDITURE		(5,000)	(29,500)	(5,000)
		OPERATING REVENUE				
		Recurrent Revenue				
126430		Insurance Reimbursements - Admin	Admin & Safety Off	60,000	60,000	0
126440		Insurance Reimbursements - Admin (closed - transferred from Sch5 - new 2643)	Admin & Safety Off	0	(0)	60,000
		Sub Total - Recurrent Revenue		60,000	60,000	60,000
		Non-Recurrent Revenue				
		Nil	Dir Corp Svces	0	0	0
		Sub Total - Non Recurrent Revenue		0	0	0
		TOTAL OPERATING REVENUE		60,000	60,000	60,000

**Long Term Financial Plan
2026/27
LAND DEVELOPMENT & BUILDING CONSTRUCTION**

Job #	Description	Notes	Salaries & Wages	Overheads 124%	Plant	Stores Issues	Good & Services	TOTAL	Building Reserve	C/fwd Project Reserve	New Borrowings	Grant	Sale of Land	Contributions	Total Income	Net Cost	Sundry Notes
									4 7011 0	4 7011 0		New - Sch11/13		New - Sch10			
Summary Per Building Asset Management Plan																	
	Project Management Salaries - 10% of capital works		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
5656	Purchase of Lot 6 Cockie Bend, Collie (vacant land adjacent to Shire depot \$180k plus fencing/laydown) - Council Res 9713 - 9Dec25 - funded from the New Initiatives Reserve						205,000	205,000	0	205,000	0	0	0	0	205,000	0	Source: New Initiatives Reserve Council res: 9713 - 9 Dec 2025
BAP002	Shire Administration - Repairs and refurbishment. Includes Carried Over from 24/25 of \$26,000.	Improvements / Upgrades	0	0	0	0	51,000	51,000	25,000	26,000	0	0	0	0	51,000	0	Source: Building Asset Plan
1144	Waste Transfer Station Shed Includes Waste Transfer Station Security funds Carried Over from 24/25 of \$45,000 and \$245,000 25/26 Carry Over.	New	0	0	0	0	495,000	495,000	155,000	290,000	0	0	0	50,000	495,000	0	Source: Building Reserve; Carried Forward Projects Reserve
5630	Waste Transfer Station - Concrete wall repair/upgrade. New steel plate protection barrier for the front of the existing damaged concrete retaining wall.						50,000	50,000	50,000	0	0	0	0	0	50,000	0	Source: Waste Site Reserve
5630	Swimming Club Storage Shed	New - Election Commitment	0				250,000	250,000	0	0	0	250,000	0	0	250,000	0	Source: Election Commitment
5657	Speedway Toilets	New - Election Commitment	0				0	0	0	0	0	0	0	0	0	0	Source: Election Commitment
5657	Cardiff Hall - Kitchen upgrade	Preservation / Renewal					30,000	30,000	30,000	0	0	0	0	0	30,000	0	Source: Building Asset Plan
5654	Staff Housing - Senior Executive (new loan)						850,000	850,000	50,000	0	800,000	0	0	0	850,000	0	Source: Building Asset Plan
5654	Staff Housing - Manager (new loan)						700,000	700,000	50,000	0	650,000	0	0	0	700,000	0	Source: Building Asset Plan
5655	Collie Visitor Centre Expansion	New - Election Commitment	50,000				450,000	500,000	0	0	0	500,000	0	0	500,000	0	Source: Election Commitment
								3,131,000									
TOTAL			50,000	0	0	0	3,081,000	3,131,000	360,000	521,000	1,450,000	750,000	0	50,000	3,131,000	0	

**2026/27
Budget Estimate
TRANSPORT CAPITAL UPGRADES**

	Employee Costs	Overheads 124%	Plant 55%	Stores Issues	Materials & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	JTP5#1	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGGC Spec Pro	Contrib to Works	Total Income	Net Cost to Council	
Upgrades - Roads																				
<i>Carried Forward Projects: Capital Upgrades</i>	0	0	0	0	0	0	0	0										0	0	0
Expenditure per RAMP	0	0	0	0	0	0	0	0	0			0	0	0				0	0	0
Project Management Salaries - 43%	0	0	0	0	0	0	0	0	0									0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Upgrades - Bridges																				
NIL	0	0	0	0	0	0	0	0										0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Upgrades - Ancillary																				
NIL	0	0	0	0	0	0	0	0										0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub Total - Upgrades	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Definition - Upgrades
Provides a higher level of service to users.

Examples
Gravelling a road that was not previously gravelled
Sealing a road not previously sealed
Road Widening

**2026/27
Budget Estimate
TRANSPORT CAPITAL EXPANSION**

	Employee Costs	Overheads 124%	Plant 55%	Stores Issues	Goods & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	JTP5#1	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGGC Spec Pro	Contrib to Works	Total Income	Net Cost to Council	
Capital Expansion - Roads																				
NIL New Extension	0	0	0	0	0	0	0	0	0									0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Bridges																				
NIL	0	0	0	0	0	0	0	0										0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Ancillary																				
NIL	0	0	0	0	0	0	0	0										0	0	0
<i>Carried Forward Projects - Ancillary</i>	0	0	0	0	0	0	0	0	0									0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Dual Use Paths																				
<i>Carried Forward Projects:</i>																				
1 <i>Witensoom Street (86m Pathway link). Estimated cost \$25,700. Grant application for 50% to be submitted to WABN. If successful then to be considered by Council at the mid-year budget review.</i>	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0
2 <i>Hodgson Terrace (750m Pathway link). Estimated cost \$200,000. Grant application for 50% to be submitted to WABN. If successful then to be considered by Council at the mid-year budget review.</i>	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0
3 <i>Watson Street (150m Pathway link). Estimated cost \$45,000. Grant application for 50% to be submitted to WABN. If successful then to be considered by Council at the mid-year budget review.</i>	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Expansion - Drainage																				
<i>Carried Forward Projects:</i>																				
<i>Cemetery Drainage (Expand drainage infrastructure to accommodate new roads) - Carried Forward to 26/27</i>	0	0	0	0	0	0	0	0	0									0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub Total - Capital Expansion	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Definition - Capital Expansion
Extending the road network.

Examples
Constructing a road that previously did not exist. Can be formed, gravelled or sealed
Constructing new footpaths

2026/27

Budget Estimate

TRANSPORT MAINTENANCE

	Employee Costs	Overheads 124%	Plant 55%	Stores Issues	Materials & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	Royalties 4 Regions	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGCC Spec Pro	Contrib to Works	Total Income	Net Cost to Council
Maintenance - Roads																			
Rural																			
3360																			
Refer RM	174,020	214,972	95,711	0	50,000	0	0	534,702										0	534,702
Refer RM	0	0	0	0	0	0	0	0										0	0
Refer RM	0	0	0	0	0	0	0	0										0	0
Townsites																			
Refer RM	54,203	66,958	29,812	0	300,000	0	0	450,973										0	450,973
Refer RM	228,223	281,930	125,522	0	350,000	0	0	985,675	0	0	0	0	0	0	0	0	0	0	985,675
Maintenance - Bridges																			
3440																			
Refer RM	25,000	30,883	13,750	0	50,000	17,000	0	136,633										0	136,633
Refer RM	0	0	0	0	0	0	0	0										0	0
Refer RM	25,000	30,883	13,750	0	50,000	17,000	0	136,633	0	0	0	0	0	0	0	0	0	0	136,633
Maintenance - Ancillary																			
Rural																			
	0	0	0	0	0	0	0	0										0	0
	0	0	0	0	0	0	0	0										0	0
Townsites																			
3422	50,000	61,767	0	0	1,000	0	0	112,767										0	112,767
3452	20,000	24,707	11,000	0	0	0	0	55,707										0	55,707
3450	130,000	160,593	71,500	0	0	0	3,500	365,593										0	365,593
5627	30,000	37,060	16,500	0	30,000	0	0	113,560										0	113,560
6002	500	618	275	0	0	0	0	1,393										0	1,393
3480	60,000	74,120	33,000	0	20,000	0	0	187,120										0	187,120
6102	20,000	24,707	11,000	0	0	0	0	55,707										0	55,707
3337	0	0	0	0	0	0	0	0										0	0
3470	20,000	24,707	11,000	0	0	6,000	30,000	91,707										0	91,707
3490	0	0	0	0	500	0	0	500										0	500
Total	330,500	408,277	154,275	0	51,500	6,000	33,500	984,052	0	0	0	0	0	0	0	0	0	0	984,052
Directional Signage																			
	0	0	0	0	0	0	0	0										0	0
	0	0	0	0	0	0	0	0										0	0
Sub Total - Maintenance	583,723	721,090	293,547	0	451,500	23,000	33,500	2,106,360	0	0	0	0	0	0	0	0	0	0	2,106,360

Budget Estimate

TRANSPORT RENEWALS

	Employee Costs	Overheads 124%	Plant 55%	Stores Issues	Goods & Services	Insurance	Utilities	Total Expenditure	Reserve Transfer	C/fwd Grants Res	LRCI	Roads to Recovery	RRG	Black Spot	Pathways Grants	LGCC Spec Pro	Contrib to Works	Total Income	Net Cost to Council
Renewals - Roads																			
<i>Carried Forward Projects: Road Renewals</i>																			
4021	0	0	0	0	0	0	0	0										0	0
	0	0	0	0	17,000	0	0	17,000	0	17,000								17,000	0
8047	0	0	0	0	0	0	0	0	0			0						0	0
<i>Expenditure per RAMP:</i>																			
3080																			
	8,000	9,883	5,435	0	726,682	0	0	750,000	-0	250,000			500,000					750,000	0
	0	0	0	0	0	0	0	0	0	0								0	0
	34,745	5,212	0	0	0	0	0	39,956	0	29,020								29,020	10,936
Total	42,745	15,094	5,435	0	743,682	0	0	806,956	(0)	296,020	0	0	500,000	0	0	0	0	796,020	10,936
Renewals - Bridges																			
<i>Carried Forward Projects:</i>																			
	0	0	0	0	0	0	0	0	0									0	0
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renewals - Pathways																			
<i>Expenditure per PAMP</i>																			
	0	0	0	0	0	0	0	0	0									0	0
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub Total - Renewals	42,745	15,094	5,435	0	743,682	0	0	806,956	-0	296,020	0	0	500,000	0	0	0	0	796,020	10,936
Definition - Capital Renewal																			
Increases the life of the asset or its service potential																			
Examples																			
Resealing aggregate and asphalt roads																			
Regraveling existing gravel roads																			
Replacement of Lighting, street signs																			
Reconstructing footpaths																			
TOTAL	626,467	736,184	298,983	0	1,195,182	0	33,500	2,913,317	-0	296,020	0	0	500,000	0	0	0	0	796,020	2,117,297
Total (Excl Maintenance)	42,745	15,094	5,435	0	743,682	0	0	806,956	-0	296,020	0	0	500,000	0	0	0	0	796,020	10,936

Long Term Financial Plan
2026/27

PARKS & RESERVES CONSTRUCTION EXPENDITURE

Job #	Description	Notes	Salaries & Wages	Overheads 124%	Plant	Stores Issues	Good & Services	TOTAL	Unspent Grants					Total Income	Net Cost	Sundry Notes	
									P&G Reserve	Reserve	LRCI	Trust	Grants/Contrib				Spec Area Rate
									4 7202 0								
												1 5658 0					
Summary Per Parks & Reseves Asset Management Plan																	
<i>Carry Forward Projects</i>																	
	New	New	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 Source: Parks & Reserves Asset Plan
	Soldiers Park Playground – Carry Over project of approx \$1.55m from committed re-allocated State Government funding from the former heated swimming pool election commitment. Swimming Club storage shed/meeting room approx \$250k.	New - Electi	225,000	0	0	0	1,325,000	1,550,000	0	542,574	0	0	464,852	0	1,007,426	542,574	
	Preservation / Renewal	Renewal	0	0	0	0	25,000	25,000	25,000	0	0	0	0	0	25,000	0	0 Source: Parks & Reserves Asset Plan
	River Revitalisation Strategy – Project of approx \$100,000 subject to external grant funding or contribution. To be submitted to the mid-year budget review in Feb 2027 if external funding secured.	Renewal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Expansion / Improvements / Upgrade	Expansion	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 Source: Parks & Reserves Asset Plan
TOTAL			225,000	0	0	0	1,350,000	1,575,000	25,000	542,574	0	0	464,852	0	1,032,426	542,574	

VEHICLE ACQUISITIONS EXPENDITURE

Account						2025/26		2026/27
						Budget	Forecast	Budget Estimate
Number						\$	\$	\$
						Existing Vehicle	New Vehicle	
XXXX	Schedule 5 - Fire Prevention							
	BFB Appliance							
						0	0	0
	DFES Funded BFB Appliance (not included in Reserve)							0
18840	Schedule 5 - Ranger Services							
Ute	Ranger 1 - Shaun	97,053	111CO	2023 Ford Ranger	Isuzu Dmax	0	0	(76,000)
Ute	Ranger 2	190,876	112CO	2015 Holden Colorado	Isuzu Dmax	(75,000)	0	(75,000)
						(75,000)	0	(151,000)
XXXX	Schedule 7 - Health Administration							
	Environmental Health Officer				(No car currently provided for this position. Shared with Manager Planning & Development)	0	0	0
						0	0	0
0891	Schedule 8 - Community & Recreation							
	Manager Community & Recreation	187,451	106CO	2014 Holden Wagon	Subaru Forestor	(45,000)	0	(45,000)
						(45,000)	0	(45,000)
108880	Schedule 10 - Waste Management							
	Landfill Compactor		PXXXX			(800,000)	(800,000)	0
						(800,000)	(800,000)	0
	Schedule 10 - Town Planning							
0704	Director Development Services	110,559	102CO	2026 Isuzu MUX	Subaru Outback or Isuzu MUX	(70,000)	(53,500)	0
0896	Manager Planning & Development	120,967	104CO	2016 Holden Captiva	Mazda CX5			(50,000)
						(70,000)	(53,500)	(50,000)
0897	Schedule 11 - Parks & Reserves							
Ute	P & G Supervisor (Bruce)	15,852	109CO	2023 Ford Ranger	Ford Ranger			0
	Parks Ute (Brock)	133,345	CO53	2014 Colorado Dual Cab	Ford Ranger			(45,000)
	Parks Ute (Shane)	59,936	CO31533	2019 Colorado Single Cab	Ford Ranger			0
	Parks Ute (Vacant)	151,972	CO485	2014 Colorado Dual Cab	Ford Ranger	(44,000)	0	(44,000)
	Parks / Retic Ute (Brenton)	242,979	113CO	2015 MUX 4x2	Ford Ranger	(44,000)	0	(44,000)
	Parks / Handyman (Harley)	138,274	CO702	2019 Colorado Single Cab	Ford Ranger			0
	Trailer - Tandem Plant Trailer		PXXXX			0	0	0
	Trailer - Dual Axle (mowing/bobcat)		PXXXX			0	0	0
	Tractor		PXXXX			0	0	0
						(88,000)	0	(133,000)

Schedule 11 - Recreation Centre								
Manager Recreation Centre								0
						0	0	0
Schedule 12 - Transport								
Ute	Works Supervisor	116,896	117CO	2016 Colorado Single Cab	2019 Holden Colorado 4x4 (was Mechanics) 2023 Ford Ranger from Ranger			0
1214	Street Sweeper					0	0	0
						(550,000)	0	(550,000)
						(550,000)	0	(550,000)
XXXX	Schedule 13 - Building Control							
	Principal Building Surveyor			(No car currently provided for this position. Shared with Manager Planning & Development)				0
						0	0	0
XXXX	Schedule 14 - Administration Overheads							
	CEO (Private Novated Lease)		100CO	2020 Nissan Navara	Isuzu MUX Subaru Outback or Isuzu MUX			0
0704	Director Corporate Services Manager ICT	72,895	101CO	2026 Isuzu MUX	MUX	(45,000)	(53,500)	0
				(No car currently available. \$6,000 MV Allowance paid.)		0	0	0
	Coordinator Finance & Business Excellence				Subaru Forestor	0	0	0
						(45,000)	(53,500)	0
	Schedule 14 - Public Works Overheads		Km's - Mar 25					
1974	Director Operations	38,299	103CO	2023 MAZDA CX5	Subaru Outback or Isuzu MUX	0	0	0
	Manager Operations	239,421	105CO	2023 MAZDA CX5	Isuzu Dmax	(60,000)	0	(60,000)
	Manager Engineering & Facilities			(No car currently available. \$6,000 MV Allowance paid.)		0	0	0
	Mechanic	xxx	108CO	2019 Holden Colorado	Isuzu Dmax	0	0	0
						(60,000)	0	(60,000)
						(1,733,000)	(907,000)	(989,000)

**FURNITURE & FITTINGS
ACQUISITIONS EXPENDITURE**

Account Number	Description	2025/26		2026/27
		Budget	Forecast	Budget Estimate
		\$	\$	\$
	Schedule 4 - Members of Council			
5652	Sundry Furniture & Equipment	0	(5,000)	(5,000)
		0	(5,000)	(5,000)
	Schedule 5 - Ranger Services			
	Nil			0
		0	0	0
	Schedule 7 - Health Administration			
	Nil			0
		0	0	0
	Schedule 8 - Education			
	Nil			0
		0	0	0
	Schedule 8 - Other Welfare			
	Nil			0
		0	0	0
	Schedule 10 - Town Planning			
	Nil			0
		0	0	0
	Schedule 11 - Public Halls			
	Nil			0
		0	0	0
	Schedule 11 - Recreation Centre			
	Equipment per 10yr Recreation Centre Asset Plan	0	0	0
	Sundry Furniture & Equipment	0	0	0
7473	Swimming Pool Equipment		(17,500)	
		0	(17,500)	0
	Schedule 11 - Library			
	Furniture	0	0	0
		0	0	0
	Schedule 11 - Other Culture			
	Nil			0
		0	0	0
	Schedule 13 - Building Control			
	Nil			0
		0	0	0
	Schedule 14 - Administration Overheads			
0574	IT Equipment per 10 Year IT Asset Plan (Reserve funded)	(50,500)	0	(30,000)
0619	CCTV Upgrade		(5,400)	
1774	Computer Replacement		(30,000)	
	IT Equipment per 10 Year IT Asset Plan - ERP (loan funded)			0
	Office / Library IT Expenditure	0	0	0
9975	Furniture & Equipment	0	0	(5,000)
		(50,500)	(35,400)	(35,000)
	Schedule 14 - Public Works Overheads			
	Survey Equipment			0
	Sundry Furniture & Equipment	0	0	0
		0	0	0
	TOTAL	(50,500)	(57,900)	(40,000)

**PLANT & EQUIPMENT
ACQUISITIONS EXPENDITURE**

Account Number	Description	2025/26		2026/27
		Budget	Forecast	Budget Estimate
		\$	\$	\$
	Schedule 5 - Fire Prevention (DFES Funded)			
F010	Vehicle Equipment		(5,000)	0
3338	3FB & SES Capital Equipment		(10,350)	
		0	(15,350)	0
	Schedule 5 - Fire Prevention (DFES Funded \$1,000 - \$2,999)			
				0
		0	0	0
	Schedule 10 - Sanitation / Refuse Site			
	Small Plant & Equipment Pl:Growth	0	0	0
		0	0	0
		0	0	0
	Schedule 11 - Parks & Reserves			
5653	Small Plant & Equipment Plan			(10,000)
		(10,000)	0	(10,000)
	Schedule 12 - Roads			
6803	Sundry Equipment	0	(10,000)	0
		0	(10,000)	0
	TOTAL	(10,000)	(25,350)	(10,000)

TRANSFER TO RESERVES

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
4 7081 0	Reserve Interest - Allocated to Building Reserve				87,862
	Schedule 3 - General Purpose Funding				
	Revaluation Reserve	(Established to minimise the impact of the Valuer General's cost associated with rates revaluations every 3-4 years, and to facilitate the conducting of Asset Revaluations required every 3-5 years.)	60,000	60,000	25,000
	Revaluation Reserve - Interest		1,755	1,755	2,786
			61,755	61,755	27,786
4 7194 0	Schedule 4 - Members of Council				
	Election Reserve	(Established to minimise the impact of the cost of Local Government Elections. This reserve is to ensure the impact is spread over the years.)	20,000	20,000	10,000
	Election Reserve - Interest		298	298	148
			20,298	20,298	10,148
	Schedule 14 - Administration Overheads				
	Unspent Grants	(This Reserve is established to identify unexpended grants and special projects funding. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.)			
NEW			50,000	3,448,725	1,400,000
NEW	Unspent Grants Reserve - Interest (Nil)		0	0	0
	Carried Forward Projects	(Established to hold unspent project funds to be carried forward into future financial years. Project funds that are not expended within 2 financial years of their initial allocation to this reserve are to be reallocated to the Municipal Fund. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.)			
NEW			50,000	750,020	67,000
NEW	Carried Forward Projects Reserve - Interest (Nil)		0	0	0
			100,000	4,198,745	1,467,000
4 7051 0	Schedule 10 - Sanitation / Refuse Site				
	Waste Reserve	(To facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations.)	0	30,267	325,000
	Waste Reserve - Interest		21,523	21,523	341
			21,523	51,790	325,341
4 7198 0	Schedule 10 - Protection of Environment				
	River Rehabilitation Reserve	(To facilitate the activities for the Collie River Revitalisation)	0	0	5,000
	River Rehabilitation Reserve - Interest		3,431	3,431	3,404
			3,431	3,431	8,404
	Schedule 10 - Town Planning				
	Shire Housing & Land Development Reserve	(To facilitate the purchase or building of Shire staff housing and the development of land for Shire staff housing).	0	0	5,000
	Council Land Development Reserve - Interest				0
			0	0	5,000

TRANSFER TO RESERVES

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
4 7011 0	Schedule 11 - Public Halls				
	Building Reserve	(To facilitate renewals and replacement of Council owned buildings and infrastructure associated with a building. This is to ensure financial capacity to sustain building assets and ultimate replacement where required.)	10,000	10,000	28,000
	Building Reserve - Interest		25,146	25,146	25,243
			35,146	35,146	53,243
4 7201 0	Schedule 11 - Parks & Reserves				
	Parks & Ovals Reserve	(To facilitate renewals and replacement of major parks and gardens infrastructure and equipment)	0	0	0
	Parks & Ovals Reserve - Interest		8,365	8,365	8,299
			8,365	8,365	8,299
4 7192 0	Schedule 11 - Recreation Centre				
	Roche Park Reserve	(To facilitate renewals and replacement of buildings and infrastructure associated at Roche Park Centre)	0	0	0
	Roche Park Reserve - Interest		4,022	4,022	3,991
			4,022	4,022	3,991
11 3 9002	Schedule 11 - Other Culture				
	Collie Community Benefit Fund Contributions Reserve	(To facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie)	0	0	100,000
	Contribution to Works Reserve - Interest				0
			0	0	100,000
	Schedule 12 - Roads & Bridges				
	Infrastructure Reserve ***NEW for 26/27***	(To facilitate renewals, replacement, upgrade or creation of infrastructure assets associated with roads, footpaths or bridges identified in Council's Infrastructure Asset Management Plan.)	0	0	304,020
	Infrastructure Reserve - Interest				0
	Airport Reserve	(To facilitate renewal, replacement, or upgrade of all airport related assets.)	5,000	5,000	0
4 7091 0	Airport Reserve - Interest		1,065	1,065	1,204
			6,065	6,065	305,224
4 7041 0	Schedule 12 - Road Plant				
	Plant Reserve	(To facilitate purchase of new plant and plant replacements established in Council's plant replacement program. This is to enable plant changover at the optimal time to achieve high trade-in values, maximise usage and retain the provision of safe and reliable plant.)	75,000	75,000	20,000
	Plant Reserve - Interest		33,060	33,060	18,395
			0	0	0
			0	0	0
			108,060	108,060	38,395

TRANSFER TO RESERVES

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
Schedule 13 - Other Economic Services					
	New Initiatives Reserve				
4 7203 0	(To Facilitate in the funding of new strategic initiatives.)		0	0	180,000
	New Initiatives Reserve - Interest		9,064	9,064	3,263
	Collie Mineworkers Swimming Pool Reserve				
	(To facilitate renewals and replacement of buildings and infrastructure associated at the Collie Mineworkers Swimming pool.)		0	0	20,000
4 7202 0	Collie Mineworkers Swimming Pool Reserve - Interest		3,998	3,998	2,056
			13,062	13,062	205,319
Schedule 14 - Administration Overheads					
	Information & Communication Technology Reserve				
	(To facilitate the capital renewal and replacement of information and communication technology equipment, including the SynergySoft Enterprise Resource Planning (ERP) system.)		25,000	25,000	75,000
4 7204 0	ICT Reserve - Interest		714	714	267
	Legal Reserve				
	(Established to minimise the impact of legal proceedings.)		2,500	2,500	0
4 7200 0	Legal Reserve - Interest		5,691	5,691	5,646
	Unexpended Loan Funds Reserve				
	(To hold unspent loan funds drawn down in a specific financial year for use in future financial years.)		0	0	
			33,905	33,905	80,913
4 7061 0	Schedule 14 - Administration Overheads				
	Leave Reserve				
	(To assist in the funding of annual leave and long service leave along with temporary appointment to cover leave periods)		0	0	0
	Leave Reserve - Interest		11,439	11,439	12,818
			11,439	11,439	12,818
	TOTAL		427,071	4,556,083	2,651,882

TRANSFER FROM RESERVES

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
4 7081 0	Schedule 3 - General Purpose Funding Revaluation Reserve (Established to minimise the impact of the Valuer General's cost associated with rates revaluations every 3-4 years, and to facilitate the conducting of Asset Revaluations required every 3-5 years.) Interest	Refer Expenditure G/L 1 6752	24,102 0	24,102 0	117,000 0
			24,102	24,102	117,000
4 7194 0	Schedule 4 - Other Governance Election Reserve (Established to minimise the impact of the cost of Local Government Elections. This reserve is to ensure the impact is spread over the years.)		25,000	25,000	0
			25,000	25,000	0
NEW	Schedule 14 - Administration Overheads Unspent Grants (This Reserve is established to identify unexpended grants and special projects funding. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.) Unspent Grants Reserve - LGGC FAG Unspent Grants Reserve - LGGC - Local Roads Grant Unspent Grants Reserve Carried Forward Projects (Established to hold unspent project funds to be carried forward into future financial years. Project funds that are not expended within 2 financial years of their initial allocation to this reserve are to be reallocated to the Municipal Fund. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.)		50,000 0 0 0 50,000	95,000 0 0 0 0	1,994,104 0 0 0 817,020
			100,000	95,000	2,811,124
4 7051 0	Schedule 10 - Sanitation / Refuse Site Waste Reserve (To facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations.)		500,000	745,000	50,000
			500,000	745,000	50,000
4 7198 0	Schedule 10 - Protection of Environment River Rehabilitation Reserve (To facilitate the activities for the Collie River Revitalisation)		0	0	0
			0	0	0

TRANSFER FROM RESERVES

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
	Schedule 10 - Town Planning				
	Shire Housing & Land Development Reserve (To facilitate the purchase or building of Shire staff housing and the development of land for Shire staff housing).		0	0	0
			0	0	0
4 7011 0	Schedule 11 - Public Halls				
	Building Reserve (To facilitate renewals and replacement of Council owned buildings and infrastructure associated with a building. This is to ensure financial capacity to sustain building assets and ultimate replacement where required.)		246,000	0	310,000
			246,000	0	310,000
4 7201 0	Schedule 11 - Parks & Reserves				
	Parks & Ovals Reserve (To facilitate renewals and replacement of major parks and gardens infrastructure and equipment)		0	0	25,000
			0	0	25,000
4 7192 0	Schedule 11 - Recreation Centre				
	Roche Park Reserve (To facilitate renewals and replacement of buildings and infrastructure associated at Roche Park Centre)		0	0	0
			0	0	0
	Schedule 11 - Other Culture				
	Collie Community Benefit Fund Contributions Reserve (To facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie)		0	0	0
			0	0	0
	Schedule 12 - Roads & Depots				
	Infrastructure Reserve ***NEW for 26/27*** (To facilitate renewals, replacement, upgrade or creation of infrastructure assets associated with roads, footpaths or bridges identified in Council's Infrastructure Asset Management Plan.		0	0	296,020
4 7091 0	Airport Reserve (To facilitate renewal, replacement, or upgrade of all airport related assets.)		0	0	0
	Pathways Reserve		0	0	0
			0	0	296,020

TRANSFER FROM RESERVES

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
4 7041 0	Schedule 12 - Road Plant				
	Plant Reserve (To facilitate purchase of new plant and plant replacements established in Council's plant replacement program. This is to enable plant changover at the optimal time to achieve high trade-in values, maximise usage and retain the provision of safe and reliable plant.)		1,115,000	565,000	650,000
			1,115,000	565,000	650,000
	Schedule 13 - Other Economic Services				
4 7203 0	New Initiatives Reserve (To facilitate in the funding of new strategic initiatives.)		15,000	195,000	259,000
4 7202 0	Collie Mineworkers Swimming Pool Reserve (To facilitate renewals and replacement of buildings and infrastructure associated at the Collie Mineworkers Swimming pool.)		65,000	65,000	65,000
			80,000	260,000	324,000
	Schedule 14 - Administration Overheads				
4 7204 0	Information & Communication Technology Reserve (To facilitate the capital renewal and replacement of information and communication technology equipment, including the SynergySoft Enterprise Resource Planning (ERP) system.)		40,000	40,000	40,000
4 7200 0	Legal Reserve (Established to minimise the impact of legal proceedings.)		2,500	2,500	0
	Unexpended Loan Funds Reserve (To hold unspent loan funds drawn down in a specific financial year for use in future financial years.)		0	0	0
			42,500	42,500	40,000
4 7061 0	Schedule 14 - Administration Overheads Leave Reserve (To assist in the funding of annual leave and long service leave along with temporary appointment to cover leave periods)		10,000	10,000	205,000
			10,000	10,000	205,000
	TOTAL		2,142,602	1,766,602	4,828,144

RESERVE BALANCE

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
Schedule 3 - General Purpose Funding					
	Revaluation Reserve (Established to minimise the impact of the Valuer General's cost associated with rates revaluations every 3-4 years, and to facilitate the conducting of Asset Revaluations required every 3-5 years.)	Unrestricted	94,777	94,777	4,532
1 6485 0	Reserve Interest		1,755 0	1,755 0	2,786
			96,532	96,532	7,318
Schedule 4 - Members of Council					
	Election Reserve (Established to minimise the impact of the cost of Local Government Elections. This reserve is to ensure the impact is spread over the years.)	Unrestricted	5,046	5,046	15,194
1 6489 0			5,046	5,046	15,194
Schedule 14 - Administration Overheads					
	Unspent Grants (This Reserve is established to identify unexpended grants and special projects funding. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.)	Restricted	0	3,353,725	2,759,622
1 6487 0					
	Carried Forward Projects (Established to hold unspent project funds to be carried forward into future financial years. Project funds that are not expended within 2 financial years of their initial allocation to this reserve are to be reallocated to the Municipal Fund. This Reserve is an Operational Reserve and not all movements to and from the Reserve are included in the annual budget due to the timing of projects and known expenditure, but are authorised in advance by Council through the establishment of the Reserve Purpose.)	Restricted	0	750,020	0
1 6496 0			0	750,020	0
			0	4,103,745	2,759,622
Schedule 10 - Sanitation / Refuse Site					
	Waste Reserve (To facilitate the renewal and replacement of plant, buildings and infrastructure, along with landfill closure and remediation obligations.)	Unrestricted	226,326	11,593	286,934
1 6483 0			226,326	11,593	286,934
Schedule 10 - Protection of Environment					
	River Rehabilitation Reserve (To facilitate the activities for the Collicie River Revitalisation.)	Unrestricted	115,775	115,775	124,179
1 6490 0			115,775	115,775	124,179

RESERVE BALANCE

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
			\$	\$	\$
Schedule 10 - Town Planning					
1 6497 0	Shire Housing & Land Development Reserve (To facilitate the purchase or building of Shire staff housing and the development of land for Shire staff housing).	Unrestricted	0	0	5,000
			0	0	5,000
Schedule 11 - Public Halls					
1 6481 0	Building Reserve (To facilitate renewals and replacement of Council owned buildings and infrastructure associated with a building. This is to ensure financial capacity to sustain building assets and ultimate replacement where required.)	Unrestricted	612,595	858,595	601,838
			612,595	858,595	601,838
Schedule 11 - Parks & Reserves					
1 6492 0	Parks & Ovals Reserve (To support renewals, replacement and upgrade of major parks, gardens and sport and recreation infrastructure.)	Unrestricted	282,285	282,285	265,584
			282,285	282,285	265,584
Schedule 11 - Recreation Centre					
1 6488 0	Roche Park Reserve (To facilitate renewals and replacement of buildings and infrastructure associated with Roche Park Recreation Centre.)	Unrestricted	135,743	135,743	139,734
			135,743	135,743	139,734
Schedule 11 - Other Culture					
1 6499 0	Collie Community Benefit Fund Contributions Reserve (To facilitate the funding of projects, services and assets that provide long lasting community benefit within the Shire of Collie)	Restricted	0	0	100,000
			0	0	100,000
Schedule 12 - Roads & Bridges					
1 6498 0	Infrastructure Reserve ***NEW for 26/27*** (To facilitate renewals, replacement, upgrade or creation of infrastructure assets associated with roads, footpaths or bridges identified in Council's Infrastructure Asset Management Plan.	Unrestricted	0	0	8,000
1 6486 0	Airport Reserve (To facilitate renewal, replacement, or upgrade of all airport related assets.)	Unrestricted	40,951	40,951	42,155
x	Pathways Reserve	Unrestricted	0	0	0
			40,951	40,951	50,155

RESERVE BALANCE

Account Number	Description	Notes	2025/26		2026/27
			Budget	Forecast	Budget Estimate
	Schedule 12 - Road Plant		\$	\$	\$
	Plant Reserve (To facilitate the purchase of new plant and plant replacements established in Council's plant replacement program. This is to enable plant changover at the optimal time to achieve high trade-in values, maximise usage and retain the provision of safe and reliable plant.)	Unrestricted			
1 6482 0			75,666	625,666	14,061
			75,666	625,666	14,061
	Schedule 12 - Aerodromes				
x	Nil		0	0	0
			0	0	0
	Schedule 13 - Other Economic Services				
	New Initiatives Reserve (To facilitate the funding of new strategic initiatives identified in Council's Strategic Community Plan.)	Unrestricted			
1 6494 0			291,001	111,001	35,264
	Collie Mineworkers Swimming Pool Reserve (To facilitate the renewal and replacement of buildings and infrastructure associated with the Collie Mineworkers Swimming pool.)	Unrestricted			
1 6493 0			69,932	69,932	26,988
			360,933	180,933	62,252
	Schedule 14 - Administration Overheads				
	Information & Communication Technology Reserve (To facilitate the capital renewal and replacement of information and communication technology equipment, including the SynergySoft Enterprise Resource Planning (ERP) system.)	Unrestricted			
1 6495 0			9,096	9,096	44,363
	Legal Reserve (Established to minimise the financial impact of legal advice and representation.)	Unrestricted			
1 6491 0			192,036	192,036	197,682
	Unexpended Loan Funds Reserve (To hold unspent loan funds drawn down in a specific financial year for use in future financial years.)	Restricted			
x			0	0	0
			201,132	201,132	242,045
	Schedule 14 - Administration Overheads				
	Leave Reserve (To assist in the funding of annual leave and long service leave along with temporary appointment to cover leave periods)	Unrestricted			
1 6484 0			435,998	435,998	243,816
			435,998	435,998	243,816
	TOTAL		2,588,982	7,093,994	4,917,732

New Borrowings

Account			2025/26		2026/27
			Budget	Forecast	Budget Estimate
Number					
XXXX	Depot Relocation - WATC ID# 50149	117	0	0	0
	Truck Bay - WATC ID# 50364	118	0	0	0
	Various Projects - WATC ID# 50427	119	0	0	0
	Roche Park Court 3 - WATC ID# 74741	120	0	0	0
	Venn St River Stop - WATC ID# 77248	121	0	0	0
	Building Capital Works - WATC ID# 138026	122	0	0	0
	Solar Panels - WATC ID# 138027	123			0
	Server Upgrade - WATC ID# 140864	124	0	0	0
	New ERP System to replace SynergySoft		0	0	0
	Staff Housing - Senior Execuitve	126			800,000
	Staff Housing - Manager	127			650,000
			0	0	1,450,000

New Community / Self Supporting Loans

Account			2025/26		2026/27
			Budget	Forecast	Budget Estimate
Number					
XXXX	SSL - Collie Golf Club - WATC ID# 259626	125	0	0	0
			0	0	0

Borrowings Principal Repayments

Account			2025/26			2026/27
Number		Loan #	Budget	Actual YTD	Forecast	Budget Estimate
Existing Loans						Year 1
5838	Depot Relocation - WATC ID# 50149	117	(87,808)	(43,478)	(87,808)	(91,284)
5839	Truck Bay - WATC ID# 50364	118	(9,363)	(4,645)	(9,363)	(9,657)
5840	Various Projects - WATC ID# 50427	119	(14,290)	(7,110)	(14,290)	(14,572)
5841	Roche Park Court 3 - WATC ID# 74741	120	(10,571)	(10,530)	(10,571)	(10,734)
5842	Venn St River Stop - WATC ID# 77248	121	(23,130)	(11,529)	(23,130)	(23,422)
5843	Building Capital Works - WATC ID# 138026	122	(30,517)	(15,222)	(30,517)	(30,809)
5844	Solar Panels - WATC ID# 138027	123	(9,102)	(9,102)	(9,102)	
5845	Server Upgrade - WATC ID# 140864	124	(14,141)	(14,141)	(14,141)	0
5846	SSL - Collie Golf Club - WATC ID# 259626	125	(14,743)	(14,743)	(14,743)	(15,553)
Total Existing Loans			(213,665)	(130,501)	(213,665)	(196,031)
<u>2026/27 New Loans</u>						
XXXX	Staff Housing - Senior Execuitve	126	0	0	0	(10,610)
XXXX	Staff Housing - Manager	127	0	0	0	(8,621)
XXXX	ERP System - \$500,000	XXX	0	0	0	
Total Proposed Loans			0	0	0	(19,230)
Total Borrowing Principal Repayments			(213,665)	(130,501)	(213,665)	(215,262)

Interest Expense - Borrowings

			General Ledger		2025/26		2026/27
			Budget	Forecast			
Existing Loans	Loan #						
	115	5879	0	0			
	116	5976	0	0			
Depot Relocation	117	5942	(20,643)	(20,643)			(14,300)
Truck Bay	118	5943	(986)	(986)			(537)
Various Projects	119	5953	(1,421)	(1,421)			(803)
Roche Park Court 3	120	5955	(1,125)	(1,125)			(636)
Venn Street River Stop	121	5956	(2,131)	(2,131)			(1,130)
Building Capital Works	122	5957	(2,606)	(2,606)			(1,274)
Solar Panels	123	5958	(23)	(23)			
Server Upgrade	124	5959	(53)	(53)			
SSL - Collie Golf Club	125	5960	(30,124)	(30,124)			(25,694)
				0			
Total Existing Loans			(59,112)	(59,112)			(44,373)
Proposed Loans							
Staff Housing - Senior Executive	126	5961	0	(0)			(24,000)
Staff Housing - Manager	127	5965	0	(0)			(19,500)
New ERP system	128	NEW GL	0	0			0
Total Proposed Loans			0	(0)			(43,500)
Total Borrowing Interest Expense			(59,112)	(59,112)			(87,873)

Interest Revenue - Self Supporting Loan Reimbursements

	Loan #				
Self Supporting Loan Revenue					
SSL - Collie Golf Club	125	7611	0	30,124	25,694
Total SSL Revenue					25,694

State Loan Guarantee Fee - Borrowings

			2025/26		2026/27
Existing Loans	Loan #				
Depot Relocation	117	5942	(20,643)	(20,643)	(2,234)
Truck Bay	118	5943	(986)	(986)	(87)
Various Projects	119	5953	(1,421)	(1,421)	(236)
Roche Park Court 3	120	5955	(1,125)	(1,125)	(251)
Venn Street River Stop	121	5956	(2,131)	(2,131)	(546)
Building Capital Works	122	5957	(2,606)	(2,606)	(825)
Solar Panels	123	5958	(23)	(23)	
Server Upgrade	124	5959	(53)	(53)	0
SSL - Collie Golf Club	125	5960	(30,124)	(30,124)	(3,506)
			0	0	
Total Existing Loans			(59,112)	(59,112)	(7,684)
Proposed Loans					
Staff Housing - Senior Executive	126	5961	0	(0)	(2,966)
Staff Housing - Manager	127	5965			(2,410)
New ERP system	128	NEW GL			
Total Proposed Loans			0	(0)	(5,375)
Total State Loan Guarantee Fee Expense			(59,112)	(59,112)	(13,060)

State Loan Guarantee Fee Revenue - Self Supporting Loan Reimbursements

	Loan #				
Self Supporting Loan Revenue					
SSL - Collie Golf Club	125		30,124	30,124	3,506
Total SSL Revenue			30,124	30,124	3,506

SCHEDULE OF FEES AND CHARGES 2026/2027

Definition:

Community Group is defined as:

Any not-for-profit sporting, recreational or community organisation that is involved in activities that benefits the Collie community.

Family is defined as:

Two(2) named adults and children aged under 18 years of age residing at the same address as at least one of the named adults.



Shire of
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SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Development Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
1	Not more than \$50,000	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$147.00
2	Between \$50,000 and \$500,000	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	0.32% of estimated cost of development
3	Between \$500,000 and \$2.5m	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$1,700 plus 0.257% for every \$1 in excess of \$500,000
4	Between \$2.5m and \$5m	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$7,161 plus 0.206% for every \$1 in excess of \$2.5 million
5	Between \$5m and \$21.5m	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$12,633 plus 0.123% for every \$1 in excess of \$5 million
6	More than \$21.5m	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$34,196.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

7	Where the development has commenced or been carried out (other than extractive industry)	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	Development Application Fee plus, by way of penalty, twice that fee
8	Extractive Industry	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$739.00
9	Extractive Industry - where the development has commenced or been carried out	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	Extractive Industry Fee plus, by way of penalty, twice that fee
10	Determining an application for exchange of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply, where the change or the alteration, extension or change has not commenced or been carried out	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$295.00
11	Determining an application for a change of use or for an alteration or extension or change of a non-conforming use to which item 1 does not apply, where the change or the alteration, extension or change has commenced or been carried out	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	Fee above plus, by way of penalty, twice that fee
12	Cancellation or amendment charges	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$295.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Subdivisions

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
13	Clearance less than 5 lots	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$73 per lot
14	Clearance between 5 and 195 lots	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$73 for the first 5 lots and \$35 per lot thereafter
15	Clearance more than 195 lots	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$7,393.00
16	Supervision Fee- when an engineer has been consulted	Statutory	<i>Planning and Development Act 2005 (s 158)</i>	GST Charged	1.50% of total roads and drains
17	Supervision Fee - when an engineer has not been consulted	Statutory	<i>Planning and Development Act 2005 (s 158)</i>	GST Charged	3.00% of total roads and drains
18	Defects Maintenance Bond	Statutory		GST Free	\$0

Home Occupation

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
19	Initial Application Fee	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$222
20	Fee - where home occupation has commenced without approval	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	The Initial Application Fee plus, by way of penalty, twice that fee

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

21	Annual Renewal	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$73.00
22	Annual Renewal - where application is made after the approval has expired	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	The Annual Renewal Fee plus, by way of penalty, twice that fee

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Scheme Amendment/Structure Plan

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
23	Request to initiate	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
24	Processing fee - base/standard	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
25	Processing fee - complex	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
26	Lodgement of Structure Plan/Local Development Plan (Initial charge, based on 12hrs; final charge is subject to hours required on application)	Council		GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
27	Director/ Manager/ Shire Planner (hourly rate)	Statutory	<i>Planning and Development Regulations 2009</i>	GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
28	Environmental Health Officer (hourly rate)	Statutory	<i>Planning and Development Regulations 2009</i>	GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
29	Administrative Assistant (hourly rate)	Statutory	<i>Planning and Development Regulations 2009</i>	GST Charged	This fee is calculated in accordance with the Planning and Development Regulations 2009 (Part 7, Division 2)
30	Advertising for Scheme Amendment/Structure Plan	Council		GST Charged	Cost plus 10%
31	Lodgement of a Notification on the Title	Council		GST Free	\$220.00

Miscellaneous Planning Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
32	Document Search - Residential	Council		GST Charged	\$65.00
33	Document Search - Commercial (per hour, min 1 hour)	Council		GST Charged	\$93.00
34	Providing a Zoning Certificate	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$73.00
35	Replying to a property settlement questionnaire	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$73.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

36	Providing written planning advice	Statutory	<i>Planning and Development Regulations 2009</i>	GST Free	\$73.00
37	Advertising of Development Applications-1 Advertisement	Council		GST Charged	Cost + 10%
38	Advertising of Development Applications-2 Advertisements	Council		GST Charged	Cost + 10%
39	Shipping Containers for Storage Bond	Council		GST Free	\$1,000.00
40	Issue of Section 40 Certificate (Liquor Act)	Council		GST Charged	\$167.00
41	South West Joint Design Review Panel Sitting Fees	Council		GST Charged	\$2,195 per meeting

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Camp Sites

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
42	Application/Renewal of a license (Reg 45)	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	Minimum \$200 or site fee multiply by number of sites per application
43	Long Stay Site (Fee to be multiplied by number of sites)	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$6.00
44	Short Stay Site (Fee to be multiplied by number of sites)	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$6.00
45	Camp Site (Fee to be multiplied by number of sites)	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$3.00
46	Overflow Site (Fee to be multiplied by number of sites)	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$1.50
47	Additional Fee by way of Penalty for Renewal after Expiry	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$20.00
48	Transfer of Licence	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$100.00
49	Appeal to Minister	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$100.00
50	Approval of Park Homes and Other Structures on Caravan Parks	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$183.00
51	Application for approval for Camping on Private Land (Regulation 11)	Statutory	<i>Caravan Park and Camping Grounds Regulations 1997</i>	GST Free	\$183.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Building Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
52	Certified Application - Class 1 and 10	Statutory	<i>Building Act 2011 (s 16 (1))</i>	GST Free	0.19% of value min \$110
53	Uncertified Application - Class 1 and 10	Statutory	<i>Building Act 2011 (s 16 (1))</i>	GST Free	0.32% of value min \$110
54	Certified Application - Class 2 to 9	Statutory	<i>Building Act 2011 (s 16 (1))</i>	GST Free	0.09% of value min \$110

Demolition Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
55	Class 1 and 10	Statutory	<i>Building Act 2011 (s 16 (1))</i>	GST Free	\$110.00
56	Class 2 to 9 (per storey)	Statutory	<i>Building Act 2011 (s 16 (1))</i>	GST Free	\$110.00

Occupancy Permits

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
57	Occupancy Permits, Temporary Occupancy Permits, Modifications and Replacements	Statutory	<i>Building Act 2011 (s46 , s47, s48, s49, s52)</i>	GST Free	\$110.00

Extension of Time Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
58	BA22 – Application to extend a building or demolition permit.	Statutory	<i>Building Act 2011 (s46 , s47, s48, s49, s52)</i>	GST Free	\$110.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Unauthorised Work Applications

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
59	Retrospective Building Approval Certificate	Statutory	<i>Building Act 2011 (s51 (3))</i>	GST Free	0.38% of value min \$110
60	Retrospective Occupancy Permit - Class 2 to 9	Statutory	<i>Building Act 2011 (s51 (2))</i>	GST Free	0.38% of value min \$110
61	Building Approval Certificate where Unauthorised Work has not been done	Statutory	<i>Building Act 2011 (s52 (2))</i>	GST Free	\$110.00

Regulatory Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
62	Building Services Levy - Building and Demolition Permits	Statutory	<i>Building Act 2011</i>	GST Free	0.137% of value min \$61.65
63	Building Services Levy - Occupancy Permits and Building Approval Certificates(excluding s46 & s48)	Statutory	<i>Building Act 2011</i>	GST Free	\$61.65
64	Building Services Levy - Occupancy Permits and Building Approval Certificates for unauthorised work	Statutory	<i>Building Act 2011</i>	GST Free	0.274% of value min \$123.30
65	BCITF Levy (if over \$20,000)	Statutory		GST Free	0.20% of estimated value
66	Swimming Pool Inspections (Annual fee)	Statutory	<i>Building Act 2011 (regulation 53)</i>	GST Charged	\$60.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Miscellaneous Building Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
67	Plan Search Request – Residential (per property)	Council		GST Charged	\$65.00
68	Plan Search Request – Commercial (per property)(per hour, min 1 hour)	Council		GST Charged	\$93.00
69	Written Information from Building Surveyor or Site inspection	Council		GST Charged	\$130.00
70	Application to Amend Building Standard	Statutory	<i>Building Act 2011 (regulation 31)</i>	GST Free	\$2,160.15
71	Application for a park home	Council	<i>Caravan and Camping Ground Act</i>	GST Free	\$200.00
72	Second-Hand Dwellings and Buildings Bond	Council		GST Free	\$5,000.00
73	Verge/Footpath Damage Bond - Building Works	Council		GST Free	\$1,025.00
74	Verge/Footpath Damage Bond – Civil Works	Council		GST Free	\$2,150.00
75	Verge/Footpath Damage Inspection Fee	Council		GST Charged	\$115.00
76	Application for approval of battery powered smoke alarms	Statutory	<i>Building Act 2011 (regulation 61)</i>	GST Free	\$179.40
77	Swimming Pool Inspection (upon request)	Council		GST Charged	\$312.00
78	New Swimming Pool Barrier Inspection	Council		GST Charged	\$312.00
79	Building Licences/Permits Report (Current property owner only)	Council		GST Charged	\$33.00
80	Building Approval List - 12 Months	Council		GST Free	\$100.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Building Certification Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
81	BA3 Certification Service for Class 2-9 Buildings (up to 500m2)	Council		GST Charged	0.20% of value min \$350
82	BA17 Certificate of Construction Compliance (per hour)	Council		GST Charged	\$180 per hour min \$350
83	BA18 Certificate of Construction Compliance (per hour)	Council		GST Charged	\$180 per hour min \$350

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Food Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
84	Food Premises Notification fee	Council		GST Free	\$75.00
85	Food Premises Registration fee	Council		GST Free	\$150.00
86	Multiple Premises Assessment Fee (i.e. supermarkets)	Council		GST Free	\$598.00
87	Annual High Risk Assessment Fee	Council		GST Free	\$350.00
88	Annual Medium Risk Assessment Fee	Council		GST Free	\$280.00
89	Annual Low Risk Assessment Fee	Council		GST Free	\$173.00
90	Audit Review Fee	Council		GST Free	\$75.00
91	Settlement Enquiry of a Food Business	Council		GST Charged	\$100.00
92	Alteration to existing Food Business Registration Certificate	Council		GST Charged	\$45.00

Trading in Public Places

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
93	Application Fee (Commercial/For profit only)	Council		GST Free	\$87.00
94	Licence Fee - Daily	Council		GST Free	\$20.00
95	Licence Fee - Weekly (Continuous)	Council		GST Free	\$80.00
96	Licence Fee - Monthly (Continuous)	Council		GST Free	\$240.00
97	Licence Fee - Annually (Continuous)	Council		GST Free	\$2,000.00
98	Not for Profit Organisations	Council		GST Free	\$50.00
99	Collie Community Groups & Local Fund Raising	Council		GST Free	Free
100	Permit - Signage - 1 Year	Council		GST Free	\$150.00
101	Permit - Alfresco Area - 1 Year	Council		GST Free	\$150.00
102	Application to Amend a Trading in Public place or Alfresco Permit	Council		GST Charged	\$87.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Public Buildings

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
103	Applications under Health (Public Building) Regulations 1992	Statutory	<i>Health (Public Building) Regulations 1992</i>	GST Free	\$55 per hour to a maximum of \$871
104	Public Building (including Events) Application Fees - 1 up to 50	Council		GST Free	\$115.00
105	Public Building (including Events) Application Fees - 51 up to 200	Council		GST Free	\$248.00
106	Public Building (including Events) Application Fees - Over 200	Council		GST Free	\$415.00
107	Application to extend or alter a Public Building	Council		GST Free	\$115.00
108	Lodging house fee - Less than 100	Council		GST Free	\$150.00
109	Lodging house fee - More than 100	Council		GST Free	\$350.00

Treatment of Sewage and Disposal of Effluent and Liquid Waste

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
110	Application for approval of waste water apparatus	Statutory	<i>Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974</i>	GST Free	\$118.00
111	Inspect and Issue 'Permit to use apparatus'	Statutory	<i>Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974</i>	GST Free	\$118.00
112	Apparatus re-inspection fee	Statutory	<i>Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974</i>	GST Free	\$118.00
113	Additional fee for renewal after expiry	Statutory	<i>Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974</i>	GST Free	\$20.00
114	Local Government report fee (for large apparatus)	Council		GST Charged	\$250.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Dog Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
115	Sterilised - 1 Year (pensioner discount-50%)	Statutory	<i>Dog Regulations 2013</i>	GST Free	\$20.00
116	Sterilised - 3 Years (pensioner discount-50%)	Statutory	<i>Dog Regulations 2013</i>	GST Free	\$42.50
117	Sterilised - Lifetime (pensioner discount-50%)	Statutory	<i>Dog Regulations 2013</i>	GST Free	\$100.00
118	Unsterilised - 1 Year (pensioner discount-50%)	Statutory	<i>Dog Regulations 2013</i>	GST Free	\$50.00
119	Unsterilised - 3 Years (pensioner discount-50%)	Statutory	<i>Dog Regulations 2013</i>	GST Free	\$120.00
120	Unsterilised - Lifetime (pensioner discount-50%)	Statutory	<i>Dog Regulations 2013</i>	GST Free	\$250.00
121	Registration of dog kept in an approved kennel establishment (per establishment)	Statutory	<i>Dog Regulations 2013</i>	GST Charged	\$200.00
122	Registration of Dangerous Dog - 1 year	Statutory	<i>Dog Regulations 2013</i>	GST Charged	\$50.00
123	Annual Kennel Inspection Fee	Council		GST Charged	\$140.00

Cat Registration Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
124	Sterilised - 1 Year (pensioner discount-50%)	Statutory	<i>Cat Regulations 2012</i>	GST Free	\$20.00
125	Sterilised - 3 Years (pensioner discount-50%)	Statutory	<i>Cat Regulations 2012</i>	GST Free	\$42.50
126	Sterilised - Lifetime (pensioner discount-50%)	Statutory	<i>Cat Regulations 2012</i>	GST Free	\$100.00
127	Application to Breed Cats (per breeding cat)	Statutory	<i>Cat Regulations 2012</i>	GST Charged	\$100.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Ranger Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
128	Dog Pound Fee	Council		GST Free	\$130.00
129	Dog Sustenance charge (per day)	Council		GST Charged	\$15.00
130	Surrender of Dog	Council		GST Charged	\$165.00
131	Permit to keep more than 2 dogs (including inspection fee)	Council		GST Charged	\$130.00
132	Cat Pound Fee	Council		GST Free	\$115.00
133	Cat Sustenance charge (per day)	Council		GST Charged	\$15.00
134	Surrender of Cat	Council		GST Charged	\$165.00
135	Animal Microchipping	Council		GST Charged	\$71.00
136	Stock Impound Fee	Council		GST Charged	\$200 per head
137	Stock Sustenance charge (per day)	Council		GST Charged	\$50 per head
138	Impounded Vehicle towing	Council		GST Charged	Towing at cost + 10%
139	Impounded Vehicle Fee	Council		GST Charged	\$100.00
140	Impounded Vehicle storage fee (per day)	Council		GST Charged	\$15.00
141	Final Demand Fees	Council		GST Charged	\$27.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Swimming Pool Single Entry

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
142	General Admission (Adult)	Council		GST Charged	\$8.00
143	Student (primary school 4+ years and high school aged) (Age 10+ must produce proof of enrolment/student status)	Council		GST Charged	\$5.50
144	Concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	\$5.50
145	Age 3 and under	Council		GST Charged	Free

Swimming Pool Season Tickets

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
146	Family*	Council		GST Charged	\$390.00
147	Family* Concession (Family Health Care Card)	Council		GST Charged	\$225.00
148	Individual	Council		GST Charged	\$184.00
149	Student & Senior Cards Concession (Age 10+ must produce proof of enrolment/student status)	Council		GST Charged	\$140.00
150	Concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	\$92.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Swimming Pool Miscellaneous Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
151	Spectators (Swimming lessons and carnivals)	Council		GST Charged	Free
152	Spectators (Non swimming- excluding Swimming lessons and carnivals)	Council		GST Charged	Free
153	Participants (Swimming lessons and carnivals)	Council		GST Charged	\$5.50 Free for school in term swimming lessons
154	Book of 10 single entry tickets - General Admission (Adult)	Council		GST Charged	\$68.00
155	Book of 10 single entry tickets - student & concession (Pension/Health Care/Disability Cards/Seniors/Companion Card accepted)	Council		GST Charged	\$47.00
156	Aqua Fitness Class (\$6.50 discount with a season pass)	Council		GST Charged	\$17.50
157	Aqua Fitness concession (\$6.50 discount with a season pass)	Council		GST Charged	\$15.50
158	Aqua Fitness with Season Ticket (\$6.50 discount with a season pass)	Council		GST Charged	\$13.50
159	Aqua Fitness 10 visit pass (\$55.00 discount with a season pass)	Council		GST Charged	\$148.50
160	Aqua Fitness 10 visit pass - concession (\$55.00 discount with a season pass)	Council		GST Charged	\$131.50
161	Special Event Days	Council		GST Charged	Free
162	Promotional and Other Events	Council		GST Charged	up to \$20 per participant
163	Inflatable Hire - large (includes lifeguards)	Council		GST Charged	\$150 per hour
164	Swimming Pool Kiosk	Council		GST Charged	Prices as marked
165	Lifeguard Hire	Council		GST Charged	\$55 per hour
166	Pool Manager Hire				\$80 per hour
167	Lane Hire	Council		GST Charged	\$25 per hour

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Library Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
167	Library replacement card	Council		GST Charged	\$5.00
168	Sale of second hand books	Council		GST Charged	Prices as marked
169	Computer Use (Free use by WA Concession card holders)	Council		GST Charged	\$5 per hour
170	Library events	Council		GST Charged	\$10.00-\$25.00
171	Lost/damaged Items (as per State Library determination)	Council		GST Charged	Cost plus 10%

Library Hire Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
172	Meeting Room per hour or part thereof (free for community groups)	Council		GST Charged	\$60.00
173	Meeting Room (4 hours) (free for community groups)	Council		GST Charged	\$180.00
174	Meeting Room Full Day (free for community groups)	Council		GST Charged	\$300.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Roche Park Stadium & Court Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
175	Stadium: Major per day - Court 1 & 2	Council		GST Charged	\$380 per day
176	Stadium: Major multi day -Court 1 & 2	Council		GST Charged	\$280 per day
177	Stadium: Minor per day -Court 3	Council		GST Charged	\$225 per day
178	Stadium: Minor multi day -Court 3				\$160 day
179	Stadium: Full Court	Council		GST Charged	\$65 per hour
180	Stadium: Half Court	Council		GST Charged	\$45 per hour
181	Courts: Casual Use	Council		GST Charged	\$2-\$12 per person (manager to determine based on staffing arrangements and use availability)

Roche Park Association Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
182	Stadium Full Court (Juniors) - Games	Council		GST Charged	\$30 per hour
183	Stadium Full Court (Seniors) - Games	Council		GST Charged	\$50 per hour
184	Stadium Half Court (Juniors) - Games	Council		GST Charged	\$20 per hour
185	Stadium Half Court (Seniors) - Games	Council		GST Charged	\$30 per hour
186	Stadium (Juniors & Seniors) - Training	Council		GST Charged	Half Court: \$20 per hour Full Court : \$30 per hour

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Roche Park School Bookings

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
187	Major Stadium	Council		GST Charged	\$195 per day
188	Minor Stadium	Council		GST Charged	\$145 per day
189	Stadium Hire -individual students	Council		GST Charged	\$2 per student per hour

Roche Park Facility Hire

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
190	Additional Staffing	Council		GST Charged	\$68 per hour
191	Birthday Party (includes room and setup) - 4 hour max.	Council		GST Charged	\$50 per event
192	Birthday Party (includes room and setup with cleaning) - 4 hour max.	Council		GST Charged	\$120 per event
193	Function Room (includes room, kitchen and setup) - 2 hour min.	Council		GST Charged	\$250 per day or \$50 per hour
194	Function Room (includes room, kitchen and setup with cleaning) - 2 hour min.	Council		GST Charged	\$320 per day or \$120 per hour
195	Small Meeting Room (free for community groups)	Council		GST Charged	\$140 per day or \$25 per hour
196	Kiosk and/or Kitchen	Council		GST Charged	\$170 per day or \$35 per hour
197	Room Setup	Council		GST Charged	\$75.00
198	Tea/Coffee	Council		GST Charged	\$2 per person
199	External Toilets and/or Changerooms	Council		GST Charged	\$35 per day or \$120 with cleaning

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Roche Park Fitness Classes

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
200	Group Fitness (per person)	Council		GST Charged	\$14.00
201	Group Fitness (Concession) (per person)	Council		GST Charged	\$10.00
202	Group Fitness (10 visit pass) (per person)	Council		GST Charged	\$120.00
203	Group Fitness (12 Months Membership)	Council		GST Charged	\$760 per person (Monthly Direct Debit-\$70/month)
204	Senior Fitness Session	Council		GST Charged	\$5-\$12 (depends on the fitness class)
205	Senior Fitness Assessment (per person)	Council		GST Charged	\$70.00

Roche Park Recreation Programs

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
206	Events and Programs (per person)	Council		GST Charged	Price set at launch

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Roche Park Other Fees & Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
Team Sports					
207	Weekly Team Fee	Council		GST Charged	\$37- \$47
208	Team Nomination Fee	Council		GST Charged	\$40 - \$55
209	Forfeit -greater than 24 hours notice	Council		GST Charged	\$50
210	Forfeit -less than 24 hours notice	Council		GST Charged	\$70
211	Forfeit - No notice of forfeit	Council		GST Charged	\$95
Individual Sports					
212	Individual Sport program - session fee	Council		GST Charged	\$7.50
213	Individual Sport program - registration fee	Council		GST Charged	\$7.50
Others					
214	Roche Park Kiosk Items	Council		GST Charged	Prices as marked

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Sport and Recreation Ground Single Use Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
215	Recreation Ground - per day (Day Fee)	Council		GST Charged	\$250.00
216	Recreation Ground - per day (Night Fee)	Council		GST Charged	\$320.00
217	Wallsend Ground - per day (Day Fee)	Council		GST Charged	\$215.00
218	Wallsend Ground - per day (Night Fee)	Council		GST Charged	\$305.00
219	South West Football League (Per Day)	Council		GST Charged	\$250.00

Sport and Recreation Ground Annual Maintenance Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
220	Collie River Valley Little Athletics	Council		GST Charged	\$461.00
221	Collie Eagles Football Club	Council		GST Charged	\$3,495.00
222	Collie Fossils	Council		GST Charged	\$560.00
223	Collie Motorcycle Club	Council		GST Charged	Cost
224	Collie Cricket Association	Council		GST Charged	\$3,039.00
225	Collie Lawn Tennis	Council		GST Charged	\$1,994.00
226	Collie Soccer Club	Council		GST Charged	\$3,039.00
227	Collie Swimming Club (Includes lighting)	Council		GST Charged	\$1,415.00
228	Collie Underwater Hockey Association (Includes lighting)	Council		GST Charged	\$1,415.00
229	Western Riding Association	Council		GST Charged	\$1,140.00
230	Collie Harness Racing Club	Council		GST Charged	\$1,140.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Grants of Right of Burial

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
231	Issue of Grant of Right of Burial	Council		GST Free	\$625.00
232	Transfer of Grant of Right of Burial	Council		GST Free	\$50.00
233	Renewal of Grant of Right of Burial	Council		GST Free	\$625.00
234	Copy of Grant of Right of Burial	Council		GST Free	\$50.00

Burial Sites

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
235	Reservation of grave (non refundable)	Council		GST Charged	\$195.00
236	Interment of an adult grave (other than an infant)	Council		GST Charged	\$1,495.00
237	Interment of an infant grave	Council		GST Charged	\$475.00
238	Interment of a cremated ashes in gravesite	Council		GST Charged	\$175.00
239	Interment surcharge for after 2pm	Council		GST Charged	\$345.00
240	Interment without notice	Council		GST Charged	\$575.00
241	Interment surcharge for weekends and public holidays	Council		GST Charged	\$575.00
242	Reopening of a grave	Council		GST Charged	\$2,055.00
243	Exhumation	Council		GST Charged	\$1,370.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Niche Wall & Modular Niche

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
244	Reservation of Niche Wall or Modular Niche (non refundable)	Council		GST Charged	\$195.00
245	Placement of a cremated ashes into Niche Wall or Modular Niche (including affixing plaque)	Council		GST Charged	\$195.00
246	Affixing plaque to Niche Wall or Modular Niche	Council		GST Charged	\$195.00
247	Single plaque (Niche Wall and Modular Niche)	Council		GST Charged	\$455.00
248	Double plaque (Niche Wall only)	Council		GST Charged	\$685.00
249	Second Standard Inscription for a double plaque (Niche Wall only)	Council		GST Charged	\$345.00

Memorial Garden

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
250	Reservation of interment Memorial Garden (non refundable)	Council		GST Charged	\$195.00
251	Interment of a cremated ashes into Memorial Garden (including affixing plaque)	Council		GST Charged	\$195.00
252	Affixing plaque to Memorial Garden	Council		GST Charged	\$195.00
253	Single plaque for Memorial Garden (including cement plinth)	Council		GST Charged	\$575.00

Cemetery License Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
254	Undertaker's annual license fee	Council		GST Charged	\$345.00
255	Undertaker's single licence fee for one interment	Council		GST Charged	\$115.00
256	Monumental Mason annual license fee	Council		GST Charged	\$335.00
257	Monumental Mason single license fee	Council		GST Charged	\$115.00
258	Permit to erect headstone	Council		GST Charged	\$175.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

259	Permit to construct a vault	Council	GST Charged	\$175.00
260	Cemetery search fee	Council	GST Charged	\$50.00

SHIRE OF COLLIE
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Residential Kerbside Collection

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
261	Annual 3 bin service for residential property	Council		GST Charged	\$458.00
262	Annual 3 bin service for residential property (pensioners only)	Council		GST Charged	\$439.00
263	Annual rural waste charge	Council		GST Charged	\$203.00
264	Additional annual general waste service for residential property (per bin)	Council		GST Charged	\$223.00
265	Additional annual recycling service for residential property (per bin)	Council		GST Charged	\$93.00
266	Additional annual FOGO recycling service for residential property (per bin)	Council		GST Charged	\$143.00

Non Residential Kerbside Collection

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
267	Annual non residential general waste service (per bin) Pickup five times in a week	Council		GST Charged	\$866.00
268	Annual non residential general waste service (per bin) Pickup once in a week	Council		GST Charged	\$251.00
269	Annual non residential recycling service (per bin) Pickup 5 times a week every 2nd week	Council		GST Charged	\$866.00
270	Annual non residential recycling service (per bin) Pickup once a fortnight	Council		GST Charged	\$251.00
271	Annual non residential FOGO service (per bin) Pickup five times in a week	Council		GST Charged	\$804.00
272	Annual non residential FOGO service (per bin) Pickup once in a week	Council		GST Charged	\$188.00

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Domestic Waste -no tip pass presented

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
273	Car, station wagon, small enclosed vehicle (Excluding asbestos disposal)	Council		GST Charged	\$28 per load \$5 concession for Collie residents
274	Light vehicle - ute, van or small trailer not exceeding 2.1m x 1.2m (excluding asbestos disposal)	Council		GST Charged	\$32 per load \$6 concession for Collie residents
275	Large trailer exceeding 2.1m x 1.2m - including dual axle, float, trailers with sides exceeding 600mm (excluding asbestos disposal)	Council		GST Charged	\$55 per load \$7 concession for Collie residents
276	Utility/van with small trailer not exceeding 2.1m x 1.2m (excluding asbestos disposal)	Council		GST Charged	\$55 per load \$7 concession for Collie residents
277	Utility/van with large trailer exceeding 2.1m x 1.2m - including dual axle, float, trailers with sides exceeding 600mm (excluding asbestos disposal)	Council		GST Charged	\$85 per load \$10 concession for Collie residents

Commercial / Industrial Waste

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
278	General and Co Mingled Waste (subject to inspection by gate attendant as it requires compliance with Shire of Collie landfill license)	Council		GST Charged	Ute, van or small trailer not exceeding 2.1m x 1.2m: \$45 per load (\$5 concession for Collie residents) Others (i.e, ute/van with trailer, trucks and skip bins) \$150 per tonne or part thereof (sorted) (\$30 concession for Collie residents) \$250 per tonne or part thereof (unsorted) (\$30 concession for Collie residents)
279	Clean fill - non contaminated subject to inspection by gate attendant	Council		GST Charged	Free

SHIRE OF COLLIE
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280	Non contaminated and sorted scrap metal	Council	GST Charged	\$15 per tonne or part thereof
281	Light Green Waste (prunings, grass clippings etc)	Council	GST Charged	Ute/van or small trailer: \$32 per load (\$5 concession for Collie residents) Others (i.e. ute/van with trailer, trucks and skip bins) \$55 per tonne or part thereof (\$7 concession for Collie residents)
282	Heavy Green Waste (branches, stumps, greater than 300mm diameter)	Council	GST Charged	Ute/van or small trailer: \$45 per load (\$6 concession for Collie residents) Others (i.e. ute/van with trailer, trucks and skip bins) \$75 per tonne or part thereof (\$9 concession for Collie residents)
283	Non contaminated Construction Waste rubble, concrete and brick waste)	Council	GST Charged	\$120 per tonne or part thereof (\$50 concession for Collie residents)

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284	Co Mingled Recycling including bulk cardboard	Council	GST Charged	Ute/van or small trailer: \$40 per load (\$6 concession for Collie residents)	Others (i.e. ute/van with trailer, trucks and skip bins) \$85 per tonne or part thereof (\$9 concession for Collie residents)
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SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Other disposals - not covered by tip pass

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
285	Tyres - car , motorbike and 4WD (each)	Council		GST Charged	\$10.45
286	Tyres - car , motorbike and 4WD with rims attached (each)	Council		GST Charged	\$20.90
286	Tyres - truck (each)	Council		GST Charged	\$41.80
287	Tyres - truck with rims attached (each)	Council		GST Charged	\$52.25
288	Vehicle bodies	Council		GST Charged	\$80.00
289	Mattresses	Council		GST Charged	1 tip pass punch per mattress Non tip pass holder: \$98 per item (Shire of Collie residents/property owners only)
290	Quarantine waste -asbestos	Council		GST Charged	\$25 per sheet or \$250 per tonne or part thereof (Shire of Collie residents/property owners only)
291	E-waste	Council		GST Charged	\$11 per large item ie: tv's, computers small items free ie: phones
292	White Goods	Council		GST Charged	1 tip pass punch per refridgerated white good Residential non-tip pass holder: \$11 per item Commercial: \$25 per item
293	Empty gas bottles up to 9kg	Council		GST Charged	Free
294	Batteries (household and vehicle)	Council		GST Charged	Free
295	Paint & thinners	Council		GST Charged	Free
323	Fluorescent tubes	Council		GST Charged	Free
296	Hydrocarbon container	Council		GST Charged	\$6 per drum

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

297	Waste Oil (more than 200 litre drum)	Council	GST Charged	\$45 per drum
298	Small Animals (less than 50kg)	Council	GST Charged	\$42.00
299	Medium Animals (50kg - 100kg)	Council	GST Charged	\$125.00
300	Large Animals (larger than 100kg)	Council	GST Charged	\$265.00

Other Transfer Station Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
301	Weigh Bridge Weighing (per weigh)	Council		GST Charged	\$31.35
302	Re-use Shop Items	Council		GST Charged	Prices as marked

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

Rate Fees and Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
303	Interest Charge on Instalments	Council		GST Free	5.00%
304	Administration Charge on Instalments (each instalment)	Council		GST Free	\$18.00
305	Overdue Rates Interest Charge	Council		GST Free	10.00%
306	Annual Direct Debit Arrangement fee	Council		GST Free	\$25.00
307	Dishonoured Payment Administration fee	Council		GST Free	\$15.00
308	Rate notice reissue (including instalment and final reminders)	Council		GST Free	\$15.00
309	Debt Recovery Costs - Court Filing Fees Plus Associated Travel Fees (as per Legal Fees incurred by Council)	Council		GST Free	At cost
310	Council Administration Charge - Issue of Court Claim	Council		GST Free	\$150.00
311	Administration Charge - Intention to Summons Letter	Council		GST Free	At cost

Property Search Fees

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
312	Rate & Property Inquiry	Council		GST Free	\$45.00
313	Rates, Orders & Requisitions	Council		GST Free	\$245.00
314	Government Agency Rates Enquiry Fee	Council		GST Free	Refer to Officer Hourly Rate Charge
315	Non Commercial Use Property Listing - Electronic	Council		GST Charged	\$350.00

Administration Building Hire Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
316	Council Chambers - per hour (free for community groups)	Council	Policy CS1.2	GST Charged	charge not required as retain for community purposes
317	Display Boards - 2 week period (free for community groups)	Council		GST Charged	charge not required as retain for community purposes

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

318	Meeting Room - per hour	Council	GST Charged	\$50.00
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Central Park Event Charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
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SHIRE OF COLLIE

SCHEDULE OF FEES AND CHARGES - 2026/27

319	Hire of Stage (free for community groups and free events)	Council	GST Charged	\$150 per hour
320	Additional cleaning of toilet facilities (if required)	Council	GST Charged	\$75 per hour
321	Bond for commercial event	Council	GST Charged	\$1,000.00

Other general charges

#	Charge Details	Statutory/ Council	Relevant Act	GST	2026/27 (inc GST)
322	Collie River Valley Number Plate	Council		GST Charged	\$280
323	Verification of street numbers (per block)	Council		GST Charged	Free
323	Photocopying & printing - black & white (A4) (discount of 50% to community group)	Council		GST Charged	\$0.35 each
324	Photocopying & printing - black & white (A3) (discount of 50% to community group)	Council		GST Charged	\$0.40 each
325	Photocopying & printing - Colour A4 (discount of 50% to community group)	Council		GST Charged	\$2.20 each
326	Photocopying & printing - Colour A3 (discount of 50% to community group)	Council		GST Charged	\$3.20 each
327	Photocopying - black & white A2 (discount of 50% to community group)	Council		GST Charged	\$7.50 each
328	Photocopying - Colour A2 (discount of 50% to community group)	Council		GST Charged	\$10.00 each
329	Photocopying - black & white A1 (discount of 50% to community group)	Council		GST Charged	\$15 each
330	Photocopying - Colour A1 (discount of 50% to community group)	Council		GST Charged	\$20 each
331	Laminating - A4	Council		GST Charged	\$1.20 each
332	Binding (only for community group at the library)	Council		GST Charged	\$7.50 per document
333	Private Works	Council		GST Charged	Cost plus 50% plus GST
334	Mowing of school ovals	Council		GST Charged	100% of private works cost plus GST
335	Shopping Trolley pick up (per incident)	Council		GST Charged	\$115

SHIRE OF COLLIE
SCHEDULE OF FEES AND CHARGES - 2026/27

336	Eddie Woods Toilets-Shower	Council		GST Charged	\$4 per shower
337	Electric Vehicle Charging	Council		GST Charged	\$0.65 per kw
338	Election Nomination Fee	Statutory	<i>Local Government Act 1995</i>	GST Free	\$100 per nomination
339	Event fees, tickets and programs not defined in the fees & charges (the charge will depend on cost of the delivery of the event/ program)	Council		GST Charged	\$2.00 to \$500
340	Key bond for Shire managed assets	Council		GST Free	\$50.00
341	Freedom of Information - Application	Statutory		GST Free	\$30.00
	Freedom of Information - Investigation Fee (per hour)	Statutory		GST Free	\$65.00
	Freedom of Information - Photocopying (per copy)	Statutory		GST Free	\$0.25

12. OPERATIONAL REPORTS

Nil.

13. DEVELOPMENT SERVICES REPORTS

13.1 Short-Term Rental Accommodation Scheme Amendment - Initiation	
Reporting Department:	Development Services
Reporting Officer:	David Quelch – Manager Planning & Development
Accountable Manager:	Alex Wiese – Director Development Services
Legislation	Amend a Local Planning Scheme - <i>Planning and Development Act 2005</i>
File Number:	LUP/033
Appendices:	Appendix 13.1.A – Local Planning Scheme No.6 Proposed Amendment No.3
Voting Requirement	Simple Majority

Report Purpose

For Council to initiate the process to amend the Shire of Collie Local Planning Scheme No. 6 to implement the State Government's planning reforms for short-term rental accommodation.

Officer's Recommendation/Council Decision:		Resolution: 9703
Moved:	Cr Italiano	Seconded: Cr Faries
<i>That Council</i>		
<ol style="list-style-type: none"> 1. Pursuant to the Planning and Development (Local Planning Schemes) Regulations 2015, Council ADOPTS (for the purpose of advertising) Scheme Amendment No.3 to Local Planning Scheme No.6 to incorporate land use definitions and permissibility for Short Term Rental Accommodation contained in the Planning and Development (Local Planning Schemes) Amendment (Short Term Rental Accommodation) Regulations 2024 as shown in Appendix 13.1.A – Local Planning Scheme No.6 Proposed Amendment No.3. 2. Pursuant to Regulation 35 of the Planning and Development (Local Planning Schemes) Regulations 2015, Council RESOLVES that, in its opinion, Local Planning Scheme No.6 Amendment No.3 is a Standard Amendment as it is an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment. 		
		Carried: 9/0
For:	<i>Cr Miffling, Cr Italiano, Cr Faries, Cr Hansen, Cr Hill-Power, Cr Kearney, Cr Moyses, Cr Smith, Cr Wells.</i>	
Against:	<i>Nil</i>	

Background:

The purpose of this report is to consider adopting Scheme Amendment No.3 to Local Planning Scheme No.6 (LPS6) for the purposes of advertising. This amendment proposes modifications to LPS6 that align with changes to the *Planning and Development (Local Planning Schemes) Amendment (Short Term Rental Accommodation) Regulations 2024* which came into effect on 18 September 2024.

State Government

A Parliamentary Inquiry into the impact of ShortTerm Rental Accommodation (STRA) commenced in 2018, which resulted in the publication of a report in September 2019 titled *Levelling the Playing Field: Managing the impact of the rapid increase of Short-Term Rentals in Western Australia*. The report made findings and recommendations which the State Government has been working to implement.

To date, the following actions resulting from the inquiry have been, or are in the process of being, implemented by the State Government:

- Publication of a Position Statement: Planning for Tourism and Short Term Rental accommodation;
- Implementation of a STRA Registration Scheme;
- Proposed changes to the Planning and Development (Local Planning Schemes) Regulations 2015 – Short Term Rental Accommodation (now the STRA Regulations); and
- An incentive scheme to encourage STRA accommodation to be returned to the long-term rental market.

In April/May 2024 the State Government sought feedback on proposed changes to the STRA Regulations. At its meeting held 14 May 2024 Council considered a submission on these changes. These changes involve the use of consistent land use definitions in local planning schemes, which form part of the State Government planning reform package.

To aid with implementing these changes, the Department of Planning, Lands and Heritage published Planning Bulletin 115, which states that “Amendments to local planning schemes to complement and align with new ‘deemed’ land use classes for short term rental accommodation will need to be initiated as soon as possible and should ideally be completed by mid-2025.”

The State Government gazetted the STRA Regulations on 18 September 2024. This Scheme Amendment will ensure the local planning framework is consistent with the STRA Regulations, with the changes eventually incorporated into Local Planning Scheme No.6 (LPS6) once advertising of LPS6 has been finalised.

Statutory and Policy Implications:

The local government is required to maintain a local planning scheme that is consistent with the state planning framework, with amendments undertaken as required. *The Planning and Development Act 2005 (the Act)*, section 75, provides for a local government to amend a local planning scheme with reference to any land within its district. Once an amendment has been prepared and following a resolution to advertise by Council, the local government must seek the consent of the Minister to commence advertising, pursuant to section 83A of the Act.

At this stage, the Minister may request modifications be made to the amendment prior to consent being granted. Once consent is granted, the amendment will be advertised for a

period of 42 days in accordance with the requirements of regulation 76A.

Key elements of the state and local framework in relation to the proposed amendment include

- *State Planning Policy 3.7 – Planning in Bushfire Prone Areas;*
- *Planning for Tourism and Short-term Rental Accommodation Guidelines; and*
- *Shire of Collie Local Planning Strategy.*

Budget Implications:

There are no direct financial implications associated with the officer's recommendation.

Budget – Whole of Life Cost:

As this report does not propose new assets, there are no direct financial implications.

Communications Requirements: (Policy No. CS 1.7)

Not Applicable. Communication is undertaken in accordance with Regulations.

Strategic Community Plan/Corporate Business Plan Implications:

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN		
GOAL:	3	Our Built Environment
Objective:	3.2	Sound land planning and building strategies and schemes

Relevant Precedents:

Nil

Comment:

State Planning Framework and Requirement

The State Government's planning reforms for short-term rental accommodation are being implemented predominantly through the *Planning & Development (Local Planning Schemes) Regulations 2015* (LPS Regulations), which in turn have been informed by policy direction provided through the Position Statement.

Amendment #3 is required to ensure alignment with new 'deemed' and 'model' land use classes and general definitions introduced into the state planning framework. Most significantly, it includes amendments to reflect the 'deemed' land use classes for 'hosted short-term rental accommodation' and 'unhosted short-term rental accommodation', along with removal of superseded land uses. The following report provides further detail and background information on these changes, including specific implications for the Shire of Collie.

The amendment is recommended to be adopted for consent to advertise.

State Governments Position Statement

The Position Statement foreshadowed a series of amendments to the LPS Regulations with the overall aim of providing more certainty and consistency across jurisdictions in respect to the treatment of STRA. Key changes flagged in this document included dedicated land use classes for STRA to ensure a clear delineation between this use and traditional accommodation types, as well as a state-wide exemption for hosted STRA and a 90-night exemption for unhosted STRA within the Perth Metropolitan Area. The Position Statement also includes guidance on strategic and statutory planning matters for both tourism and STRA, as well as local planning policy development.

Local Planning Scheme Regulations (the LPS)

The LPS are a key component of Western Australia's planning system comprising of three major parts:

- Regulations proper, which set out the process for preparing or amending a local planning scheme;
- 'Model' provisions, set out in Schedule 1, which are to be used by local governments in preparing or amending a local planning scheme; and
- 'Deemed' provisions, set out in Schedule 2, read automatically into all local planning schemes, and override any existing scheme provision to the extent of any inconsistencies. Where there is a conflict between these provisions and the scheme, the deemed provisions prevail.

Amendments to both Schedules 1 and 2 of these regulations have been made to facilitate the necessary planning changes of the State Government's short-term rental accommodation (STRA) reform initiatives, as envisaged by the Position Statement. These changes, most notably, include:

- i. new 'deemed' land use classes of 'hosted short-term rental accommodation' and 'unhosted short-term rental accommodation' to ensure these accommodation types are classified as dedicated land use classes in planning schemes.
- ii. new 'deemed' general terms to define 'short-term rental accommodation' and link to the overarching Short-Term Rental Accommodation Act 2024, which provides the legal framework for the STRA Register.
- iii. a new 'model' land use class of 'tourist and visitor accommodation' to differentiate these use types from STRA and consolidate a number of existing land use terms for tourist and visitor accommodation (aside from 'hotel'), as well as other changes to general definitions.
- iv. a state-wide development approval exemption for 'hosted short-term rental accommodation' (this includes ancillary dwellings); and
- v. a 90-night (cumulative) exemption within a 12-month period for 'unhosted' short-term rental accommodation in the Perth metropolitan area.

The implications for these changes to the Shire are detailed further in the following sections of this report.

Shire of Collie Local Planning Strategy 2020

The Shire of Collie Local Planning Strategy 2020 (the Strategy) identifies the Shire has a significant economic reliance on coal mining and associated power plants and therefore recognises the importance of economic diversification that includes tourism. In particular, the Strategy identifies an opportunity for Nature Based Tourism with the Collie River and its surrounding State Forest and National Park being a major recreation and tourism resource.

In the 'Reimagining Collie' report, Lake Kepwari in conjunction with the existing Collie Motorplex is identified as a potential high-octane hub with the main activities being skiing and motor sports and the provision of short stay accommodation. Also, Minningup Pool is identified as a potential nature hub with eco cabin style short stay accommodation. Further, with spur links to the popular Bibbulmun walking track and Mundi Biddi mountain biking trail, there are plans for Collie to become an identified 'tracks and trails hub' through an expansion of walking and biking trails and facilities.

Given the above, there is expected to be an increase in the number of tourist and short-term accommodation proposals. Fortunately, to date there have been few land use planning issues with 'holiday house' uses, such as noise and activity impacting on residential amenity. Nonetheless, this amendment responds to changes to the LPS Regulations to reflect new land uses and definitions, and where STRA is not exempt the Shire will modify local planning policy provisions as necessary to protect residential amenity and provide a framework to exercise discretion.

Local Planning Policies

Currently the Shire has one key local planning policy that relates to short stay accommodation which is discussed below:

LPP 4.3 Holiday Homes

LPP 4.3 provides development standards for *holiday homes* under the previous Local Planning Scheme No. 5 and is therefore outdated. The equivalent land use term in the current LPS6 would be *holiday house*. LPP 4.3 will require renaming and amending in response to this amendment and changes to the LPS Regulations, including definition and reference to applicable exemptions. It will include development standards for non-exempt STRA development, including management plan requirements.

Note that Clause 4.1 of LPP 4.3 states *If there is a conflict between this local planning policy and the Scheme, then the Scheme shall prevail.*

Background – Short stay accommodation in the Shire of Collie

Over the past 5 years (since 6 July 2020), the Shire of Collie has approved four (4) short term rental holiday home / holiday house development applications and one (1) change of use to tourist development application. These approvals are primarily in Collie and Allanson and require a Property Management Plan to be implemented for the duration of the development.

The 'Short Term Rental Accommodation Register' lists 16 properties being registered for short term rental accommodation in the Shire of Collie, comprising of seven (7) hosted and nine (9) unhosted. Only three (3) of the properties registered for unhosted short term rental accommodation have development approval.

Proposed Amendment

With the introduction of the new deemed land use classes into planning schemes associated with short-term rental accommodation, this scheme amendment relates to the introduction, modification and deletion of various land use and general definitions to the Shire's planning scheme. The new exemptions are also 'deemed' and as such are already operative, however this amendment does include changes to the zoning table to reflect the hosted STRA exemption as a permitted use.

Deemed Short-Term Rental Accommodation Land Use Classes

Whilst the new 'deemed' land use classes are automatically read into the Shire's scheme through the LPS Regulations, along with the previously mentioned exemptions, these uses are being incorporated into scheme zoning table (at the direction of the WAPC) to ensure absolute clarity from an interpretation perspective, particularly given these uses replace long-standing 'model' land use classes within the Shire's planning framework.

To implement the required changes, this amendment requires deletion of all references to the land use classes of *bed and breakfast* and *holiday house*, replaced with the new 'deemed' definitions of *hosted short-term rental accommodation* and *unhosted short-term rental accommodation*. This includes amending the Zoning Table and Definitions schedules of the scheme text accordingly.

In addition to the LPS Regulations, the Position Statement and Planning Bulletin 115 provide further direction for how STRA should be dealt with in local planning schemes from a permissibility standpoint. To reflect these requirements, this amendment proposes the following designations for these new land use classes:

- *hosted-short term rental accommodation*; designate as 'P' uses in zones where a dwelling is capable of approval and 'X' uses in all other zones.
- *unhosted short term rental accommodation*; designate as 'A' uses in the Commercial, Mixed Use and Residential zones; designate as 'D' uses in the Rural, Rural Residential and Urban Development zones and 'X' uses in all other zones.
- *tourist and visitor accommodation* and designate as 'D' uses in the Commercial and Mixed Use zones, 'A' uses in Residential, Urban Development, Rural Residential and Rural zones and 'X' uses in all other zones.

Aside from the above, where the uses of holiday house, holiday accommodation and bed and breakfast are referenced in other sections of the scheme text, these are to be cross-referenced accordingly.

Given the LPS6 land use term of *holiday house* is to be replaced with *unhosted short term rental accommodation*, then *LPP 4.3 Holiday Homes* will need to be revised accordingly.

Model 'Tourist and Visitor Accommodation' Land Use

A new model land use class of 'Tourist and Visitor Accommodation' has been introduced to supersede various traditional accommodation land use types (excluding 'hotel') and provide a clearer delineation between these uses and 'short-term rental accommodation'. In the context of the Shire's scheme, uses to be deleted through this change include:

- *Motel* – specifically referenced in the new land use class definition;
- *Serviced apartment* – specifically referenced in the new land use class definition;
- *Tourist development* – directly replaced by the new use class;

Given the LPS6 land use term of *holiday accommodation* is to be replaced with *tourist and visitor accommodation*, then 'Clause 32.8 Holiday accommodation' will need to be deleted from LPS6. Consequently, it is recommended that a local planning policy be prepared to provide guidance for application requirements, consideration and assessment of proposals for *tourist and visitor accommodation*.

New and Revised Land Use & General Definitions

As part of the LPS Regulations changes, amendments to some other model definitions were also introduced so as to not cause confusion or conflict with the new short-term rental accommodation land use terms. These include deletion of the definition for 'short-term accommodation', which has been removed to avoid confusion with new terms relating to 'short-term rental accommodation'. This has consequentially resulted in modifications to the general model terms of 'cabin' and 'chalet', as well as the land use term for 'road house'. The new model terms are proposed to be introduced into the scheme text through this amendment.

Note that in LPS6, *road house* has been spelt as one word and therefore it is recommended that the land use term be spelt as per the LPS Regulations.

Through deletion of the general term 'short term accommodation' it is proposed to insert into the scheme text the deleted model definition in-full wherever referenced, to replicate the changes made in the model provisions; this being:

accommodation for guests, on a commercial basis, either continuously or from time to time, with no guest accommodated for periods totalling more than 3 months in any 12-month period.

Associated Miscellaneous Amendments to LPS6

To ensure consistency with the STRA amendment, the following amendments to LPS6 are required:

- In clause 17 'Zoning Table', delete *Note 1. Refer to Clause 32.8 – Holiday accommodation.*
- In clause 21 'Special use zones', for SU1 and SU2 in 'Table 6 – Special use zones in Scheme Area', replace *motel* with *tourist and visitor accommodation*.
- In clause 33.2 'Rural Zone Requirements', for part (f), replace *tourist development* and *holiday accommodation* with *tourist and visitor accommodation*.
- Delete Clause '32.8 Holiday accommodation'.
- In Schedule 2 – Car Parking Table, delete references to:
 - *bed and breakfast;*
 - *holiday accommodation;*
 - *holiday house;*
 - *motel;*
 - *serviced apartment;*
 - *tourist accommodation;*
 - *tourist development*
- In Schedule 2 - Car Parking Table, insert *tourist and visitor accommodation* into the Hotel and Tavern Land Use column.

External Stakeholder Consultation

Following Council decision for consent to advertise, the draft amendment will be forwarded to the Commission and the Environmental Protection Authority (EPA) for review.

The Commission has 42 days, or a longer period of authorised by the Minister, to review the amendment and provide a recommendation to the Minister. Following review, the Commission may require modifications to the amendment prior to public consultation. Concurrently, the EPA will assess the amendment within 28 days as required under section 48A of the Environmental Protection Act 1986 to determine whether environmental assessment is required.

Pending consent from the Minister, the City will commence formal consultation for a period of 42 days in accordance with regulation 76A, with consultation to involve the following

- The Shire website and social media channels;
- Notification via advertisement in the Collie Bulletin newspaper; and
- Letter to affect property owners

Conclusion

Amendment #3 has been drafted to both align with the STRA framework and introduce new provisions designed to address the implications of standardisation. The recommended approach will align with the state framework while still allowing for protection of identified value.

Appendix 13.1.B

**Shire of Collie
Local Planning Scheme No. 6
[Amendment Number 3]**

Resolved that the Local Government pursuant to section 75 of the *Planning and Development Act 2005*, amend the above Local Planning Scheme by:

1. In clause 39. 'Terms used':

A. Delete the definition for *short-term accommodation*.

B. Amend the general definition for *cabin* to:

means a building that -

(a) *is an individual unit other than a chalet; and*

(b) *forms part of -*

(i) *tourist and visitor accommodation; or*

(ii) *a caravan park;*

and

(c) *if the unit forms part of a caravan park - is used to provide accommodation for persons, on a commercial basis, with no individual person accommodated for a period or periods exceeding a total of 3 months in any 12-month period;*

C. Amend the general definition for *chalet* to:

means a building that —

(a) *is a self-contained unit that includes cooking facilities, bathroom facilities and separate living and sleeping areas; and*

(b) *forms part of –*

(i) *tourist and visitor accommodation; or*

(ii) *a caravan park;*

(c) *and if the unit forms part of a caravan park - is used to provide accommodation for persons, on a commercial basis, with no individual person accommodated for a period or periods exceeding a total of 3 months in any 12-month period;*

2. In clause 40. 'Land Use Terms Used':

A. Delete the definitions for:

○ *bed and breakfast;*

○ *holiday accommodation;*

○ *holiday house;*

○ *motel;*

○ *serviced apartment;*

○ *tourist development*

- B. Insert space between *road* and *house* to read *road house* and amend the existing land use term for *road house* by deleting paragraph (d) and inserting:
- (d) *accommodation for guests, on a commercial basis, with no individual guest accommodated for a period or periods exceeding a total of 3 months in any 12-month period.*
- C. Insert the definition as per Schedule 1 – Model Provisions for:
- o *tourist and visitor accommodation*
3. In clause 17 'Zoning Table' insert in alphabetical order the following land uses and permissibility:
- A. *hosted-short term rental accommodation*; designate as 'P' uses in zones where a dwelling is capable of approval and 'X' uses in all other zones.
 - B. *unhosted short term rental accommodation*; designate as 'A' uses in the Commercial, Mixed Use and Residential zones; designate as 'D' uses in the Rural, Rural Residential and Urban Development zones and 'X' uses in all other zones.
 - C. *tourist and visitor accommodation* and designate as 'D' uses in the Commercial, Mixed Use and Special Use zones, 'A' uses in Residential, Urban Development, Rural Residential and Rural zones and 'X' uses in all other zones.
4. In clause 17 'Zoning table', delete all references to:
- A. *bed and breakfast*;
 - B. *holiday accommodation*;
 - C. *holiday house*;
 - D. *motel*;
 - E. *serviced apartment*;
 - F. *tourist development*
5. In clause 17 'Zoning Table', delete *Note 1. Refer to Clause 32.8 – Holiday accommodation.*
6. In clause 21 'Special use zones', for SU1 and SU2 in 'Table 6 – Special use zones in Scheme Area', replace *motel* with *tourist and visitor accommodation*.
7. In clause 33.2 'Rural Zone Requirements', for part (f), replace *tourist development* and *holiday accommodation* with *tourist and visitor accommodation*.
8. Delete Clause '32.8 Holiday accommodation'.
9. In Schedule 2 – Car Parking Table, delete references to:
- A. *bed and breakfast*;
 - B. *holiday accommodation*;
 - C. *holiday house*;
 - D. *motel*;
 - E. *serviced apartment*;

F. *tourist accommodation*;

G. *tourist development*

10. In Schedule 2 - Car Parking Table, insert a new row for *tourist and visitor accommodation* with a car parking requirement of 1 bay per bedroom or accommodation unit, plus 1 bay per 15 square metres of nla of floorspace other than used for accommodation purposes.

The amendment is standard under the provisions of Regulation 35(2) of the *Planning and Development (Local Planning Schemes) Regulations 2015* for the following reasons:

1. the amendment would have minimal impact on land in the scheme area that is not the subject of the amendment;
2. the amendment does not result in any significant environmental, social, economic or governance impacts on land in the scheme area;
3. the amendment is not considered a complex or basic amendment.

SCHEDULE OF SUBMISSIONS
Short Term Rental Accommodation Planning Scheme Amendment

No.	Registration Number	Nature of Submission	Officer Comments
1	I-26-2183	<p>I am writing to formally lodge my submission regarding Amendment No. 3 to the Local Planning Scheme No. 6. As an owner of a residential property (R15) currently utilised for unhosted short-term rental accommodation (STRA), I wish to raise concerns regarding the cumulative financial and operational impacts this amendment imposes on small-scale providers.</p> <p>According to the Shire’s own Scheme Amendment Report (Page 7), only 3 of the 9 registered unhosted properties in Collie currently hold development approval. The proposed reclassification to an ‘A’ (Discretionary) use in Residential zones creates the following specific financial impacts:</p> <p>New Application Costs: Based on the 2025/26 Planning Fee Schedule, I will be required to pay a minimum \$147 development application fee, plus additional costs for public advertising, which are mandatory for ‘A’ uses.</p> <p>Registration Overheads: These local fees are in addition to the \$250 initial state registration fee and \$100 annual renewal required by the State-wide STRA Register.</p> <p>Risk of Differential Rating: Formalising "Unhosted STRA" as a distinct land use provides a clear mechanism for the Shire to introduce higher differential rates. I am concerned this will lead to a targeted rate increase, which, combined with the 1.5% State STRA levy, threatens the viability of my small business.</p> <p>Compliance Costs: The transition of LPP 4.3 (Holiday Homes) to include mandatory 24/7 management response and physical signage creates new ongoing operational overheads.</p> <p>Proposed Resolution: Given the Shire’s report notes "few land use planning issues" to date, I request the Council consider "grandfathering" existing, registered operators who have a clean compliance record. At a minimum, the Shire should consider waiving the development application and advertising fees for existing operators during this mandatory transition period to ensure fairness for long-term contributors to Collie’s tourism economy.</p>	<p>Comments noted, however the proposed STRA amendment is essential to ensure LPS6 is aligned with the <i>Planning and Development (Local Planning Scheme) Regulations 2015</i>.</p> <p>Further, the purpose of the amendment is not to consider changes to fees, charges and rates.</p>

No.	Registration Number	Nature of Submission	Officer Comments
		I request that these points be formally considered by the Council before the 30 April 2026 submission deadline.	
2	I-26-2750	<p>To Chief Executive Officer,</p> <p>I am writing to express my support for the proposed Planning Scheme Amendment – Short Term Rental Accommodation within the Shire of Collie, particularly in the Allanson area.</p> <p>As a local resident and business owner, I recognise the importance of diversifying accommodation options to support tourism, local events, and ongoing economic growth across our region. Short-term rental accommodation provides flexible and accessible options for visitors, which in turn supports local businesses, encourages longer stays, and strengthens the local economy.</p> <p>Allanson and the wider Collie region continue to attract visitors for events, recreation, and business. Having a variety of accommodation options available is essential to meet this demand and ensure a positive experience for those visiting our community.</p> <p>From a business perspective, increased visitation directly benefits local operators and contributes to the sustainability and growth of small businesses in the area.</p> <p>I believe that, with appropriate guidelines and management, short-term rentals can coexist respectfully within our community while delivering clear economic and social benefits.</p> <p>I support this amendment and the opportunities it presents for sustainable growth within the Shire of Collie.</p> <p>Thank you for the opportunity to provide this submission.</p>	Comments noted.
3	I-26-2872	<p>I am writing to formally lodge my submission regarding Amendment No. 3 to the Local Planning Scheme No. 6. As an owner of a residential property (R15) currently utilised for unhosted short-term rental accommodation (STRA), I wish to raise concerns regarding the cumulative financial and operational impacts this amendment imposes on small-scale providers.</p> <p>According to the Shire’s own Scheme Amendment Report (Page 7), only 3 of the 9 registered unhosted properties in Collie currently hold development approval. The proposed reclassification to an ‘A’ (Discretionary) use in Residential zones creates the following specific financial impacts:</p>	Comments noted, however the proposed STRA amendment is essential to ensure LPS6 is aligned with the <i>Planning and Development (Local Planning Scheme) Regulations 2015</i> .

No.	Registration Number	Nature of Submission	Officer Comments
		<p>New Application Costs: Based on the 2025/26 Planning Fee Schedule, I will be required to pay a minimum \$147 development application fee, plus additional costs for public advertising, which are mandatory for 'A' uses.</p> <p>Registration Overheads: These local fees are in addition to the \$250 initial state registration fee and \$100 annual renewal required by the State-wide STRA Register.</p> <p>Risk of Differential Rating: Formalising "Unhosted STRA" as a distinct land use provides a clear mechanism for the Shire to introduce higher differential rates. I am concerned this will lead to a targeted rate increase, which, combined with the 1.5% State STRA levy, threatens the viability of my small business.</p> <p>Compliance Costs: The transition of LPP 4.3 (Holiday Homes) to include mandatory 24/7 management response and physical signage creates new ongoing operational overheads.</p> <p>Proposed Resolution: Given the Shire's report notes "few land use planning issues" to date, I request the Council consider "grandfathering" existing, registered operators who have a clean compliance record. At a minimum, the Shire should consider waiving the development application and advertising fees for existing operators during this mandatory transition period to ensure fairness for long-term contributors to Collie's tourism economy.</p> <p>I request that these points be formally considered by the Council before the 30 April 2026 submission deadline.</p>	<p>Further, the purpose of the amendment is not to consider fees, charges and rates.</p>
4	I-26-3396	<p>We appreciate the opportunity to comment on draft Amendment No. 3 to Local Planning Scheme No. 6 (Draft Amendment).</p> <p>While the Draft Amendment generally reflects State-mandated Short-Term Rental Accommodation (STRA) reforms, we wish to raise concern that a number of the proposed provisions are likely to give rise to unintended planning, economic and operational consequences if adopted in their current form.</p>	<p>Comments noted, however the proposed STRA amendment is essential to ensure LPS6 is aligned with the <i>Planning and Development (Local</i></p>

No.	Registration Number	Nature of Submission	Officer Comments
		<p>In summary, our concerns relate to:</p> <ol style="list-style-type: none"> 1. overly restrictive zoning of tourist and visitor accommodation; 2. misclassification risks, particularly in respect of caravan parks and workforce accommodation; and 3. inflexible parking requirements that will constrain tourism development. <p>Consistency with State and Local Policy</p> <p>The introduction of deemed STRA definitions and the model 'tourist and visitor accommodation' land use is broadly consistent with the <i>Planning and Development (Local Planning Schemes) Regulations 2015</i> and associated State guidance.</p> <p>However, the Draft Amendment adopts a restrictive zoning approach, with 'tourist and visitor accommodation' prohibited ('X') in a number of zones.</p> <p>This approach is somewhat inconsistent with the Shire's Local Planning Strategy 2020, which expressly promotes tourism growth in locations such as the Wellington Dam area and the Ferguson Valley (and some of this area these uses may not be permitted under the Draft Amendment).</p> <p>The Scheme should enable, rather than constrain, tourism development in identified growth areas. Consideration should be given to checking and expanding the zones or general areas in which 'tourist and visitor accommodation' is permitted.</p> <p>Caravan Parks and STRA Definitions</p> <p>The proposed amendments to the definitions of 'cabin' and 'chalet', as they apply to caravan parks, create material ambiguity and internal inconsistency.</p>	<p><i>Planning Scheme) Regulations 2015.</i></p> <p>'Tourist and visitor accommodation' is only not permitted in the Strategic Industry, General Industry, Light Industry and Private Community Purposes zones. These zones are not suitable for sensitive land uses.</p> <p>However, it is agreed that the Special Use zone should be a 'D' use.</p> <p>Also, changes to land use permissibility does not apply to 'Reserves'.</p> <p>Further, there is no change to the definition or permissibility for 'Caravan park' and 'Workforce accommodation' land uses.</p> <p>In Schedule 2 - Car Parking Table, it is agreed that <i>tourist and</i></p>

No.	Registration Number	Nature of Submission	Officer Comments
		<p>State STRA planning reforms clearly distinguish STRA from traditional forms of short-term accommodation, including caravan parks. In particular, the State Government's STRA Planning Regulations indicate that caravan parks are not considered STRA.</p> <p>The proposed drafting risks incorrectly capturing caravan park accommodation within STRA-related controls by reclassifying units as 'cabins' or 'chalets'.</p> <p>This approach is inconsistent with State policy intent and risks misapplication of the STRA framework. It should be clarified that caravan parks, and accommodation within them, are not captured by STRA provisions.</p> <p>Workforce Accommodation</p> <p>Collie's economy is heavily reliant on mining and energy industries, with a corresponding need for flexible and fit-for-purpose workforce accommodation.</p> <p>While State policy indicates that workforce accommodation is not STRA, the absence of explicit recognition in the Amendment creates unnecessary ambiguity and planning risk. This is particularly relevant to existing and future developments of this nature.</p> <p>The Scheme should expressly exclude workforce accommodation from STRA related definitions and controls, or otherwise clearly distinguish it.</p> <p>Clarification is also sought from the Shire with regard to how it intends to treat development that already exists and was approved subject to land use definitions that are proposed to be deleted by the Draft Amendment.</p> <p>For example, Numans' Collie Hills Village was approved by the DAP as both 'workforce accommodation' and 'tourist development' land uses. If we were to expand or amend that existing approval, would it be assessed as a 'tourist and visitor accommodation' use class, or would it be treated as an amendment/expansion to a non-conforming use?</p>	<p><i>visitor accommodation should not be inserted into the Hotel and Tavern Land Use column but rather have a separate row with a car parking requirement that states 1 bay per bedroom or accommodation unit, plus 1 bay per 15 square metres of nla of floorspace other than used for accommodation purposes.</i></p>

No.	Registration Number	Nature of Submission	Officer Comments
		<p>Parking Requirements</p> <p>The proposed application of hotel and tavern parking requirements to new 'tourist and visitor accommodation' uses raises significant concern.</p> <p>By aligning this land use with hotel and tavern standards, the Draft Amendment introduces a new requirement of one bay per accommodation unit, in addition to one bay per 25 m² of public area.</p> <p>In practice, this is likely to produce unreasonable outcomes for large scale or nature-based tourism developments.</p> <p>For example, Numans Group's proposed tourism development at Allanson is situated on a 544,800m² site. A literal application of the 'public area' requirement would result in an excessive and impractical parking requirement (of over 21,000 bays), wholly disconnected from actual demand.</p> <p>This approach is not consistent with recent Scheme amendments in comparable local governments, such as the City of Bunbury and the Shire of Harvey, where parking has either been tailored to the land use or assessed on a case-by-case basis.</p> <p>A rigid application of these standards will be required if incorporated into the Scheme and this is not considered to be appropriate and risks completely undermining otherwise viable tourism investment in the Shire.</p> <p>Conclusion</p> <p>If not addressed, the issues identified above may result in:</p> <ul style="list-style-type: none"> <input type="checkbox"/> misapplication of STRA controls; <input type="checkbox"/> constraint of tourism investment; and <input type="checkbox"/> unintended impacts on workforce accommodation and housing supply. 	

No.	Registration Number	Nature of Submission	Officer Comments
		<p>The Amendment should not introduce provisions that extend beyond, or are inconsistent with, the intent of State STRA reforms.</p> <p>To address these issues, the Shire should:</p> <ol style="list-style-type: none"> 1. Clarify that caravan parks and associated accommodation are not captured by STRA definitions. 2. Explicitly exclude workforce accommodation from STRA-related provisions. 3. Review zoning permissibility for 'tourist and visitor accommodation', particularly in identified tourism areas. 4. Reconsider the application of parking requirements to ensure flexibility and alignment with development context. <p>The matters raised in this submission are material and warrant careful reconsideration prior to finalisation of the Amendment.</p> <p>Numans Group would welcome the opportunity to engage further with the Shire to assist in refining the proposed provisions and ensuring they operate as intended without constraining investment or development in the Collie region.</p>	
5	I-26-3527	<p>Introduction</p> <p>Airbnb warmly welcomes the opportunity to provide a submission in response to the public advertising of Amendment No. 3 to the Shire of Collie Local Planning Scheme No. 6 (LPS6). We commend the Shire for progressing this amendment in a timely manner following the State Government's short-term rental accommodation (STRA) planning reforms, and for taking a balanced and largely facilitative approach to the new land use framework.</p> <p>Airbnb is a community-based platform that connects people who want to share their homes with guests seeking unique, local travel experiences. We operate across Western Australia, and the Shire of Collie represents an exciting and growing market - one that sits at the heart of the State Government's own vision for regional economic diversification and tourism-led recovery for communities transitioning away from resource sector dependency.</p>	<p>Comments noted.</p> <p>In relation to intended meaning of 'individual' within the definition of 'tourist and visitor accommodation', this refers to a single person and not a household unit.</p> <p>The STRA amendment and regulations are silent on how the total of 3 months is calculated, however this is self</p>

No.	Registration Number	Nature of Submission	Officer Comments			
		<p>This submission is broadly supportive of the Amendment. We offer targeted comments and requests for clarification on matters that we believe will strengthen the Amendment's implementation, particularly in supporting Collie's tourism aspirations while ensuring a workable and proportionate framework for STRA hosts.</p> <p>2. Airbnb in Western Australia Airbnb has a large community of hosts across the State for whom sharing their home is now part of their lifestyle. The overwhelming majority of our hosts are everyday Australians looking to supplement their income, with many experiencing the pressures of the current cost of living. Most of our hosts in WA are everyday people who share just one property (85%) on our platform.</p> <p>According to a recent report by Oxford Economics using Airbnb data, guests who stay in listings on Airbnb make significant contributions to local economies and jobs. The latest available figures show that in Western Australia, Airbnb guest spending contributed \$1.8 billion to Gross State Product, supported 8,600 jobs, and generated \$600 million in wages.</p> <table data-bbox="629 884 1599 1050"> <tr> <td data-bbox="629 884 936 1050">\$1.8B Gross State Product 12 months to March 2024</td> <td data-bbox="936 884 1330 1050">8,600 Jobs supported across the Western Australia economy</td> <td data-bbox="1330 884 1599 1050">\$600M In wages Across Western Australia</td> </tr> </table> <p>Airbnb also plays a role in helping people remain in their homes and communities by providing the ability to supplement their income through home sharing. In a survey of WA hosts, 78% say hosting on Airbnb allows them to meet the rising cost of living and 50% say their hosting income has helped them stay in their home. Almost a third (30%) of WA hosts work in education, healthcare, hospitality or the arts.</p>	\$1.8B Gross State Product 12 months to March 2024	8,600 Jobs supported across the Western Australia economy	\$600M In wages Across Western Australia	<p>explanatory. The 3 month time limits are site specific and not transferable to other properties.</p> <p>In relation to 'road house' accommodation, the amendment to the LPS6 definition is to ensure consistency with the Regulations. The definition does not refer to 'workforce accommodation' which is has a separate definition in LPS6 and regulations.</p> <p>In Schedule 2 - Car Parking Table, it is agreed that <i>tourist and visitor accommodation</i> should not be inserted into the Hotel and Tavern Land Use column but rather have a separate row with a car parking requirement that states <i>1 bay per bedroom or accommodation unit, plus 1 bay per 15 square metres of nla of floorspace other than</i></p>
\$1.8B Gross State Product 12 months to March 2024	8,600 Jobs supported across the Western Australia economy	\$600M In wages Across Western Australia				

No.	Registration Number	Nature of Submission	Officer Comments
		<p><i>For many hosts, sharing their home is not a commercial enterprise - it is a practical response to cost-of-living pressures, and a way to welcome visitors to the communities they love.</i></p> <p>3. Airbnb's Role in Collie's Tourism Future Tourism is a key pillar of Collie's "Just Transition" away from coal mining-related industry, and Airbnb is proud to be a contributor to that story. The Shire's own Amendment Report notes visitor numbers have grown by 73% since 2019, driven by major public and private investment in the area's natural and recreational assets, including the Wellington Dam mural, the Collie Adventure Trails network, and major events such as the AusCycling Mountain Bike Enduro National Championships.</p> <p>The 'Reimagining Collie' report identifies Lake Kepwari, the Collie Motorplex, Minnipup Pool, and the Bibbulmun Track and Mundi Bidli trail network as key tourism growth nodes - all of which generate demand for flexible, affordable accommodation that traditional commercial accommodation alone may not be able to meet.</p> <p>Airbnb's community of hosts and guests are vital contributors to the local economy and local jobs. Our hosts recommend local businesses to guests, like restaurants, cafés, tourist attractions and experiences, and they in turn support those businesses and recommend them to others. This multiplier effect is particularly significant in a town like Collie, where the visitor economy is still maturing and every tourism dollar counts.</p> <p>The Shire's Amendment Report notes 16 properties currently registered for STRA in Collie - seven hosted and nine unhosted. Airbnb can play an important role in supporting further growth of accommodation, as Collie's profile as a tourism destination continues to rise. A proportionate and well-designed STRA framework will be critical to enabling that growth.</p>	<p><i>used for accommodation purposes.</i></p>

No.	Registration Number	Nature of Submission	Officer Comments
		<p>4. Airbnb's Support for Amendment No. 3 Airbnb supports Amendment No. 3 and recognises it as a largely proportionate response to the State Government's STRA planning reforms. Specifically, we welcome:</p> <ul style="list-style-type: none"> ● The introduction of 'hosted short-term rental accommodation' as a Permitted ('P') use in zones where a dwelling is capable of approval - consistent with the state-wide development approval exemption. This appropriately reflects that hosts sharing their own home represent a low-impact use warranting minimal regulatory burden. ● The designation of 'unhosted short-term rental accommodation' as an Advertisable ('A') use in Commercial, Mixed Use, and Residential zones, providing a clear and accessible pathway for whole-property STRA where it is most commonly practised. ● The deletion of outdated land use terms - including bed and breakfast, holiday house, motel, serviced apartment and tourist development - and their replacement with a streamlined, state-consistent set of definitions. ● The introduction of 'tourist and visitor accommodation' as a new model land use class, providing clearer delineation between commercially managed accommodation and home-sharing STRA. ● The Shire's commitment to update Local Planning Policy 4.3 to reflect the new framework, providing clear guidance for hosts and decision-makers alike. <p>5. Matters Raised for Clarification and Consideration</p> <p>5.1 Definition of 'Individual' in the 3-Month Accommodation Limit The Amendment introduces revised definitions for 'cabin', 'chalet' and 'road house' that include a time-based restriction providing that no individual person or guest may be accommodated for periods totalling more than 3 months in any 12-month period. The definition of 'tourist and visitor accommodation' contains an equivalent provision.</p> <p>Airbnb seeks clarification from the Shire on the intended meaning of 'individual' across these definitions. Specifically:</p>	

No.	Registration Number	Nature of Submission	Officer Comments
		<ul style="list-style-type: none"> ● Does 'individual' refer to a single named person, or could it extend to a household unit (e.g. a family booking multiple stays across the year under different names)? ● How is the cumulative 3-month threshold to be calculated and verified, particularly where stays are made under different names within the same household? ● Is the limit property-specific, or does it apply to the same individual across multiple properties operated by the same host? ● For 'road house' accommodation specifically: is the intent to capture long-stay worker accommodation that has historically occurred in this use class? If so, would it be clearer to reference 'workforce accommodation' as an explicit exclusion, consistent with the approach taken in the definition of 'tourist and visitor accommodation'? <p>Consistent interpretation of this threshold across all relevant definitions will be important to avoid ambiguity for hosts, guests, and decision-makers. We respectfully suggest the Shire provide interpretive guidance - through the forthcoming Local Planning Policy update or a decision-maker's note in the scheme - to clarify the intended operation of this limit.</p> <p>5.2 Car Parking Requirements: Proportionality for Larger Properties The Amendment proposes inserting 'tourist and visitor accommodation' into the Hotel and Tavern column of Schedule 2 (Car Parking Table). While one bay per accommodation unit is a clear and workable standard, we raise a concern regarding the secondary element - 'one bay per 25 m² of public area'.</p> <p>For larger rural or semi-rural properties, such as farm stays, nature retreats or eco-tourism operations, 'public area' could be interpreted to encompass outdoor areas, gardens or event spaces. On a 10-acre property (approximately 40,400 m²), a strict application of this standard would theoretically require over 1,600 parking bays, which is plainly unworkable and clearly not the policy intent. Airbnb recommends that the Shire:</p>	

No.	Registration Number	Nature of Submission	Officer Comments
		<ul style="list-style-type: none"> ● Explicitly define 'public area' in the context of tourist and visitor accommodation to exclude outdoor land not designed or used for high-intensity public assembly. ● Consider a note in the Car Parking Table clarifying that the 'per 25 m² public area' standard applies only to enclosed, publicly accessible floor areas such as reception, dining or event rooms. ● Alternatively, develop a tailored parking standard for tourist and visitor accommodation in rural and semi-rural settings within the forthcoming Local Planning Policy. <p>5.3 Zoning Coverage for Strategic Tourism Nodes The Shire's Local Planning Strategy 2020 identifies several strategic tourism precincts including Wellington Dam, Lake Kepwari, Minninup Pool, and the Collie Motorplex. We encourage the Shire to review the proposed zoning designations against the specific land tenure and zone classifications applicable to these nodes, to ensure the new framework does not inadvertently restrict legitimate tourism accommodation investment in areas that the Shire's own strategy identifies as priorities.</p> <p>5.4 Unhosted STRA in Rural Zones: Clear Discretionary Criteria The designation of unhosted STRA as 'D' (discretionary) in Rural, Rural Residential and Urban Development zones is noted. Providing clear and streamlined approval processes can help support host participation and unlock additional accommodation supply in areas with strong nature-based tourism appeal. Airbnb would welcome the opportunity to work with the Shire of Collie to ensure the criteria is workable and fit-for-purpose. Uncertain approval processes can deter hosts from entering the market, limiting accommodation supply in areas with strong nature-based tourism appeal. Airbnb would welcome the opportunity to work with the Shire of Collie to ensure the criteria is workable and fit-for-purpose for prospective hosts.</p> <p>6. Our Commitment to Safety and Good Behaviour Airbnb continues to prioritise the safety of our community and implement measures to deter parties and stamp out poor behaviour. The overwhelming</p>	

No.	Registration Number	Nature of Submission	Officer Comments
		<p>majority of guests who stay in Airbnb listings behave appropriately and treat the home and surrounding community with care and respect. Where issues do arise, Airbnb works actively to respond and prevent recurrence.</p> <p>Over the past four years we have launched more than 810 new features and upgrades to help make Airbnb an overall better service for both hosts and guests. Some of these measures include:</p> <ul style="list-style-type: none"> • A global ban on parties at Airbnb listings, permanently codified since July 2022. Since its initial implementation in 2020, the rate of parties reported over New Year's Eve has decreased by 70% in Australia. • A high-risk reservation screening system that uses technology to identify potentially problematic reservations and prevent bookings from being completed, first piloted in Australia in October 2021. • The Neighbourhood Support Line at airbnb.com/neighbours, enabling nearby residents to report concerns directly and request a call from a specialised Airbnb support agent. <p>7. Airbnb City Portal and Support for the WA Registration Scheme To better support local governments, Airbnb has launched a purpose-built product known as the City Portal, designed to equip regulators with data and tools to enforce local rules and inform better policy. Through the City Portal, local governments can access:</p> <ul style="list-style-type: none"> • The extent of STRA properties in the area, monthly guest volumes, and data on where guests are travelling from. • The average amount an Airbnb guest spends per day in the local community, local business and attraction recommendations, and other economic impact data. • Streamlined access to Airbnb's 24/7 Neighbourhood Support Line, and Airbnb's dedicated law enforcement portal. <p>Airbnb recommends the Shire request free access to the City Portal via the Airbnb website. The data available through this tool would directly support the</p>	

No.	Registration Number	Nature of Submission	Officer Comments
		<p>Shire's monitoring of the STRA sector as it grows, and inform future local planning policy development.</p> <p>Airbnb has also engaged in good faith with the State Government to help establish the mandatory STRA registration scheme. The data provided through mandatory registration - including geospatial data on the scale, scope, and exact locations of registered properties - complements the City Portal and will provide the Shire with a more complete picture of the local STRA sector.</p> <p>8. Conclusion</p> <p>Airbnb warmly welcomes the continued opportunity to work constructively with the Shire of Collie to support the local visitor economy. We support the progression of Amendment No. 3 and recognise it as a sensible and largely facilitative response to the State Government's STRA planning reforms.</p> <p>We respectfully request the Shire give consideration to the matters raised in this submission: particularly regarding clarification of the term 'individual', the proportionality of car parking requirements for rural tourism properties, and ensuring the new framework is supported by clear, accessible local planning policy guidance.</p> <p>Airbnb is committed to being a positive partner to the Shire as it navigates this transition. We would be happy to provide a briefing or any further information to support the Shire's planning team, and look forward to engaging with the forthcoming Local Planning Policy 4.3 review process.</p>	

Appendix 14.1.A



POLICY NO:-

CP2-007 – PORTABLE AND ATTRACTIVE ASSETS POLICY

GOVERNANCE INFORMATION

Procedure Link:	N/A	Administrative Policy Link:	
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ADMINISTRATION INFORMATION

History	1	CP2-007	OCM	09/06/26	Res: TBA	Synopsis:	New Policy created.
Version:	2						

1. RESPONSIBLE DIRECTORATE

Corporate Services

2. PURPOSE OR OBJECTIVE

To provide a consistent and practical approach to the administration and control of the Portable and Attractive Items Register. The Portable and Attractive Items Register will be regularly audited and maintained by the Corporate Services Directorate and will promote accountability and transparency in the management of Portable and Attractive assets during the entirety of their life cycle.

3. SCOPE

This policy applies to portable and attractive assets purchased or owned by the Shire of Collie.

4. DEFINITIONS

Portable and Attractive Items have a value between \$300 - \$4,999 (GST exclusive), are defined as portable by nature, can easily be removed or concealed and are usually easily converted to cash or attractive for personal use.

5. POLICY

5.1 Portable and Attractive items:

- Are susceptible to theft or loss due to their portable nature and attractiveness for personal use or resale.
- Must be recorded in the Portable and Attractive Items Register to be safeguarded against theft, fire and loss.
- Items with a value below \$300 are not capitalized or recorded on the Portable and Attractive Items Register.
- If the items have been issued to a specific employee, the item will be returned on or before the employees last day of employment.

- By their nature items that are securely attached to land or building are not portable and are therefore not to be recorded in the Portable and Attractive Items Register (eg whiteboards).

6. REFERENCE DOCUMENTS

Local Government Act 1995

Local Government (Financial Management) Regulations 1996 – Regulation 17B

Officer of Auditor General – Audit Reports

Department of Local Government Industry Regulation and Safety “Non-financial assets valuation guidelines” March 2026



POLICY NO:-

CP2-008 – ACCOUNTING POLICY FOR CAPITAL WORKS

GOVERNANCE INFORMATION

Procedure Link:	N/A	Administrative Policy Link:	
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ADMINISTRATION INFORMATION

History	1	CP2-008	OCM	09/06/26	Res: xxx	Synopsis:	New Policy created. Previous Policy CS3.9 Capitalisation of Road Works Deleted
Version:	2						

1. RESPONSIBLE DIRECTORATE

Corporate Services

2. PURPOSE OR OBJECTIVE

To provide general guidance to Council staff and Elected Members to assist them in determining when and what costs associated with capital works projects should be capitalised. This Policy is to be read in conjunction with the following:

AASB 116 Property, Plant and Equipment

AASB 138 Intangible Assets

Accounting policies related to capital works projects are contained in the:

CP2 - 001 Asset Management

CP2 -007 Portable and Attractive Assets Policy

Relationship to International Financial Reporting Standards

The Accounting Policy for Capital Works is to be read in conjunction with the applicable Australian Accounting Standards. Australian Accounting Standards incorporate International Financial Reporting Standards issued by the International Accounting Standards Board, with the addition of paragraphs on the applicability of each standard in the Australian environment. This policy is aimed to assist Council in applying the requirements within Australian Accounting Standards to capitalise costs associated with capital works projects.

There is, however, no intention that this policy, Accounting Policy for Capital Works, will replicate the Accounting Standards.

3. SCOPE

This policy applies to expense costs incurred by the Shire of Collie.

4. DEFINITIONS

Asset - a resource controlled by the entity as a result of past events and from which future economic benefits are expected to flow to the entity” (AASB 116 para. 7)

5. POLICY

5.1 Capital Works

5.1.1 Asset Definition

In determining whether to capitalise or expense costs associated with a capital works project, it must first be determined whether or not the capital works project meets the asset definition. P

Future economic benefits are not limited to situations involving future cash inflows, as they are also synonymous with the notion of service potential. Future economic benefits refer to the capacity to provide goods and services in accordance with the entity’s objectives, including the provision of goods or services to the public e.g. provision of facilities to sporting clubs or groups.

5.1.2 Asset Recognition

Costs that meet the definition of an asset must also meet the recognition criteria before an asset can be recorded in the financial statements. The recognition criteria states that assets should be included in the financial statements when it is probable that the entity will receive future economic benefits and that the asset can be measured reliably (AASB 116 para. 7).

The concept of ‘probable’, included in the recognition criteria above, refers to an event being more likely than less likely of occurring, that is, there is a greater than 50% chance that the future economic benefits will occur.

The concept of reliable measurement refers to whether the nature of the asset is inherently difficult to measure. It is the nature of the asset that determines whether it can be measured reliably rather than an entity not having the systems in place to measure an asset reliably. Except in rare cases, the nature of the costs incurred in capital works projects will be able to be measured reliably. Appropriate accounting systems will be in place before the commencement of a project so that costs are recorded correctly.

Council Policy CP2-007 Portable and Attractive Assets Policy, should also be considered when determining the recognition criteria for an asset, as this Policy requires that all assets with a value less than \$5,000 be expensed not capitalised. Additionally, those assets with a value of less than \$5,000 but greater than \$300, are to be recorded in the “Portable & Attractive Items Register” where the following criteria is met:

- They are defined as portable by nature, can easily be removed or concealed and are usually easily converted to cash or attractive for personal use;
 - a) are susceptible to theft or loss due to their portable nature and attractiveness for personal use or resale;
 - b) Items with a value below \$300 are not capitalised or recorded on the Portable and Attractive Items Register.

5.1.3 What costs should be capitalised

In general, an asset is measured at the cost of acquiring or constructing the asset. The cost of an item includes not only its purchase price or direct construction costs, but also includes any other costs that are ‘directly attributable’ in bringing the asset to a location and condition ready for use,

as well as the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located (where there is a present obligation to do so) (AASB 116.16).

‘Directly attributable’ costs are costs that, if not incurred, would result in the asset not being able to be used and therefore not being able to provide future economic benefits to the entity. Examples of ‘directly attributable’ costs are (AASB 116.17):

- cost of site preparation;
- initial delivery and handling costs of materials for the capital works project; installation and assembly costs;
- costs of testing that the asset is functioning properly; and
- professional fees (i.e. architects, legal advisors, surveyors, quantity surveyors, project managers, auditors).

Certain costs may occur in connection with the construction or development of an asset that are not ‘directly attributable’ to the asset. These incidental costs are recognised as expenses when incurred. An example of a related cost that cannot be capitalised, is the cost of relocating staff into the new building at the completion of the project.

Once costs have been expensed they cannot subsequently be capitalised in future years (except where an error has occurred in the initial treatment). Costs expensed early in a capital works project, because at that time it was not probable that the asset would eventuate, cannot subsequently be capitalised if the project proceeds and the asset is built.

5.2 Project Classification and Accounting Treatment

5.2.1 Capital Works Program

The Shire of Collie’s Capital Works Program is detailed in the relevant adopted Asset Management Plans, Long Term Financial Plan and the Annual Budget.

5.2.2 Capital Upgrades

Capital upgrades are activities or minor works intended to extend the effective useful life of an existing asset or improve an asset’s service potential. An example of a capital upgrade project is the complete upgrade of a sporting club building so that the sporting club building is better and more functional than previously.

Expenditure on assets that does meet the required *Upgrade* recognition criteria can broadly be categorised into two subcomponents; *Renewal* and *New*.

- Renewal/Replacement capital expenditure sustains the service at the same level on a like for like basis such as a road re-seal or a building re-roof.
- New capital expenditure can be further segregated into three areas, being -
 - a) New: Assets acquired for a new (never before provided) service to the community such as a new library building.
 - b) Upgrade: Which provides a higher level of service than previously offered, such as a lift in an existing building or a need to increase road pavement to accommodate increased vehicle mass. Upgrade costs are often combined with renewal costs but where practical should be separated.
 - c) Expansion: Extension of an asset at the same level of service as is currently enjoyed by the community but to a new group of users.

Where an existing building/structure is completely demolished, then any replacement building/structure would be treated as a new asset. It is considered best practice to disclose in the financial reports the separation of Renewal/Replacement and New capital expenditure. This

practice will help greatly with the assessment process of a local government's capital expenditure program.

5.2.3 New Construction

Projects that are categorised as capital upgrades or new construction are capital in nature as the intention is to provide future economic benefits.

5.2.4 Repairs and Maintenance

Repairs and maintenance projects merely maintain assets in their original state. Repairs and maintenance is necessary to allow the continued use of existing assets. An example of a repairs and maintenance project is the replacement of old water taps in a sporting club building (so that the sporting club can continue to use the facility in its current capacity). A repairs and maintenance project is not capital in nature as it does not provide future economic benefits. Therefore, all repairs and maintenance costs are to be expensed.

5.2.5 Accounting Treatment of Capital Upgrades

The following table provides a step-by-step outline of the phases in a typical capital upgrades project. A detailed discussion of accounting issues relevant to new capital works projects is covered under Section 5.2.6 *Accounting Treatment of New Construction*.

The descriptions in Section 5.2.7 *Common Costs incurred throughout the Project* and Section 5.2.8 *Project Team Staff Costs* are also applicable to capital upgrades.

5.2.5(a)Phase 1 – Application for Capital Works Funding

The first step of a capital works project is to develop a strategic 'Asset Management Plan'. This plan is then used to develop a ten-year funding plan. This funding plan is then reviewed annually against Council's performance and the strategic Asset Management Plan.

The strategic 'Asset Management Plan' is generally completed in-house and funding will be from Council's own resources (that is Reserve funded, loan and or / grant funded). Also the staffing costs incurred in developing these plans will be incurred regardless of whether the plans are developed. As a result, these staffing costs should be expensed.

Table 1: Summary of Accounting Treatment of Capital Upgrades

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
Phase 1 – Application for Capital Upgrade Funding	Preparation of strategic Asset Management Plan	Staff costs: - Project team - Everyday operational	Expense Expense
Phase 2 – Forward Design	Engage Project Director/Manager	Staff costs: - Project team - Everyday operational Procurement costs: - Project Management costs Travel costs	Capitalise Expense Capitalise Capitalise
	Design Agent produces the required design documents	Architectural / Design Consultant costs Quantity Surveyor costs Specialist Consultant costs Travel costs	Capitalise Capitalise Capitalise Capitalise
	Design Acceptance	Staff costs: - Project team - Everyday operational	Capitalise Expense
Phase 3 – Construction	Pre-Construction Relocation (Staff are moved to temporary accommodation ([where applicable]))	Staff costs: - Project team - Everyday operational Removalist costs Rental costs Minor fit out costs	Capitalise Expense Capitalise Expense Expense
	Project Director/Manager goes out to tender for construction	Staff costs: - Project team - Everyday operational Procurement costs: - Project Management costs - Tender costs Insurance Costs Travel Costs	Capitalise Expense Capitalise Capitalise Capitalise Capitalise
	Project Director/Manager engages Builder and other construction contractors	Staff costs: - Project team - Everyday operational Procurement costs: - Project Management costs - Construction costs	Capitalise Expense Capitalise Capitalise

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
	Defect period commences after formal handover. Staff, through Project Director (or Project Manager), ensure defects list is completed and defects fixed.	Staff Costs: - Project team - Everyday operational	Capitalise Expense
Phase 4 - Fit-Out	Tender for Project Manager	Staff costs: - Project team - Everyday operational Tender Costs	Capitalise Expense Capitalise
	Project manager selected for fit-out	Staff costs: - Project team - Everyday operational Project Management costs Consultant costs	Capitalise Expense Capitalise Capitalise
	Purchase of fit-out items	Asset Purchase costs in accordance with capitalisation threshold greater than >\$5,000 per <i>Local Government (Financial Management) Regulations 1996 Reg. 17A</i>	Capitalise Expense if less than \$5,000 except where the items can be grouped together – then capitalise
	Installation of assets	Fit-out costs in accordance with capitalisation threshold greater than >\$5,000 per <i>Local Government (Financial Management) Regulations 1996 Reg. 17A</i>	Capitalise Expense if less than \$5,000 except where the items can be grouped together – then capitalise
Phase 5 – Post-Construction Relocation	Moving into completed building (where applicable)	Staff costs: - Project team - Everyday operational Removalist costs	Expense Expense Expense

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
Phase 6 - Running Costs	There are costs that Council should take note of after the project completion stage for planning their future funding requirements.	Depreciation Ongoing repair & maintenance Insurance cost	Expense Expense Expense
Whole of Project Costs	There are a number of costs that may be incurred during any phase of a capital works project.	Training costs - all phases Meeting costs - all phases Steering Committee costs - all phases Borrowing costs- all phases	Expense Expense Expense Expense

5.2.6 Accounting Treatment of New Construction

The following is a step-by-step outline of the phases in a typical new construction project. Based on the accounting principles, the appropriate accounting treatment for both common costs incurred throughout the project (regardless of which phase they occur in) and the costs incurred in each phase have been determined.

5.2.7 Common Costs incurred throughout the Project

There are a number of costs that may be incurred during any phase of a capital works project. The accounting treatment for these costs is consistent throughout the project, regardless of which stage they occur in:

- Everyday Operational costs
These are costs incurred as part of the everyday operations of Council, and would be incurred regardless of whether the capital works project proceeds. Note that where permanent staff are seconded to a capital works project team their costs should be accounted for in accordance with the below section titled 'Project Team Staff Costs'. All costs relating to the delivery of outputs are to be recorded in the Operating Statement as expenditure for the delivery of outputs.

Examples of such costs are:

- steering committee costs – including staffing costs as these costs will be incurred regardless of whether steering committee meetings occur;
 - a) on-going maintenance / capital acquisitions staff costs - including staff working on repair and maintenance projects, and staff responsible for general procurement and purchasing assets as part of their normal work duties. These costs relate to the delivery of outputs and are funded by General Municipal funds; and
 - b) generic training costs – including generic training for capital works staff e.g. business writing, financial management.
- Capital Works Specific Training costs
Council may incur costs for capital works training such as project management. These costs are expensed as they do not increase the future economic benefit of the capital works project.

- Borrowing costs

Although AASB 123 *Borrowing Costs* allows borrowing costs to be expensed or capitalised, CP2-008 *Accounting Policy for Capital Works* requires borrowing costs to be expensed.

5.2.8 Project Team Staff Costs

Often, a project team is established to manage a major capital works project(s). Project team staff costs are distinct from ongoing maintenance / capital acquisitions staff costs that are regarded as everyday operational costs (see above).

Project team staff spend the majority of their time working on a specific capital works project or are dedicated to managing a number of capital works projects. Where dedicated project team staff are working on multiple capital works projects, a reasonable basis for allocating project team staff costs must be established i.e.: Payroll Timecards.

Project team staff costs include the following costs in relation to Council staff seconded to the project team and any contractors employed for the team:

- salaries and wages;
- superannuation costs;
- overtime costs; and
- allowances e.g. meal allowances.

A 15% overhead provision is to be utilised to reflect the above costs of superannuation and allowances. General administration overhead costs are not to be capitalised. A Project team will often be established for the majority of the life of the project. There is no consistent treatment for project team staff costs throughout the project. The appropriate accounting treatment for project team staff costs i.e. whether they are expensed or capitalised, is dependent on the phase in which the costs are incurred.

Council recognise that an anomaly exists whereby costs incurred for indirect labour (i.e. works staff) may incorporate an overhead component that includes costs not directly attributable to the asset (e.g. training), however, this cost is deemed to be immaterial.

5.2.8 (a) Phase 1 - Concept Development

The first step of a major capital works project is to develop a 'Project Concept Brief'. A 'Project Concept Brief' involves preparing a brief description of the proposed project. This may include the perceived shortfall in service delivery capabilities, within the background, context and rationale of Council's objectives, whole-of-government outcomes and community needs. The 'Project Concept Brief' will generally be performed in-house, and will not be a time consuming process. Funding for this stage will be from Council's own resources.

Since the Concept Development Phase only involves the development of a 'Project Concept Brief', which contains a very basic outline of the project, there is no certainty the project will progress to the next stage, let alone the construction of the asset itself. As there is no certainty that the construction will occur, it is not probable that future economic benefits will flow to Council from the costs incurred in phase 1. As a result, all costs in this phase should be expensed when incurred.

5.2.8 (b) Phase 2 - Feasibility Study (Financial and Economic Business Case)

The first step in the Feasibility Study Phase is the preparation of a proposal requesting funding for the feasibility study (where Council require funding assistance).

Council may then undertake a feasibility study of the proposed capital works project. Based on the findings of the study, Council will then prepare a Forward Design Proposal and a Budget Request to request funding for the forward design of the proposed project (if funding is required). Funding for this stage may be from Council's own resources, grant funding or from capital works funding Reserves. The Forward Design Proposal and a Cost Benefit Analysis are generally performed in-house, however consultants can be engaged to assist in this process.

Although the project has progressed further than Phase 1, there is still insufficient certainty that the project will be approved in the capital works budget process. Thus, it is not probable as yet, that future economic benefits are likely to flow from the costs incurred in Phase 2. Therefore, all costs incurred at this stage should be expensed.

5.2.8 (c) Phase 3 - Forward Design

In the forward design phase, a project director/manager, responsible for managing the capital works project on behalf of Council, coordinates the completion of the design or specifics for the project.

The project director/manager may appoint agent(s) who produce the following:

- Conceptual Design Plans;
- Preliminary Sketch Plan (PSP);
- Final Sketch Plan (FSP); and
- Tender drawings/documents.

Even though the costs incurred in the Forward Design Phase arise before the final construction approval, it is considered probable that projects reaching this stage of the capital works process will go ahead and therefore the project will provide future economic benefits to Council. Also costs incurred during the forward design phase are 'directly attributable' in enabling the construction of the capital works project to proceed. Therefore all costs incurred in Phase 3 should be capitalised, with the exception of everyday operational costs which are expensed (see Section 4.2.7 *Common Costs Incurred throughout the Project* above).

Forward design costs are capitalised into a capital works in progress account and while in this account are not depreciated. Depreciation only commences when the entire capital works project is completed and transferred out of the capital works in progress account to the appropriate property, plant and equipment asset class (also see Section 4.2.8(g) *Phase 7: Running*

Costs). This is because the Forward Design costs are not considered to be a separate asset from the physical asset being constructed, and as such should not be depreciated until such time as the asset is recognised as complete.

5.2.8 (d) Phase 4 - Construction

Pre-construction relocation is sometimes necessary when the occupants of a building are required to be relocated in order for the existing building to be demolished and rebuilt. The pre-construction relocation step in this phase will not occur in all projects.

As this step occurs immediately prior to the commencement of building, it is probable that the capital works project will be completed and will provide future economic benefits to Council. Removalist costs are incurred as part of the site preparation. Site preparation costs are classified as 'directly attributable' costs in AASB 116.17 (b) as without these costs the capital works project could not proceed. That is, unless staff are moved out of the existing building, the new building cannot be completed. Therefore removalist costs should be capitalised.

The displaced occupants of the building will require temporary accommodation, in the interim, to continue their usual operations. Minor fit-out costs may be incurred at the temporary premises to enable the continuation of day-to-day operations. As these costs are incurred for the purposes of the ordinary operations of Council and are not 'directly attributable' to the construction, and as such they should be expensed as part of Council's normal operating costs.

The construction step of this phase of the project involves the project director/manager undertaking a tender process and awarding a contract for the construction of the project. Tendering costs, including consultant costs, travel costs and advertising costs, are capitalised as they will generate future economic benefits.

Once the contract is finalised, construction of the project commences. Construction costs are capitalised the work will be completed and the new asset will provide future economic benefits to Council.

5.2.8 (e) Phase 5 - Fit-Out

Phase 5 will occur in many capital works projects. This phase involves the purchase and installation of items, in order for the capital works project to be ready for use. This phase will generally be applicable to the construction of buildings.

Project management of the fit-out can either be performed by Council, or Council may undertake a procurement and/or tender process and contract out the project management to an external provider. Project management costs are capitalised as they will generate future economic benefits and are 'directly attributable' to the project.

The purchase price and installation of the fit-out items (e.g. office partitioning) are capitalised, subject to the Office of the Auditor General (OAG) Grouped Asset capitalisation threshold and determination, and in accordance with the relevant *Local Government Financial Management Regulations 1996*. This is because the fit-out items provide future economic benefit and the installation costs are 'directly attributable' in bringing the fit-out items to the condition and location ready for use. These items are generally capitalised as a separate plant and equipment asset rather than capitalised into the building asset which has been constructed, however this will depend on the nature of the fit-out items.

5.2.8 (f) Phase 6 - Relocation

This Phase will not occur in all projects. Phase 6 involves relocating staff from their existing location to the newly constructed building. These costs are incurred once the new building is completed and ready for use by Council.

These costs are incurred to ensure that the normal recurring operations of the entity can continue. The costs do not increase the future economic benefits of the capital works project and are not 'directly attributable' to the project.

These removalist costs are accounted for differently to Phase 4 removalist costs because Phase 4 removalist costs are part of the site preparation and are therefore classified as ‘directly attributable’ costs as the existing building must be vacated to enable building or demolition to commence. Conversely, in this Phase the building is already completed so that removalist costs are not ‘directly attributable’ in the completion of the building. As a result Phase 6 relocation costs are expensed.

5.2.8 (g) Phase 7 - Running Costs

Phase 7 occurs after the capital works project is completed. Running costs are the on-going costs associated with normal operations, such as repairs and maintenance, insurance costs, and depreciation. Running costs should be expensed, as they are incurred in the course of ordinary activities of Council rather than as part of the capital works project.

Depreciation of the asset commences when capital works projects are completed and ready for use (see AASB 116.55).

Table 2: Summary of Accounting Treatment of New Construction

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
Phase 1 – Concept Development	Project Concept Brief	Staff costs: - Project team - Everyday operational	Expense Expense
Phase 2 - Feasibility Study (Financial and Economic Business Case)	Proposal requesting Capital Works funding for a feasibility study	Staff costs: - Project team - Everyday operational Consultant costs Travel costs	Expense Expense Expense Expense
	Feasibility Study (Needs Assessment)	Staff costs: - Project team - Everyday operational Consultant costs Travel costs	Expense Expense Expense Expense
	Forward Design Proposal and Cost Benefit Analysis (both prepared using Feasibility Study results)	Staff costs: - Project team - Everyday operational Consultant costs Travel costs	Expense Expense Expense Expense
Phase 3 - Forward Design	Engage Project Director/Manager	Staff costs: - Project team - Everyday operational Procurement costs: - Project Management costs Travel costs	Capitalise Expense Capitalise Capitalise

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
	Design Agent produces the required design documents	Architectural / Design Consultant costs Quantity Surveyor costs Specialist Consultant costs Travel costs	Capitalise Capitalise Capitalise Capitalise
	Design Acceptance	Staff costs: - Project team - Everyday operational	Capitalise Expense
	Business Case Proposal for Construction Funding (using results from Feasibility Study and Forward Design)	Staff costs: - Project team - Everyday operational	Capitalise Expense
Phase 4 – Construction	Pre-Construction Relocation (Staff are moved to temporary accommodation [where applicable])	Staff costs: - Project team - Everyday operational Removalist costs Rental costs Minor fit out costs	Capitalise Expense Capitalise Expense Expense
	Project Director/Manager goes out to tender for construction	Staff costs: - Project team - Everyday operational Procurement costs: - Project Management costs - Construction costs	Capitalise Expense Capitalise Capitalise
	Project Director/Manager engages Builder and other construction contractors	Staff costs: - Project team - Everyday operational Procurement costs: - Project Management costs - Construction costs	Capitalise Expense Capitalise Capitalise
	Defect period commences after formal handover. Staff, through Project Director (or Project Manager), ensure defects list is completed and defects fixed.	Staff Costs: - Project team - Everyday operational	Capitalise Expense

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
Phase 5 - Fit-Out	Tender for Project Manager	Staff costs: - Project team - Everyday operational Tender Costs	Capitalise Expense Capitalise
	Project manager selected for fit-out	Staff costs: - Project team - Everyday operational Project Management costs Consultant costs	Capitalise Expense Capitalise Capitalise
	Purchase of fit-out items	Asset Purchase costs in accordance with capitalisation threshold greater than >\$5,000 per <i>Local Government (Financial Management) Regulations 1996 Reg. 17A</i>	Capitalise Expense if less than \$5,000 except where the items can be grouped together – then capitalise
	Installation of assets	Fit-out costs in accordance with capitalisation threshold greater than >\$5,000 per <i>Local Government (Financial Management) Regulations 1996 Reg. 17A</i>	Capitalise Expense if less than \$5,000 except where the items can be grouped together – then capitalise
Phase 6 – Post-Construction Relocation	Moving into completed building (where applicable)	Staff costs: - Project team - Everyday operational Removalist costs	Expense Expense Expense
Phase 7 - Running Costs	There are costs that Council should take note of after the project completion stage for planning their future funding requirements.	Depreciation Ongoing repair & maintenance Insurance cost	Expense Expense Expense

PHASE	STEPS	COST ITEMS	ACCOUNTING TREATMENT
Whole of Project Costs	There are a number of costs that may be incurred during any phase of a capital works project.	Training costs - all phases Meeting costs - all phases Steering Committee costs all phases Borrowing costs- all phases	Expense Expense Expense Expense

5.2.9 Implications for Budgets and Financial Reporting

The accounting treatment of costs incurred in relation to capital works projects should be based on the accounting principles as outlined in this accounting policy, in accordance with the relevant accounting standards. How Council funds its capital works project should not determine the accounting treatment applied to project costs i.e. all project costs should not be capitalised purely because the funding for the project was received as a capital injection.

Council should consider the appropriate accounting treatment for project costs when applying for grants and external funding, so that the funding requested reflects as much as possible the subsequent accounting for costs as either expenses or assets.

6. REFERENCE DOCUMENTS

Local Government Act 1995 and Local Government (Financial Management) Regulations 1996.

Generally Accepted Accounting Principles (GAAP) - is a framework of accounting standards, rules and procedures defined by the professional accounting industry.

International Financial Reporting Standards (IFRS) - are a set of international accounting standards stating how particular types of transactions and other events should be reported in financial statements.

Australian Accounting Standards Board (AASB) – Australian Accounting Standards.

Department Local Government Industry Regulation and Safety – “Introduction to Local Government Accounting” and guidelines.

Appendix 14.1.C

CS3.9 Capitalisation of Road Works

Policy Objective

To define Shire of Collie's policy on the accounting requirement for the capitalisation of road works.

Scope

This policy applies to new or additional expenditure to road works.

Policy

Road Works Projects undertaken by Shire of Collie shall be capitalised if they meet the criteria established in the Australian Accounting Standards for a non-current asset.

To assist staff, Road Works Projects that are valued under \$10,000 are not considered as sufficient material to warrant capitalisation and as a general rule these projects should be expensed in the year the works are undertaken.

Relevant Legislations

AASB 116: Property, Plant and Equipment

Policy adoption and review

Council meeting held: **14 July 2020**

Adopted by Minute No: **8495**

Date to be reviewed: **July 2023**



Monthly Financial Report

For the period ended 30 April 2026



SHIRE OF COLLIE

MONTHLY FINANCIAL REPORT

(Containing the required statement of financial activity and statement of financial position)

For the period ended 30 April

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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SHIRE OF COLLIE
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE
FOR THE PERIOD ENDED 30 APRIL 2026

	2025/26 YTD Actual	2025/26 Forecast	2025/26 Budget	2025/26 YTD Budget	2024/25 Actual
Revenue					
	\$		\$		\$
Rates	8,127,278	8,147,811	8,052,978	8,125,428	7,718,980
Grants, subsidies and contributions	1,852,375	4,867,803	3,437,731	1,867,897	4,352,890
Fees and charges	2,798,399	3,140,070	2,818,949	2,630,882	2,748,017
Interest revenue	316,183	344,185	323,755	269,796	348,451
Other revenue	114,995	321,000	354,221	295,184	338,210
	13,209,230	16,820,869	14,987,634	13,189,187	15,506,548
Expenses					
Employee costs	(5,494,189)	(7,160,935)	(7,510,236)	(6,308,196)	(6,875,140)
Materials and contracts	(4,261,830)	(5,295,256)	(5,478,277)	(4,480,865)	(4,938,045)
Utility charges	(580,164)	(635,201)	(664,570)	(565,178)	(646,790)
Depreciation	(2,421,307)	(2,909,848)	(2,932,710)	(2,443,925)	(3,567,457)
Finance costs	(50,656)	(61,280)	(59,965)	(49,971)	(226,181)
Insurance	(185,880)	(340,480)	(351,176)	(314,141)	(359,059)
Other expenditure	(312,757)	(821,714)	(630,199)	(708,376)	(758,433)
	(13,306,783)	(17,224,714)	(17,627,133)	(14,870,652)	(17,371,105)
	(97,552)	(403,845)	(2,639,499)	(1,681,465)	(1,864,557)
Capital grants, subsidies and contributions	9,344	104,000	1,501,421	0	180,568
Profit on asset disposals	21,600		0	0	0
Loss on asset disposals	(25,343)		0	0	(16,521)
	5,601	104,000	1,501,421	0	164,047
Net result for the period	(91,951)	(299,845)	(1,138,078)	(1,681,465)	(1,700,510)
Other comprehensive income for the period					
<i>Items that will not be reclassified subsequently to profit or loss</i>					
Changes in asset revaluation surplus	0		0	0	0
Share of comprehensive income of associates accounted for using the equity method	0		0	0	0
Total other comprehensive income for the period	0	0	0	0	0
Total comprehensive income for the period	(91,951)	(299,845)	(1,138,078)	(1,681,465)	(1,700,510)

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE PERIOD ENDED 30 APRIL 2026

	2025/26 YTD Actual	2025/26 Forecast	2025/26 Budget	2025/26 YTD Budget	2024/25 Actual
Revenue					
Governance	\$ 27,816	\$ 77,500	\$ 393,721	41,250	305,587
General Purpose Funding	9,690,190	12,369,043	10,705,928	9,486,192	11,332,409
Law, order, public safety	472,765	640,341	641,032	616,267	807,640
Health	20,415	20,130	20,130	16,775	16,331
Education and welfare	23,800	34,285	11,500	11,071	72,727
Housing	4,004	11,293	6,293	5,244	6,537
Community amenities	2,240,333	2,377,887	2,268,780	2,166,738	1,756,237
Recreation and culture	200,585	254,452	275,424	237,863	360,612
Transport	204,581	176,750	187,638	187,513	185,947
Economic services	181,371	512,588	446,588	127,990	375,826
Other property and services	174,314	346,600	30,600	292,283	286,695
	13,240,174	16,820,869	14,987,634	13,189,187	15,506,548
Expenses					
Governance	(741,359)	(1,188,120)	(820,477)	(1,181,077)	(851,724)
General Purpose Funding	(275,274)	(361,460)	(58,251)	(154,458)	(156,138)
Law, order, public safety	(913,070)	(1,483,436)	(1,158,969)	(1,386,388)	(1,022,830)
Health	(126,200)	(155,637)	(70,403)	(90,064)	(206,466)
Education and welfare	(60,856)	(89,470)	(74,174)	(74,558)	(151,114)
Housing	(20,304)	(28,769)	558	(5,474)	(5,383)
Community amenities	(2,725,593)	(3,711,739)	(3,349,768)	(2,810,749)	(4,027,688)
Recreation and culture	(3,498,622)	(4,241,889)	(3,857,433)	(4,025,824)	(3,733,959)
Transport	(3,268,322)	(4,428,431)	(3,164,357)	(4,016,339)	(3,940,305)
Economic services	(756,320)	(1,030,875)	(914,237)	(892,767)	(894,781)
Other property and services	(901,838)	(504,888)	(4,099,657)	(232,953)	(2,154,536)
	(13,287,756)	(17,224,714)	(17,567,168)	(14,870,652)	(17,144,924)
Finance Costs					
Governance	(711)		(853)	0	(1,353)
Community amenities	(3,782)		(4,538)	0	(182,992)
Recreation and culture	(28,232)		(33,878)	0	(18,727)
Transport	(17,203)		(20,643)	0	(22,907)
Other property and services	(44)		(53)	0	(202)
	(49,971)	0	(59,965)	0	(226,181)
	(97,552)	(403,845)	(2,639,499)	(1,681,465)	(1,864,557)
Non Operating					
Capital grants, subsidies and contributions	9,344	104,000	1,501,421	0	180,568
Profit on asset disposals	21,600		0	0	0
Loss on asset disposals	(25,343)		0	0	(16,521)
	5,601	104,000	1,501,421	0	164,047
Net result for the period	(91,951)	(299,845)	(1,138,078)	(1,681,465)	(1,700,510)
Other comprehensive income for the period					
<i>Items that will not be reclassified subsequently to profit or loss</i>					
Changes in asset revaluation surplus	0	0	0	0	0
Share of comprehensive income of associates accounted for using the equity method	0	0	0	0	0
Total other comprehensive income for the period	0	0	0	0	0
Total comprehensive income for the period	(91,951)	(299,845)	(1,138,078)	(1,681,465)	(1,700,510)

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

	2024/25 Actual	2025/26 Budget	2025/26 YTD Budget	YTD Actual	Variance* \$	Variance* %	Var.
Note	(a)	(b)	(c)	(b) - (a)	((b) - (a))/(a)		
	\$	\$	\$	\$	\$	%	
OPERATING ACTIVITIES							
Revenue from operating activities							
General rates	7,718,980	8,052,978	8,125,428	8,127,278	1,850	0.02%	
Grants, subsidies and contributions	4,352,890	3,437,731	1,867,897	1,883,848	15,951	0.85%	
Fees and charges	2,748,017	2,818,949	2,630,882	2,798,399	167,517	6.37%	
Interest revenue	348,351	323,755	269,796	316,183	46,387	17.19%	
Other revenue	338,210	354,221	295,184	114,995	(180,189)	(61.04%)	▼
	15,506,448	14,987,634	13,189,187	13,240,703	51,516	0.39%	
Expenditure from operating activities							
Employee costs	(6,875,140)	(7,510,236)	(6,308,196)	(5,315,456)	992,740	15.74%	▲
Materials and contracts	(4,938,045)	(5,478,277)	(4,480,865)	(4,343,018)	137,848	3.08%	
Utility charges	(646,790)	(664,570)	(565,178)	(587,402)	(22,225)	(3.93%)	
Depreciation	(3,567,457)	(2,932,710)	(2,443,925)	(2,421,307)	22,618	0.93%	
Finance costs	(226,181)	(59,965)	(49,971)	(50,656)	(685)	(1.37%)	
Insurance	(359,059)	(351,176)	(314,141)	(207,042)	107,099	34.09%	▲
Other expenditure	(758,433)	(630,199)	(708,376)	(490,187)	218,189	30.80%	▲
Loss on asset disposals	(16,521)	0	0	(25,343)	(25,343)	0.00%	
	(17,387,626)	(17,627,133)	(14,870,652)	(13,440,410)	1,430,242	9.62%	
Non cash amounts excluded from operating activities	2(c) 4,483,814	2,940,013	2,443,925	2,421,307	(22,618)	(0.93%)	
Amount attributable to operating activities	2,602,636	300,514	762,460	2,221,600	1,459,140	191.37%	
INVESTING ACTIVITIES							
Inflows from investing activities							
Proceeds from capital grants, subsidies and contributions	180,568	1,501,421	0	9,344	9,344	0.00%	
Proceeds from disposal of assets	0	186,600	21,600	21,600	0	0.00%	
Proceeds from financial assets at amortised cost - self supporting loans	7,081	14,744	44,867	14,743	(30,124)	(67.14%)	
	187,649	1,702,765	66,467	45,687	(20,780)	(31.26%)	
Outflows from investing activities							
Right of use assets recognised	0	0	(40,827)	(40,827)	0	0.00%	
Acquisition of property, plant and equipment	(660,804)	(2,589,500)	(1,002,250)	(1,022,258)	(20,008)	(2.00%)	
Acquisition of infrastructure	(2,287,267)	(937,270)	(158,725)	(195,745)	(37,020)	(23.32%)	
Payments for financial assets at amortised cost - self supporting loans	(500,000)	0	0	0	0	0.00%	
	(3,448,071)	(3,526,770)	(1,201,802)	(1,258,830)	(57,028)	(4.75%)	
Non-cash amounts excluded from investing activities	2(c) 0	0	40,827	40,827	0	0.00%	
Amount attributable to investing activities	(3,260,422)	(1,824,005)	(1,094,508)	(1,172,316)	(77,808)	(7.11%)	
FINANCING ACTIVITIES							
Inflows from financing activities							
Leases liabilities recognised	0	0	0	41,942	41,942	0.00%	
Proceeds from new borrowings	500,000	0	0	0	0	0.00%	
Transfer from reserves	97,500	2,142,602	2,142,602	2,142,602	0	0.00%	
	597,500	2,142,602	2,142,602	2,184,544	41,942	1.96%	
Outflows from financing activities							
Payments for principal portion of lease liabilities	(33,369)	(37,303)	(16,411)	(9,400)	7,011	42.72%	
Repayment of borrowings	(210,322)	(213,666)	(125,235)	(125,235)	0	0.00%	
Transfer to reserves	(938,696)	(427,071)	(1,377,362)	(1,377,362)	0	0.00%	
	(1,182,387)	(678,040)	(1,519,008)	(1,511,997)	7,011	0.46%	
Non-cash amounts excluded from financing activities	2(c) 0	0	(47,400)	0	47,400	100.00%	
Amount attributable to financing activities	(584,887)	1,464,562	576,194	672,547	96,353	16.72%	
MOVEMENT IN SURPLUS OR DEFICIT							
Surplus or deficit at the start of the financial year	2(a) 2,930,455	94,740	1,687,882	1,687,882	1,687,882	0.00%	
Amount attributable to operating activities	2,602,636	300,514	762,460	2,221,600	1,459,140	191.37%	▲
Amount attributable to investing activities	(3,260,422)	(1,824,005)	(1,094,508)	(1,172,316)	(77,808)	(7.11%)	
Amount attributable to financing activities	(584,887)	1,464,562	576,194	672,547	96,353	16.72%	▲
Surplus or deficit after imposition of general rates	1,687,782	35,811	1,932,028	3,409,713	1,477,685	76.48%	▲

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.

▲ Indicates a variance with a positive impact on the financial position.

▼ Indicates a variance with a negative impact on the financial position.

Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 30 APRIL 2026

	Actual 30 June 2025	Actual as at 30 April 2026
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	4,965,730	5,360,354
Trade and other receivables	3,371,899	4,179,478
Other financial assets	119,267	119,267
Inventories	15,348	84,995
Other assets	482,824	351,742
TOTAL CURRENT ASSETS	8,955,069	10,095,836
NON-CURRENT ASSETS		
Trade and other receivables	671,179	671,179
Other financial assets	490,676	490,676
Property, plant and equipment	27,805,525	27,953,442
Infrastructure	159,655,272	158,202,968
Right-of-use assets	16,409	57,236
TOTAL NON-CURRENT ASSETS	188,639,061	187,375,500
TOTAL ASSETS	197,594,130	197,471,336
CURRENT LIABILITIES		
Trade and other payables	1,644,015	1,096,981
Contract liabilities	1,369,120	2,006,900
Lease liabilities	9,302	33,508
Borrowings	213,665	88,429
Employee related provisions	798,864	778,438
TOTAL CURRENT LIABILITIES	4,034,966	4,004,256
NON-CURRENT LIABILITIES		
Lease liabilities	7,829	7,697
Borrowings	1,210,174	1,210,174
Employee related provisions	140,364	140,364
Other provisions	4,019,700	4,019,700
TOTAL NON-CURRENT LIABILITIES	5,378,068	5,377,936
TOTAL LIABILITIES	9,413,033	9,382,192
NET ASSETS	188,181,096	188,089,145
EQUITY		
Retained surplus	35,654,430	36,327,718
Reserve accounts	4,304,513	3,539,273
Revaluation surplus	148,222,153	148,222,153
TOTAL EQUITY	188,181,096	188,089,145

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF COLLIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 04 May 2026

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICES

Material accounting policies utilised in the preparation of these statements are as described within the 2024-25 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
- Impairment losses of non-financial assets
- Expected credit losses on financial assets
- Assets held for sale
- Investment property
- Estimated useful life of intangible assets
- Measurement of employee benefits
- Measurement of provisions
- Estimation uncertainties and judgements made in relation to lease accounting

SHIRE OF COLLIE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2026

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.
 The material variance adopted by Council for the 2025-26 year is \$50,000 and 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Revenue from operating activities			
Other revenue	(180,189)	(61.04%)	▼
\$101k relates to workers compensation being less than budgeted estimates. \$19k relates to rates administration charges, incorrectly budgeted to other income, included in fees and charges.			
Expenditure from operating activities			
Employee costs	992,740	15.74%	▲
Timing variance. Due to current vacancies and internal cost allocations.			
Insurance	107,099	34.09%	▲
Timing variance , mainly relates to allocation of plant on costs and labour overheads			
Other expenditure	218,189	30.80%	▲
Timing variance, mainly relates to budgeted community grants			
Surplus or deficit after imposition of general rates	1,477,685	76.48%	▲

SHIRE OF COLLIE
 SUPPLEMENTARY INFORMATION
 FOR THE PERIOD ENDED 30 APRIL 2026

3 CASH AND FINANCIAL ASSETS AT AMORTISED COST

Description	Classification	Unrestricted	Reserve Accounts	Total	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$	\$			
Petty Cash and Floats	Cash and cash equivalents	2,334		2,334			NIL	On Hand
Municipal bank Account	Cash and cash equivalents	1,817,558		1,817,558		Bendigo	Variable	Account
Reserve	Cash and cash equivalents	0	39,273	39,273		Bendigo	Variable	Account
Reserve -Term Deposit	Cash and cash equivalents	0	625,000	625,000		UNITY BANK	4.05%	26-June-2026
Reserve -Term Deposit	Cash and cash equivalents	0	1,875,000	1,875,000		NAB	4.08%	26-June-2026
Reserve -Term Deposit	Cash and cash equivalents	0	1,000,000	1,000,000		CREDIT UNION	4.05%	26-June-2026
Total		1,819,892	3,539,273	5,359,165	0			
Comprising								
Cash and cash equivalents		1,819,892	3,539,273	5,359,165	0			
		1,819,892	3,539,273	5,359,165	0			

KEY INFORMATION

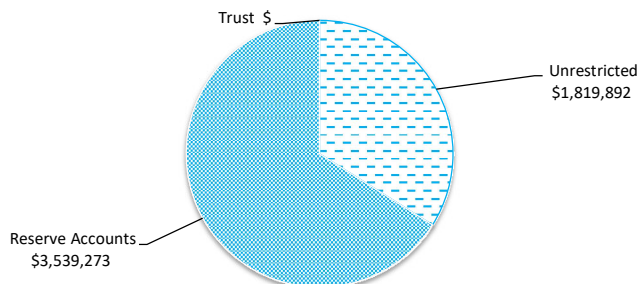
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 7 - Other assets.



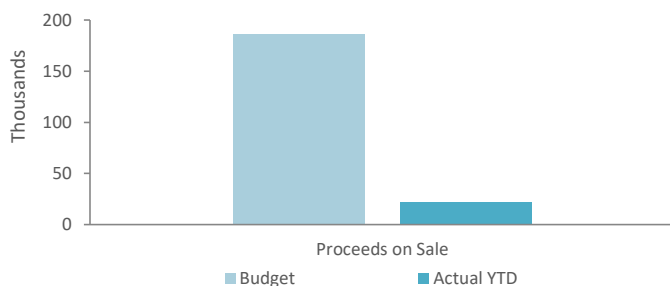
SHIRE OF COLLIE
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2026

4 RESERVE ACCOUNTS

Reserve account name	Budget				Actual			
	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance	Opening Balance	Transfers In (+)	Transfers Out (-)	Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Reserve accounts restricted by Council								
Leave reserve	367,208	11,439	(10,000)	368,647	434,559	11,439	(10,000)	435,998
Building reserve	807,258	35,146	(246,000)	596,404	823,449	35,146	(246,000)	612,595
Plant reserve	1,061,319	108,060	(1,115,000)	54,379	1,082,606	108,060	(1,115,000)	75,666
Waste reserve	690,943	21,523	(500,000)	212,466	704,803	21,523	(500,000)	226,326
Revaluation reserve	57,721	61,755	(24,102)	95,374	58,879	61,755	(24,102)	96,532
Airport reserve	34,199	6,065	0	40,264	34,886	6,065	0	40,951
Election reserve	9,556	20,298	(25,000)	4,854	9,748	20,298	(25,000)	5,046
River Rehabilitation reserve	110,135	3,431	0	113,566	112,344	3,431	0	115,775
Roche Park reserve	129,131	4,022	0	133,153	131,721	4,022	0	135,743
Legal reserve	182,681	8,191	(2,500)	188,372	186,345	8,191	(2,500)	192,036
Collie Mineworkers Swimming Pool reserve	128,360	3,998	(65,000)	67,358	130,934	3,998	(65,000)	69,932
Parks & Ovals reserve	268,532	8,365	0	276,897	273,920	8,365	0	282,285
New initiative reserve	290,968	9,064	(15,000)	285,032	296,937	9,064	(15,000)	291,002
Information and Communication Technology reserve	22,922	25,714	(40,000)	8,636	23,382	25,714	(40,000)	9,096
Unspent Grants reserve	0	100,000	(100,000)	0	0	1,050,291	(100,000)	950,291
	4,160,933	427,071	(2,142,602)	2,445,402	4,304,513	1,377,362	(2,142,602)	3,539,274

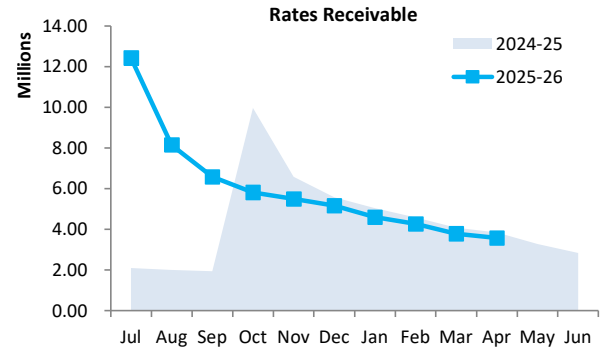
6 DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Plant and equipment								
	Motor Vehicles	(186,600)	186,600	0	0	25,343	21,600	0	(3,743)
		(186,600)	186,600	0	0	25,343	21,600	0	(3,743)



7 RECEIVABLES

Rates receivable	30 June 2025	30 Apr 2026
	\$	\$
Opening arrears previous year	2,170,551	2,833,181
Levied this year	7,718,980	8,127,278
Less - collections to date	(7,056,350)	(7,387,807)
Gross rates collectable	2,833,181	3,572,652
Allowance for impairment of rates receivable	0	0
Net rates collectable	2,833,181	3,572,652
% Collected	71.4%	67.4%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(1,657)	4,063	268,305	3,570	184,591	458,873
Percentage	(0.4%)	0.9%	58.5%	0.8%	40.2%	
Balance per trial balance						
Trade receivables						458,873
Security Bonds						2,600
GST receivable						323,242
Allowance for impairment of receivables from contracts with customers						(51,558)
Total receivables general outstanding						733,157

Amounts shown above include GST (where applicable)

KEY INFORMATION

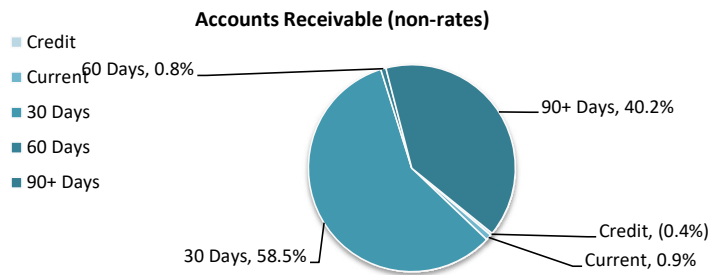
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



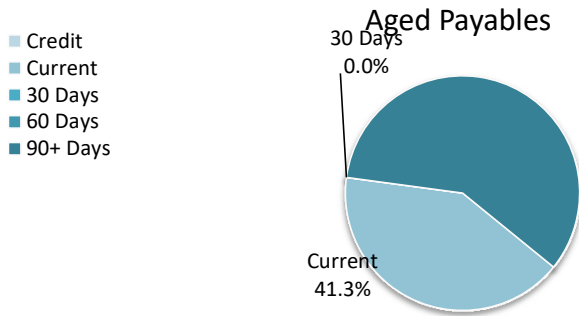
8 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	176			250	426
Percentage	0.0%	41.3%	0.0%	0.0%	58.7%	
Balance per trial balance						
Sundry creditors						426
Other payables						622,667
Bonds and deposits held						449,400
Accrued expenses						14,318
Total payables general outstanding						1,096,981

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
Electronic Funds Transfer					
EFT41357	16/04/2026	WA AUSTRALIAN SERVICES UNION WA	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-\$ 130.50
EFT41358	16/04/2026	ABC HYGIENE RESTORATION	INVOICES BELOW		-\$ 1,302.99
93111	18/03/2026		INSPECT AND QUOTE ON MOULD AT VISITORS CENTRE	\$ 499.99	
93119	19/03/2026		REMOVE CEILING AT VISITORS CENTRE BATHROOM	\$ 803.00	
EFT41359	16/04/2026	AMALGAMATED CIVIL & PLANT HIRE PTY LTD	INVOICES BELOW		-\$ 10,912.00
00002011	23/02/2026		WATERING THE WASTE TRANSFER C&D PILE CONTAMINATED WITH ASBESTOS 01/02/2026 - 06/02/2026	\$ 3,476.00	
00002012	23/02/2026		WATERING THE WASTE TRANSFER C&D PILE CONTAMINATED WITH ASBESTOS 07/02/2026 - 12/02/2026	\$ 3,234.00	
00002013	23/02/2026		WATERING THE WASTE TRANSFER C&D PILE CONTAMINATED WITH ASBESTOS 13/02/2026 - 18/02/2026	\$ 3,520.00	
00002014	23/02/2026		WATER SUPPLIED BY ACPH FOR THE ONGOING WATERING OF THE C&D PILE FROM 12/02/2026 TO 17/02/2026	\$ 682.00	
EFT41360	16/04/2026	ARES HR	HR CONSULTANCY SERVICES		-\$ 4,537.50
EFT41361	16/04/2026	AUSTRALIAN TAXATION OFFICE	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-\$ 45,197.00
EFT41362	16/04/2026	ATC WORK SMART INC	INVOICES BELOW		-\$ 6,067.80
GT45974	19/02/2026		MECHANIC TRAINEE FOR PERIOD 01/02/2026 - 14/02/2026	\$ 2,959.92	
GT46437	19/03/2026		MECHANIC TRAINEE FOR PERIOD 01/03/2026 - 14/03/2026	\$ 3,107.88	
EFT41363	16/04/2026	SCOTT CHRISTINGER	INVOICES BELOW		-\$ 3,398.73
INV-1445	19/03/2026		RELOCATE POWER IN DEVELOPMENT SERVICES	\$ 2,767.60	
INV-1446	19/03/2026		CABLING FOR COUNSELLORS MEETING ROOM AT FRONT OF ADMIN BUILDING	\$ 631.13	
EFT41364	16/04/2026	PETE'S	BISLEY BS6896 YELLOW/NAVY M, YAKKA Y08123 NAVY , BISLEY BK6975 YELLOW/NAVY ,		-\$ 676.30
EFT41365	16/04/2026	COLLIE MACHINE SHOP	SECURE LOCKS FOR DEPOT		-\$ 753.50
EFT41366	16/04/2026	TRUSTEE FOR CPINC DISCRETIONARY TRUST	STAFF RENTAL ACCOMMODATION: PERIOD 27.04.2026 - 31.05.2026		-\$ 1,950.00
EFT41367	16/04/2026	CRV AIR	DEGASSING OF FRIDGES AND AIR CONDITIONERS AT WASTE FACILITY		-\$ 709.50
EFT41368	16/04/2026	DRONE ELEVATION (As Taylor Holdings Pty Ltd)	DRONE IMAGERY OF REC GROUND		-\$ 4,125.00
EFT41369	16/04/2026	EASIALARY PTY LTD	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-\$ 800.68
EFT41370	16/04/2026	GREENACRES TURF GROUP	SUPPLY & INSTALLATION OF APPROX. 1,000M2 STING NEMATODE FREE INSTANT VILLAGE GREEN PREMIUM KIKUYU JUMBO TURF ROLLS WITH BOX OUT OVER MULTIPLE AREAS.		-\$ 36,245.00
EFT41371	16/04/2026	HP COUNTRY LANDSCAPING	INSTALLATION OF NEW PUMP AT LIONS PARK		-\$ 2,372.81
EFT41372	16/04/2026	JAPANESE TRUCK & BUS SPARES PTY LTD	INVOICES BELOW		-\$ 134.05
621375	26/02/2026		PULLEY AIRCON IDLER	\$ 79.05	
621409	26/02/2026		FREIGHT FOR PULLEY AIRCON IDLER	\$ 55.00	
EFT41373	16/04/2026	KEY2CREATIVE	WEBSITE HOSTING		-\$ 836.00

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
EFT41374	16/04/2026	PRESTIGE HOT WASH / CMCM ENTERPRISES PTY LTD.	DEEP CLEAN AREA ON FORREST ST BETWEEN ROUNDABOUTS		-\$ 11,261.25
EFT41375	16/04/2026	P & S GRIGGS PLUMBING	INVOICIS BELOW		-\$ 1,144.12
INV-20678	17/02/2026		WASTE FACILITY SAFETY SHOWER - REPLACE SHOWER VALVE AND HANDLES	\$ 891.12	
INV-20813	17/03/2026		LABOUR AND PARTS FOR DAMAGE TO FORREST STREET MALE TOILETS	\$ 253.00	
EFT41376	16/04/2026	REUBEN'S NEWSAGENCY	LIBRARY PAPERS FEBRUARY 2026		-\$ 121.79
EFT41377	16/04/2026	SOUTHERN LOCK & SECURITY	DEPOT - SUPPLY 2 X PADLOCKS, SUPPLY 8 X KEYS		-\$ 438.32
EFT41378	16/04/2026	STATION MOTORS	INVOICES BELOW		-\$ 1,316.13
R63339	16/02/2026		REPLACE ALTERNATOR ON UTE # 34	\$ 922.33	
37751	04/03/2026		WINDOW REGULATOR & MOTOR CO53	\$ 270.60	
37759	05/03/2026		SEAT BELT BUCKLE	\$ 123.20	
EFT41379	16/04/2026	SUMMIT REALTY SOUTH WEST	RATES REFUND FOR A1804		-\$ 478.90
EFT41380	16/04/2026	TALIS CONSULTANTS	WATER SAMPLING & ANALYSIS AT GIBBS ROAD LANDFILL FACILITY - FIELD WORK & QUARTERLY REPORTING		-\$ 10,655.92
EFT41381	16/04/2026	TLC CARPET & TILE CLEANING	CLEANING TENDER- FULFILLING SCOPE OF WORKS AS PER CONTRACT		-\$ 12,973.69
EFT41382	16/04/2026	WML CONSULTANTS	STAGE 2 HARRIS RIVER ROAD DETAILED DESIGN		-\$ 10,191.50
EFT41383	16/04/2026	WATER CORPORATION	INVOICES BELOW		-\$ 31,409.73
0195 9006813935	27/01/2026		LIBRARY - 20 STEERE STREET - WATER USE AND SERVICE CHARGE 25/11/2025 -	\$ 628.27	
0177 9006815332	13/02/2026		RSL - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 744.34	
0105 9006847342	13/02/2026		CEMETERY - COALFIELDS ROAD - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 1,575.28	
0150 9006846155	13/02/2026		HEBE PARK - WELLINGTON BOULEVARD - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 7,257.46	
0194 9006815463	13/02/2026		VISITOR CENTRE - 156 THROSSELL STREET - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 3,304.54	
0155 9006815439	13/02/2026		FINLEY GARDENS - LOT 2883 & 2869 THROSSELL STREET - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 5,435.64	
0195 9006828272	13/02/2026		BMX GROUND - WALLSEND STREET - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 1,138.98	
0192 9006815340	13/02/2026		TRUCK BAY TOILETS - THROSSELL STREET - WATER USE AND SERVICE CHARGE 25/11/2025 - 02/02/2026	\$ 269.99	
0193 9006805409	23/03/2026		ALLANSON FIRE BRIGADE - 27 BEDLINGTON STREET - WATER USE AND SERVICE CHARGE 22/01/2026 - 20/03/2026	\$ 27.11	
0198 9006813927	24/03/2026		LOT 954 WITTENOOM STREET - WATER USE AND SERVICE CHARGE 23/01/2026- 23/03/2026	\$ 588.84	
0197 9006814962	24/03/2026		POOL - THROSSELL STREET - WATER USE AND SERVICE CHARGE 23/01/2026 - 23/03/2026	\$ 7,584.31	
0196 9006813935	24/03/2026		LIBRARY - 20 STEERE STREET - WATER USE AND SERVICE CHARGE 23/01/2026 - 23/03/2026	\$ 577.17	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
0200 9006813302	24/03/2026		59 WITTENOOM STREET - WATER USE AND SERVICE CHARGE 27/01/2026 - 23/03/2026	\$ 228.94	
0203 9006814575	24/03/2026		MUSEUM - 161 THROSSELL STREET - WATER USE AND SERVICE CHARGE 23/01/2026 - 23/03/2026	\$ 71.25	
0201 9006814954	24/03/2026		ADMIN OFFICE - 87 THROSSELL STREET - WATER USE AND SERVICE CHARGE 23/01/2026 - 23/03/2026	\$ 1,324.07	
0162 9006815084	24/03/2026		TRUCK BAY TOILETS - THROSSELL STREET - WATER USE AND SERVICE CHARGE 23/01/2026 - 23/03/2026	\$ 319.68	
0069 9021019406	24/03/2026		DEPOT - 26 MORRISON WAY - WATER USE AND SERVICE CHARGE 27/01/2026 - 23/03/2026	\$ 333.86	
EFT41384	23/04/2026	WATER CORPORATION	9 PARK STREET - WATER USAGE ONLY 30/01/2026 - 26/03/2026		-\$ 53.35
EFT41385	23/04/2026	WA AUSTRALIAN SERVICES UNION WA (ASU)	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-\$ 157.00
EFT41386	23/04/2026	AUSTRALIAN TAXATION OFFICE	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-\$ 48,683.00
EFT41387	23/04/2026	BUSY BEE DRY CLEANERS	INVOICES BELOW		-\$ 74.80
INV-4836	27/02/2026		ELECTED MEMBER - DRY CLEANING JULY 2025 TO JUNE 2026	\$ 52.25	
INV-4940	20/03/2026		ELECTED MEMBER - DRY CLEANING JULY 2025 TO JUNE 2026	\$ 22.55	
EFT41388	23/04/2026	COLLIE COMMUNITY PUBLISHERS (CRV BULLETIN)	INVOICES BELOW		-\$ 328.77
727166745	12/03/2026		PUBLIC NOTICE OF VARIATION OF THE BURNING PERIOD	\$ 108.77	
791127066	26/03/2026		CHANGE OF POOL HOURS - ADVERT	\$ 220.00	
EFT41389	23/04/2026	COLLIE FLORIST (ALWAYS BLOOMING)	INVOICES BELOW		-\$ 280.00
INV00000020	23/03/2026		ANZAC WREATH FOR COMBINED SCHOOLS CEREMONY X 1 MEDIUM SIZE	\$ 100.00	
INV00000021	23/03/2026		WREATH FOR ANZAC DAY CEREMONY - 1 X MEDIUM SIZE & 1 X SMALL SIZE	\$ 180.00	
EFT41390	23/04/2026	COLLIE STOCKFEED & PET SUPPLIES	DOG FOOD AND CAT LITTER FOR POUND		-\$ 174.00
EFT41391	23/04/2026	ENVIRONEX INTERNATIONAL PTY LTD	PLANT ROOM CHEMICALS - 25KG X 25 SODA ASH, X30 BICARB		-\$ 2,464.00
EFT41392	23/04/2026	EASIALARY PTY LTD	PAYROLL DEDUCTIONS/CONTRIBUTIONS		-\$ 800.68
EFT41393	23/04/2026	HEATLEY SALES PTY LTD	PUMA IRON HEAVY DUTY FIBREGLASS ZIP-UP TOE CAP SAFETY BOOT - MID BLACK		-\$ 224.84
EFT41394	23/04/2026	NUTRIEN WATER	32MM X 32MM METRIC POLY JOINER RETIC SUPPLIES FOR FORREST STREET EAST		-\$ 75.10
EFT41395	23/04/2026	OFFICEWORKS (ON LINE ORDERS ONLY)	ID CARD PRINTER KIT		-\$ 2,006.95
EFT41396	23/04/2026	OZARB TREE SERVICE	ARBORETUM - REMOVE DANGEROUS BRANCH		-\$ 440.00
EFT41397	23/04/2026	OZ COMMERCIAL MAINTENANCE SERVICES PTY LTD	INVOICES BELOW		-\$ 34,280.00
2580	28/01/2026		ONGOING RETICULATION AUDITING AND REPAIRS TO THE SHIRES REMAINING IRRIGATION SYSTEMS	\$ 7,154.00	
2614	27/03/2026		FERTILISING AND INSECTICIDE CONTROL PROGRAM ROCHE PARK SOCCER SENIOR & JUNIOR NPK APPLICATION AND FERTILISING AND INSECTICIDE CONTROL PROGRAM ROCHE PARK REC GROUND AFL	\$ 18,326.00	

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
2613	30/03/2026		PERSONNEL - ONSITE SUPERVISION AND ASSISTANCE FOR FERTILISING AND OTHER	\$ 8,800.00	
EFT41398	23/04/2026	P & S GRIGGS PLUMBING	INVOICES BELOW		-\$ 1,961.53
INV-20791	11/03/2026		REPLACE AND INSTALL CISTERN AT LIBRARY	\$ 288.17	
INV-20790	11/03/2026		REPAIR REPLACE MALE TOILET PAN AT VELODROME	\$ 271.32	
INV-20789	11/03/2026		UNBLOCKING AND MINOR REPAIRS TO VISITORS CENTRE DUMP POINT - MARCH, APRIL,	\$ 258.50	
INV-20799	17/03/2026		TOILET REPAIRS TO SOLDIERS PARK	\$ 1,143.54	
EFT41399	23/04/2026	RTV COMPUTERS PTY LTD	POWERSHIELD SAFEGUARD 750VA LINE INTERACTIVE UPS - PSG750		-\$ 212.30
EFT41400	23/04/2026	SOUTH WEST REFRIGERATION & AIRCONDITIONING (WA) PTY LTD	AIR COND UNIT RELOCATION - DEVELOPMENT SERVICES OFFICE		-\$ 1,000.00
EFT41401	23/04/2026	STEWART & HEATON CLOTHING CO PTY LTD	PPE FOR BFB MEMBERS - CARGO PANTS & JACKET		-\$ 1,836.78
EFT41402	23/04/2026	COLLIE SIGNFX	500 X 200MM (H) RED ON WHITE ACM SIGN		-\$ 66.00
EFT41403	23/04/2026	WINC AUSTRALIA PTY LTD	STATIONERY ORDER		-\$ 425.20
EFT41404	23/04/2026	FIRECORE SOLUTIONS	INVOICES BELOW		-\$ 3,777.40
CI-3785	12/03/2026		DEPOT PLANT & EQUIPMENT - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 308.00	
CI-3842	30/03/2026		DEPOT - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 448.80	
CI-3833	30/03/2026		CARDIFF HALL - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 242.00	
CI-3832	30/03/2026		COLLIE ART GALLERY - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 242.00	
CI-3831	30/03/2026		ROCHE PARK - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 385.00	
CI-3830	30/03/2026		CARAVAN PARK - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 220.00	
CI-3841	30/03/2026		LIBRARY - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 286.00	
CI-3840	30/03/2026		POOL - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 272.80	
CI-3839	30/03/2026		ADMIN BUILDING - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 110.00	
CI-3838	30/03/2026		MUSEUM - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 297.00	
CI-3837	30/03/2026		WASTE TRANSFER STATION - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 85.80	
CI-3836	30/03/2026		GOODS SHED - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 286.00	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
CI-3835	30/03/2026		VISITOR CENTRE - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 231.00	
CI-3834	30/03/2026		MARGARETTA WILSON CENTRE - SCHEDULED SERVICING OF FIRE EXTINGUISHERS, BLANKETS, HYDRANTS, LIGHT TESTS ETC	\$ 363.00	
EFT41405	23/04/2026	THOMSON AUTO PARTS	INVOICES BELOW		-\$ 1,093.01
574299	04/02/2026		HEAVY DUTY TRUCK WASH 20LTR	\$ 140.00	
574311	05/02/2026		81145BL SOCKET TWIN VOLT METER, SERVICE KIT	\$ 234.01	
574335	09/02/2026		HD POSITIVE BAT TERMINAL	\$ 6.00	
574509	24/02/2026		REPLACEMENT BATTERY 60588-S4	\$ 295.00	
574603	04/03/2026		90D26L BOSCH BATTERY 620CCA	\$ 418.00	
EFT41406	23/04/2026	TYREPOWER	RECTIFICATION OF TYRE PUNCTURE ON THE COLLIE SES TOYOTA LANDCRUISER		-\$ 55.00
EFT41407	23/04/2026	TEAM GLOBAL EXPRESS PTY LTD	INVOICES BELOW		-\$ 78.90
0682-S280142	29/03/2026		FREIGHT FOR DELIVERY FROM STEWART & HEATON - PO 60945, INVOICE SIN-4249480	\$ 42.57	
0683-S280142	05/04/2026		FREIGHT FOR DELIVERY FROM STEWART & HEATON - PO 60945, INVOICE SIN-4243824	\$ 36.33	
EFT41408	23/04/2026	THE INFORMATION MANAGEMENT GROUP	DIGITISATION OF 200 HISTORICAL MINING MAPS FROM LOCAL HISTORY COLLECTION - YANCOAL GRANT		-\$ 3,366.00
EFT41409	23/04/2026	TIMELESS TREAT & TRESURES	CATERING - MARCH 2026 ORDINARY COUNCIL MEETING		-\$ 291.50
EFT41410	23/04/2026	SYNERGY	INVOICES BELOW		-\$ 63,059.39
3025000289	27/03/2026		CENTRAL PARK/ WATER PLAYGOUND - 81 FORREST STREET, ELECTRICITY USAGE 20 JAN 2026 TO 20 MAR 2026	\$ 1,637.17	
3025000289	27/03/2026		STREET LIGHTING - 86 THROSSELL STREET 22 JAN 2026 TO 24 MAR 2026	\$ 193.59	
3025000289	27/03/2026		COUNCIL OFFICE - OVERDUE NOTICE	\$ 9.56	
3025000289	27/03/2026		AIRSTRIIP - 1000 DAVIS STREET, ELECTRICITY USAGE 21 JAN 2026 TO 24 MAR 2026	\$ 147.29	
3025000289	27/03/2026		ARBORETUM - 6 BRIDGE STREET, ELECTRICITY USAGE 22 JAN 2026 TO 24 MAR 2026	\$ 129.43	
3025000289	27/03/2026		RECREATION GROUND/FOOTBALL - 130 PRINSEP STREET, ELECTRICITY USAGE 16 JAN 2026 TO 18 MAR 2026	\$ 130.61	
3025000289	27/03/2026		LOT 2850 MEDIC STREET, ELECTRICITY USAGE 20 JAN 2026 TO 20 MAR 2026	\$ 124.31	
3025000289	27/03/2026		ADMINISTRATION BUILDING - 87 THROSSELL STREET, ELECTRICITY USAGE 17 FEB 2026 TO	\$ 1,020.62	
3025000289	27/03/2026		SOILDERS PARK - LOC 19242 LEFROY STREET, ELECTRICITY USAGE 16 JAN 2026 TO 18 MAR 2026	\$ 2,151.64	
3025000289	27/03/2026		SOCCER CLUB ROOM - 109 COOMBES STREET, ELECTRICITY USAGE 22 JAN 2026 TO 24 MAR 2026	\$ 358.99	
3025000289	27/03/2026		HARRIS RIVER BFB - LOT 6128 HARRIS RIVER RD, ELECTRICITY USAGE 25 DEC 2025 TO 26 FEB 2026	\$ 252.14	
3025000289	27/03/2026		CENTRAL PARK / WATER PLAYGROUND - U A 21 FORREST STREET, ELECTRICITY USAGE 22	\$ 1,490.09	
3025000289	27/03/2026		CARETAKER COTTAGE RECREATION GROUND - 0 ROBERTS STREET, ELECTRICITY USAGE 20	\$ 580.53	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
3025000289	27/03/2026		NEATH PARK - LOT 1970 DENTON RD, ELECTRICITY USAGE 31 DEC 2025 TO 04 MAR 2026	\$ 75.57	
3025000289	27/03/2026		ROCHE PARK - 109 COOMBES STREET, ELECTRICITY USAGE 17 FEB 2026 TO 16 MAR 2026	\$ 1,781.78	
3025000289	27/03/2026		SPICER STREET PARK - LOT 2751 U TS STREET STREET, ELECTRICITY USAGE 10 JAN 2026 TO 11 MAR 2026	\$ 141.21	
3025000289	27/03/2026		BARBARA STREET PLAYGROUND - 15 BUCKINGHAM WAY, ELECTRICITY USAGE 06 JAN 2026 TO 06 MAR 2026	\$ 126.61	
3025000289	27/03/2026		ROCHE PARK SOCCER PITCH - LOC 15195 U A COOMBES STREET, ELECTRICITY USAGE 22 JAN 2026 TO 23 MAR 2026	\$ 127.35	
3025000289	27/03/2026		STREET LIGHTING - THROSSELL STREET, ELECTRICITY USAGE 28 JAN 2026 TO 27 FEB 2026	\$ 59.65	
3025000289	27/03/2026		COLLIE BURN BFB - LOT 391 DUDLEY STREET, COLLIE BURN 22 JAN 2026 TO 24 MAR 2026	\$ 196.81	
3025000289	27/03/2026		RADIO HUT - LOT 1308 PRINSEP STREET, ELECTRICITY USAGE 06 JAN 2026 TO 06 MAR 2026	\$ 1,052.54	
3025000289	27/03/2026		LIONS PARK - LOT 1000 U 51 CRAMPTON STREET, ELECTRICITY USAGE 23 JAN 2026 TO 25 MAR 2026	\$ 652.54	
3025000289	27/03/2026		WALLSEND GROUND/SHOWGROUND - LOC 15195 COOMBES STREET, ELECTRICITY USAGE 17 FEB 2026 TO 16 MAR 2026	\$ 749.94	
3025000289	27/03/2026		CARDIFF BFB - 24 SIMMONDS STREET, WA 6225 22 JAN 2026 TO 24 MAR 2026	\$ 128.46	
3025000289	27/03/2026		SWIMMING POOL - LOT 964 WITTENOOM STREET, ELECTRICITY USAGE 17 FEB 2026 TO 16 MAR 2026	\$ 24,820.06	
3025000289	27/03/2026		BARBARA SMITH PLAYGROUND - LAURIE STREET, ELECTRICITY USAGE 16 JAN 2026 TO 16 MAR 2026	\$ 129.79	
3025000289	27/03/2026		DEPOT - 8 MORRISON WAY, ELECTRICITY USAGE 19 FEB 2026 TO 20 MAR 2026	\$ 2,800.07	
3025000289	27/03/2026		STREET LIGHTING - LOT 328 MEDIC STREET, ELECTRICITY USAGE 20 JAN 2026 TO 20 MAR 2026	\$ 153.65	
3025000289	27/03/2026		STREET LIGHTING - LOT 2867 FORREST STREET, ELECTRICITY USAGE 20 JAN 2026 TO 20 MAR 2026	\$ 2,617.85	
3025000289	27/03/2026		BUSH FIRE BRIGADE - LOT 422 SIMMONDS STREET, CARDIFF WA 6225 22 JAN 2026 TO 24 MAR 2026	\$ 466.35	
3025000289	27/03/2026		ROCHE PARK - LOC 30555 PAUL STREET, ELECTRICITY USAGE 22 JAN 2026 TO 24 MAR 2026	\$ 132.97	
2744005292	07/04/2026		ELECTRICITY STREET LIGHTING 25/02/2026 - 24/03/2026	\$ 18,620.22	
EFT41411	23/04/2026	WESTRAC EQUIPMENT PTY LTD	REPLACEMENT DOOR RH AND PARTS QUOTE #02Q042384		-\$ 184.25
EFT41412	23/04/2026	WATER CORPORATION	INVOICES BELOW		-\$ 20,095.37
0158 9006815527	27/03/2026		CBD GARDENS FORREST STREET - WATER USE AND SERVICE CHARGE 28/01/2026 - 26/03/2026	\$ 1,363.14	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
0192 9006815519	27/03/2026		FORREST STREET TOILETS - WATER USE AND SERVICE CHARGE 28/01/2026 - 26/03/2026	\$ 438.91	
0175 9006815500	27/03/2026		CENTRAL PARK / WATER PLAYGROUND - 81 FORREST STREET COLLIE - WATER USE AND SERVICE CHARGE 28/01/2026 - 26/03/2026	\$ 921.67	
0195 9006815463	27/03/2026		VISITOR CENTRE - 156 THROSSELL STREET COLLIE - WATER USE AND SERVICE CHARGE 02/02/2026 - 26/03/2026	\$ 4,239.47	
0193 906815340	27/03/2026		TRUCK BAY TOILETS - THROSSELL STREET - WATER USE AND SERVICE CHARGE 02/02/2026 - 26/03/2026	\$ 1,527.22	
0178 9006815332	27/03/2026		RSL - LEFROY STREET COLLIE - WATER USE AND SERVICE CHARGE 02/02/2026 - 26/03/2026	\$ 1,820.02	
0072 9021079388	27/03/2026		MENS SHED - LOT 2890 FORREST STREET COLLIE - WATER USE AND SERVICE CHARGE 28/01/2026 - 26/03/2026	\$ 158.60	
0151 9006846155	27/03/2026		HEBE PARK - WELLINGTON BOULEVARD - WATER USE AND SERVICE CHARGE 02/02/2026 - 26/03/2026	\$ 6,400.37	
0207 9006823797	27/03/2026		WALLSEND SHOWGROUNDS - BRIDGE STREET - WATER USE AND SERVICE CHARGE 27/01/2026 - 25/03/2026	\$ 1,395.43	
0177 9006817370	27/03/2026		VELODROME CHANGEROOMS AND TOILETS - MEDIC STREET - WATER USE AND SERVICE CHARGE 28/01/2026 - 26/03/2026	\$ 123.36	
0205 9006816335	27/03/2026		SOLDIERS PARK - LOT 316 STEERE STREET - WATER USE AND SERVICE CHARGE 28/01/2026 - 26/03/2026	\$ 210.00	
0196 9006828272	31/03/2026		BMX GROUND - WALLSEND STREET - WATER USE AND SERVICE CHARGE 03/02/2026 - 30/03/2026	\$ 1,000.20	
0107 9006847342	31/03/2026		CEMETERY - COALFIELDS ROAD - WATER USE AND SERVICE CHARGE 03/02/2026 - 26/03/2026	\$ 496.98	
EFT41413	23/04/2026	WA DISTRIBUTORS	INVOICES BELOW		-\$ 511.25
11857063	23/03/2026		FOOD AND DRINKS FOR KIOSK	\$ 546.55	
1188005	25/03/2026		CREDIT FOR MISSING ITEM	-\$ 35.30	
EFT41414	30/04/2026	AQUATIC SERVICE WA PTY LTD	DAVEY D15VA-3 VORTEX SUMP PUMP		-\$ 3,031.57
EFT41415	30/04/2026	AMD AUDIT & ASSURANCE PTY LTD	COLLIE POOL PROJECT ACQUITTAL		-\$ 1,980.00
EFT41416	30/04/2026	BUCKINGHAM CONTRACTING	REMOVE FLASHING, LOCATE AND REPAIR LEAK AT VISITORS CENTRE		-\$ 1,144.00
EFT41417	30/04/2026	STATEWIDE BEARINGS	AIR BRAKE 10MM T		-\$ 105.60
EFT41418	30/04/2026	CLEANAWAY PTY LTD	INVOICES BELOW		-\$ 102,847.88
21904186	31/03/2026		CUSTOMER SERVICE CENTRE MAR 2026, CLEANAWAY BIN REPAIRS AND REPLACEMENTS MAR 2026, WASTE REFUSE CONTRACT MAR 2026 - RESIDENTIAL, WASTE REFUSE CONTRACT MAR 2026 - COMMERCIAL, ORGANICS CONTRACT MAR 2026 - PROCESSING, ORGANICS CONTRACT MAR 2026 - COMMERCIAL, , ORGANICS CONTRACT MAR 2026 - RESIDENTIAL, RECYCLING CONTRACT MAR 2026 - COMMERCIAL, RECYCLING CONTRACT MAR 2026 - RESIDENTIAL, WASTE REFUSE CONTRACT MAR 2026 - STREET COLLECTION	\$ 92,218.44	

SHIRE OF COLLIE

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
21899479	31/03/2026		RECYCLING COLLECTION AT THE TRANSFER STATION - MAR 26	\$ 10,629.44	
EFT41419	30/04/2026	CLOUD PAYMENT GROUP	COURT FILING AND LEGAL FEES		-\$ 4,674.45
EFT41420	30/04/2026	DEPARTMENT OF FIRE AND EMERGENCY SERVICES	2025/26 ESL Q3 IN ACCORDANCE WITH THE THE DEPT OF FIRE AND EMERGENCY SERVICES OF WA		-\$ 166,838.39
EFT41421	30/04/2026	PFD FOOD SERVICES PTY LTD	GOODS FOR RE SALE KIOSK		-\$ 854.30
EFT41422	30/04/2026	GHD	DESIGN CONSTRUCTION & INSTALLATION OF GROUNDWATER MONITORING WELL - GIBBS ROAD WASTE FACILITY		-\$ 3,621.20
EFT41423	30/04/2026	STEWART & HEATON CLOTHING CO PTY LTD	PPE FOR THE SHIRE OF COLLIE BFB MEMBERS		-\$ 244.46
EFT41424	30/04/2026	SHAH & PATEL PTY LTD - T/A SIZZLES DELI	MORNING TEA, LUNCH AND AFTERNOON TEA FOR 15X COLLIE SES MEMBERS ATTENDING FRO COURSE 14TH AND 15TH MARCH		-\$ 1,007.60
EFT41425	30/04/2026	THOMSON AUTO PARTS	INVOICES BELOW		-\$ 1,273.50
574443	18/02/2026		INSULATION TAPE	\$ 3.50	
574532	26/02/2026		PERMATEX ULTRA BLACK RTV	\$ 26.00	
574844	26/03/2026		REPLACEMENT BATTERY 116CO (PREVIOUSLY 105CO) COLORADO 7	\$ 295.00	
574845	26/03/2026		SERVICE KIT WK50 FOR P53, SERVICE KIT WK50 FOR P651, OIL FOR P651, OIL FOR P53	\$ 358.00	
574869	30/03/2026		GLOBE 60/55W H4 P43T, MA14 BAT TERM	\$ 21.00	
574947	08/04/2026		SUPPLY N120-MF - ALEKTRO BATTERIES FOR TRUCK32 (WASTE FACILITY TRUCK) CO19468	\$ 570.00	
EFT41426	30/04/2026	TELAIR PTY LTD	INVOICES BELOW		-\$ 4,036.30
526472-283	28/03/2026		MOBILE PHONE DATA AND VOICE CHARGES	\$ 660.00	
TA2690-081	31/03/2026		NETWORK DATA AND VOICE SERVICES FOR ALL SITES	\$ 3,376.30	
EFT41427	30/04/2026	WATER CORPORATION	INVOICES BELOW		-\$ 3,120.46
0140 9008719475	26/03/2026		WASTE TRANSFER STATION - LOT 500 501 GIBBS RD COLLIE - WATER USE AND SERVICE CHARGE 27/01/2026 - 25/03/2026	\$ 600.92	
0165 9006825004	26/03/2026		SOCCER PITCH - COOMBES STREET - WATER USE AND SERVICE CHARGE 02/02/2026 - 25/03/2026	\$ 175.90	
0206 9006824992	26/03/2026		ROCHE PARK - LOT 2793 COOMBES STREET COLLIE - WATER USE AND SERVICE CHARGE 27/01/2026 - 25/03/2026	\$ 1,176.58	
0206 9006817346	26/03/2026		6684L ROBERTS STREET COLLIE - WATER USE AND SERVICE CHARGE	\$ 291.06	
0162 9006817338	26/03/2026		6684L ROBERTS STREET COLLIE - WATER USE AND SERVICE CHARGE 27/01/2026 - 25/03/2026	\$ 60.24	
0198 9006810515	26/03/2026		LOT 2045 CRAMPTON ST COLLIE - WATER USE AND SERVICE CHARGE 28/01/2026 - 25/03/2026	\$ 153.48	
0156 9006815439	30/03/2026		FINLEY GARDENS - THROSSELL STREET COLLIE - WATER USE AND SERVICE CHARGE 02/02/2026 - 26/03/2026	\$ 662.28	
EFT41428	12/05/2026	LFA FIRST RESPONSE	2X ADULT HEARTSINE DEFIB PACKS		-\$ 582.00
EFT41429	12/05/2026	OZARB TREE SERVICE	INVOICES BELOW		-\$ 1,760.00

List of Accounts Submitted to Council - 16 April 2026 - 15 May 2026

Chq/EFT	Date	Name	Description	Amount	Payment
651	15/04/2026		REMOVE 2 DEAD TREES AND DEAD WOOD AT BARBARA SMITH PLAYGROUND	\$ 880.00	
652	15/04/2026		REMOVE 1 DEAD TREE ON VERGE AT PRINSEP STREET	\$ 880.00	
EFT41430	12/05/2026	ULTRACLEAR SERVICES WA PTY LTD	SUPPLY & INSTALL AIR PUMP TO AQUA NOVA ATU COMMERCIAL SYSTEM AT ART GALLERY		-\$ 800.00
EFT41431	12/05/2026	COLLIE RIVER VALLEY MEDICAL CENTRE	PRE-EMPLOYMENT MEDICAL		-\$ 176.00
EFT41432	12/05/2026	XTREME BOUNCE PARTY HIRE	SUPPLY OF INFLATABLES FOR YOUTH WEEK EXPO		-\$ 1,343.00
Payment by Petty Cash					
Payments made by direct debit					
DD34144.1	08/05/2026	3E ADVANTAGE PTY LTD	DEPOT PHOTOCOPIER LEASE MAY 2026		-\$ 181.50
DD34145.1	05/05/2026	FINRENT PTY LTD	PLOTTER LEASE MAY 2026		-\$ 402.59
DD34146.1	21/04/2026	IINET CONNECT BETTER	NBN25 SATELLITE MONTHLY CHARGE (21/04/2026 - 21/05/2026) - COLLIE PRESTON BFB, HARRIS RIVER BFB, ALLANSON BFB, WORSLEY BFB, CARDIFF BFB		-\$ 224.95
DD34147.1	01/05/2026	LES MILLS ASIA PACIFIC	LES MILLS SIGNATURE PARTNERSHIP PACKAGE		-\$ 754.58
DD34149.1	07/05/2026	FLEETCARE PTY LTD	COMMUNITY EMERGENCY SERVICES MANAGER VEHICLE LEASE (1ISV360), FUEL		-\$ 3,546.40
DD34150.1	24/04/2026	AUSTRALIA POST	ADMIN POSTAGE - MAR 2026		-\$ 221.20
DD34152.1	24/04/2026	AUSTRALIA POST	LIBRARY POSTAGE MAR 2026		-\$ 76.20
DD34161.1	15/05/2026	COLES SUPERMARKET (RETAIL DECISIONS PTY LTD)	COUNCIL MEETING REFRESHMENTS		-66.95
Payments made by purchasing card					
DD34151.1	21/04/2026	AMPOLCARD	INVOICES BELOW		-\$ 1,444.60
E2509	07/03/2026		AMPOL FUEL CARD MAR 2026 (104CO)	\$ 140.07	
E32430	15/03/2026		AMPOL FUEL CARD MAR 2026(CEO)	\$ 61.88	
E32759	19/03/2026		AMPOL FUEL CARD MAR 2026 (CEO)	\$ 74.68	
E33165	23/03/2026		AMPOL FUEL CARD MAR 2026 (CEO)	\$ 106.26	
E33321	25/03/2026		AMPOL FUEL CARD MAR 2026 (CEO)	\$ 124.21	
E33620	27/03/2026		AMPOL FUEL CARD MAR 2026 (CEO)	\$ 70.32	
E33782	30/03/2026		AMPOL FUEL CARD MAR 2026 (CEO)	\$ 55.71	
E2530	10/03/2026		AMPOL FUEL CARD MAR 2026 (104CO)	\$ 66.93	
E31865	10/03/2026		AMPOL FUEL CARD MAR 2026 (106CO)	\$ 128.48	
E52495	02/03/2026		AMPOL FUEL CARD MAR 2026 (102CO)	\$ 108.84	
E31174	03/03/2026		AMPOL FUEL CARD MAR 2026 (102CO)	\$ 48.03	
E11473	15/03/2026		AMPOL FUEL CARD MAR 2026 (102CO)	\$ 159.03	
E43504	16/03/2026		AMPOL FUEL CARD MAR 2026 (102CO)	\$ 36.76	
E33334	25/03/2026		AMPOL FUEL CARD MAR 2026 (WORKSHOP)	\$ 212.78	
E2534	12/03/2026		AMPOL FUEL CARD MAR 2026 (CEO)	\$ 50.62	
DD34148.1	21/04/2026	AMPOL	INVOICES BELOW		-\$ 18,372.62
9432443295	11/03/2026		DIESEL DELIVERY 2953L	\$ 7,345.06	
9432493165	24/03/2026		DIESEL DELIVERY 3500L	\$ 11,027.56	

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9785	12-May-26	20.1	Employee Matter	That: a) Council accept the recommendation for appointment of short-listed applicant 2 to the position of Director Corporate Services as contained within the assessment report and authorise the Chief Executive Officer to negotiate terms of appointment. b) Should contract negotiations be unsuccessful or short-listed applicant 2 does not satisfy the requirements of the role and successfully pass the 6 month probation period, then Council accept the recommendation for appointment of short-listed applicant 3 to the position of Director Corporate Services as contained within the assessment report and authorise the Chief Executive Officer to negotiate terms of appointment.	Closed since last meeting	CEO/HR	Appointment made
9783	12-May-26	14.3	Accounts Paid – 16 March to 15 April 2026	That Council receives the List of Accounts paid for the period 16 March 2026 to 15 April 2026 as presented in Appendix 14.3.A totalling \$ 1,003,053.90.	Closed since last meeting	FBEC	No further action required
9782	12-May-26	14.2	Financial Management Report – March 2026	That Council receive the Financial Management Report for 31 March 2026 as presented in Appendix 14.2.A.	Closed since last meeting	FBEC	No further action required
9781	12-May-26	14.1	Privacy and Responsible Information Sharing (PRIS) Policy	That Council adopt the Shire of Collie CP2-006 Privacy and Responsible Information Sharing Policy (refer to Appendix 14.1.A – CP2-006 Privacy and Responsible Information Sharing Policy).	Closed since last meeting	GovC	
9780	12-May-26	13.2	Local Planning Policy CP3-001 – Workforce Accommodation – Adoption with Minor Modifications After Public Advertising	That Council adopt Local Planning Policy CP3-001 – Workforce Accommodation with modifications as contained in Appendix 13.2.A.	Closed since last meeting	GovC/MPD	
9779	12-May-26	11.5	Corporate Business Plan Qtrly Progress Report – January - March 2026	That Council receives the Corporate Business Plan Quarterly Report, January to March 2026 as contained in Appendix 11.5.A.	Closed since last meeting	GovC	
9777	12-May-26	11.3	Long Term Financial Plan 2026/27 – 2035/36	That Council endorses the Shire of Collie Long Term Financial Plan 2026/27 – 2035/36 [Appendix 11.3.A] which demonstrates a financially sustainable position over the next 10 year period.	Closed since last meeting	CEO/DCS	No further action required
9776	12-May-26	11.2	Corporate Business Plan 2026/27 – 2029/30	That Council: 1. Pursuant to regulation 19DA (6) of the Local Government (Administration) Regulations 1998 resolve to extend and modify the Corporate Business Plan. 2. Endorses the reviewed and updated Corporate Business Plan 2026/27 – 2029/30 (refer to Appendix 11.2.A).	Closed since last meeting	CEO	Add to website and P Drive
9775	12-May-26	11.1	Strategic Community Plan 2026/27 – 2035/36	That Council: 1. Pursuant to regulation 19C (7) of the Local Government (Administration) Regulations 1998 resolve to extend and modify the Shire of Collie Strategic Community Plan. 2. Endorses the reviewed and updated Shire of Collie Strategic Community Plan 2026/27 – 2035/36 (refer to Appendix 11.1A).	Closed since last meeting	CEO	Add to website and P Drive
9774	12-May-26	8.1	Ordinary Council Meeting – 14 April 2026	That Council confirms the Minutes of the Shire of Collie Ordinary Meeting of Council held on 14 April 2026.	Closed since last meeting	GovC	No further action required

Council Resolutions Closed Since Last Meeting

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9773	12-May-26	13.1	Proposed Outbuilding - Lot 900, 73 Preston Road, Collie (P020/26)	<p>That Council approves the Development Application P020/26 for an outbuilding at Lot 900, 73 Preston Road, Collie, subject to the following conditions and advice notes</p> <p>Conditions</p> <ol style="list-style-type: none"> 1.All development shall be in accordance with the approved development plans (Appendices 131.A and 13.1B) which form part of this planning approval. 2.This planning approval will expire if the approved development has not substantially commenced within two (2) years from the date of issue of the approval, or, within any extended period for which the Shire of Collie has granted prior written consent. 3.All storm water and water run-off from the hereby approved development shall be disposed of on-site to the satisfaction of the Shire of Collie. 4.The approved outbuilding is not to be constructed using Zincalume pursuant to Local Planning Policy (LPP) 2.1 - Outbuilding Control and must be muted in tone (colour) and non-reflective. 5.The approved outbuilding is not to be used for habitable, commercial and/or industrial purposes. 6.Before the development is occupied, the landscaped area(s) shown on the approved development plan(s) and must be planted, reticulated and thereafter maintained to the satisfaction of the Shire of Collie. 7.The existing unapproved sea container and lean-to are to be removed prior to occupation of the outbuilding. 	Closed since last meeting	MPD	Development approval issued on 18 May 2026
9773 cont.	12-May-26	13.1	Proposed Outbuilding - Lot 900, 73 Preston Road, Collie (P020/26)	<p>Advice Notes</p> <ol style="list-style-type: none"> a)This is a Development Approval and is not a Building Permit. The land use and development of the subject premises is also subject to a separate building permit approval. The developer/ landowner is advised that an application for a Building Permit must be made to and approved by the Local Government before the development and / or use authorised by this Development Approval can begin. Further information can be obtained from the Shire of Collie's Building Services Department on (08) 9734 9000. b)The Shire of Collie advises that it is a statutory requirement to comply with all conditions of this approval, and not doing so means that the development is not pursuant to the planning permission and is therefore unauthorised development. c)It is the responsibility of the landowner to advise Council when all conditions relating to the development have been satisfied. d)Any additional development which is not in accordance with the original application or conditions of approval, as outlined above, will require further approval by the Shire of Collie. e)If an applicant is aggrieved by this determination there is a right of review under Part 14 of the Planning and Development Act 2005. An application for review must be lodged with the State Administrative Tribunal within 28 days of the determination. f)A Dial Before You Dig enquiry will assist you in determining if your proposed works are impacted by any existing or proposed underground pipes & cables in the immediate vicinity. Complete a Dial Before You Dig enquiry by visiting www.1100.com.au, calling 1100 or downloading the mobile application. 	Closed since last meeting	MPD	

Council Resolutions Closed Since Last Meeting

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9768	14-Apr-26	12.1	Food Organic and Garden Organic (FOGO) Waste – 3 Bin System Update Report	<p>That Council:</p> <ol style="list-style-type: none"> 1.Receive this Food Organic and Garden Organic (FOGO) Waste – 3 Bin System Update Report. 2.Continue with the 3-bin FOGO collection service to households in Collie in accordance with Option 1 for the next 3 years from 1 July 2026, subject to the following: <ol style="list-style-type: none"> a.the collection service being diverted to the Cleanaway Landfill Facility in Dardanup based on the Cleanaway processing fee remaining at \$72.64 (with CPI movements). b.If option (a) is not achievable, then the FOGO collection service being diverted to a licensed FOGO processing plant in Perth, based on Collie receiving the state government FOGO transport subsidy of \$95 per tonne. 3.Continue to investigate the discontinuance of the FOGO collection service and return to a 2-bin collection service to households in Collie in accordance with Option 2, based on all waste diverted to the Collie Waste Facility. 	Closed since last meeting	DO	<p>Meeting held with Cleanaway in May, confirming that option 2. a. where FOGO is diverted is diverted to the Cleanaway Landfill Facility in Dardanup is achievable for up to 3 years. Final documentation will be sent to the Shire in the coming weeks to confirm arrangements. The two bin option is continuing to be explored and will be subject to a future report to Council.</p>
9753	14-Apr-26	13.2	Request for Increase to Collie Visitor Centre Operating Grant	<p>That Council:</p> <ol style="list-style-type: none"> 1.Approve a budget amendment to COA 3952 ‘Visitor Centre Operating Grant’ from \$133,000 to 140,000 to provide increased funding to the Collie Visitor Centre in the 2025/26 financial year. 2.List for consideration in the Shire of Collie’s 2026/27 draft budget an allocation of \$140,000 for the Visitor Centre Operating Grant. 3.Authorise the CEO to inform the Collie Visitor Centre that it is required to undertake and provide the Shire of Collie with a full operational review by 31 December 2026. The objective of this review is to identify opportunities for increased efficiency (including operating days/hours and service focus) and improved sustainability, to demonstrate that ongoing reduced reliance on Shire funding will be achieved starting in the 2027/28 financial year. 4.Authorise the CEO to inform Collie Visitor Centre that a new Service Level Agreement will be required to be entered into with the Shire of Collie for funding support beyond the 2026/27 financial year. 	Closed since last meeting	DDS	
9703	09-Dec-25	13.1	Short-Term Rental Accommodation Scheme Amendment - Initiation	<p>That Council</p> <ol style="list-style-type: none"> 1.Pursuant to the Planning and Development (Local Planning Schemes) Regulations 2015, Council ADOPTS (for the purpose of advertising) Scheme Amendment No.3 to Local Planning Scheme No.6 to incorporate land use definitions and permissibility for Short Term Rental Accommodation contained in the Planning and Development (Local Planning Schemes) Amendment (Short Term Rental Accommodation) Regulations 2024 as shown in Appendix 13.1.A – Local Planning Scheme No.6 Proposed Amendment No.3. 2.Pursuant to Regulation 35 of the Planning and Development (Local Planning Schemes) Regulations 2015, Council RESOLVES that, in its opinion, Local Planning Scheme No.6 Amendment No.3 is a Standard Amendment as it is an amendment that would have minimal impact on land in the scheme area that is not the subject of the amendment. 	Closed since last meeting	MPD	Report including in June Agenda.

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9778	12-May-26	11.4	Draft Annual Budget 2026/27	<p>That Council</p> <p>1.Endorse the Shire of Collie 2026/27 Draft Budget, inclusive of the following elements:</p> <p>a.Operating Income and Expenditure presented in Schedules 3 to 14, as contained in Appendix 11.4.A, which includes the following:</p> <ul style="list-style-type: none"> •Statement of Financial Activity by Nature and Program; •Statement of Financial Activity showing an amount required to be raised from rates for 2026/27 of \$8,534,575 as amended; •Revenue generated from the Schedule of Fees and Charges for 2026/27; •Notes to and Forming Part of the Budget; and •Budget Program Schedules. <p>b.Asset Capital Expenditure, including New, Upgrade and Renewal capital works.</p> <p>c.Rating Strategy.</p> <p>d.Reserve Transfers and Loans as outlined in the Reserves Management Strategy and Loan Management Strategy.</p> <p>2.Request the Chief Executive Officer to investigate Hodgson Terrace and Bradbury Road.</p>	Open	CEO/DCS	Report to be provided on Hodgson Terrache and Bradbury Road to a future meeting.
9767	14-Apr-26	11.8	Local Government Act 1995 Reforms – Amendment to Code of Conduct	<p>That Council</p> <p>1)Adopts the amended Code of Conduct for Council Members, Committee Members and Candidates as provided in Appendix 11.8.A.</p> <p>2)Notes a further report on the review of Council Policy CP1-019 Elected Members Code on Conduct Behaviour Complaints Management Process will be presented to the June Ordinary Council Meeting.</p>	Open	GovC	Policy review deferred to August.
9761	14-Apr-26	11.3	Rating Strategy 2026/27-2035/36	<p>That Council:</p> <p>1.In line with forecast growth:</p> <p>a)Endorse a projected base rate revenue increase of 4.5% for the 2026/27 budget.</p> <p>b)Endorse a projected base rate revenue increase of 4.5%, 4.5%, 4.5% and 4.5% for the four year Corporate Business Plan.</p> <p>c)Endorse a projected base rate revenue increase of 4.5% for years five to fifteen of the Long Term Financial Plan.</p> <p>2.Endorse the Rating Strategy 2026/27 to 2035/36 as the Shire of Collie Rates & Revenue Policy (Appendix 11.3.A) including the proposed introduction of Differential Rating from the 2027/28 financial year.</p> <p>3.Endorse the establishment of the following proposed 6 Differential Rates across 11 Rating Categories from 2027/28:</p> <p>a)RESIDENTIAL (including Residential Vacant)</p> <p>b)COMMERCIAL (including Commercial Vacant)</p> <p>c)INDUSTRIAL (including Industrial Vacant)</p> <p>d)RURAL RESIDENTIAL (including Rural Residential Vacant)</p> <p>e)ACCOMMODATION</p> <p>f)UV Rural (including Mining)</p> <p>4.Hold future public workshops to explain the differential rating strategy</p>	Open	CEO	Incorporated into LTFP and annual budget process. Public workshop to be held. This resolution will not be updated until February 2027, following a public workshop in December 2026.
9749	10-Mar-26	15.1	Collie Roundhouse	<p>That the CEO request the National Trust to provide an update to Council on the current status and future of the iconic Collie Roundhouse</p>	Open	CEO	Action pending.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9736a	10-Mar-26	11.2.a	Appointment of Community Members to Committees and Reference Groups	<p>Officer's Recommendation: That Council:</p> <p>1. Endorse the following community member appointments:</p> <p>a) Community Safety & Crime Prevention Committee Appoints the following members as community representatives to the Community Safety & Crime Prevention Committee in accordance with the provisions of Section 5.9 and 5.10 (2)(a) of the Local Government Act 1995 and the Terms of Reference:</p> <ul style="list-style-type: none"> • Jill Dyson • Ronald Donoghue • representative of the WA Police Service • representative of the Department of Communities • representative of the Collie Police and Community Youth Centre • representative of the Collie Chamber of Commerce and Industry Inc. <p>b) Collie Townscape Reference Group Appoints the following as community representatives to the Collie Townscape Reference Group in accordance with the Terms of Reference:</p> <ul style="list-style-type: none"> • Yolanda Cool • Colin Smout • Tamsin Emmett <p>c) Collie Environment & Waterways Reference Group Appoints the following as community representatives of the Collie Environment and Waters Reference Group in accordance with the Terms of Reference:</p> <ul style="list-style-type: none"> • Hana Smith • Alison Melvin • Nola Green. 	Open	GovC/CDO/Dev Services Admin	Persons appointed advised. To Advertise for Christmas Decoration Working Group Coordinate first meetings

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9736b	10-Mar-26	11.2.b		<p>d)Events and Awards Reference Group Appoints the following as community representatives of Events and Awards Reference Group in accordance with the Terms of Reference: Australia Day Awards</p> <ul style="list-style-type: none"> •Nola Green •Evan Mandry •Tom Reardon <p>Sports</p> <ul style="list-style-type: none"> •Hayley Digney •Jay Hewson •Jamie Maloney <p>e)Collie Disability Access & Inclusion Reference Group Appoints the following as community representatives of Collie Disability Access & Inclusion Reference Group in accordance with the Terms of Reference:</p> <ul style="list-style-type: none"> •Ronald Donoghue •Jodie Pilatti •Luke Horridge •Skye Strahan •Terri Watts <p>2.Christmas Decorations Working Group</p> <p>a)Establishes the Collie Christmas Decorations Reference Group. b)Appoints the following elected member as a member of the Collie Christmas Decorations Reference Group: Cr Smith c)Calls for expression of interest for other members to be appointed in accordance with the Terms of Reference at a future meeting of Council.</p>	Open	GovC/CDO/Dev Services Admin	
9732	10-Feb-26	15.1	Reward for Information Relating to Theft and Vandalism	<p>That the CEO</p> <p>1)Offers a reward of \$1,000 for information which leads to a conviction for the defacing of the cenotaph in Soldiers Park last weekend. 2)Prepare a report and draft Vandalism and Theft Reward Policy for Council’s consideration.</p>	Open	CEO/DDS	Reward has been offered. Report being prepared through Community Safety and Crime Prevention Committee.
9719	23-Dec-25	6.3	Fire Damage House Shire to Act in Default of Owner Lot 150 (26) Mary Street Collie	<p>That Council authorises:</p> <p>1. The Shire to act in default of the owner to demolish the house and clean the land at Lot 150 (26) Mary Street Collie in accordance with section 140 of the Health (Miscellaneous Provisions) Act 1911. 2. Pursuant to Section 6.8 (1) of the Local Government Act, approve amendments to the 2025/2026 Budget to fund the works, to the value of \$76,000, through Municipal funds and to recognise recoverable income, resulting in a nil impact on the budgeted surplus. 3. The use of Cloud Payment Group to assist the Shire in recovering the costs against land.</p>	Open	DDS	The job has been awarded, approvals have been received, and some pre-work has been completed. However, due to the extended delay in completing the demolition, the Shire has written to the contractor to request a meeting to discuss the appropriate way forward.
9713	09-Dec-25	20.4	Industrial Land	<p>That Council:</p> <p>1. Receive the Industrial Land report dated 9 December 2025. 2. Authorise the Chief Executive Officer to implement the Confidential recommendation contained within the 9 December 2025 Behind Closed Doors Report 20.4.</p>	Open	CEO	Proposed acquisition value included in the draft 2026/27 Budget. Purchase will be finalised in the new financial year.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9706	09-Dec-25	14.1	Disposal of Properties to Recover Rates – Various Assessments	That Council utilise CLOUD PAYMENT GROUP to sell the properties and / or the parcels of land attached to: <ul style="list-style-type: none"> •Assessment A37 •Assessment A743 •Assessment A744 •Assessment A745 •Assessment A2131 •Assessment A2713 •Assessment A2860 due to non-payment of rates and services for a period of three years or more, under Section 6.64 of the Local Government Act 1995.	Open	DCCS	Payment in full has been received on one property. Four properties are progressing to auction.
9705	09-Dec-25	13.3	Update on Feasibility of Co-location - Collie Visitor Centre, Coalfields Museum and Historical Research Centre	That Council: 1.Receive the proposal to co-locate the Collie Visitor Centre, Coalfields Museum, and Historical Research Centre. 2.Note the intention of the Shire of Collie, Coalfields Museum, Historical Research Centre and Collie Visitor Centre to work together to complete the following project stages by July 2026, subject to the available funding: a.the project definition; b.pre-concept design; c.concept design; and d.schematic design..	Open	DDS	Slavins Architects have been engaged by the Museum and are working on project definition, pre-concept, concept, and schematic design, inclusive of cost and compliance advice. The next stakeholder meeting is on 10 June 2026. The planned report to the Council is delayed.
9691	11-Nov-25	12.2	Proposed Twelve (12) Month Trading Undertaking – Sale of Sand	That Council: 1.Endorse the establishment of a twelve (12) month trial Trading Undertaking for the sale of sand from Premier Coal (Pit 4), commencing 1 January 2026 and ceasing 31 December 2026; 2.Authorise the Chief Executive Officer to liaise with Premier Coal to confirm any restrictions, WH&S and other requirements under Sand Extraction Licence PCL-PC-4072, and apply for the relevant permissions; 3.Endorse the introduction of a new Shire of Collie Fee and Charge for the “Sale of Sand at \$15.00 per tonne”, with the new Fee and Charge to apply from 1 January 2026; 4.In accordance with S6.2 of the Local Government Act 1995, give local public notice of its intention to introduce a new Shire of Collie Fee and Charge for the “Sale of Sand at \$15.00 per tonne”; 5.Endorse the implementation of unbudgeted operational control measures associated with the Trading Undertaking including weighbridge verification, pre-extraction notification, relevant supervision, and passive surveillance; 6.Endorse the commissioning of a volumetric survey to confirm total sand availability at Premier Coal (Pit 4) and set extraction limits; 7.Endorse the allocation net revenue (sales income less expenditure) from the sale of sand being allocated to the Building Reserve; and 8.Note that the findings from the Trading Undertaking trial will inform a formal Business Case to be developed and considered by Council at the December 2026 Council meeting.	Open	DO	Arrangements are being put in place to enable the trial to proceed.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9689	11-Nov-25	11.6	Lease Renewal and Extension – Collie Racing Drivers Association (Speedway)	That Council supports: 1.The excision of 30m x 315.37m of land from Unallocated Crown Land PIN 547520 for inclusion into adjoining Reserve 30627, subject to the Collie Racing Drivers Association Inc meeting all costs incurred by the Shire of Collie. 2.The renewal of the lease of Reserve 30627, incorporating the proposed extension, to the Collie Racing Drivers Association Inc for a period five years with an option to renew for a further term of five years.	Open	GC	Collie Racing Drivers Association advised. DPLH to finalise the excision.
9669	14-Oct-25	20.2	Renergi Project Update	That Council: 1.Receive the Renergi Waste to Energy Plant advice from McLeods Lawyers dated 9 October 2025. 2.Authorise the Chief Executive Officer to implement the Confidential recommendation contained within the 14 October 2025 Behind Closed Doors Report 20.2.	Open	CEO	Updated draft lease and operating agreement provided to Renergi for further comment.
9664	14-Oct-25	12.1	MRWA Route Determination Application – Gastaldo Road	That Council approach Main Roads Western Australia to request the relocation of the 80km speed sign on Gastaldo Road from SLK 0.65 to SLK 2.35.	Open	DO	Engineering investigation completed by Shire and will be submitted to Main Roads.
9655	09-Sep-25	20.1	Special Projects Director	That Council: 1.Endorse the creation of the Special Projects Director position; 2.Authorise the Chief Executive Officer to recruit and negotiate the terms of appointment a through a 3-5 year Contract of Employment; 3.Pursuant to Section 6.8(1) of the Local Government Act, approve an amendment to the 2025/26 Budget to increase employee costs through the employment of a Special Projects Director of \$134,750; and 4.Pursuant to Section 6.8(1) of the Local Government Act, approve an amendment to the 2025/26 Budget to increase grants and contributions income associated with the employment of a Special Projects Director of \$134,750.	Open	CEO	Recruitment to commence following finalisation of funding agreements.
9640	12-Aug-25	12.1	Tender 01/2025 Collie Waste Transfer Station - Design & Construct New Plant Shed and Compound	That Council: 1.Resolves not to accept any of the tender submissions for Tender 01/2025 'Collie Waste Transfer Station - Design & Construct New Plant Shed and Compound', based on the Evaluation Panel Report recommendation detailed in Confidential Attachment 12.1.A – Tender Evaluation Report; and 2.Request the Chief Executive Officer to investigate and provide further information and costings on alternative options.	Open	DO	Further information on alternative options workshopped with Council in May. Future report to be provided to Council in August.
9558	11-Mar-25	10.2	Audit Committee Meeting – 11 March 2025	That Council support the Audit Committee’s request to receive a report on the current Water Corporation water consumption invoices and locations to assess whether seasonal water consumption or leakage is the cause of current expenditure levels.	Open	DCCS	Some information presented to ARIC Meeting held 31 March 2026. Item deferred pending further information to be provided.

Council Resolutions Open

Res No.	Resolution Date	Item No	Title	Motion	Status	Action By	Comment
9528	10-Dec-24	14.1	Rotary Fire Tower Restoration Project - Reserve 30555 Coombes Street, Collie	That Council authorise the Chief Executive Officer entering into a Facility User Agreement with the Rotary Club of Collie over a portion of Reserve 30555 Coombes Street, Collie for the purposes of storage and restoration of the Stage 1 Hut element of the Munro Fire Tower Project, at no charge for a period not exceeding 3 years, unless otherwise extended by Council. This agreement does not in any way indicate support for the project beyond Stage 1.	Open	CEO/DO	Hut has been stored at Coombes Street. Feasibility of main structure is being reviewed by Rotary.
9425	11-Jun-24	13.1	Collie Town Centre Special Purpose Parking	That Council resolves pursuant to the Shire of Collie Parking Local Law to: a) note the responses received during further targeted consultation with stakeholders in the Town Centre; b) designate a taxi only between the hours of 6pm – 6am on-street parking bay on Throssell Street in a suitable location between the Crown and Victoria Hotels; c) designate the existing loading bay opposite the Boulevard Shopping Centre as a dual taxi parking and loading bay on Forrest Street; d) designate an Australian Standard compliant on-street disabled bay on Throssell Street opposite 123 Throssell Street, following undertaking consultation with Main Roads WA and report back to Council; e) direct officers to undertake further investigations relating to other recommendations raised in the report back to Council as a subsequent stage of the parking review.	Open	TP/DDS	Point e) to be finalised.
9380	12-Mar-24	13.3	Collie Airfield Master Plan	That the Council: 1. adopts the Collie Airfield Master Plan; 2. instruct CEO to investigate project planning for the implementation of the Collie Airfield Master Plan.	Open	DDS	Actions are underway to progress land tenure arrangements for the site
9259	12-Sep-23	14.3	Proposed Road Widening – Christie Street, Collie	That the Council resolve to authorise necessary actions to widen the road reserve adjacent lot 1173; 16 Christie Street, Collie.	Open	DO	Arrangements are being made to undertake the required survey